

COUNTY OF CHARLESTON SOUTH CAROLINA

APPROVED BUDGET FOR FISCAL YEAR 2007

BUDGET NARRATIVE

COUNTY COUNCIL

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COUNTY ADMINISTRATOR

MCROY CANTERBURY, JR., AICP

Cover:

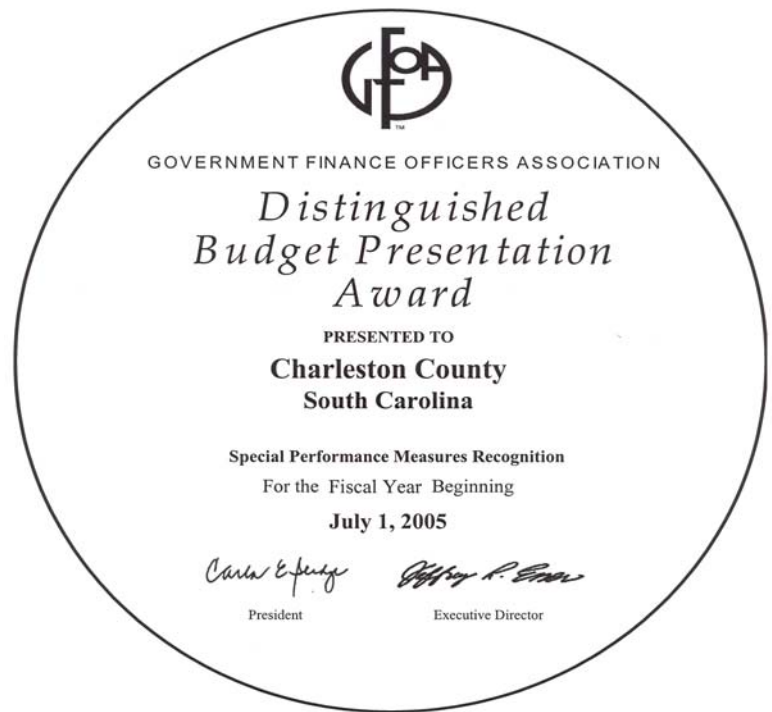
"Community Outreach." This year's cover features a pictorial display of Charleston County employees working together in just a few of the County's many outreach programs. Clockwise, from top left, a Charleston County Emergency Medical Services worker rides with a student during a "Driving Under the Influence" demonstration at North Charleston High School; a Deputy Sheriff shows a group of children how he works with his companion police dog during a "Bring Your Child to Work Day" program; volunteers staff an information booth about the County's Community Emergency Response Training; employees enjoy lunch and learning with their "Lunch Buddies" at Mary Ford Elementary School; volunteers assist Charleston County's Project Impact with its "Build a Dune" effort by planting sea oats along County beach fronts; participants in the Charleston County Citizen's Academy learn about the recycling process from employees at the Romney Street Recycling Center; residents provide their input at a Greenbelt Public Workshop; a mother and her daughter study information presented by the County's Mosquito Control Division at a recent Southeastern Wildlife Exhibition; and, ending in the center, Charleston County employees take part in Trident United Way's "Day of Caring."

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Distinguished Budget Presentation Award



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Charleston County, South Carolina for its annual budget for the fiscal year beginning July 1, 2005. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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County Administrator

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Honorable Members of County Council and Citizens of Charleston County:

This document represents the Fiscal Year 2007 Charleston County Operating Budget, as adopted by Charleston County Council on June 6, 2006. I believe the Fiscal Year 2007 budget meets the following budget objectives:

- ▶ **No net increase in taxes for the homeowner.** The net tax bill for the four percent assessed property homeowner of \$250,000 in appraised property value will total \$332.00 which is unchanged from the current year. The total millage is unchanged, and the Local Option Sales Tax credit¹ of \$225.00 for the \$250,000 homeowner also remains unchanged. The fee portion of the homeowner's tax bill reflects an \$89 user fee for disposal of solid waste, which has not changed since Fiscal Year 1998. Beginning in Fiscal Year 2007, an annual fee of \$36.00 per household located in the unincorporated areas of the County was approved by Council to implement a stormwater drainage program. This fee will be billed separately in 2007 but will become part of the homeowner's tax bill the following year.
- ▶ **Maintain existing levels of basic services to the community.** The County will strive to continue the same level of basic services to the community even though the costs to provide these services continue to increase.
- ▶ **Maintain a compensation and benefits package sufficient for attracting and retaining a qualified and highly motivated work force.**
 - ▶ **Compensation.** The budget includes \$6.4 million in funding to maintain the existing compensation plan and for implementing a compensation study that will be phased in during the fiscal year. This plan includes pay for performance and a Cost of Living Adjustment (COLA). A 3.7 percent COLA was approved for employees.
 - ▶ **Benefits.** The budget includes an additional \$0.6 million to maintain benefits including State retirement, health insurance, dental insurance, life insurance, workers' compensation, and contributions to employees' 401K plans as allowed by State law. The County also provides funding for health insurance coverage for employees based on the cost of the Blue Cross Standard Plan and provides partial funding for health insurance coverage for spouses and dependents of employees. The cost for health insurance coverage includes rate increases for Fiscal Year 2007. The Workers' Compensation Fund also reflects a cost increase for anticipated higher awards for claims and higher premiums.

¹ For more information related to the Local Option Sales Tax, please refer to the **Major Revenue Sources** section of this book.

THE BUDGET IN BRIEF

Current revenues and transfers in for all operating funds² total \$346.9 million for Fiscal Year 2007, an increase of \$24.3 million over the current year. The major portion of this increase is in the area of Charges and Fees which reflects growth in document recording fees collected by the Register of Mesne Conveyance (RMC) and revenue from the new stormwater drainage fee. Economic improvement in the local area provides additional revenues in the Local Option Sales Tax (a 1 percent tax) and the Transportation Sales Tax (a 0.5 percent tax). The Local Option Sales Tax (LOST) and credit are up \$4.5 million due to economic growth. The improving national economy also provided additional revenues of \$3.6 million from interest income. The revenues from net taxes have significantly declined as a funding source for the General Fund from 55 percent in Fiscal Year 1991 to 35.2 percent in Fiscal Year 2007 as a result of the LOST credit.

Expenditures and other uses for all operating funds total \$360.1 million for Fiscal Year 2007, an \$18.9 million increase from the current year. This reflects a \$3.4 million increase related to the County's Transportation Sales Tax. For Fiscal Year 2007, the amount budgeted is \$22.0 million for transportation projects, \$7.0 million for mass transit, and \$6.5 million for the development of greenbelts within the County. As previously mentioned, the budget also includes approximately \$7.0 million in additional personnel costs to maintain the compensation plan, provide for a Cost of Living Adjustment, and fund the related benefits. In addition, the budget includes \$0.6 million in interfund transfers to fund the Capital Improvements Plan. Other increases include additional funding for the incinerator contract in the Solid Waste Department and implementation of a new stormwater drainage program in the County. Council's Contingency budget was decreased \$1.2 million for Fiscal Year 2007.

Beginning fund balance for all funds for Fiscal Year 2007 is \$141.1 million. The General Fund's beginning fund balance is \$38.1 million which represents excess revenues and lapsed appropriations from previous years. A portion of fund balance in the General Fund is designated for a "Rainy Day" per the County's budget ordinance. The "Rainy Day" reserve was established to provide funds for use in the event of a major calamity. This amount is anticipated to be \$9.0 million at the end of Fiscal Year 2006 and is required to be maintained at no less than four percent of General Fund disbursements. In addition, an undesignated reserve is maintained that would cover one to two months of disbursements.

MAJOR POLICY ISSUES

The County is currently facing several major issues which affected the development of this budget. These issues represent challenges and opportunities which will impact how the County develops over the next several years.

State Actions

The South Carolina State Legislature passed a bill during the 2000 legislative session that has impacted County revenues. The act called for a statewide referendum in November 2000 to reduce the taxable portion of the appraised value of personal motor vehicles. The

² The operating funds include all funds appropriated on an annual basis which excludes project-length budgets, e.g., Capital Projects Funds.

referendum passed, and as a result, the taxable portion will be reduced from 10.5 percent to 6.0 percent over a six-year period beginning January 1, 2002. The taxable portion was 6.75 percent at the beginning of the fiscal year, and it will change to 6 percent in January 2007. This bill reduces Fiscal Year 2007 revenue by \$1.2 million, and it will have an estimated cumulative impact of \$6.6 million upon full implementation in Fiscal Year 2008.

Another State bill, enacted during the 2005 legislative session, also impacted the development of this budget. In an effort to ensure the fiscal integrity of the State's retirement system, employers are required to contribute an additional 0.5 percent for Fiscal Year 2007. The impact to the Fiscal Year 2007 budget is approximately \$0.6 million.

LOOKING AHEAD - CHALLENGES IN FISCAL YEAR 2008 AND BEYOND

Although the County faced many challenges in developing the Fiscal Year 2007 budget, the County has identified several additional challenges for Fiscal Year 2008 and beyond.

Operating and Debt Service Impact of the Construction Improvement Plan

To address future building and infrastructure needs, the County has adopted a rolling five-year Capital Improvement Plan (CIP). While Council has identified funding for some of the projects on the CIP, funding for the majority of the plan has not yet been secured. It is anticipated that full funding of the plan will have a significant impact on operational and debt service funding requirements.

One of the major issues addressed by the CIP is the need for a new Detention facility. In spite of alternate sentencing initiatives, inmate overcrowding and personnel staffing issues continue to be a problem. Funding for a new facility will have significant operating and debt service impacts.

The plan also addresses the need to upgrade the County's aging 800 MHz radio system. All of the capital and infrastructure costs for this upgrade will be borne by the County. While municipalities and other users on the system will be expected to contribute to the operational costs via a user fee, the costs of operation will none the less remain significant for the County.

Other major projects in the CIP include new construction and a redesign of buildings and structures at the County's Azalea Complex. A new Automotive Shop for Fleet Operations and a Law Enforcement Center and warehouse for the Sheriff's Department are planned. The CIP also includes funding to address the County's Information Technology capital and infrastructure needs.

State Actions

The final reduction in the taxable portion of the appraised value of motor vehicles will continue to be phased in during Fiscal Year 2008. The County will see a reduction in property tax revenue from motor vehicles of \$0.8 million next year which would produce a cumulative reduction \$6.6 million since the Legislature changed this program.

Legislation authorizes the State Budget and Control Board to increase the employer contribution to the State retirement system by an additional 1.01 percent in Fiscal Year 2008. As a result, an additional \$0.8 million will be contributed in Fiscal Year 2008. This action is the State's response to correcting the unfunded liability in the State retirement system.

During the 2006 legislative session, a property tax reform bill was approved. At this time, the full ramifications of this bill are not yet known, but it is anticipated that it will impact the revenue sources of the County in future years.

Compensation Study

A compensation study was authorized and conducted in Fiscal Year 2006. Implementation will be phased-in during Fiscal Year 2007. When fully implemented, the changes recommended in the study are expected to have an additional impact of \$1.0 million on the Fiscal Year 2008 operating budget.

Implementation of Projects Related to the Transportation Sales Tax

Collection of a 0.5 percent sales tax approved by voter referendum began in Charleston County in May 2005. The referendum authorized funding for transportation related projects, mass transit, and greenbelts. The transportation portion will include road construction and maintenance projects, as well as the \$3.0 million annual payment for the Cooper River Bridge. Funding designated for mass transit will be used to partially fund the existing operations of the local regional and rural bus systems. The portion of the tax designated for greenbelts was used to develop a comprehensive plan and will now be followed by land acquisitions. The tax will bring in \$1.3 billion over approximately 25 years. Administration of the tax and the implementation of the related projects will have a significant effect upon the County's operations. In an effort to be fiscally responsible, the County will ask voters in November 2006 to approve a bond referendum to buy land and build roads now before land and construction costs increase in future years.

Solid Waste User Fee

The County's Solid Waste User Fee has remained at \$89 per year since Fiscal Year 1998. The increasing cost to collect, process, and dispose of solid waste as well as monitoring the landfill in future years indicates that an increase in this fee is needed to maintain services. It is anticipated that this fee would increase by \$10 to a total of \$99 per year in Fiscal Year 2008.

CONCLUSION

The Fiscal Year 2007 Charleston County Operating Budget meets the County's budget objectives and addresses the major policy issues that face the County. As the County enters a new year and looks forward to future years, we will continue to strive to efficiently and effectively meet the needs of Charleston County's citizens.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "McRoy Canterbury, Jr.", is written over a horizontal line.

McRoy Canterbury, Jr.

Charleston County

Mission

We will promote and protect the quality of life in Charleston County by delivering service of value to the community.

Values

Trust is essential - We value trust as the essential building block for all successful relationships.

Commitment brings success - We are committed to taking personal responsibility and action to ensure mission success.

Communication is open and ongoing - We engage in a complete and ongoing exchange of information to ensure the stated goals and objectives are understood by all.

We are a versatile workforce - We willingly create and apply new methods to meet and overcome emerging challenges from a diverse community.

We are accountable for our actions - We accept responsibility for our actions, and we evaluate others' actions fairly.

We work as a team - To accomplish our goals, we work together as members of a team, each accountable to himself, to his coworkers, and to the community.

We value safety and security - We share accountability for the health and well-being of our employees and the community we serve.



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Budget User's Guide

Charleston County

It is our objective to present budgetary information as clearly and concisely as possible. The following constitutes a "Budget User's Guide" for the interested citizen:

The County prepares two budget documents: the **Approved Budget Detail Book** and the **Approved Budget Narrative Book**. The Detail Book provides comprehensive capital listings; full-time equivalent (FTE) listings that break down each department's total full-time employees by position and pay grade; and copies of the County's line item budget printouts. The Narrative Book presents the County's operating budget through schedules and narratives focusing on major changes from the prior year. This User's Guide is customized for the Budget Narrative Book.

The **Table of Contents** is divided into eleven sections. The first section, Schedules, is comprised of summarized financial information including Fiscal Year (FY) 2004 actual figures; FY 2005 actual figures; FY 2006 adjusted budget figures; and FY 2007 Council-approved budget figures. The County's operating budgets are divided into seven major directorates: Council Agencies, Elected Officials, Appointed Officials, Administrator, Chief Deputy Administrator, Chief Financial Officer, and Chief Information Officer. Individual departmental budgets are listed alphabetically within each section. The last three sections contain: the County's capital budget; debt service information; and an appendix that provides statistical information, a summary of the County's budget process and financial systems, a glossary, and an index.

The **Letter of Transmittal** from the County Administrator discusses the contents of the Approved Budget. The **Budget Highlights** section points out the approved budget's significant elements, addressing frequently asked questions like: "How much is the County's FY 2007 operating budget?" and "Is there a tax increase?". The **Description of Funds** provides a brief explanation of various fund types included in this document and a total budget of expenditures for each fund type and fund.

The **Budget Analysis** portion highlights major changes in the County's budgets and decisions made during Council's deliberations. This section also outlines financial policies, short and long-term goals, new activities and programs, and provides an explanation of revenue assumptions.

The **Major Revenue Sources** section indicates the County's largest revenue sources and addresses trends to determine revenue estimates.

The final portion of this initial section of the Approved Budget Narrative provides an overview of the County's **Performance Measures** program. The process is described, and notable results in meeting these measures during Fiscal Year 2006 are highlighted.

The **Schedules** segment includes a high level summary of the County's available funds and disbursements. It also contains a summary of revenues, expenditures, interfund transfers, and authorized permanent positions for all funds. The summaries are illustrated by graphs detailing the sources of revenues, the function of the expenditures, and authorized positions. The last section displays individual fund statements of revenues and expenditures. This section answers such relevant budget questions as "How many permanent employees the County retains and the divisions they work in?"; "How much revenue is budgeted for FY 2007 and the sources of funding?"; and "What is the County's total FY 2007 expenditure budget?".

Each budget narrative is generally divided into four sections: Mission, Department or Division Summary, Funding Adjustments for FY 2007, and Performance Measures. Where appropriate, a

Budget User's Guide

Charleston County

departmental organizational chart is included. The **Mission** states the purpose of the department or division. The **Department or Division Summary** provides a recap of financial information for four fiscal years, two years of the most recent audited figures, the current year's adjusted budget, and Council's approved FY 2007 budget. In addition, the dollar and percentage change from FY 2006 is computed. The financial information is broken down by major categories of revenue and objects of expenditure (i.e., personnel, operating, and capital expenditures). The **Funding Adjustments for FY 2007** section is broken down into several categories; revenues, major objects of expenditure, and other relevant categories. This section reflects significant changes in funding from FY 2006. The **Performance Measures** are divided into five sections: Initiatives, Department Goals, Objectives, Measures, and Action Steps. Additional information pertaining to performance measures can be referenced in the Performance Measures section on pages 45-48.

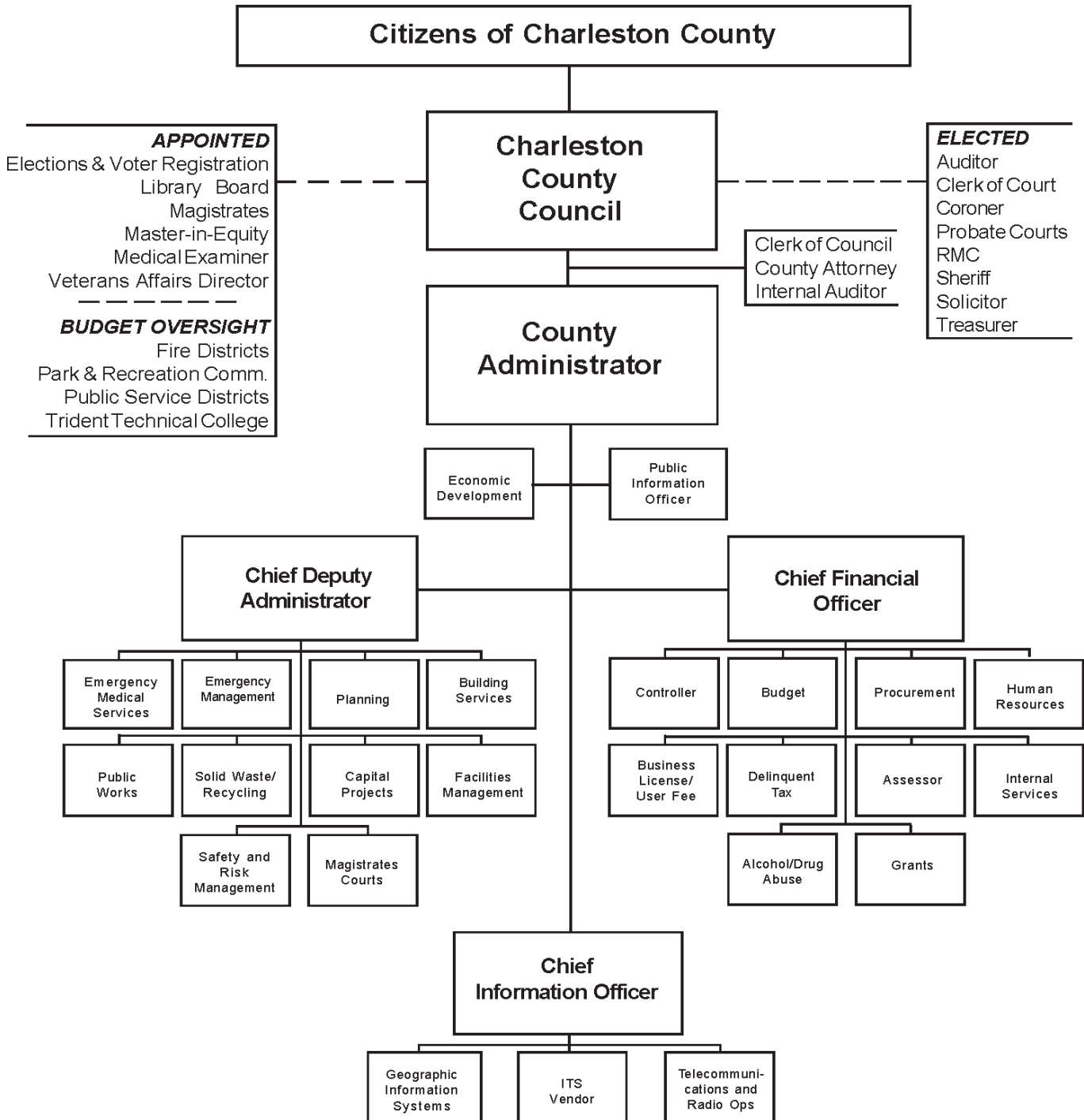
The County's Capital Improvement Program is presented in the **Capital** section and provides detailed information about the County's Capital Improvement Plan. A brief description of each project is included with estimated cash flows, operating costs or savings, and funding source. The County's outstanding debt and repayment schedule is included in the **Debt** section.

Finally, the **Appendix** section contains a community profile, a description of the County's overall budget process and financial system; the performance measure process; the financial policies; general statistical information; the FY 2007 Budget Ordinances; a glossary of terms and concepts; a listing of acronyms; and an index.

Charleston County, South Carolina Organizational Chart

County Departments
Effective 12/16/2005

Revised
09/27/2002
12/16/2003
02/26/2004
12/01/2005



Budget Highlights

Charleston County

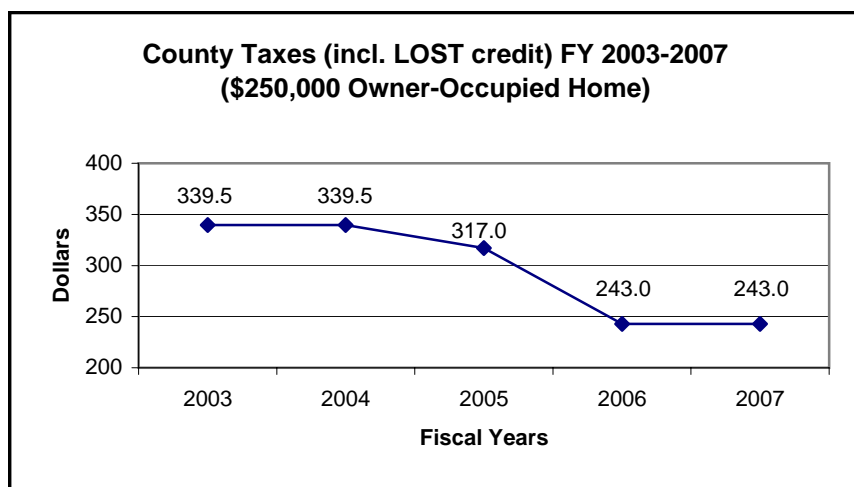
Overview:

The General Fund operating budget is \$164.5 million - up \$7.3 million or 4.6 percent. Revenues and other sources are down \$1.3 million or 0.8 percent. The operating millage remains the same at 40.2 mills (before adjustment for reassessment refund).

Debt Service millage remains at 6.6 mills (before adjustment for reassessment refund).

The Local Option Sales Tax (LOST) credit is unchanged (before adjustment for reassessment refund).

The Solid Waste, Recycling & Disposal Fee is unchanged at \$89 per residential property.



	FY 2006	FY 2007*
Taxes with LOST credit	\$ 243.00	\$ 243.00
Recycling/Disposal Fee	89.00	89.00
Total Tax Bill**	<u>\$ 332.00</u>	<u>\$ 332.00</u>

*Before adjustment for reassessment refund.
**See following page for further information on the tax bill.

Initiatives/Projects During Fiscal Year 2007

Complete the planning stage for the Adult Detention Center
Complete construction of the Medic #2 and #15 EMS Stations
Begin construction of the Automotive Shop at the Azalea complex
Implement the Stormwater Drainage program

Budget Highlights

Charleston County

The Assessor performs the valuation process following the appropriate state laws, regulations, and professional guidelines.

EXEMPTIONS

Exemptions are provided by South Carolina law to qualified real property owners to reduce the value of property subject to taxation. Some of the more frequently used exemptions are:

Homestead - The first \$50,000 of the value of an owner-occupied residence is exempt for all legal residents of South Carolina that have resided in the state for at least one year on or before December 31 of the year prior to exemption and are one of the following:

- 65 on or before December 31, preceding the tax year in which you wish to claim exemption
- certified totally and permanently disabled by State or Federal agency
- legally blind
- at least 50 years of age when your spouse who was eligible for exemption died

Legal Residence - For all permanent residents of South Carolina, a four percent assessment ratio on an owner-occupied legal residence applies.

Widows - Residences for all spouses of law enforcement officers or servicemen killed in action or 100 percent totally and permanently disabled service connected veterans are exempt.

Disability - Residences for all totally and permanently disabled or blind service connected veterans are exempt.

Institutional - All properties of non-profit organizations used for literary, scientific, educational, and charitable purposes are exempt.

COMPUTING REAL PROPERTY TAXES

The following information is needed to compute property tax on a parcel:

- the appraised value as determined by the property appraiser
- the amount of the value which is not subject to the tax due to the application of exemptions
- the millage rate authorized by a taxing authority

WITH HOMESTEAD

\$250,000	Appraised Property Value	\$250,000
- 50,000	Less Homestead Exemption	
200,000	Adjusted Appraised Property Value	
.04	Multiplied by the Legal Residence Assessment Ratio	.04
8,000	Total Assessment	10,000
	Multiplied by the combined millage, for example, using the FY 2007 adopted	
0.0468	County millage rate (before adjustment for reassessment refund)*	0.0468
374.40	Total Property Tax Due for Charleston County	468.00
	Less County Sales Tax Credit (before adjustment for reassessment refund)	
- 225.00	x Appraised Value (.00090 x 250,000)	-225.00
149.40	Tax Due	243.00
89.00	Solid Waste Recycling and Disposal Fee	89.00
\$ 238.40	Total Amount Due	\$ 332.00

WITHOUT HOMESTEAD

**Note: Does not include the following entities: Trident Technical College, Charleston Co. Park & Recreation Commission, Charleston County School District, or various special purpose districts or municipalities.*

Description of Funds

Charleston County

ALL FUND TYPES : \$360,138,696¹

GOVERNMENTAL FUND TYPES : \$267,828,944²

The Governmental Fund types include the General Fund, the Debt Service Fund, the Special Revenue Funds, and the Capital Projects Funds.

GENERAL FUND : \$164,502,857

This fund is the general operating fund of the County and accounts for all financial resources except those required to be accounted for in other funds.

DEBT SERVICE FUND : \$23,816,954

This fund collects resources to service the County's General Obligation Bonds, Certificates of Participation, notes payable, and capital leases.

SPECIAL REVENUE FUNDS : \$79,509,133²

These funds account for revenue sources that are legally restricted to expenditure for specific purposes.

CAPITAL PROJECTS FUNDS :

These funds account for capital projects that are financed from the County's General Obligation Bonds, Certificates of Participation, notes payable, sales of property, and transfers from the General Fund. These funds are not included in the annual operating budget due to their project-length budgeting basis.

PROPRIETARY FUND TYPES : \$92,309,752³

The Proprietary Fund types include the Enterprise Funds and the Internal Service Funds.

ENTERPRISE FUNDS : \$55,663,043³

These funds account for those operations that are financed and operated in a manner similar to private business or where the County has decided that the determination of revenues earned, costs incurred, and/or net income is necessary for management accountability.

INTERNAL SERVICE FUNDS : \$36,646,709

These funds account for operations that provide services to other departments or agencies of the County, or to other governments, on a cost reimbursement basis.

¹ Does not reflect \$1,246,601 in budgeted increases in ending fund balances.

² Does not reflect \$949,179 in budgeted increases in ending fund balances of several funds.

³ Does not reflect \$297,422 in budgeted increase in ending fund balance of Emergency 911 Communications Fund.

Description of Funds

Charleston County

GOVERNMENTAL FUND TYPES

SPECIAL REVENUE FUNDS : \$79,509,133⁴

These funds account for revenue sources that are legally restricted to expenditure for specific purposes.

Accommodations Tax : \$27,500

This fund is used to account for the two percent sales tax collection from transient room rentals in the unincorporated areas of the County. This tax is collected by the State and disbursed to the County. The first \$25,000 and five percent of the excess of this tax are transferred to the General Fund. The expenditure of the funds transferred to the General Fund is unrestricted, and the expenditure of the remaining funds is restricted to tourist-related activities.

Business License/User Fee - Accommodations Fee : \$8,095,031⁵

This fund records a two percent charge for transient room rentals throughout the entire County. This tax is collected by the County. The expenditure of these funds is restricted to tourist-related activities.

Clerk of Court - IV-D Child Support Enforcement : \$648,764

This fund accounts for federal monies received to enforce child support obligations at the local level.

Coroner - Training : \$10,950

This fund accounts for revenues generated through fees from clinical training by forensic nurse investigators.

East Cooper Fire District : \$145,000

This fund accounts for revenues generated by ad valorem taxes in the district. The County contracts with the Town of Mt. Pleasant to provide fire service for the district.

Economic Development – Multi-County Parks : \$479,076

This fund records revenues from the multi-county industrial park fees assessed in lieu of property taxes. These revenues fund economic development activities among local governments.

Emergency Management - Awendaw Fire Department : \$3,503,478

This fund accounts for the revenues generated by ad valorem property taxes in the Awendaw Consolidated Fire District to provide fire protection in the northern end of the County.

Emergency Management - Grants : \$47,500

This fund records State grants awarded to support emergency management projects.

⁴ Does not reflect \$949,179 in budgeted increases in ending fund balances of several funds.

⁵ Does not reflect \$785,269 in budgeted increase in ending fund balance.

Description of Funds

Charleston County

Emergency Management - Hazardous Materials Enforcement : \$391,109

This fund records the hazardous materials fee charged to various businesses within the County that store or use hazardous materials. These funds are available for training and the acquisition of equipment to assist fire departments within the County in hazardous materials incidents.

Emergency Services - Emergency Medical Services State Grants : \$72,552

This fund accounts for State grants to purchase emergency medical services equipment.

Grants Administration - Charleston Area Regional Transportation Authority (CARTA) : \$37,100

This fund receives funding from CARTA to administer the issuance of discount cards to the economically disadvantaged in the County.

Grants Administration – Emergency Housing : \$114,000

This fund accounts for federal grants received through the County's Urban Entitlement status.

Grants Administration - Workforce Investment Act (WIA) Title II-B : \$2,735,748

This fund accounts for federal grants to provide the citizens of Berkeley, Charleston, and Dorchester Counties with access to employment, training, and high-risk youth services.

Library : \$14,569,773

This fund accumulates the funding from the General Fund and other sources for the operation of the County's public library system.

Public Works – Stormwater Drainage : \$2,232,000

This fund accounts for funding to address water quality issues for the County's citizens.

Sheriff - Asset Forfeiture : \$511,790

This fund records the revenues from the seizure of assets associated with the drug trade. These revenues are dedicated to the control of illicit drug traffic.

Sheriff - Grants and Programs : \$389,877⁶

This fund accounts for various grants and programs within the Sheriff's Office, the largest of which is the Detention Center Recreation Fund.

Sheriff - IV-D Child Support Enforcement : \$77,800

This fund accounts for federal monies received to track and distribute IV-D papers.

Solicitor - Pretrial Intervention : \$524,560

This fund accounts for fees charged to first-time defendants entering the program. After successfully completing the program, applicants have their records expunged.

⁶ Does not reflect \$118,948 in budgeted increase in ending fund balance.

Description of Funds

Charleston County

Solicitor - State Appropriation : \$662,977⁷

This fund receives funding from the State to supplement the County's funding of the Solicitor's Office.

Solicitor - Victim-Witness State Appropriation : \$74,942⁸

This fund accounts for funding from the State to provide assistance to victims and witnesses before, during, and after the court case.

Technology Services Grant : \$15,000

This fund accounts for funding to provide training related to the County's Geographic Information System.

Transportation Sales Tax : \$38,563,132

This fund accounts for revenues generated by the half-cent sales tax for roads, public transportation, and greenbelts.

Trident Technical College : \$4,838,000

This fund accounts for revenues generated by County-wide ad valorem taxes. The County remits the entire amount collected to Trident Technical College to fund plant maintenance.

Victim's Bill of Rights : \$733,474

This fund accumulates assessments from General Sessions Court and Magistrates' Courts and provides victim services with these funds according to the State's Victim's Bill of Rights.

West St. Andrew's Fire District : \$8,000

This fund accounts for revenues generated by ad valorem taxes in the district. The County contracts with the St. Andrew's Public Service District to provide fire service for the district.

⁷ Does not reflect \$4,904 in budgeted increase in ending fund balance.

⁸ Does not reflect \$40,058 in budgeted increase in ending fund balance.

Description of Funds

Charleston County

PROPRIETARY FUND TYPES

ENTERPRISE FUNDS : \$55,663,043⁹

These funds account for those operations that are financed and operated in a manner similar to private business or where the County has decided that the determination of revenues earned, costs incurred, and/or net income is necessary for management accountability.

Communications – Radio Communications : \$1,805,475

This fund accounts for communications support to County agencies and external public safety agencies.

Department of Alcohol and Other Drug Abuse Services (DAODAS) : \$11,571,044

This fund records the activity of programs administered by DAODAS. These programs reduce the negative impact of alcohol and other drugs on constituents by planning and implementing comprehensive and effective programs of professional services. State and federal funding, Medicaid, client fees, ad valorem taxes, and other funding sources support these programs.

Internal Services - Parking Garages : \$2,502,441

This fund accounts for the operation, financing, and construction of County parking facilities.

Planning - Emergency 911 Communications : \$902,578¹⁰

This fund records the fees levied County-wide through telephone bills to support the Emergency 911 system.

Solid Waste : \$38,881,505

This fund records the operations of the County's solid waste disposal services including the incineration plant and the landfill. This fund also records the County's recycling operations including curbside collection, drop site collection, a materials recovery facility, and a yard waste/mulch facility. These services are funded through a County-wide user fee, tipping fees, sale of recyclables, sale of steam and electricity, grants, and other revenues.

⁹ Does not reflect \$297,422 in budgeted increase in ending fund balance in Emergency 911 Communications Fund.

¹⁰ Does not reflect \$297,422 in budgeted increase in ending fund balance.

Description of Funds

Charleston County

INTERNAL SERVICE FUNDS : \$36,646,709

These funds account for operations that provide services to other departments or agencies of the County, or to other governments, on a cost reimbursement basis.

Communications - Telecommunications : \$1,660,460

This fund accounts for the maintenance and service of telephone systems, pagers, and cellular phones for County departments.

Employee Benefits Trust : \$18,874,000

This fund accounts for the revenues and costs of providing health and life insurance to the County's employees and retirees.

Fleet Operations/Procurement Services - Central Parts Warehouse : \$9,429,760

This fund accounts for the purchase and maintenance of the County's vehicles. This fund also records the operations of the fleet parts warehouse.

Internal Services - Office Services : \$1,895,010

This fund accounts for centrally administered telephone systems, mail processing and delivery service, photocopying, postage metering service, and records management.

Safety & Risk Management - Workers' Compensation : \$4,787,479

This fund records the operations of the County's safety program which reduces the impact of worker-related accidents. This fund also accounts for self-insured workers' compensation claims which are less than \$100,000. In addition, this fund accounts for workers' compensation insurance through the South Carolina Counties Workers' Compensation Trust.

Budget Analysis

Charleston County

OVERVIEW

During the preparation of the Fiscal Year (FY) 2007 budget, the County Administrator provided guidance for assembling a General Fund (or operational) budget that included the following items:

- No net increase in taxes
- Maintain existing levels of basic services to the community
- Maintain a compensation and benefits package sufficient for attracting and retaining a qualified and highly motivated work force
- Provide funding for implementing a compensation study
- Maintain staffing at or below current levels

The budget presented to County Council met these directives with the exception of three positions for the newly implemented Stormwater Drainage program and one position in the newly created Cultural & Minority Affairs' Office. During budget deliberations, Council added four positions to the Emergency Medical Services Department, three positions to the Register of Mesne Conveyance's Office, and one position to the Clerk of Court's Office.

The FY 2007 Council Approved budget has available funds and disbursements (including budgeted increases in fund balance) for all operating funds that reflect a \$19.0 million or 5.5 percent increase from the FY 2006 budget. The FY 2007 operating budget is summarized in Figure 1. Additionally, graphs are presented on pages 50 and 51 that represent the total available funds and the total disbursements for the entire County's annually appropriated operating funds. This budget does not include project-length budgets (i.e., Capital Projects Funds or grants) appropriated in previous years.

Figure 1. Summary of FY 2007 Operating Budget
(Expressed in Millions)

<u>Description</u>	
Available Funds (Including Beginning Fund Balance)	\$ 488.1
Less Budgeted Disbursements	<u>360.1</u>
Invested in Capital Assets	28.9
Reserved (Obligated) for External Parties	16.6
Designated Internally for Specific Purpose	15.7
Unreserved and Undesignated	<u>66.7</u>
Ending Fund Balance	\$ <u>127.9</u>

The millage rate for the County is comprised of the General Fund (or operating) millage and the debt service millage. The General Fund millage remains constant from FY 2006 (before adjustment for reassessment refund) at 40.2 mills. The debt service levy, used to pay interest and principal on funds borrowed for capital projects, also remained constant in FY 2007

Budget Analysis

Charleston County

(before adjustment for reassessment refund). The FY 2007 debt service levy is 6.6 mills. The combined operating and debt service levy remains unchanged at 46.8 mills (before adjustment for reassessment refunds).

Figure 2 presents a summary of the County's millage rates for the last ten years. For the owner of a \$250,000 home (four percent assessed property) the 46.8 mills (before adjustment for reassessment refund) equate to a tax of \$468.00. As allowed under State law, the County elected in FY 1991 to reduce property taxes by levying a one percent Local Option Sales Tax (LOST). The Sales Tax credit for FY 2007 is \$225.00 for the \$250,000 homeowner and remains unchanged from the current year. After applying the Sales Tax credit, the net tax is \$243.00 representing no change from the current year for the \$250,000 homeowner.

Figure 2. County Millage Rates

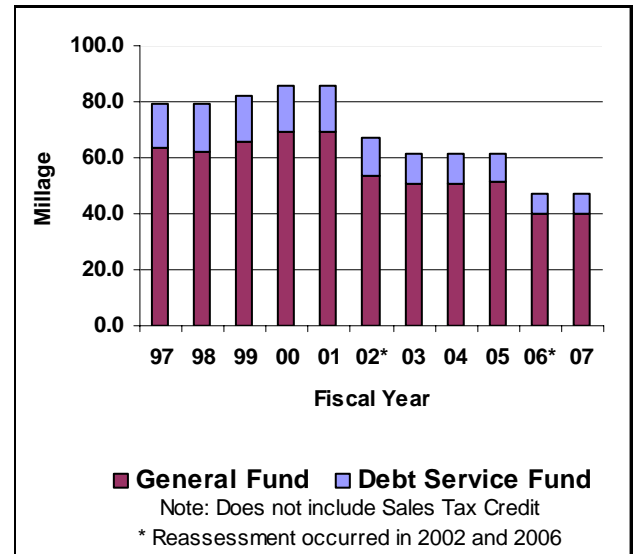
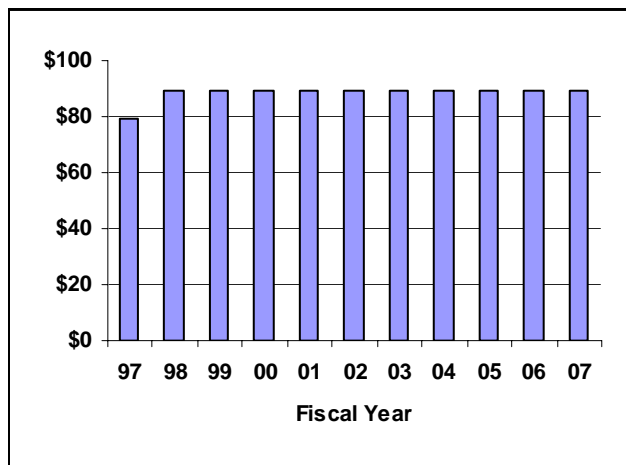
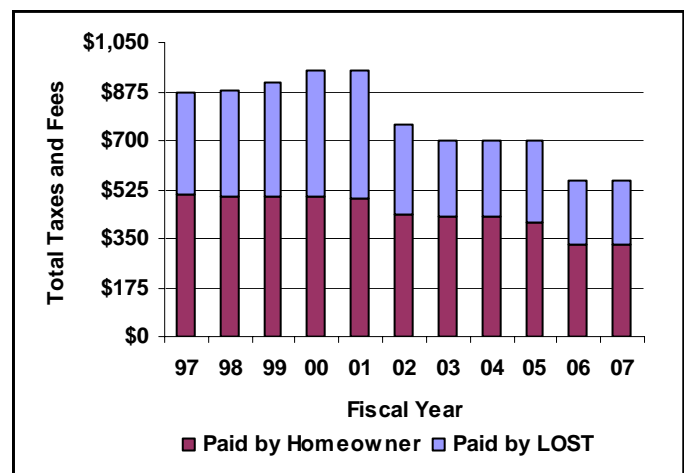


Figure 3. Solid Waste User Fee



The Solid Waste, Recycling and Disposal Fee remains constant at \$89.00 for a single-family residence. Figure 3 presents a ten year history of the Solid Waste User Fee.

Figure 4. Tax and Fee Bill



When the Solid Waste, Recycling and Disposal Fee is included, the overall tax and fee bill for the owner of a \$250,000 home (four percent assessed property) amounts to \$332.00 representing no change from the current year. Figure 4 illustrates these amounts, as well as provides a ten-year history of the County's tax and fee bill paid by the homeowner and paid by the LOST credit.

Budget Analysis

Charleston County

There were 12 Full-Time Equivalents (FTEs) added for FY 2007, bringing the total number of FTEs employed by Charleston County to 2,453. Four positions were added in the Emergency Medical Services Division, three positions were added to the Register of Mesne Conveyance's Department, and two positions were added to the Public Works – Stormwater Drainage Division. In addition, the Clerk of Court, the Cultural and Minority Affairs Department, and the Business License/User Fee – Stormwater Drainage Division each added one position.

GENERAL FUND

SUMMARY

The FY 2007 Council approved budgeted disbursements for the General Fund total \$164.5 million, an \$8.6 million or 5.5 percent increase from the FY 2006 budget. Budgeted funds available for the FY 2007 budget also total \$164.5 million. The General Fund millage is 40.2 (before adjustment for reassessment refund) and the Debt Service Fund millage is 6.6 (before adjustment for reassessment refund).

Page 80 shows a graphical representation of the County's General Fund budget. Page 81 shows a fund statement which depicts the numerical summary of the General Fund budget.

BEGINNING BALANCE

The General Fund beginning fund balance for FY 2007 is \$38.1 million. This fund balance consists of unanticipated prior year revenues and transfers in, lapsed prior year funds, and the "Rainy Day Fund" which is a reserve established and maintained by County Ordinance for catastrophes. (See Figure 5 for additional detail.)

Figure 5. FY 2007 General Fund Beginning Balance
(Expressed in Thousands)

Rainy Day Fund	\$ 9,000
Reserved for Inventory	220
Unanticipated FY 2006 Revenues	10,313
Unexpended FY 2006 Budget	1,000
Undesignated FY 2005 Ending Fund Balance	<u>17,615</u>
Total	<u>\$ 38,148</u>

The funds designated for Rainy Day are anticipated to increase by \$0.5 million to a balance of \$9.0 million, pending completion of the FY 2006 audit. The first \$0.5 million of actual tax revenues over budget goes to the Rainy Day Fund designation per County Ordinance. This designation was established in FY 1992 to strengthen the County's balance sheet and the County's disaster preparedness position. The designation is intended to equal no less than four percent of the General Fund disbursements as required by the Budget Ordinance. In

Budget Analysis

Charleston County

addition, the undesignated fund balance is targeted to equal between one and two months of the following fiscal year's budget.

REVENUES

General Fund budgeted revenues of \$155.9 million reflect an increase of \$12.4 million or 8.6 percent from FY 2006. Figure 6 shows the significant budget changes in revenues.

Figure 6. Changes In Revenues
(Expressed in Thousands)

<u>Department/Division</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>Amount Change</u>	<u>Percent Change</u>
Non-depart. - Local Option Sales Tax	\$39,000	\$43,500	\$4,500	11.5%
Treasurer - Interest Income	425	4,000	3,575	841.2%
RMC - Documentary Stamps	5,000	7,000	2,000	40.0%
Non-depart. - State Aid to Local Governments	14,250	16,025	1,775	12.5%

The County's second largest revenue source, Local Option Sales Tax, reflects an increase of \$4.5 million based on current-year projections and improvements in the local economy. In addition, improvements in the national and local economy contributed to a \$3.6 million increase in Interest Income.

The charges in Register of Mesne Conveyance - Documentary Stamps revenues represent mortgage transaction recording fees. The increase of \$2.0 million reflects sustained refinancing and property sales due to low interest rates and a booming housing market in the County.

The other significant change to General Fund revenues is a budgeted increase of \$1.7 million in State Aid to Local Governments revenues. The distribution ratio for the State Aid is based on the ratio of the County's population to the population of the State. This ration is applied by a formula that includes the State's General Fund revenue for the last completed fiscal year. The 12.5 percent increase reflects growth in the State's economy.

INTERFUND TRANSFER IN

Approximately \$1.7 million is transferred to the General Fund from other funds. The transfers are decreased \$2.9 million or 63.1 percent from the prior year reflecting the elimination of a \$3.0 million transfer from the Capital Proceeds Fund.

EXPENDITURES

The FY 2007 approved budgeted expenditures for the General Fund total \$146.3 million, representing an \$8.5 million or 6.2 percent increase over the FY 2006 budget. Figure 7 shows the significant budget changes in expenditures for FY 2007.

Budget Analysis

Charleston County

Figure 7. Changes In Expenditures
(Expressed in Thousands)

<u>Department/Division</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>Amount Change</u>	<u>Percent Change</u>
Salary Adjustment	\$170	\$4,550	\$4,380	2576.5%
Sheriff - Law Enforcement	21,837	23,415	1,578	7.2%
Sheriff - Detention Center	25,295	26,249	954	3.8%
County Council	2,760	1,557	(1,203)	-43.6%

The largest increases in the General Fund are the salary adjustments granted by County Council. A 3.7 percent Cost of Living (COLA) increase is included for full-time employees based on the Southeastern Consumer Price Index for December 2005. In addition, the increase reflects a part-year implementation of the compensation study beginning in January 2007. The FY 2006 amount in the table in Figure 7 represents the remaining portion of the prior year's salary adjustment after initial allocation to the departments, while the FY 2007 amount is unallocated.

The Sheriff's Office - Law Enforcement Division is increased due to increased fleet maintenance and fuel costs. In addition, the Sheriff – Detention Center operating expenditures represent increases for the renewal of the professional medical services contract and a food services contract related to a higher jail population.

These increases to the General Fund are slightly offset by a decreased appropriation for Council's contingency.

INTERFUND TRANSFER OUT

Approximately \$18.2 million is transferred from the General Fund to various other funds. While the total Interfund Transfer Out remains the same as FY 2006, the transfers are increased \$1.6 million to support the General Fund costs associated with the operations of the Radio Communications Division. The Radio Communications Division was moved to the Enterprise Fund to help better track charges associated with the new radio system. The increase is offset by \$1.9 million due to decreased funding for the Capital Improvement Plan.

ENDING BALANCE

Council authorized, in total, the use of \$6.9 million from fund balance. The FY 2007 ending fund balance is projected to be \$31.3 million. Of this amount, \$22.1 million is unreserved and undesignated in an effort to maintain a one to two months buffer in addition to the Rainy Day fund for unexpected events.

Budget Analysis

Charleston County

DEBT SERVICE FUND

SUMMARY

The FY 2007 approved budgeted disbursements for the Debt Service Fund total \$23.8 million which is a \$5.3 million or 18.2 percent decrease from the FY 2006 budget. Budgeted funds available for FY 2007 also total \$23.8 million. The Debt Service Fund millage is 6.6 mills representing no change from FY 2006 (before adjustment for reassessment refund).

The decrease in the Debt Service Fund represents the elimination of \$5.0 million for the Capital Improvement Plan (CIP). In FY 2006, the County transferred some of the proceeds from a one-time payment from the Medical University of South Carolina (MUSC) to the CIP and used the remainder to pay the debt. MUSC paid their debt for the purchase of the Charleston Memorial Hospital.

Page 82 displays a graphical representation of the County's Debt Service Fund budget. Page 83 contains a fund statement which is a numerical summary of the Debt Service Fund.

REVENUES

Debt Service Fund revenues total \$16.9 million and reflect a \$0.3 million or 1.9 percent increase from FY 2006. The increase reflects the growth in the County property tax base.

INTERFUND TRANSFER IN

Approximately \$4.8 million is transferred to the Debt Service Fund from other funds. The transfers have not changed from the FY 2006 budget.

EXPENDITURES

The FY 2007 budgeted expenditures for the Debt Service Fund total \$23.1 million. This amount remains constant from FY 2006. This amount will continue to service the County's outstanding debt obligations.

INTERFUND TRANSFER OUT

Approximately \$0.8 million is transferred from the Debt Service Fund to other funds. The transfers are decreased \$5.3 million from the FY 2006 budget. The decrease reflects the elimination of a \$5.0 million transfer for the Capital Improvement Plan. In previous years, the General Fund paid the debt service for the Cumberland Parking Garage. However, the Cumberland Parking Garage now has sufficient funds to pay the debt service.

SPECIAL REVENUE FUNDS

SUMMARY

The FY 2007 approved budgeted disbursements for the Special Revenue Funds total \$80.5 million (including budgeted increases in fund balance), an \$8.0 million or 11.0 percent increase from the FY 2006 budget. Budgeted funds available for FY 2007 also total \$80.5 million.

Budget Analysis

Charleston County

Page 84 shows a graphical representation of the County's Special Revenue Fund budgets, while pages 85-110 contain fund statements reflecting numerical summaries of the budgets.

REVENUES

Special Revenue Funds revenues total \$65.5 million and reflect a \$7.9 million or 13.7 percent increase from the FY 2006 budget. Figure 8 provides information on significant budgeted revenue changes.

Figure 8. Changes In Revenues
(Expressed in Thousands)

<u>Department/Division</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>Amount Change</u>	<u>Percent Change</u>
Council Agency - Transportation Sales Tax	\$34,654	\$38,451	\$3,797	11.0%
BL/UF - Stormwater Drainage	0	2,232	2,232	100.0%
Emergency Management - Awendaw Fire Depart.	1,572	2,809	1,237	78.7%

The Special Revenue Funds reflects an increase in the Transportation Sales Tax revenue due to increased consumer spending and a more accurate collection and reporting of this recently implemented tax by businesses. Another significant increase to the Special Revenue Fund relates to the new stormwater drainage fee. The new fee was implemented as a result of a federal mandate. In addition, the Awendaw Fire Department expects to receive a loan to purchase new vehicles in FY 2007.

INTERFUND TRANSFER IN

In total, approximately \$13.5 million is transferred into Special Revenue Funds from various other funds. The transfers are increased \$0.7 million from the FY 2006 budget. This represents primarily an increase in operating costs for the Charleston County Library.

EXPENDITURES

The FY 2007 budgeted expenditures for the Special Revenue Funds total \$73.0 million which is a \$7.5 million or 11.5 percent increase over FY 2006. Figure 9 shows the significant budget changes in expenditures.

Figure 9. Changes In Expenditures
(Expressed in Thousands)

<u>Department/Division</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>Amount Change</u>	<u>Percent Change</u>
Transportation Sales Tax - Transport. Projects	\$9,355	\$13,346	\$3,991	42.7%
Emergency Management - Awendaw Fire Depart.	1,692	3,503	1,811	107.0%
Public Works - Stormwater Drainage	200	2,133	1,933	966.5%

Budget Analysis

Charleston County

The largest change in expenditures reflects an increase of \$4.0 million or 42.7 percent in the Transportation Sales Tax budget. The Transportation Sales Tax – Transportation Projects includes the County’s annual \$3.0 million obligation for the Arthur Ravenel, Jr. Bridge. The remainder of the Transportation Sales Tax – Transportation Projects funding includes the Charleston County Transportation Council (CCTC) and the Transportation Advisory Board. Funding for Transportation Projects reflect the implementation of the Comprehensive Transportation Plan in FY 2007. In addition, the increase represents the increased construction costs for roads.

Another significant increase to the Special Revenue Funds relates to the renovation of the Awendaw Fire Station and the purchase of three fire trucks. In response to a federal mandate, the County implemented a new division, Public Works – Stormwater Drainage, to address water quality issues for the citizens of Charleston County. The increase also represents start-up and on-going costs related to this program.

INTERFUND TRANSFERS OUT

Approximately \$6.5 million is transferred from the Special Revenue Funds to various other funds. The transfers remain consistent with FY 2006.

FUND BALANCE

Council authorized, in total, the use of \$0.6 million from the Special Revenue Funds’ fund balance. The FY 2007 ending fund balance is projected to be \$15.9 million.

ENTERPRISE FUNDS

SUMMARY

The FY 2007 approved budgeted disbursements for the Enterprise Funds total \$56.0 million (including budgeted increases in fund balance). This is a \$4.8 million or 9.4 percent increase from the FY 2006 budget. Funds available for FY 2007 also total \$56.0 million.

Page 111 displays a graphical representation of the County’s Enterprise Funds budgets, while pages 112-116 contain fund statements reflecting numerical summaries of the budgets.

REVENUES

Revenues for the Enterprise Funds total \$46.5 million and reflect an increase of \$1.4 million or 3.1 percent from FY 2006. Figure 10 illustrates the significant budgeted revenue changes.

Budget Analysis

Charleston County

Figure 10. Changes In Revenue
(Expressed in Thousands)

<u>Department/Division</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>Amount Change</u>	<u>Percent Change</u>
Solid Waste - Landfill	\$1,377	\$1,997	\$620	45.0%
BL/UF - User Fee Administration	22,038	22,310	272	1.2%
Solid Waste - Material Recovery Facility	1,458	1,712	254	17.4%
Communications: Radio	0	222	222	100.0%

Increased revenues in Solid Waste – Incinerator Operations Division reflect the annual increase in the price per kilowatt hour of electricity generated and sold at the facility. In addition, increased revenues in Solid Waste – Material Recovery Facility represent the increased revenue for recycled materials.

Another increase reflects increased growth in user fee collections for BL/UF – User Fee Administration. Also reflected is the implementation of the Radio Communications Department. In FY 2006, the Department was funded in the General Fund. Radio Communications was moved to the Enterprise Fund to help better track the charges associated with the new radio system.

EXPENSES

The FY 2007 budgeted expenses for the Enterprise Funds total \$54.7 million representing a \$5.1 million or 10.3 percent increase from the FY 2006 budget. Figure 11 illustrates the significant budget changes for FY 2007.

Figure 11. Changes In Expenses
(Expressed in Thousands)

<u>Department/Division</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>Amount Change</u>	<u>Percent Change</u>
Solid Waste - Incinerator Operations	\$18,906	\$21,787	\$2,881	15.2%
Communications: Radio	0	1,805	1,805	100.0%
Solid Waste - Landfill Operations	3,757	4,606	849	22.6%
Solid Waste - Ash Disposal	1,520	0	(1,520)	-100.0%

The increase in Solid Waste reflects a higher incinerator contract payment related to the contractor's debt service on the facility. Operating expenditures in Radio Communications represent the Division's re-classification from the General Fund to the Enterprise Fund. Another significant increase relates to full-year funding for treatment of leachate collected from the closure of phase one of the Bees Ferry landfill. Treatment of leachate is required by the South Carolina Department of Health and Environmental Control.

Budget Analysis

Charleston County

Offsetting the increases is a decrease due to the elimination of the Solid Waste – Ash Disposal Division. The County began disposing ash at Bees Ferry in January 2006 rather than disposing of it outside the County.

FUND BALANCE

Council authorized, in total, the use of \$3.5 million from the combined Enterprise Funds' fund balance. The FY 2007 combined ending fund balance is projected to be \$53.3 million and includes \$20.2 related to fixed assets.

INTERNAL SERVICE FUNDS

SUMMARY

The FY 2007 approved budgeted disbursements for the Internal Service Funds total \$36.7 million, a \$2.9 million or 8.6 percent increase over the FY 2006 budget. Funds available for FY 2007 also total \$36.7 million.

Page 117 shows a graphical representation of the County's Internal Service Funds budgets, while pages 118-122 contain fund statements reflecting numerical summaries of the budgets.

REVENUES

Internal Service Funds revenues total \$36.5 million and reflect an overall increase of \$3.5 million or 10.5 percent. Figure 12 shows the significant budget changes for FY 2007.

Figure 12. Changes In Revenue
(Expressed in Thousands)

<u>Department/Division</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>Amount Change</u>	<u>Percent Change</u>
Internal Services - Fleet Operations	\$6,174	\$7,605	\$1,431	23.2%
Human Resources - Employee Benefits	17,971	18,874	903	5.0%
Safety & Risk - Safety/Workers' Comp	4,097	4,787	690	16.8%

Revenue increases reflect changes in charges to County departments and external agencies. The primary increased area in the Internal Service Funds' revenues reflects increases in Fleet Operations due to increased charges for repairs, maintenance, and fuel consumption. Two other areas increased for FY 2007 are Workers' Compensation and Employee Benefits. The revenues have been increased to capture the effect of rising costs in these areas.

EXPENSES

Internal Service Funds expenses total \$36.7 million which is a \$2.9 million or 8.6 percent increase over the FY 2006 budget. Figure 13 shows the significant budget changes for FY 2007.

Budget Analysis

Charleston County

Figure 13. Changes In Expenses
(Expressed in Thousands)

<u>Department/Division</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>Amount Change</u>	<u>Percent Change</u>
Internal Services - Fleet Operations	\$6,373	\$7,730	\$1,357	21.3%
Safety & Risk - Safety/Workers' Comp	4,222	4,787	565	13.4%
Human Resources - Employee Benefits	18,339	18,874	535	2.9%

The increased expenses in Internal Services – Fleet Operations are increased due to the rising cost of fuel. In addition, expenses in Safety and Risk and Human Resources reflect rising costs for workers' compensation insurance and health insurance.

FUND BALANCE

The FY 2007 ending fund balance is projected to be \$11.2 million, representing a slight change from FY 2006, and includes \$8.7 million related to fixed assets.

Major Revenue Sources

Charleston County

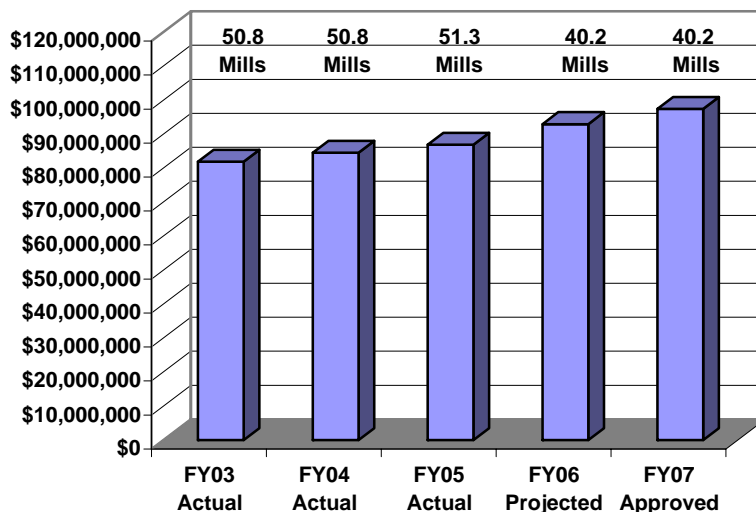
General Fund Ad Valorem Taxes

Description

The County Assessor, the County Auditor, and the State calculate the taxable value of the County's real property, personal property and motor vehicles. The County Auditor applies the appropriate millage rates for the various taxing entities in the County to determine the ad valorem taxes. The Treasurer collects the ad valorem taxes for all of the taxing entities in the County and remits these collections in the following month. The real and personal property are billed annually in September and are due the following January. The motor vehicles are billed annually during the month when the taxpayer's license registration is due for renewal.

Trend

The County's portion of ad valorem taxes for its General Fund shows a consistent increasing trend which reflects continued growth in the County's tax base.



FY 2003	\$81,918,574
FY 2004	84,513,377
FY 2005	86,878,302
FY 2006*	92,950,000
FY 2007	97,452,000

*Reassessment

Revenue Estimate

The tax base for FY 2007 is estimated to grow at 4.1 percent over the FY 2006 projection.

Major Revenue Sources

Charleston County

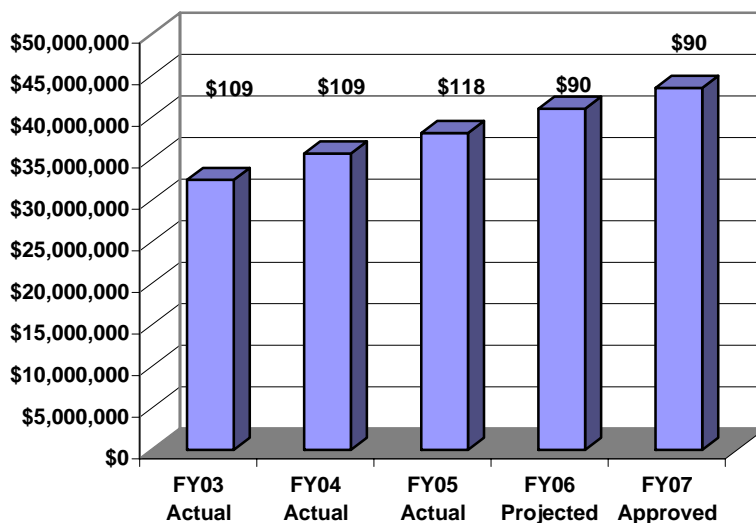
General Fund Local Option Sales Tax

Description

The citizens of Charleston County passed, by referendum, an additional one percent sales tax which took effect during FY 1991. According to state law, a portion of the sales tax revenues are designated to reduce local property taxes. Charleston County attempts to apply 100 percent of the local option sales tax revenues as credits against local property taxes.

Trend

The revenue from the local option sales tax shows a consistent trend of increasing since FY 2003. The local option sales tax is directly tied to the level of consumer spending in Charleston County.



FY 2003	\$32,445,351
FY 2004	35,629,077
FY 2005	38,100,096
FY 2006*	41,000,000
FY 2007	43,500,000

*Reassessment

Revenue Estimate

The budgeted revenues from the local option sales tax reflect a 6.1 percent increase from the FY 2006 projection. The revenue for FY 2007 equates to a credit of \$90 per \$100,000 of appraised value. This reflects no change in the local option sales tax credit.

Major Revenue Sources

Charleston County

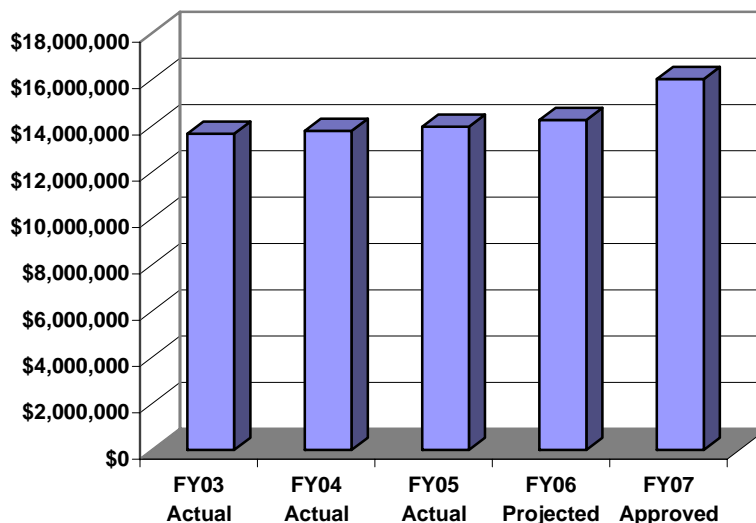
General Fund Aid to Local Subdivisions

Description

The County receives funds from the State of South Carolina to subsidize its operations. This funding was created to reduce the pressure on property taxes and to provide a predictable source of revenue for county and municipal budgeting. In FY 1992, the aid to local subdivisions replaced and consolidated many other taxes allocated by the State. These taxes included the alcohol beverage tax, the bank tax, the beer and wine tax, the brokers tax, the gasoline tax, the income tax, and insurance license fees. The State determines the local government fund based on 4.5 percent of the State's General Fund revenues for the State's last completed fiscal year.

Trend

Revenues from aid to local subdivisions remained fairly constant from FY 2003 through FY 2006. The revenues reflect how the State's economy is performing. Changes in the State's overall economy are not reflected in these revenues until two years after the change.



FY 2003	\$13,654,987
FY 2004	13,781,116
FY 2005	13,959,555
FY 2006	14,250,000
FY 2007	16,025,000

Revenue Estimate

The budgeted aid to local subdivisions reflects an estimated 12.5 percent increase over the FY 2006 projection.

Major Revenue Sources

Charleston County

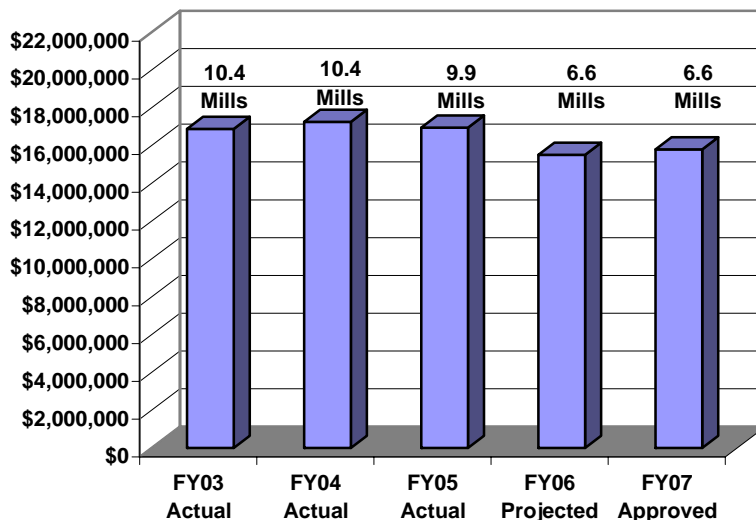
Debt Service Fund Ad Valorem Taxes

Description

The County Assessor, the County Auditor, and the State calculate the taxable value of the County's real property, personal property and motor vehicles. The County Auditor applies the appropriate millage rates for the various taxing entities in the County to determine the ad valorem taxes. The Treasurer collects the ad valorem taxes for all of the taxing entities in the County and remits these collections in the following month. The real and personal property are billed annually in September and are due the following January. The motor vehicles are billed annually during the month when the taxpayer's license registration is due for renewal.

Trend

The County's portion of ad valorem taxes for its Debt Service Fund shows a general trend of decreasing. This is due to reductions in the millage rate to reflect lower anticipated needs for debt repayment.



FY 2003	\$16,877,108
FY 2004	17,251,467
FY 2005	16,942,991
FY 2006*	15,500,000
FY 2007	15,800,000

*Reassessment

Revenue Estimate

The FY 2007 millage rate reflects no change from the prior year. The tax base for FY 2007 is expected to increase 4.1 percent over the FY 2006 projection.

Major Revenue Sources

Charleston County

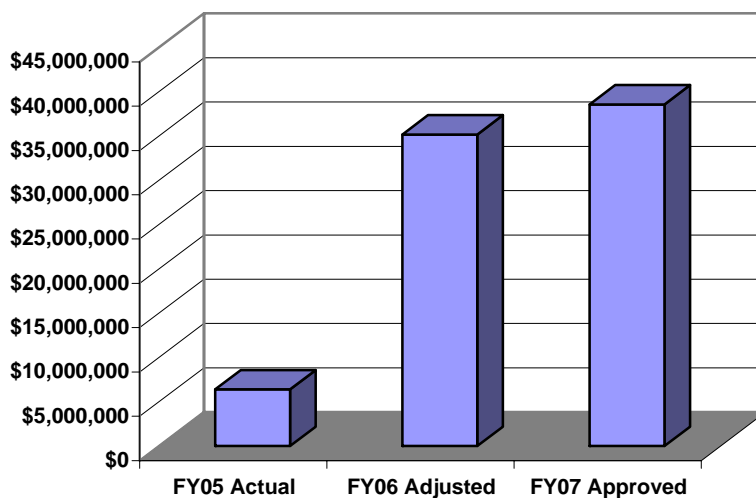
Special Revenue Fund Transportation Sales Tax

Description

The citizens of Charleston County passed, by referendum, an additional one-half of one percent sales and use tax that took effect May 1, 2005 and would continue for 25 years or until \$1.3 billion is collected. According to the referendum, the sales tax revenues are designated to provide funds for transportation-related projects, mass transit, and greenbelts.

Trend

The revenues from the transportation sales tax are expected to increase four percent or more each year. The transportation sales tax is directly tied to the level of consumer spending in Charleston County.



FY 2005	\$6,400,000
FY 2006	35,165,030
FY 2007	38,563,132

Revenue Estimate

The transportation sales tax reflects twelve months of revenues in FY 2006 and FY 2007, whereas FY 2005 reflects only 2 months of revenues. The transportation sales tax shows a 9.6% growth rate from the FY 2006 projection due to a growth in consumer spending and a more accurate collection and reporting of this tax by businesses.

Major Revenue Sources

Charleston County

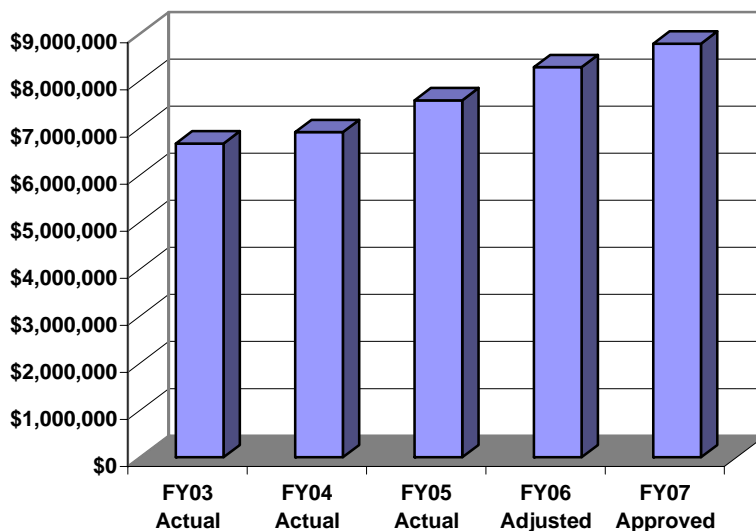
Special Revenue Fund Accommodations Fee

Description

The accommodations fee is a 2% charge for transient room rentals throughout the County. County Council enacted the accommodations fee in FY 1994 to encourage and support area tourism. Collections of the accommodations fee began on April 1, 1994, upon which its legitimacy was challenged in court. In November 1995, the State Supreme Court ruled in favor of the fee which is collected on a monthly basis.

Trend

The revenues from the accommodations fee have consistently shown an increasing trend. This trend reflects continued economic expansion and growth in tourism.



FY 2003	\$6,666,969
FY 2004	6,907,057
FY 2005	7,584,465
FY 2006	8,288,020
FY 2007	8,785,300

Revenue Estimate

The budgeted accommodations fee reflects an estimated 6.0 percent increase over the FY 2006 projection.

Major Revenue Sources

Charleston County

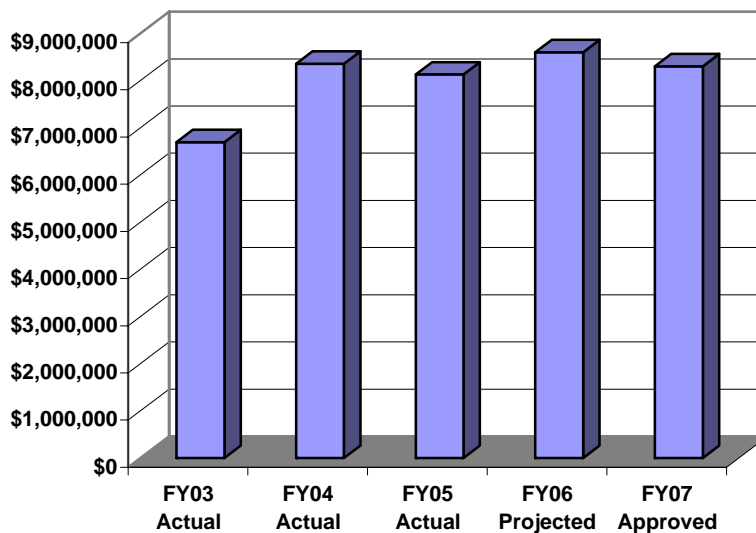
Enterprise Fund Steam & Energy Sales

Description

The County's Solid Waste Department contracts with Montenay Charleston Resource, Inc. to dispose of its garbage and manage its incinerator. The incinerator, which began commercial operations on November 1, 1989, burns waste to generate steam and electricity, which is then sold to offset its operating costs. The steam produced is sold to the United States Navy, while the electricity produced is sold primarily to Carolina Power and Light. The United States Navy has an existing contract to purchase a minimum amount of steam through January 1, 2010.

Trend

The revenue from steam and electrical sales remained constant until FY 2004, when the market rate for electricity increased. Contract prices are set above market rate.



FY 2003	\$6,692,726
FY 2004	8,355,163
FY 2005	8,127,779
FY 2006	8,600,000
FY 2007	8,300,000

Revenue Estimate

The budgeted revenues from steam and energy sales reflect the guaranteed payment from the United States Navy and the long-term purchase contract with Carolina Power and Light. The revenues for FY 2007 reflect a slight decrease in the price received for generating electricity.

Major Revenue Sources

Charleston County

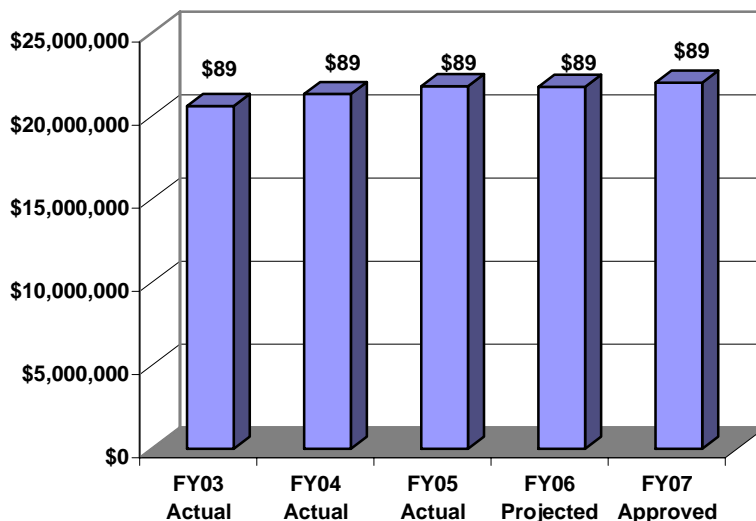
Enterprise Fund User Fee

Description

The County charges a user fee to real property owners and certain commercial and governmental entities to provide funding for the County's recycling, solid waste, and disposal efforts. The User Fee Division of the Business License/User Fee Department administers the billing and collection of this fee. The user fee for residential property owners is included in the County Auditor's annual tax bill. The User Fee Division calculates and bills the commercial entities on an annual basis.

Trend

The revenue from the User Fee has generally shown an increasing trend. This increase reflects an expanding number of residents and businesses in the County. Budgets have tended to be conservative in relation to actual collections.



FY 2003	\$20,594,423
FY 2004	21,321,884
FY 2005	21,802,327
FY 2006	21,750,000
FY 2007	22,000,000

Revenue Estimate

Each \$1 of the user fee rate generates approximately \$242,000 in revenue. The user fee will remain at \$89 through FY 2007. In FY 2008, the user fee is anticipated to be between \$98 and \$105.

Performance Measures

Charleston County

The Mission and Values of the County begin with concern for each and every citizen. The **County Mission Statement** answers the question, "Why do we exist and for whom." The County wants to articulate its existence and ensure that everyone has the same understanding of its purpose. The seven **County Values** express the core principles by which the County operates daily. The **County Goals** are comprised of five **Initiatives** developed to set the direction for the County Departments/Divisions in fulfilling the mission and maintaining value in daily activities.

The **Initiatives** refer to the five County goals that set the direction of Departments in fulfilling the mission and values of Charleston County. **Department Goals** state accomplishments required in order to fulfill the mission and serve our citizens. The **Objectives** specify well-defined and measurable terms that can be reached within an achievable time frame. The **Measures** enable the reader to determine the objective accomplished through delivery of products, services, or processes. The four types of measures recognized by the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA) are input measures, output measures, efficiency measures, and outcome measures. Input measures represent the resources available to provide services or the level of service or number of activities/items the department is expected to service. Output measures represent work or activities undertaken in providing services. Efficiency measures are a useful indicator of the cost-effectiveness of a program or service. Finally, outcome measures provide program results in a numeric format (i.e., measures of timeliness and effectiveness of programs) and report the quality of service being provided. The **Action Steps** highlight short-term and long-term projects for departments and are used as the method of accomplishing the goals.

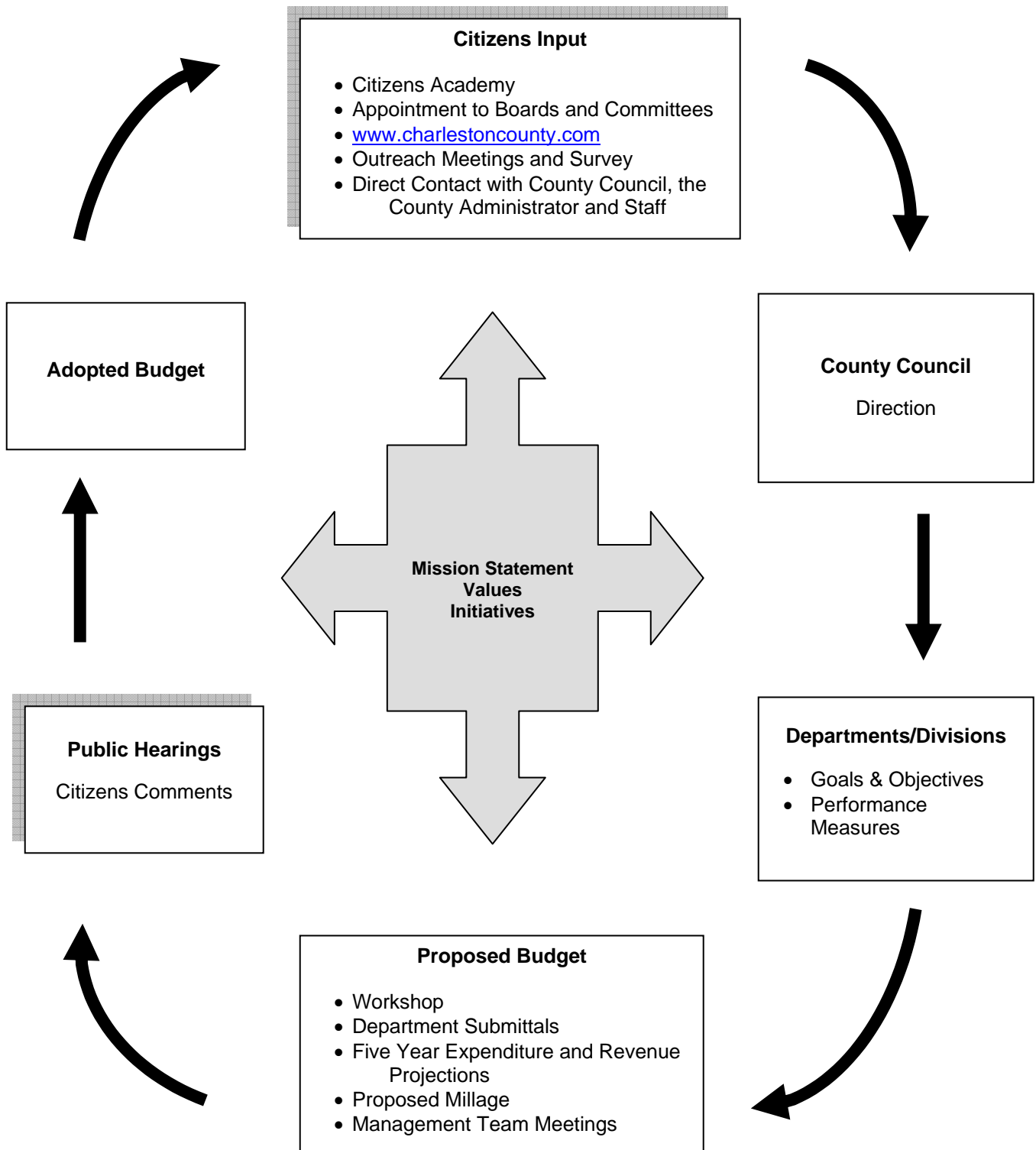
The County is striving to use performance measures in the future to allocate dollars to fund department goals and objectives.

The following pages include Fiscal Year 2006 Notable Results for each County Initiative. Details and additional information on other results can be found in the individual department/division narratives, where the reader of this document will be able to cross reference a Departmental Goal to one of the County Goals.

Performance Measures

Charleston County

Identifying the Goals of Charleston County



Performance Measures

Charleston County

Fiscal Year 2006 Notable Results

Initiative I: Service Delivery - Provide a level of service that the customer recognizes as high in quality and value.

- The **Department of Alcohol & Other Drug Abuse Services** provided outreach and prevention services to the Hispanic community and included a twelve-step program.
- The **Elections & Voter Registration Department** completed installation of new hyperlinks and banner links provided by Information Technology Services to enhance connection to overseas and absentee voters as well as the general public of Charleston County.
- The **Public Defender Program** is using video conferencing to meet with clients at the Detention Center. In addition, they have participated in trial runs of videoconferencing of Probation Violation and Magistrate Court hearings of jailed clients.
- The **Radio Communications Division** collaborated with other governmental jurisdictions in migrating to a new digital public safety radio system. Regional interoperability was demonstrated to the Department of Homeland Security as part of the Tactical Interoperable Communications Plan.
- The **Safety & Risk Management Department** achieved the lowest number of on-the-job injuries in the past 13 years through its Strain Reduction and Fall Reduction Campaign.
- The **Solid Waste Department** launched a Spanish-speaking commercial with English subtitles to educate the Hispanic community on the importance of recycling. The commercial aired on a local Hispanic television station and all local affiliate stations.

Initiative II: Human Resources & Resource Management - Develop and maintain a flexible organization that is knowledgeable, productive, and committed.

- The **Emergency Medical Services Department** initiated the Field Training Officer (FTO) program to reduce overall personnel and training costs by shortening the orientation process for new hires. In addition, it retains employees in need of remediation.
- The **Safety & Risk Management Department** implemented training programs to educate non-English speaking employees. In addition, The Trident Youth Works Program was utilized on part-time assignments to allow young, disadvantaged, predominantly minority students valuable work experience.

Performance Measures

Charleston County

Initiative III: Long-Term Financial Planning - Ensure sound fiscal long-term planning.

- The **County's financial staff** secured an upgraded bond rating of AAA from Standard and Poor's. Charleston County is one of only two counties in the State with this AAA rating. Nationwide, only 41 other counties have the rating, out of more than 3,000 county governments.
- With the efforts of the **Economic Development Department**, Charleston County joined Vought Aircraft in celebrating the opening of its newest Boeing 787 Dreamliner plant. The area will benefit from the largest private sector capital investment of \$590 million and the creation of 690 jobs in Charleston County.

Initiative IV: Workflow Analysis-Process Management - Ensure all new and existing processes and workflow are reviewed for efficiency of resources and utilized funding.

- Receiving an enhanced flood insurance rating of Class 5, which translates into significant savings to citizens, was a major accomplishment for the **Building Services Department**. Charleston County is one of only 27 communities in the United States that has obtained the elite Class 5 rating.
- The **Solicitor's Office** implemented a Supreme Court Automation Project Prosecution Case Management System to support the South Carolina Judicial Department Strategic Technology Plan. This will enhance the ability to manage case workload, cycle time, and efficiency.
- The **Telecommunications Division** secured a cost effective cellular telephone service at a savings of approximately \$30,000.

Initiative V: Quality Control - Track progress of County development and use the information to make educated decisions for the future of the County.

- The **Emergency Preparedness Division** introduced the Disaster Animal Response Team (DART) which was created in association with Charleston County's Community Response Team program to assist pets and livestock before, during, and after a disaster or emergency.
- **Emergency Medical Services** won the EMS Award of Excellence, the first national award of its kind, which demonstrates best practices to ensure performance excellence. Organizations were judged based upon four core values: patient-focused excellence, valuing staff, social responsibility and community health, and managing for innovation.

Schedules

Charleston County

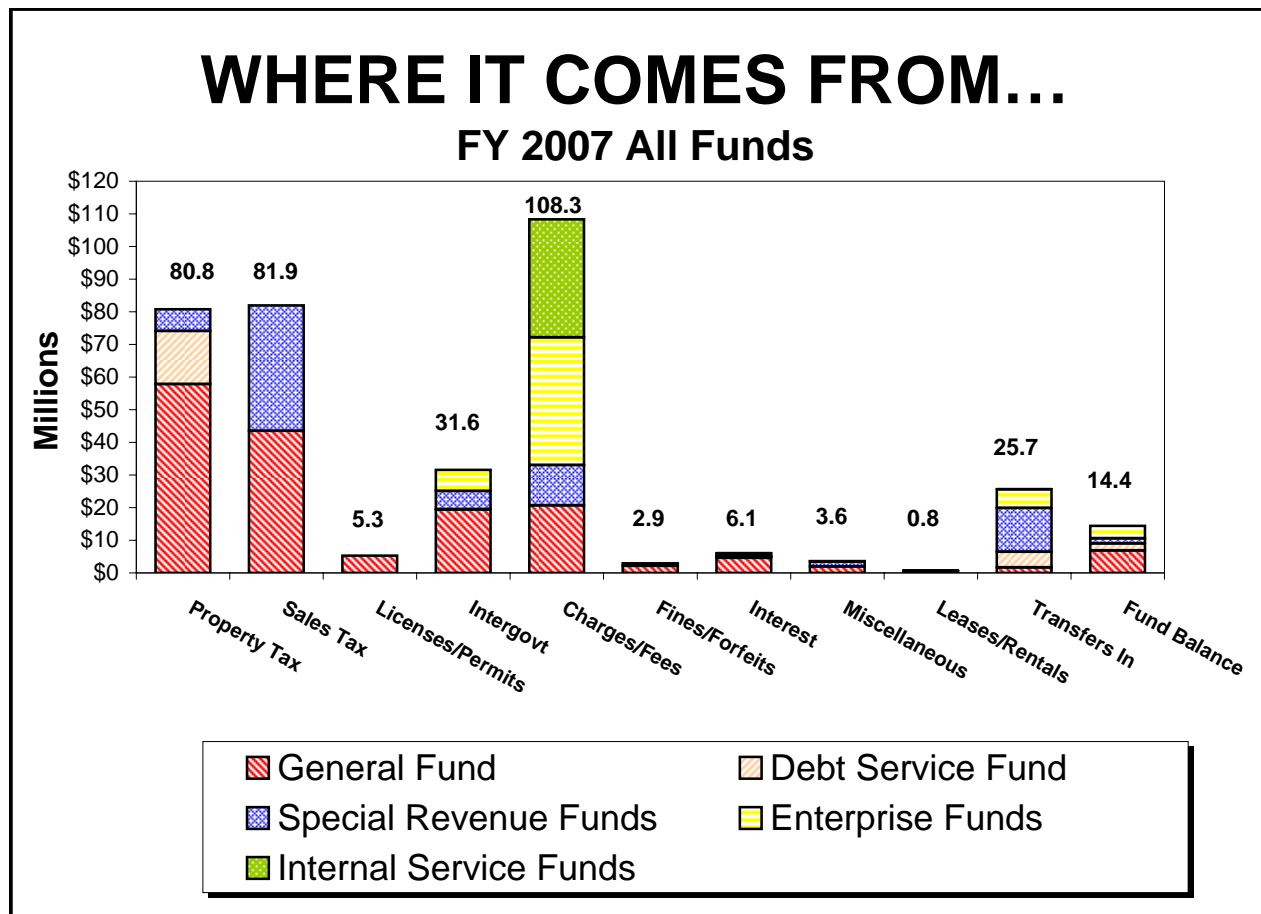
The schedules section illustrates the County's annual operating budgets. Charleston County budgets annually for Governmental Funds and Proprietary Funds. The Governmental Funds include the General Fund, the Debt Service Fund, and the Special Revenue Funds. The Proprietary Funds include the Enterprise Funds and the Internal Service Funds. Refer to the **Glossary** on pages 409-414 for definitions of Governmental Funds, Proprietary Funds, the General Fund, the Debt Service Fund, Special Revenue Funds, Enterprise Funds, and Internal Service Funds. Refer to the **Budget Process** on pages 387-390 for a description of the budgeting process.

The schedules section provides an overall summary of the County's annual operating budgets with the **Where It Comes From . . . FY 2007 All Funds** graph, the **Where It Goes. . . . FY 2007 All Funds** graph, and the **Budget Summary, All Funds** on pages 52-53. Note that these graphs and schedules do not eliminate interfund transfers, revenues or expenditures.

The next section of the schedules provides a detailed perspective of revenues, expenditures, and interfund transfers of all funds. The revenues are on pages 54-61. The expenditures are on pages 62-68. The interfund transfers are on page 69. This is followed by a summary of County authorized positions on pages 70-77.

The last section of the schedules (pages 78-122) displays graphical summaries for each of the fund types budgeted by the County as well as tabular representations for the individual funds making up these fund types. Page 78 shows a combined fund statement for all funds for Fiscal Years 2004, 2005, 2006, and 2007. Page 79 provides a summary by fund type of the County's Fiscal Year 2007 budget. Individual fund statements start on page 80 with the General Fund. Note that the FY 2006 Projected column on the fund statements includes the estimated amounts from the FY 2006 Adjusted column (i.e., the current budget) and the estimated amounts from encumbrances carried forward from previous years. Refer to the **Glossary** on pages 409-414 for definitions of Beginning Fund Balance (Fund Balance or Carry Forward), Revenues, Transfers In, Sources, Available, Expenditures or Expenses, Transfers Out, Disbursements, Uses, and Ending Fund Balance (Fund Balance) including Invested in Capital Assets, Reservations and Designations.

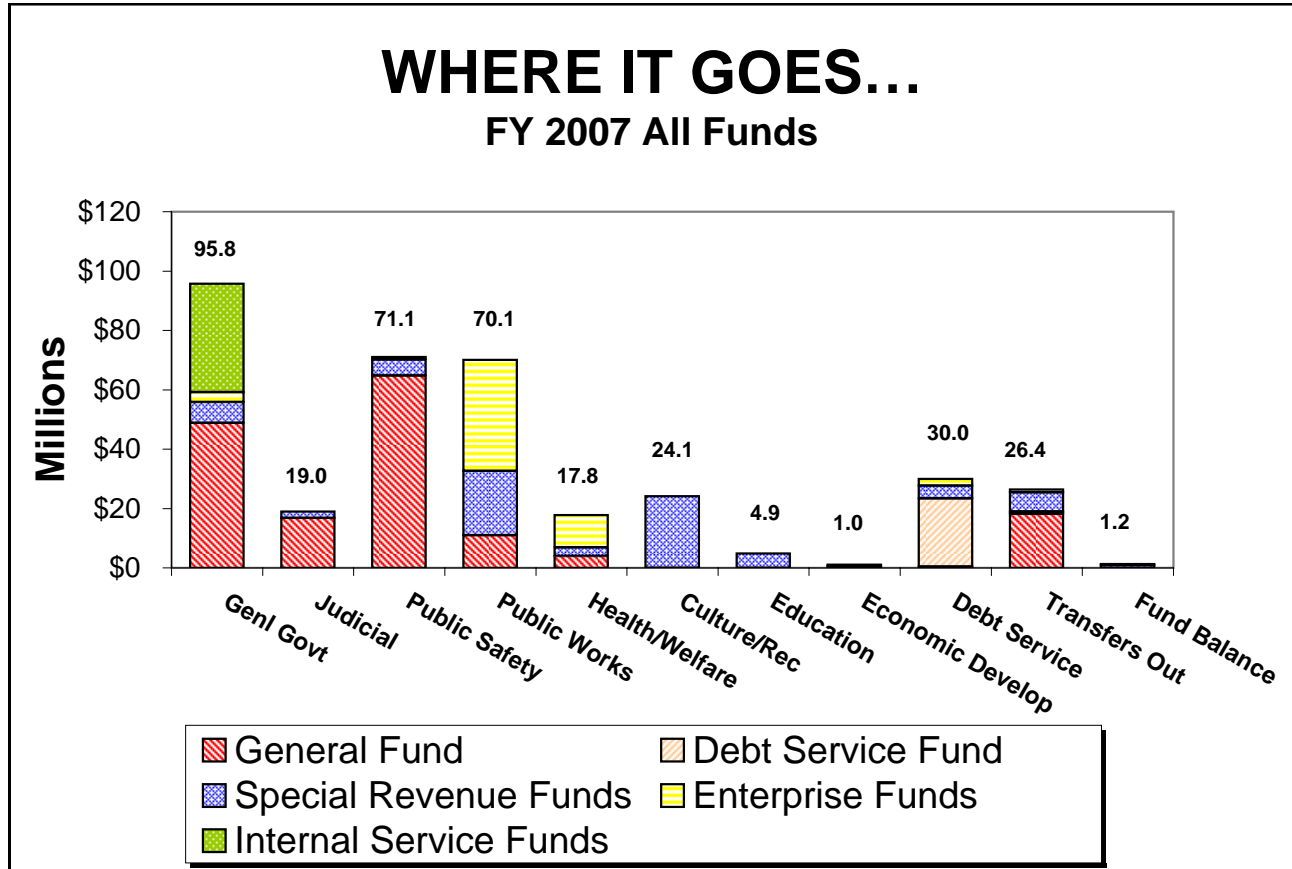
The County receives funding from several sources to accomplish its operating budget. The following graph and table summarize the total available budgeted by source and/or fund type for FY 2007.



Total Available Budgeted: \$361,385,297

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Change	Percent Change
Property Tax	\$ 77,020,159	\$ 77,351,603	\$ 80,022,314	\$ 80,770,400	\$ 748,086	0.9
Sales Tax	35,629,077	43,970,097	73,654,000	81,951,000	8,297,000	11.3
Licenses & Permits	3,934,514	4,738,299	4,298,500	5,258,750	960,250	22.3
Intergovernmental	28,599,420	28,685,558	29,447,753	31,566,765	2,119,012	7.2
Charges & Fees	91,869,891	96,895,071	98,979,160	108,351,035	9,371,875	9.5
Fines & Forfeitures	3,529,629	2,938,333	3,219,325	2,908,500	(310,825)	(9.7)
Interest	1,831,458	4,186,843	1,539,500	6,103,000	4,563,500	296.4
Miscellaneous	7,653,079	16,155,808	3,925,483	3,597,455	(328,028)	(8.4)
Leases & Rentals	1,011,332	900,898	766,394	782,879	16,485	2.2
Total Revenues	251,078,559	275,822,510	295,852,429	321,289,784	25,437,355	8.6
Transfers In	34,718,723	28,328,454	26,793,900	25,652,594	(1,141,306)	(4.3)
Use of Fund Balance	7,937,382	2,307,281	19,779,294	14,442,919	(5,336,375)	(27.0)
Total Avail. Budgeted	\$ 293,734,664	\$ 306,458,245	\$ 342,425,623	\$ 361,385,297	\$ 18,959,674	5.5

The County disburses funds according to functional areas. The following graph and table summarize the total uses by function and/or fund type for FY 2007.



Total Uses: \$361,385,297

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Change	Percent Change
General Govt.	\$ 78,876,704	\$ 74,379,809	\$ 88,492,567	\$ 95,776,579	\$ 7,284,012	8.2
Judicial	14,407,999	15,381,965	17,776,833	19,024,921	1,248,088	7.0
Public Safety	57,582,949	60,654,909	65,941,830	71,046,777	5,104,947	7.7
Public Works	35,231,191	37,816,089	63,341,930	70,134,752	6,792,822	10.7
Health/Welfare	15,293,959	15,287,320	17,316,004	17,770,905	454,901	2.6
Culture/Recreation	16,288,029	17,480,258	24,116,729	24,137,589	20,860	0.1
Education	3,729,074	3,798,208	4,600,001	4,838,000	237,999	5.2
Economic Develop.	955,403	952,754	1,754,358	1,028,383	(725,975)	(41.4)
Debt Service	22,694,444	20,042,803	26,308,510	30,006,554	3,698,044	14.1
Total Expenditures	245,059,752	245,794,115	309,648,762	333,764,460	24,115,698	7.8
Transfers Out	34,042,583	31,136,312	31,625,650	26,374,236	(5,251,414)	(16.6)
Total Disbursements	279,102,335	276,930,427	341,274,412	360,138,696	18,864,284	5.5
Increase in Fund Bal.	14,632,329	29,527,818	1,151,211	1,246,601	95,390	8.3
Total Uses	\$293,734,664	\$306,458,245	\$342,425,623	\$361,385,297	\$18,959,674	5.5

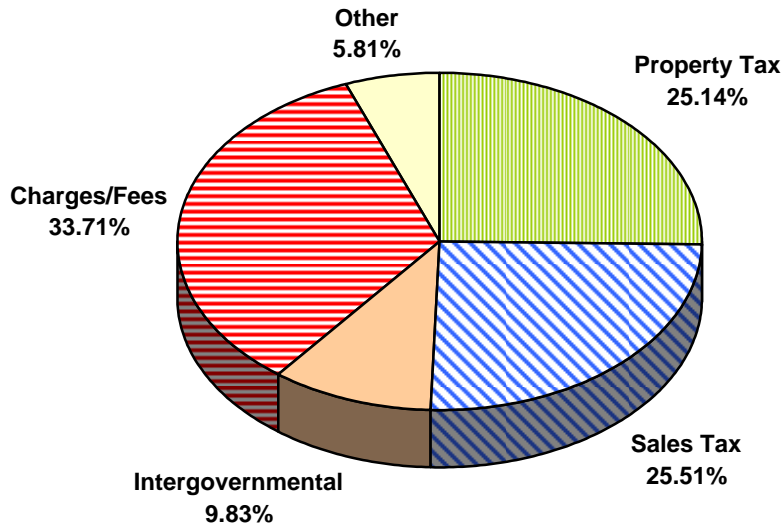
Charleston County, South Carolina
Budget Summary of All Funds
FY 2007

	Fund Statement Page Number	Revenues (Pages 54-61)	Transfers In (Page 69)	Sources
GENERAL FUND	81	<u>\$155,934,270</u>	<u>\$1,694,905</u>	<u>\$157,629,175</u>
DEBT SERVICE FUND	83	<u>16,905,977</u>	<u>4,750,000</u>	<u>21,655,977</u>
SPECIAL REVENUE FUNDS				
Accommodations Tax	85	27,500	-	27,500
Bus Lic/User Fee: Accommodations Fee	86	8,880,300	-	8,880,300
Clerk of Court: IV-D Child Support Enf	87	648,764	-	648,764
Coroner: Training	88	10,950	-	10,950
East Cooper Fire District	89	142,725	-	142,725
Economic Dev: Multi-County Parks	90	405,000	-	405,000
Emergency Mgmt: Awendaw Fire Department	91	2,808,532	-	2,808,532
Emergency Mgmt Grants	92	47,500	-	47,500
Emergency Mgmt: Hazard Materials Enforce	93	170,000	164,004	334,004
Emergency Medical Services State Grants	94	68,561	3,991	72,552
Grants: Chas Area Reg Trans Authority	95	37,100	-	37,100
Grants: Emergency Housing	96	64,000	50,000	114,000
Grants: Workforce Investment Act Title II-B	97	2,735,748	-	2,735,748
Library	98	1,157,153	13,150,000	14,307,153
Public Works: Stormwater Drainage	99	2,232,000	-	2,232,000
Sheriff: Asset Forfeiture	100	322,500	48,507	371,007
Sheriff: Grants and Programs	101	462,273	46,552	508,825
Sheriff: IV-D Child Support Enforcement	102	77,800	-	77,800
Solicitor: Pretrial Intervention	103	522,576	-	522,576
Solicitor: State Appropriation	104	667,881	-	667,881
Solicitor: Victim:Witness State Approp	105	115,000	-	115,000
Technology Services Grant	106	15,000	-	15,000
Transportation Sales Tax	107	38,452,000	-	38,452,000
Trident Technical College	108	4,838,000	-	4,838,000
Victim's Bill of Rights	109	549,000	-	549,000
West St. Andrew's Fire District	110	<u>8,000</u>	<u>-</u>	<u>8,000</u>
Subtotal		<u>65,465,863</u>	<u>13,463,054</u>	<u>78,928,917</u>
ENTERPRISE FUNDS				
Communications: Radio Communications	112	222,250	1,583,225	1,805,475
DAODAS	113	8,023,666	3,281,409	11,305,075
Internal Services: Parking Garages	114	1,961,050	-	1,961,050
Planning: Emergency 911 Communications	115	1,200,000	-	1,200,000
Solid Waste	116	<u>35,055,000</u>	<u>800,000</u>	<u>35,855,000</u>
Subtotal		<u>46,461,966</u>	<u>5,664,634</u>	<u>52,126,600</u>
INTERNAL SERVICE FUNDS				
Communications: Telecommunications	118	1,660,460	-	1,660,460
Employee Benefits Trust	119	18,874,000	-	18,874,000
Internal Services: Fleet/Parts Warehouse	120	9,304,759	80,001	9,384,760
Internal Services: Office Support Services	121	1,895,010	-	1,895,010
Safety & Risk Mgt: Workers' Compensation	122	<u>4,787,479</u>	<u>-</u>	<u>4,787,479</u>
Subtotal		<u>36,521,708</u>	<u>80,001</u>	<u>36,601,709</u>
Total of All Funds		<u><u>\$321,289,784</u></u>	<u><u>\$25,652,594</u></u>	<u><u>\$346,942,378</u></u>

Expenditures/ Expenses (Pages 62-68)	Transfers Out (Page 69)	Disbursements	Net Increase (Decrease) in Fund Balance	Beginning Fund Balance	Ending Fund Balance
<u>\$146,328,199</u>	<u>\$18,174,658</u>	<u>\$164,502,857</u>	<u>(\$6,873,682)</u>	<u>\$38,147,925</u>	<u>\$31,274,243</u>
<u>23,054,608</u>	<u>762,346</u>	<u>23,816,954</u>	<u>(2,160,977)</u>	<u>18,381,880</u>	<u>16,220,903</u>
2,375	25,125	27,500	-	-	-
4,677,441	3,417,590	8,095,031	785,269	1,070,952	1,856,221
648,764	-	648,764	-	-	-
8,760	2,190	10,950	-	-	-
145,000	-	145,000	(2,275)	10,837	8,562
479,076	-	479,076	(74,076)	329,536	255,460
3,503,478	-	3,503,478	(694,946)	945,275	250,329
47,500	-	47,500	-	-	-
391,109	-	391,109	(57,105)	406,290	349,185
72,552	-	72,552	-	-	-
37,100	-	37,100	-	-	-
114,000	-	114,000	-	-	-
2,735,748	-	2,735,748	-	-	-
14,569,773	-	14,569,773	(262,620)	723,289	460,669
2,232,000	-	2,232,000	-	-	-
463,283	48,507	511,790	(140,783)	307,946	167,163
389,877	-	389,877	118,948	512,857	631,805
77,800	-	77,800	-	-	-
524,560	-	524,560	(1,984)	218,402	216,418
662,977	-	662,977	4,904	642,646	647,550
74,942	-	74,942	40,058	126,784	166,842
15,000	-	15,000	-	-	-
35,563,132	3,000,000	38,563,132	(111,132)	10,547,498	10,436,366
4,838,000	-	4,838,000	-	-	-
733,474	-	733,474	(184,474)	607,035	422,561
8,000	-	8,000	-	2,315	2,315
<u>73,015,721</u>	<u>6,493,412</u>	<u>79,509,133</u>	<u>(580,216)</u>	<u>16,451,662</u>	<u>15,871,446</u>
1,805,475	-	1,805,475	-	-	-
11,571,044	-	11,571,044	(265,969)	8,021,943	7,755,974
2,358,621	143,820	2,502,441	(541,391)	8,541,462	8,000,071
902,578	-	902,578	297,422	3,357,006	3,654,428
<u>38,081,505</u>	<u>800,000</u>	<u>38,881,505</u>	<u>(3,026,505)</u>	<u>36,940,109</u>	<u>33,913,604</u>
<u>54,719,223</u>	<u>943,820</u>	<u>55,663,043</u>	<u>(3,536,443)</u>	<u>56,860,520</u>	<u>53,324,077</u>
1,660,460	-	1,660,460	-	30,614	30,614
18,874,000	-	18,874,000	-	1,000,000	1,000,000
9,429,760	-	9,429,760	(45,000)	9,097,900	9,052,900
1,895,010	-	1,895,010	-	625,468	625,468
<u>4,787,479</u>	<u>-</u>	<u>4,787,479</u>	<u>-</u>	<u>520,738</u>	<u>520,738</u>
<u>36,646,709</u>	<u>-</u>	<u>36,646,709</u>	<u>(45,000)</u>	<u>11,274,720</u>	<u>11,229,720</u>
<u>\$333,764,460</u>	<u>\$26,374,236</u>	<u>\$360,138,696</u>	<u>(13,196,318)</u>	<u>\$141,116,707</u>	<u>\$127,920,389</u>
Total Increase in Ending Fund Balance			1,246,601		
Total Use of Beginning Fund Balance			(14,442,919)		

Throughout the budget document, the revenues are presented in several different ways: by Source; by Fund Type; and by Organization - governmental authority. Each format shows the \$321,289,784 in revenues, but each format organizes the revenues by different categories. The County's Revenues are presented below by Source. The County's Revenues are presented by Fund Type and Organization on pages 55-61.

Revenues by Source FY 2007 Charleston County All Funds



Total Revenues: \$321,289,784

Source	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Change	Percent Change
Property Tax	\$ 77,020,159	\$ 77,351,603	\$ 80,022,314	\$80,770,400	\$ 748,086	0.9
Sales Tax	35,629,077	43,970,097	73,654,000	81,951,000	8,297,000	11.3
Licenses & Permits	3,934,514	4,738,299	4,298,500	5,258,750	960,250	22.3
Intergovernmental	28,599,420	28,685,558	29,447,753	31,566,765	2,119,012	7.2
Charges & Fees	91,869,891	96,895,071	98,979,160	108,351,035	9,371,875	9.5
Fines & Forfeitures	3,529,629	2,938,333	3,219,325	2,908,500	(310,825)	(9.7)
Interest	1,831,458	4,186,843	1,539,500	6,103,000	4,563,500	296.4
Miscellaneous	7,653,079	16,155,808	3,925,483	3,597,455	(328,028)	(8.4)
Leases & Rentals	1,011,332	900,898	766,394	782,879	16,485	2.2
Total Revenues	\$251,078,559	\$275,822,510	\$295,852,429	\$321,289,784	\$25,437,355	8.6

Charleston County, South Carolina
All Funds Revenues by Fund Type and Organization

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	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Percent Change
GENERAL FUND					
TAXES					
Ad Valorem Taxes:					
Current- Motor Vehicle Taxes	\$ 9,437,174	\$ 9,041,618	\$ 9,050,000	\$ 6,400,000	(29.3)
Current- Real Property Taxes	76,195,194	79,428,070	85,200,000	92,400,000	8.5
Current- Refunds	(126,068)	(541,853)	(100,000)	(100,000)	0.0
Current- TIF Refunds	(992,923)	(1,049,533)	(1,200,000)	(1,248,000)	4.0
Subtotal	84,513,377	86,878,302	92,950,000	97,452,000	4.8
Less: Sales Tax Credit	(32,345,791)	(36,146,824)	(39,000,000)	(43,500,000)	11.5
Net: Current- Real & Motor Veh	52,167,586	50,731,478	53,950,000	53,952,000	0.0
Delinquent- Real Property Taxes	2,292,035	1,999,540	2,080,000	2,160,000	3.8
Other- Adds to Adds	508,340	397,349	300,000	300,000	0.0
Other Taxes:					
FILOT Rebate	30,937	34,650	36,000	21,500	(40.3)
Multi-County Parks	894,086	1,029,081	1,250,000	1,250,000	0.0
Payments in Lieu of Taxes	20,615	152,485	140,000	135,000	(3.6)
Refunds for Reassessment Cap	(1,649,054)	113,134	-	-	na
Sales Tax	35,629,077	38,100,096	39,000,000	43,500,000	11.5
Tax Collection Costs	70,235	-	-	-	na
Subtotal	89,963,857	92,557,813	96,756,000	101,318,500	4.7
LICENSES AND PERMITS					
Auditor: Temporary Vehicle License	1,125	1,213	1,000	1,200	20.0
Assessor: Mobile Home Decals	4,915	3,830	3,500	4,000	14.3
Bldg Serv: Building Permits	703,314	928,362	925,000	1,100,000	18.9
Bldg Serv: Contractor Decal Fee	10,468	10,666	9,000	11,000	22.2
Bldg Serv: Contractor Licensing Fee	188,201	197,488	175,000	190,000	8.6
Bldg Serv: Electrical Permits	99,251	125,114	115,000	120,000	4.3
Bldg Serv: Gas Permits	15,598	17,834	15,000	18,000	20.0
Bldg Serv: Mechanical Permits	57,035	74,471	65,000	75,000	15.4
Bldg Serv: Other Construct Permits	24,881	21,200	21,000	20,000	(4.8)
Bldg Serv: Non Licensed Bldg Permit	10	-	-	-	na
Bldg Serv: Plumbing Permits	68,992	99,696	80,000	100,000	25.0
Bldg Serv: Roofing Permits	13,476	14,860	13,500	15,000	11.1
BL/UF: Business Licenses	2,117,536	2,640,632	2,300,000	3,000,000	30.4
BL/UF: Retention Fees	331,625	281,757	275,000	300,000	9.1
Coroner: Cremation Permits	17,870	17,780	16,000	17,500	9.4
Planning: Septic Tank Permits	75	220	-	-	na
Planning: Zoning Permits	84,964	103,315	77,500	85,000	9.7
Probate Courts: Marriage Licenses	193,108	197,694	205,000	200,000	(2.4)
Sheriff: Chauffeur Licenses	2,020	2,117	2,000	2,000	0.0
Sheriff: Gold Permits	50	50	-	50	100.0
Subtotal	3,934,514	4,738,299	4,298,500	5,258,750	22.3

Charleston County, South Carolina
All Funds Revenues by Fund Type and Organization

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	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Percent Change
INTERGOVERNMENTAL					
Auditor: State Operating Supplement	\$ 10,732	\$ 10,732	\$ 10,732	\$ 10,732	0.0
Aviation Authority Contribution	270,000	135,176	-	-	na
Clerk of Court: DSS Reimb	300,329	169,294	150,000	50,000	(66.7)
Clerk of Court: State Salary Supp	1,568	1,575	1,575	1,575	0.0
Coroner: State Salary Supplement	1,568	1,575	1,575	1,575	0.0
Detention Center: Federal Prisoners	1,795,835	1,573,610	1,600,000	1,600,000	0.0
Detention Center: Soc Sec Reimb	-	-	-	36,000	100.0
Election/Voter Reg: St Salary Supp	10,807	10,625	12,500	12,500	0.0
Election/Voter Reg: St Oper Supp	7,300	2,634	7,300	-	(100.0)
Emerg Mgmt: Disaster Oper Grant	59,868	-	-	-	na
Magistrates' Crts: Av Auth Rebate	(61,312)	(51,984)	-	(55,000)	100.0
Magistrates' Crts: Local Govt Reimb	2,081	4,718	2,000	4,000	100.0
Planning: Local Govt Reimb	54,811	-	-	-	na
Probate Courts: State Salary Supp	1,568	1,575	1,575	1,575	0.0
Probate: Adult Drug Crt Non-Grant App	-	-	-	46,900	100.0
RMC: State Salary Supplement	1,568	1,575	1,575	1,575	0.0
Sheriff: DSS Reimbursement	358	3,057	-	-	na
Sheriff: State Salary Supplement	1,568	1,575	1,575	1,575	0.0
Solicitor: Victim/Witness Grant	12,577	11,320	11,320	11,320	0.0
State: Aid to Sub- Local Govt Fund	13,781,116	13,959,555	14,250,000	16,025,000	12.5
State: Manufacturers Depreciation	440,656	399,740	400,000	400,000	0.0
State: Merchants Inventory Tax	1,101,298	1,101,298	1,101,298	1,101,298	0.0
State: Motor Carrier	54,847	86,098	90,000	90,000	0.0
State: Sunday Liquor Permits	103,630	47,450	40,000	45,000	12.5
Veterans Affairs: State Op Supp	15,010	13,990	13,510	13,990	3.6
Subtotal	17,967,783	17,485,188	17,696,535	19,399,615	9.6
CHARGES AND FEES					
Assessor: Sale of Maps & Publ	3,130	18,105	12,000	13,500	12.5
Auditor: Copy Charges	500	225	100	-	(100.0)
Bldg Serv: Contracted Bldg Svcs	53,750	60,450	50,000	-	(100.0)
Bldg Serv: Flood Plain Fees	15,420	18,360	15,000	18,000	20.0
Bldg Serv: Plan Review Fees	340,193	473,855	300,000	400,000	33.3
Bldg Serv: Sale of Code Books	-	-	-	6,000	100.0
Cable TV Franchise Fees	589,622	793,129	750,000	750,000	0.0
Clerk of Court: Family Court Fees	1,830,713	1,680,736	1,675,000	1,625,000	(3.0)
Clerk of Court: Fees	594,846	547,839	550,000	550,000	0.0
Clerk of Court: SC Rebate Fees	(1,275,413)	(1,026,624)	(1,045,000)	(1,005,000)	(3.8)
Clerk of Court: Drug Treatment Surch	13,904	49,885	40,000	50,000	25.0
Clerk of Court: Law Enforce Surch	18,248	28,626	22,000	35,000	59.1
Clerk of Court: SC Rebate Surcharges	(32,152)	(78,511)	(62,000)	(85,000)	37.1
Controller: Child Support Fee	5,301	5,403	5,200	5,500	5.8
Coroner: Copy Charges	1,458	6,220	7,500	5,000	(33.3)
Council: Industrial Bond Processing	-	1,500	-	-	na
Delinquent Tax: Levy Costs	844,955	822,640	950,000	845,000	(11.1)
Detention Ctr: Concealed Weapons	8,585	11,298	9,000	11,000	22.2

Charleston County, South Carolina
All Funds Revenues by Fund Type and Organization

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	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Percent Change
Detention Ctr: Pay Telephone Comm	\$ 298,596	\$ 292,209	\$ 300,000	\$ 290,000	(3.3)
EMS: Charges	4,380,594	4,445,480	5,000,000	4,600,000	(8.0)
EMS: Copy Charges	21,035	17,255	20,000	20,000	0.0
EMS: Debt Set Aside	428,235	383,154	300,000	300,000	0.0
Health Dept: Vital Statistics Fee	138,506	139,251	137,500	140,000	1.8
Magistrates' Courts: Civil Fees	944,302	874,358	950,000	1,330,000	40.0
Magistrates' Courts: Civil State Asses.	-	-	-	(380,000)	100.0
Magistrates' Courts: Copy Charges	2,264	2,020	1,500	1,500	0.0
Magistrates' Courts: Drug Treatment	13,200	17,500	17,000	18,000	5.9
Magistrates' Courts: Law Enforce	576,085	640,025	650,000	600,000	(7.7)
Magistrates' Cts: Marriage Ceremonies	1,200	100	-	-	na
Magistrates' Courts: SC Rebate Surch	(589,285)	(654,660)	(667,000)	(618,000)	(7.3)
Master-In-Equity: Advertising Disc	60,926	106,851	80,000	75,000	(6.3)
Master-In-Equity: Fees	295,059	400,516	350,000	325,000	(7.1)
Planning: Sale of Maps & Publ	1,780	2,214	2,000	2,000	0.0
Planning: Subdivision Fees	46,311	57,181	42,500	45,000	5.9
Planning: Zoning Fees	89,463	79,795	47,500	35,000	(26.3)
Probate: Adult Drug Court Fees	-	38,378	-	38,500	100.0
Probate Courts: Adv Discount	-	-	-	90,000	100.0
Probate Courts: Copy Charges	-	-	-	20,000	100.0
Probate Courts: Fees	787,425	803,366	800,000	820,000	2.5
Probate Courts: Non-Profit Reimb.	-	-	-	14,000	100.0
Procurement: Copy Charges	-	-	-	5,000	100.0
Public Wrks: Mosquito Abate	-	-	-	300,000	100.0
Public Wrks: R-O-W Abandonment	750	750	500	500	0.0
RMC: Discount Doc Stamps	293,745	462,328	350,000	490,000	40.0
RMC: Documentary Stamps	4,770,691	6,532,015	5,000,000	7,000,000	40.0
RMC: Fees	1,800,121	1,725,226	1,600,000	1,750,000	9.4
Sheriff: Animal Shelter Fees	31,325	27,870	31,000	29,000	(6.5)
Sheriff: Civil Fees	76,423	98,482	85,000	65,000	(23.5)
Sheriff: Copy Charges	1,518	1,708	1,300	1,500	15.4
Sheriff: Family Court Fees	6,413	5,529	5,500	5,000	(9.1)
Sheriff: Records Check Fees	6,153	7,027	7,000	3,000	(57.1)
Tech. Services: Orthophoto Sales	-	-	-	20,000	100.0
Subtotal	17,495,895	19,919,064	18,390,100	20,659,000	12.3
FINES AND FORFEITURES					
Clerk of Court: Family Court Costs	113,895	216,367	200,000	200,000	0.0
Clerk of Court: Family Court Fines	2,900	3,450	2,500	2,500	0.0
Clerk of Crt: Gen Sess Court Costs	61,806	107,749	100,000	75,000	(25.0)
Clerk of Court: Gen Sessions Fines	230,829	96,962	80,000	100,000	25.0
Clerk of Court: SC Rebate Fines	(116,470)	(45,386)	(35,000)	(45,000)	28.6
Magistrates' Courts: Fines	3,919,010	3,562,925	3,750,000	3,500,000	(6.7)
Magistrates' Crts: SC Rebate Fines	(1,861,381)	(1,738,974)	(1,820,000)	(1,700,000)	(6.6)
Pollution Control Fines	9,475	21,679	10,000	10,000	0.0
Sheriff: Vice Squad	13,305	-	-	-	na
Subtotal	2,373,369	2,224,772	2,287,500	2,142,500	(6.3)

Charleston County, South Carolina
All Funds Revenues by Fund Type and Organization

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	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Percent Change
INTEREST					
Clerk of Court: Interest Income	\$ 3,943	\$ 16,093	\$ 7,500	\$ 22,500	200.0
Delinquent Tax: Interest Income	60,310	119,437	80,000	330,000	312.5
Magistrates' Crts: Interest Income	(9,324)	948	-	1,000	100.0
Master-In-Equity: Interest Income	7,043	26,344	21,000	50,000	138.1
Misc: Interest Income	11,201	94,844	25,000	125,000	400.0
RMC: Interest Income	7,497	18,949	12,500	35,000	180.0
Treasurer: Interest Income	340,812	2,236,042	425,000	4,000,000	841.2
Subtotal	421,482	2,512,657	571,000	4,563,500	699.2
MISCELLANEOUS					
Controller: Surplus Property Sales	39,611	-	-	-	na
Credit Card Costs	(395,044)	(501,175)	(175,000)	(700,000)	300.0
Indirect Costs Reimbursement	1,655,053	2,195,776	2,837,410	2,578,000	(9.1)
Public Works: Field-Surplus Property	-	-	215,000	-	(100.0)
Misc: Miscellaneous Revenue	64,069	1,138,633	87,669	89,405	2.0
Misc: Sale of Real Property	65,894	-	-	-	na
Subtotal	1,429,583	2,833,234	2,965,079	1,967,405	(33.6)
LEASES AND RENTALS					
Facilities Management: Rents	868,344	729,825	575,000	625,000	8.7
Subtotal	868,344	729,825	575,000	625,000	8.7
Total GENERAL FUND	134,454,827	143,000,852	143,539,714	155,934,270	8.6
DEBT SERVICE FUND					
Debt Service Fund	19,056,101	30,560,886	16,586,977	16,905,977	1.9
Total DEBT SERVICE FUND	19,056,101	30,560,886	16,586,977	16,905,977	1.9

Charleston County, South Carolina
All Funds Revenues by Fund Type and Organization

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	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Percent Change
<u>SPECIAL REVENUE FUNDS</u>					
COUNCIL AGENCIES					
Accommodations Tax	\$ 20,171	\$ 26,980	\$ 20,000	\$ 27,500	37.5
Transportation Sales Tax	-	5,866,238	34,654,000	38,451,000	11.0
Trident Technical College	3,729,074	3,798,208	4,600,001	4,838,000	5.2
Subtotal	3,749,245	9,691,426	39,274,001	43,316,500	10.3
ELECTED OFFICIALS					
Clerk of Ct: IV-D Child Support Enf	461,831	494,747	537,939	648,764	20.6
Clerk of Court: Victim Bill of Rights	226,756	246,991	225,000	244,000	8.4
Coroner: Training	10,170	4,380	10,950	10,950	0.0
Sheriff: Asset Forfeiture	739,828	294,727	474,901	322,500	(32.1)
Sheriff: Grants and Programs	267,825	411,797	316,455	462,273	46.1
Sheriff: IV-D Child Support Enf	74,074	72,792	76,945	77,800	1.1
Solicitor: Pretrial Intervention	324,669	463,442	400,279	522,576	30.6
Solicitor: State Appropriation	529,076	723,173	467,506	667,881	42.9
Solicitor: Victim: Witness State App	43,795	42,476	40,116	115,000	186.7
Subtotal	2,678,024	2,754,525	2,550,091	3,071,744	20.5
APPOINTED OFFICIALS					
Library	948,989	1,112,421	1,146,928	1,157,153	0.9
Subtotal	948,989	1,112,421	1,146,928	1,157,153	0.9
ADMINISTRATOR					
Econ Develop: Multi-County Parks	312,187	357,519	904,746	405,000	(55.2)
ITS: Geographic Info. Systems	64,676	37,960	-	-	na
Subtotal	376,863	395,479	904,746	405,000	(55.2)
CHIEF DEPUTY ADMINISTRATOR					
East Cooper Fire District	134,335	138,340	140,000	142,725	1.9
EM: Awendaw Fire Department	1,228,177	1,305,772	1,571,686	2,808,532	78.7
EM: Emerg Management Grants	24,062	52,962	47,500	47,500	0.0
EM: Hazard Materials Enforcement	168,725	177,679	180,000	170,000	(5.6)
EM: McClellanville Fire Contract	138,000	153,476	-	-	na
EMS: EMS State Grants	106,754	10,413	68,561	68,561	0.0
Magistrates' Crts: Vict Bill of Rights	337,696	305,901	300,000	305,000	1.7
Planning: Greenbelts	-	-	-	1,000	100.0
Public Works: Mosquito Control	221,010	375,666	230,175	-	(100.0)
West St. Andrew's Fire District	8,932	8,819	8,000	8,000	0.0
Subtotal	2,367,691	2,529,028	2,545,922	3,551,318	39.5

Charleston County, South Carolina
All Funds Revenues by Fund Type and Organization

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	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Percent Change
CHIEF FINANCIAL OFFICER					
BL/UF: Accommodations Fee	\$ 6,973,498	\$ 7,657,768	\$ 8,373,020	\$ 8,880,300	6.1
BL/UF: Stormwater Drainage	-	-	-	2,232,000	100.0
Grants Admin: CARTA	33,138	33,582	33,138	37,100	12.0
Grants Admin.: Emerg. Housing	-	64,497	-	64,000	100.0
Grants Admin: WIA Title II-B	2,467,818	2,370,551	2,750,695	2,735,748	(0.5)
Subtotal	9,474,454	10,126,398	11,156,853	13,949,148	25.0
CHIEF INFORMATION OFFICER					
Technology Services Grant	-	-	22,500	15,000	(33.3)
Subtotal	-	-	22,500	15,000	(33.3)
Total SPECIAL REVENUE FUNDS	19,595,266	26,609,277	57,601,041	65,465,863	13.7
 ENTERPRISE FUNDS					
CHIEF DEPUTY ADMINISTRATOR					
Planning: Emergency 911 Comm	1,273,381	1,940,631	1,300,000	1,200,000	(7.7)
Solid Waste	11,781,012	12,904,270	11,879,800	12,744,800	7.3
Subtotal	13,054,393	14,844,901	13,179,800	13,944,800	5.8
CHIEF FINANCIAL OFFICER					
BL/UF: User Fee Administration	21,746,784	21,958,049	22,038,000	22,310,200	1.2
DAODAS	7,717,155	6,493,514	8,131,392	8,023,666	(1.3)
Internal Services: Parking Garages	8,294,965	2,030,617	1,736,050	1,961,050	13.0
Subtotal	37,758,904	30,482,180	31,905,442	32,294,916	1.2
CHIEF INFORMATION OFFICER					
Communications: Radio	-	-	-	222,250	100.0
Subtotal	-	-	-	222,250	100.0
Total ENTERPRISE FUNDS	50,813,297	45,327,081	45,085,242	46,461,966	3.1

Charleston County, South Carolina
All Funds Revenues by Fund Type and Organization

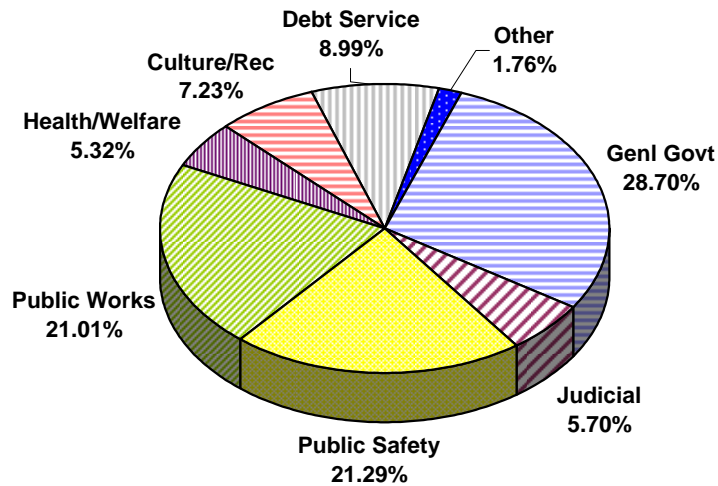
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	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Percent Change
INTERNAL SERVICE FUNDS					
CHIEF DEPUTY ADMINISTRATOR					
Safety & Risk: Safe/Workers' Comp	\$ 3,672,086	\$ 4,260,862	\$ 4,097,279	\$ 4,787,479	16.8
Subtotal	3,672,086	4,260,862	4,097,279	4,787,479	16.8
CHIEF FINANCIAL OFFICER					
Human Resources: Emp Benefits	13,593,545	15,556,904	17,971,295	18,874,000	5.0
Int Srvs: Fleet Operations	5,467,105	6,059,289	6,174,012	7,604,759	23.2
Int Srvs: Office Services	962,875	971,363	1,104,613	1,174,755	6.3
Int Srvs: Records Mgmt	511,122	553,756	641,613	720,255	12.3
Int Srvs: Telecommunications	1,537,035	1,510,269	-	-	na
Procurement Srvs: Central Whse	1,415,300	1,411,971	1,375,000	1,700,000	23.6
Subtotal	23,486,982	26,063,552	27,266,533	30,073,769	10.3
CHIEF INFORMATION OFFICER					
Communications: Telecommunications	-	-	1,675,643	1,660,460	(0.9)
Subtotal	-	-	1,675,643	1,660,460	(0.9)
Total INTERNAL SERVICE FUNDS	27,159,068	30,324,414	33,039,455	36,521,708	10.5
 Total GENERAL FUND	 134,454,827	 143,000,852	 143,539,714	 155,934,270	 8.6
 Total OTHER FUNDS	 116,623,732	 132,821,658	 152,312,715	 165,355,514	 8.6
 Total REVENUES	 \$251,078,559	 \$275,822,510	 \$295,852,429	 \$321,289,784	 8.6

Note: The total revenues of \$321,289,784 do not eliminate interfund revenues. These include \$30,066,781 for Internal Service Funds and \$2,578,000 for indirect costs reimbursements in the General Fund.

Throughout this budget book, the expenditures are presented in several different ways: by Function - programmatic area of government; by Organization - governmental authority; and by Object - type of expenditure. Each format shows the \$333,764,460 in expenditures, but each format organizes the expenditures by different categories. The County's Expenditures are presented below by Function. The expenditures are presented by Organization on pages 63-68 and by Major Expenditure Category on page 78.

Expenditures by Function FY 2007 Charleston County All Funds



Total Expenditures: \$333,764,460

Function	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Change	Percent Change
General Govt.	\$ 78,876,704	\$ 74,379,809	\$ 88,492,567	\$ 95,776,579	\$ 7,284,012	8.2
Judicial	14,407,999	15,381,965	17,776,833	19,024,921	1,248,088	7.0
Public Safety	57,582,949	60,654,909	65,941,830	71,046,777	5,104,947	7.7
Public Works	35,231,191	37,816,089	63,341,930	70,134,752	6,792,822	10.7
Health/Welfare	15,293,959	15,287,320	17,316,004	17,770,905	454,901	2.6
Culture/Recreation	16,288,029	17,480,258	24,116,729	24,137,589	20,860	0.1
Education	3,729,074	3,798,208	4,600,001	4,838,000	237,999	5.2
Economic Develop.	955,403	952,754	1,754,358	1,028,383	(725,975)	(41.4)
Debt Service	22,694,444	20,042,803	26,308,510	30,006,554	3,698,044	14.1
Total Expenditures	\$ 245,059,752	\$ 245,794,115	\$ 309,648,762	\$ 333,764,460	\$ 24,115,698	7.8

Charleston County, South Carolina
All Funds Expenditures by Fund Type and Organization

Page 1 of 6

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Percent Change
GENERAL FUND					
COUNCIL AGENCIES					
County Council	\$ 9,770,276	\$ 1,605,575	\$ 2,760,359	\$ 1,556,824	(43.6)
Contributions	328,500	336,500	422,650	315,000	(25.5)
Internal Auditor	142,611	150,929	178,652	180,724	1.2
Legal	795,506	727,811	792,073	837,000	5.7
Salary Adjustment	-	-	169,689	4,550,000	2,581.4
Unallocated personnel savings	-	-	(125,000)	(290,000)	132.0
State Agencies	1,894,440	1,982,668	2,586,696	2,691,696	4.1
Subtotal	12,931,333	4,803,483	6,785,119	9,841,244	45.0
ELECTED OFFICIALS					
Auditor	1,523,545	1,601,516	1,732,064	1,769,138	2.1
Clerk of Court	2,335,288	2,476,299	2,684,375	2,753,729	2.6
Coroner	443,428	424,725	512,754	509,839	(0.6)
Legislative Delegation	142,701	148,174	161,656	167,103	3.4
Probate Courts	1,089,610	1,102,374	1,181,127	1,390,484	17.7
Probate: Adult Drug Court	-	139,052	179,734	184,822	2.8
Probate: Mental Health Court	-	-	81,992	178,048	117.2
Register Mesne Conveyance	1,644,856	1,670,776	1,941,309	2,021,832	4.1
Sheriff: Detention Centers	21,810,875	23,503,715	25,294,861	26,248,822	3.8
Sheriff: Law Enforcement	19,439,514	20,146,993	21,836,863	23,414,974	7.2
Sheriff: School Crossing Guards	574,705	596,808	615,048	648,069	5.4
Solicitor	3,255,755	3,364,351	3,969,088	3,986,133	0.4
Treasurer	1,333,452	1,371,557	1,421,749	1,537,393	8.1
Subtotal	53,593,729	56,546,340	61,612,620	64,810,386	5.2
APPOINTED OFFICIALS					
Elections and Voter Registration	639,762	1,016,319	1,060,327	974,138	(8.1)
Master-In-Equity	380,508	396,102	421,220	435,411	3.4
Medical Examiner's Commission	253,190	286,208	311,500	311,500	0.0
Veterans Affairs	204,316	213,567	220,067	225,843	2.6
Subtotal	1,477,776	1,912,196	2,013,114	1,946,892	(3.3)
ADMINISTRATOR					
Administrator	655,151	673,285	757,990	778,808	2.7
Cultural & Minority Affairs	-	-	-	101,863	100.0
Economic Development	583,953	530,653	492,631	557,363	13.1
ITS: Geographic Info Systems	353,925	269,003	-	-	na
ITS: Information Technology Serv	6,362,688	6,058,957	-	-	na
Subtotal	7,955,717	7,531,898	1,250,621	1,438,034	15.0

Charleston County, South Carolina
All Funds Expenditures by Fund Type and Organization

Page 2 of 6

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Percent Change
CHIEF DEPUTY ADMINISTRATOR					
Chief Deputy Administrator	\$ 452,947	\$ 405,510	\$ 429,034	\$ 450,571	5.0
Building Services	1,092,804	1,206,110	1,301,077	1,387,686	6.7
Capital Projects Administration	986,424	1,017,976	1,218,987	1,249,661	2.5
EM: Emergency Preparedness	268,032	261,721	249,131	254,118	2.0
EM: Volunteer Rescue Squad	265,524	257,623	342,000	344,030	0.6
Emergency Medical Services	9,763,404	10,323,253	11,739,464	12,479,206	6.3
Facilities Management	8,551,937	8,671,842	9,835,726	10,303,901	4.8
Magistrates' Courts	3,557,789	3,804,128	4,278,311	4,730,323	10.6
Planning	1,427,866	1,494,555	1,615,439	1,634,382	1.2
Public Works: Administration	922,197	935,958	1,051,319	1,014,891	(3.5)
Public Works: Civil Engineering	709,661	858,808	840,833	838,351	(0.3)
Public Works: Field Operations	5,719,641	6,022,477	7,855,396	8,675,445	10.4
Public Works: Mosquito Control	1,349,030	1,492,294	1,689,798	2,165,173	28.1
Public Works: Roads Managmnt	483,022	490,996	541,005	466,548	(13.8)
Radio Communications	1,517,566	1,453,014	-	-	na
Safety & Risk Mgmt: Risk Mgmt	1,050,576	1,442,479	2,285,515	2,398,166	4.9
Subtotal	38,118,420	40,138,744	45,273,035	48,392,452	6.9
CHIEF FINANCIAL OFFICER					
Chief Financial Officer	337,938	344,379	379,145	398,276	5.0
Assessor	2,316,435	2,627,809	2,756,386	2,872,120	4.2
Budget	434,352	455,195	553,694	596,222	7.7
BL/UF: Business License Admin	314,822	330,429	351,928	357,315	1.5
Controller	876,666	910,314	982,343	997,569	1.5
Delinquent Tax	901,999	820,909	1,058,890	1,174,772	10.9
Grants Administration	644,192	663,576	697,257	680,523	(2.4)
Human Resources	968,009	968,530	1,329,163	1,355,124	2.0
Internal Services: Administration	216,349	303,730	363,148	370,780	2.1
Internal Services: Election Whse	173,307	68,091	-	-	na
Med Indigent Assist Program	1,152,345	1,140,541	1,201,484	1,218,496	1.4
Procurement	639,200	692,372	1,044,687	808,074	(22.6)
Subtotal	8,975,614	9,325,875	10,718,125	10,829,271	1.0
CHIEF INFORMATION OFFICER					
Chief Information Officer	-	-	5,760,743	6,018,124	4.5
Communications: Administration	-	-	98,714	115,862	17.4
Communications: Radio	-	-	1,589,588	-	(100.0)
Technology Services	-	-	2,689,377	2,935,934	9.2
Subtotal	-	-	10,138,422	9,069,920	(10.5)
Total GENERAL FUND	123,052,589	120,258,536	137,791,056	146,328,199	6.2

Charleston County, South Carolina
All Funds Expenditures by Fund Type and Organization

Page 3 of 6

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Percent Change
DEBT SERVICE FUNDS					
COUNCIL AGENCIES					
Capital Leases	\$ 482,667	\$ 945,901	\$ 790,000	\$ 965,000	22.2
Certificates of Participation	6,875,387	7,563,927	7,965,075	7,915,707	(0.6)
General Obligation Bonds	10,625,603	7,041,100	11,256,426	11,173,901	(0.7)
Loan Payable	3,000,000	3,000,000	3,000,000	3,000,000	0.0
Total DEBT SERVICE FUNDS	20,983,657	18,550,928	23,011,501	23,054,608	0.2
SPECIAL REVENUE FUNDS					
COUNCIL AGENCIES					
Accommodations Tax	-	1,881	-	2,375	100.0
Transportation Sales Tax	-	-	9,355,010	13,346,494	42.7
Trans. Sales Tax Agencies	-	640,970	7,749,030	7,032,132	(9.3)
Trident Technical College	3,729,074	3,798,208	4,600,001	4,838,000	5.2
Subtotal	3,729,074	4,441,059	21,704,041	25,219,001	16.2
ELECTED OFFICIALS					
Clerk of Ct: IV-D Child Support	453,926	483,816	537,939	648,764	20.6
Coroner: Training	6,821	3,044	8,760	8,760	0.0
Sheriff: Asset Forfeiture	673,230	570,292	542,964	463,283	(14.7)
Sheriff: Grants and Programs	332,514	338,422	292,366	389,877	33.4
Sheriff: IV-D Child Support Enf	74,074	72,792	76,945	77,800	1.1
Sheriff: Victim's Bill of Rights	349,731	350,265	396,914	405,935	2.3
Solicitor: Pretrial Intervention	286,989	329,869	431,105	524,560	21.7
Solicitor: State Appropriation	565,749	635,457	608,595	662,977	8.9
Solicitor: Victim's Bill of Rights	137,541	98,813	136,863	111,201	(18.8)
Solicitor: Victim-Witness State	41,901	64,657	48,107	74,942	55.8
Subtotal	2,922,476	2,947,427	3,080,558	3,368,099	9.3
APPOINTED OFFICIALS					
Library	11,936,733	13,203,111	13,896,928	14,569,773	4.8
Subtotal	11,936,733	13,203,111	13,896,928	14,569,773	4.8
ADMINISTRATOR					
Econ Dev: Multi-County Parks	371,450	422,873	1,269,437	479,076	(62.3)
ITS: Geographic Info Systems	272,233	73,682	-	-	na
Subtotal	643,683	496,555	1,269,437	479,076	(62.3)

Charleston County, South Carolina
All Funds Expenditures by Fund Type and Organization

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	<u>FY 2004</u> <u>Actual</u>	<u>FY 2005</u> <u>Actual</u>	<u>FY 2006</u> <u>Adjusted</u>	<u>FY 2007</u> <u>Approved</u>	<u>Percent</u> <u>Change</u>
CHIEF DEPUTY ADMINISTRATOR					
CDA: Trans. Advisory Board	\$ -	\$ -	\$ 94,963	\$ 81,711	(14.0)
East Cooper Fire District	145,000	145,000	145,000	145,000	0.0
EM: Awendaw Fire Department	1,186,730	1,001,148	1,692,242	3,503,478	107.0
EM: Hazardous Materials	245,187	316,265	400,292	391,109	(2.3)
EM: McClellanville Fire Contract	297,244	256,377	-	-	na
EM: Emergency Mgmt Grants	24,062	52,962	47,500	47,500	0.0
EMS State Grants	110,014	16,706	72,552	72,552	0.0
Magistrates: Victim Bill of Rights	148,696	153,042	193,273	216,338	11.9
Planning: Greenbelts Admin.	-	-	507,012	175,202	(65.4)
Public Works: Mosquito Control	477,607	779,151	308,000	-	(100.0)
PW: Stormwater Drainage	-	-	200,000	2,133,298	966.6
Public Works: Trans. Admin.	-	21,750	304,756	521,767	71.2
Public Works: Trans. Projects	-	-	14,154,259	14,405,826	1.8
West St. Andrew's Fire District	8,000	8,000	8,000	8,000	0.0
Subtotal	<u>2,642,540</u>	<u>2,750,401</u>	<u>18,127,849</u>	<u>21,701,781</u>	19.7
CHIEF FINANCIAL OFFICER					
BL/UF: Accommodations Fee	4,351,296	4,275,266	4,553,801	4,677,441	2.7
BL/UF: Stormwater Admin	-	-	-	98,702	100.0
Grants Admin-CARTA	44,362	34,386	46,237	37,100	(19.8)
Grants Admin: Emerg. Housing	36,950	45,927	50,000	114,000	128.0
Grants Admin-WIA Title II-B	2,467,818	2,370,551	2,750,695	2,735,748	(0.5)
Subtotal	<u>6,900,426</u>	<u>6,726,130</u>	<u>7,400,733</u>	<u>7,662,991</u>	3.5
CHIEF INFORMATION OFFICER					
Tech Services Grant	-	-	22,700	15,000	(33.9)
Subtotal	<u>-</u>	<u>-</u>	<u>22,700</u>	<u>15,000</u>	(33.9)
Total SPECIAL REVENUE FUNDS	<u>28,774,932</u>	<u>30,564,683</u>	<u>65,502,246</u>	<u>73,015,721</u>	11.5

ENTERPRISE FUNDS

CHIEF DEPUTY ADMINISTRATOR					
Planning: Emerg 911 Comm	915,484	1,227,413	879,851	902,578	2.6
SW: Administration	2,103,315	2,250,070	2,505,637	2,397,580	(4.3)
SW: Ash Disposal	1,632,187	1,632,749	1,520,000	-	(100.0)
SW: Compost and Mulch Ops	634,198	536,722	898,954	958,266	6.6
SW: Containerization	1,452,791	1,610,678	1,690,146	1,925,508	13.9
SW: Curbside Collection	968,645	1,013,447	1,167,787	1,226,618	5.0
SW: Debt Service	770,501	775,497	729,006	666,988	(8.5)

Charleston County, South Carolina
All Funds Expenditures by Fund Type and Organization

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	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Percent Change
SW: Drop Site Collection	\$ 395,372	\$ 362,388	\$ 734,917	\$ 681,411	(7.3)
SW: Household Hazardous	300,853	299,745	333,791	332,358	(0.4)
SW: Incinerator Operations	13,899,063	15,414,121	18,906,182	21,786,857	15.2
SW: Landfill Operations	3,447,881	3,797,939	3,757,405	4,605,683	22.6
SW: Lined Landfill	-	-	800,000	800,000	0.0
SW: Litter Control	118,235	166,215	146,830	147,842	0.7
SW: Materials Recovery Facility	1,501,452	1,363,291	1,266,145	1,580,949	24.9
Subtotal	28,139,977	30,450,275	35,336,651	38,012,638	7.6
CHIEF FINANCIAL OFFICER					
BL/UF: User Fee Administration	942,678	1,038,735	875,583	971,445	10.9
DAODAS: Administration	1,090,521	1,666,172	1,737,616	1,616,862	(6.9)
DAODAS: Bedded Services	1,853,536	1,191,798	2,021,269	2,185,228	8.1
DAODAS: Comm Prevention Serv	284,371	243,990	233,249	332,379	42.5
DAODAS: Community Coalition	-	14,847	-	-	na
DAODAS: Cornerstone Project	7,938	-	-	-	na
DAODAS: Criminal Justice	747,602	613,086	591,126	590,333	(0.1)
DAODAS: Crisis Stabilization	13,297	11,753	-	-	na
DAODAS: Debt Service	334,433	339,311	687,819	682,345	(0.8)
DAODAS: Detention Outpatient	-	-	331,314	351,697	6.2
DAODAS: Drug-Free Schools	66,618	65,978	83,463	84,071	0.7
DAODAS: Governor's Coop Agrmt	101,756	89,949	-	-	na
DAODAS: HUD Trans Housing	255,523	200,902	-	-	na
DAODAS: HUD Trans Housing II	-	154,090	197,229	239,742	21.6
DAODAS: Juvenile Drug Court	94,648	137,442	167,239	168,731	0.9
DAODAS: Local Law Enforce.	(12,635)	-	-	-	na
DAODAS: Medical Services	55,256	(18,893)	8,114	7,621	(6.1)
DAODAS: New Life	1,074,168	327,314	529,504	396,759	(25.1)
DAODAS: Nicotine Dependence	9,481	-	-	-	na
DAODAS: NIDA Grants	169,759	194,567	80,187	184,529	130.1
DAODAS: North Charleston Prev	-	58,456	64,957	-	(100.0)
DAODAS: Opioid Treatment Svcs	827,462	882,654	1,022,651	1,080,110	5.6
DAODAS: Outpatient Services	1,684,841	2,078,210	2,515,492	2,532,808	0.7
DAODAS: Outreach Services	100,647	-	-	-	na
DAODAS: PAIRS	309,815	397,825	444,450	476,197	7.1
DAODAS: Safe Haven Project	96,915	47,000	-	-	na
DAODAS: Therapeutic Child Care	293,201	494,167	575,183	579,172	0.7
DAODAS: Wando Grant	-	-	60,834	62,460	2.7
Internal Serv: Parking Garages	2,319,897	1,940,182	2,049,023	2,358,621	15.1
Subtotal	12,721,728	12,169,535	14,276,302	14,901,110	4.4
CHIEF INFORMATION OFFICER					
Communications: Radio	-	-	-	1,805,475	100.0
Subtotal	-	-	-	1,805,475	100.0
Total ENTERPRISE FUNDS	40,861,705	42,619,810	49,612,953	54,719,223	10.3

Charleston County, South Carolina
All Funds Expenditures by Fund Type and Organization

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	<u>FY 2004 Actual</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Adjusted</u>	<u>FY 2007 Approved</u>	<u>Percent Change</u>
<u>INTERNAL SERVICE FUNDS</u>					
CHIEF DEPUTY ADMINISTRATOR					
Safety & Risk-Safe/Wrkers' Comp	\$ 3,706,724	\$ 4,197,608	\$ 4,222,279	\$ 4,787,479	13.4
Subtotal	<u>3,706,724</u>	<u>4,197,608</u>	<u>4,222,279</u>	<u>4,787,479</u>	13.4
CHIEF FINANCIAL OFFICER					
Human Resources: Emp. Benefits	14,343,545	16,056,904	18,339,000	18,874,000	2.9
Internal Serv: Fleet Operations	8,788,713	8,951,620	6,372,858	7,729,760	21.3
Internal Services: Office Services	1,178,197	996,109	1,104,613	1,174,755	6.3
Internal Services: Records Mgmt	517,991	581,587	641,613	720,255	12.3
Internal Services: Telecomm	1,472,488	1,606,187	-	-	na
Procure Srvs: Central Parts Whse	1,379,211	1,410,143	1,375,000	1,700,000	23.6
Subtotal	<u>27,680,145</u>	<u>29,602,550</u>	<u>27,833,084</u>	<u>30,198,770</u>	8.5
CHIEF INFORMATION OFFICER					
Communications: Telecom.	-	-	1,675,643	1,660,460	(0.9)
Subtotal	<u>-</u>	<u>-</u>	<u>1,675,643</u>	<u>1,660,460</u>	(0.9)
Total INTERNAL SERVICE FUND	<u>31,386,869</u>	<u>33,800,158</u>	<u>33,731,006</u>	<u>36,646,709</u>	8.6
Total GENERAL FUND	123,052,589	120,258,536	137,791,056	146,328,199	6.2
Total OTHER FUNDS	<u>122,007,163</u>	<u>125,535,579</u>	<u>171,857,706</u>	<u>187,436,261</u>	9.1
Total EXPENDITURES	<u>\$245,059,752</u>	<u>\$245,794,115</u>	<u>\$309,648,762</u>	<u>\$333,764,460</u>	7.8

Note: The total expenditures of \$333,764,460 do not eliminate interfund expenditures. These include \$30,066,781 in charge backs for Internal Service Funds and \$2,578,000 for indirect cost allocations from the General Fund.

Charleston County, South Carolina
Interfund Transfers
Fiscal Year 2007
(Thousands of Dollars)

T R A N S F E R T O :

FUND	General	Debt Service	Capital Projects	Emerg Mgmt- Haz Mat	EMS State Grants	Grants- Urban Entitle.	Library	Sheriff- Grants & Programs	DAODAS	Radio Comm- unication	Solid Waste- Lined Landfill	Internal Services- Fleet	Total Out
General			597	164	4	175	13,150	47	2,455	1,583			18,175
Debt Service									682			80	762
Accom. Tax	25												25
BL/UF - Accom. Fee	1,668	1,750											3,418
Coroner Training	2												2
Internal Serv - Parking									144				144
Sheriff Office- Asset Forf.								48					48
Trans Sales Tax		3,000											3,000
Solid Waste - Landfill											800		800
Total In	1,695	4,750	597	164	4	175	13,150	95	3,281	1,583	800	80	26,374

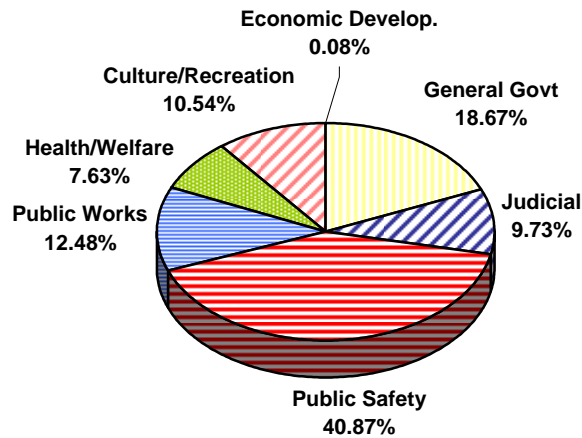
Note: The transfer in side for the Capital Projects Fund of \$597 is not reflected in the FY 2007 budget.

Note: The transfer in side for Urban Entitlement of \$125 is not reflected in the FY 2007 budget.

Reconciliation	(Total Out)	Total In	Net
Per Matrix	(26,374)	26,374	0
Unbudgeted Per Notes	0	(722)	(722)
FY 2007 Budget	(26,374)	25,652	(722)

Throughout the budget document, the authorized positions or full-time equivalents (FTEs) are presented in several different ways: by Function - programmatic area of government; by Fund Type; and by Organization - governmental authority. Each format shows the 2,452.73 authorized positions, but each format organizes the FTEs by different categories. The County's authorized positions are presented below by Function. The following pages present the authorized positions by Function and by Fund Type and Organization.

Authorized Positions (FTEs) By Function FY 2007 Charleston County All Funds



Total FTEs: 2,452.73

Source	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Change	Percent Change
General Govt	457.41	453.41	454.41	457.91	3.50	0.8
Judicial	230.19	232.71	237.71	238.71	1.00	0.4
Public Safety	940.31	984.31	998.31	1,002.31	4.00	0.4
Public Works	297.00	299.00	303.00	306.00	3.00	1.0
Health/Welfare	185.75	186.75	186.75	187.25	0.50	0.3
Culture/Recreation	240.75	258.55	258.55	258.55	0.00	0.0
Economic Develop.	2.00	2.00	2.00	2.00	0.00	0.0
Total FTEs	2,353.41	2,416.73	2,440.73	2,452.73	12.00	0.5

Charleston County, South Carolina
Summary of Authorized Positions or Full-time Equivalents (FTEs) by Function and Organization
Fiscal Year 2007

Organization	General Govt.	Judicial	Public Safety	Public Works	Health/ Welfare	Culture/ Rec.	Econ. Develop.	Total
County Council	11.00							11.00
Administrator	7.00							7.00
Assessor	47.00							47.00
Auditor	30.00							30.00
Budget	7.00							7.00
Building Services			22.00					22.00
Bus. Lic./User Fee	6.00			13.00		3.00		22.00
Cap. Projects Admin.	17.00							17.00
Chief Deputy Admin.	5.00			1.00				6.00
Chief Fin. Officer	4.00							4.00
Chief Information Officer	4.00							4.00
Clerk of Court		54.00						54.00
Communications	7.50							7.50
Controller	14.00							14.00
Coroner		6.00						6.00
Cultural & Minority Affairs	1.00							1.00
DAODAS					131.00			131.00
Delinquent Tax	12.00							12.00
Economic Develop.							2.00	2.00
Elections/Voter Regis.	10.00							10.00
Emergency Mangmt			25.00					25.00
Emergency Medical			174.00					174.00
Facilities Management	70.00				2.00			72.00
Grants Administration	9.75				26.25			36.00
Human Resources	14.00							14.00
Internal Auditor	2.00							2.00
Internal Services	68.60							68.60
Legal	5.56							5.56
Legislative Delegation	3.00							3.00
Library						254.55		254.55
Magistrates Courts		70.41						70.41
Master-In-Equity		6.00						6.00
Planning	25.00		1.00			1.00		27.00
Probate Courts		19.30						19.30
Procurement Services	15.00							15.00
Public Works				166.00	25.00			191.00
Register Mesne Conv.	34.00							34.00
Safety & Risk Mgmt.	6.00							6.00
Sheriff			780.31					780.31
Solicitor		83.00						83.00
Solid Waste				126.00				126.00
Technology Services	4.50							4.50
Treasurer	18.00							18.00
Veterans Affairs					3.00			3.00
Total FTEs	<u>457.91</u>	<u>238.71</u>	<u>1,002.31</u>	<u>306.00</u>	<u>187.25</u>	<u>258.55</u>	<u>2.00</u>	<u>2,452.73</u>

Charleston County, South Carolina
Summary of Authorized Positions or Full-time Equivalents (FTEs) by Fund Type and Organization
Fiscal Year 2007

Organization	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Total
County Council	11.00				11.00
Administrator	7.00				7.00
Assessor	47.00				47.00
Auditor	30.00				30.00
Budget	7.00				7.00
Building Services	22.00				22.00
Business License/User Fee	6.00	4.00	12.00		22.00
Capital Projects Administration	17.00				17.00
Chief Deputy Administrator	5.00	1.00			6.00
Chief Financial Officer	4.00				4.00
Chief Information Officer	4.00				4.00
Clerk of Court	47.92	6.08			54.00
Communications	1.00			3.50	4.50
Controller	14.00				14.00
Coroner	6.00				6.00
Cultural & Minority Affairs	1.00				1.00
DAODAS			131.00		131.00
Delinquent Tax	12.00				12.00
Economic Development	1.00	1.00			2.00
Elections/ Voter Registration	10.00				10.00
Emergency Management	3.00	22.00			25.00
Emergency Medical Service	174.00				174.00
Facilities Management	70.00		2.00		72.00
Grants Administration	9.75	26.25			36.00
Human Resources	14.00				14.00
Internal Auditor	2.00				2.00
Internal Services	5.00		17.60	46.00	68.60
Legal	5.56				5.56
Legislative Delegation	3.00				3.00
Library		254.55			254.55
Magistrates Courts	66.41	4.00			70.41
Master-In-Equity	6.00				6.00
Planning	25.00	1.00	1.00		27.00
Probate Courts	19.30				19.30
Procurement Services	11.00			4.00	15.00
Public Works	182.25	8.75			191.00
Radio Communications			3.00		3.00
Register Mesne Conveyance	34.00				34.00
Safety & Risk Management	1.15			4.85	6.00
Sheriff	763.31	17.00			780.31
Solicitor	61.35	21.65			83.00
Solid Waste			126.00		126.00
Technology Services	4.50				4.50
Treasurer	18.00				18.00
Veterans Affairs	3.00				3.00
Total FTEs	<u>1,734.50</u>	<u>367.28</u>	<u>292.60</u>	<u>58.35</u>	<u>2,452.73</u>

Charleston County, South Carolina
 Authorized Positions (Full-Time Equivalents)
 By Fund Type and Organization

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Change
GENERAL FUND					
COUNCIL AGENCIES					
County Council	11.00	11.00	11.00	11.00	-
Internal Auditor	2.00	2.00	2.00	2.00	-
Legal	5.56	5.56	5.56	5.56	-
Subtotal	18.56	18.56	18.56	18.56	-
ELECTED OFFICIALS					
Auditor	30.00	30.00	30.00	30.00	-
Clerk of Court	46.92	46.92	46.92	47.92	1.00
Coroner	6.00	6.00	6.00	6.00	-
Legislative Delegation	3.00	3.00	3.00	3.00	-
Probate Courts	17.30	17.30	17.30	17.30	-
Probate Courts: Adult Drug Court	-	1.00	1.00	1.00	-
Probate Courts: Mental Health Court	-	-	1.00	1.00	-
Register Mesne Conveyance	30.00	30.00	31.00	34.00	3.00
Sheriff: Detention Center	341.00	377.00	378.00	378.00	-
Sheriff: Law Enforcement	330.00	330.00	331.00	331.00	-
Sheriff: School Crossing Guards	54.31	54.31	54.31	54.31	-
Solicitor	55.35	55.35	61.35	61.35	-
Treasurer	18.00	18.00	18.00	18.00	-
Subtotal	931.88	968.88	978.88	982.88	4.00
APPOINTED OFFICIALS					
Elections and Voter Registration	10.00	10.00	10.00	10.00	-
Master-In-Equity	6.00	6.00	6.00	6.00	-
Veterans Affairs	3.00	3.00	3.00	3.00	-
Subtotal	19.00	19.00	19.00	19.00	-
ADMINISTRATOR					
Administrator	7.00	7.00	7.00	7.00	-
Cultural and Minority Affairs	-	-	-	1.00	1.00
Economic Development	1.00	1.00	1.00	1.00	-
ITS: Geographic Information Systems	3.00	3.00	-	-	-
ITS: Information Technology Services	5.00	6.00	-	-	-
Subtotal	16.00	17.00	8.00	9.00	1.00

Charleston County, South Carolina
 Authorized Positions (Full-Time Equivalents)
 By Fund Type and Organization

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Change
CHIEF DEPUTY ADMINISTRATOR					
Chief Deputy Administrator	5.00	5.00	5.00	5.00	-
Building Services	21.00	22.00	22.00	22.00	-
Capital Projects Administration	17.00	17.00	17.00	17.00	-
Emergency Mgmt: Emergency Prep.	3.00	3.00	3.00	3.00	-
Emergency Medical Services	157.00	161.00	170.00	174.00	4.00
Facilities Management	70.00	70.00	70.00	70.00	-
Magistrates' Courts	63.89	66.41	66.41	66.41	-
Planning	25.00	25.00	25.00	25.00	-
Public Works: Administration	15.00	15.00	15.00	14.25	(0.75)
Public Works: Civil Engineering	12.00	12.00	12.00	12.00	-
Public Works: Field Operations	122.00	122.00	122.00	122.00	-
Public Works: Mosquito Control	25.00	25.00	25.00	25.00	-
Public Works: Roads Management	9.00	9.00	9.00	9.00	-
Radio Communications	3.00	3.00	-	-	-
Safety & Risk Management: Risk Mgmt.	3.00	3.00	3.00	1.15	(1.85)
Subtotal	550.89	558.41	564.41	565.81	1.40
CHIEF FINANCIAL OFFICER					
Chief Financial Officer	4.00	4.00	4.00	4.00	-
Assessor	47.00	47.00	47.00	47.00	-
Budget	6.00	6.00	7.00	7.00	-
BL/UF: Business License Admin.	6.00	6.00	6.00	6.00	-
Controller	14.00	14.00	14.00	14.00	-
Delinquent Tax	12.00	12.00	12.00	12.00	-
Grants Admin: Administration	11.25	11.25	10.25	9.75	(0.50)
Human Resources	14.00	14.00	14.00	14.00	-
Internal Services: Administration	3.00	5.00	5.00	5.00	-
Internal Services: Elections Whse.	3.00	-	-	-	-
Procurement Services: Procurement	11.00	11.00	11.00	11.00	-
Subtotal	131.25	130.25	130.25	129.75	(0.50)
CHIEF INFORMATION OFFICER					
Chief Information Officer	-	-	4.00	4.00	-
Communications: Administration	-	-	1.00	1.00	-
Communications: Radio	-	-	3.00	-	(3.00)
Technology Services	-	-	4.50	4.50	-
Subtotal	-	-	12.50	9.50	(3.00)
Total GENERAL FUND	1,667.58	1,712.10	1,731.60	1,734.50	2.90

Charleston County, South Carolina
 Authorized Positions (Full-Time Equivalents)
 By Fund Type and Organization

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Change
<u>SPECIAL REVENUE FUNDS</u>					
ELECTED OFFICIALS					
Clerk of Court: IV-D Child Support Enf.	6.08	6.08	6.08	6.08	-
Probate Courts: Adult Drug Court	1.00	-	-	-	-
Probate Courts: Mental Health Court	1.00	1.00	-	-	-
Sheriff: Grants and Programs	7.00	9.00	8.00	8.00	-
Sheriff: IV-D Child Support Enforcement	1.00	1.00	1.00	1.00	-
Sheriff: Victim's Bill of Rights	8.00	8.00	8.00	8.00	-
Solicitor: Child Abuse Investigator	1.00	-	-	-	-
Solicitor: Gun Violence	3.00	3.00	-	-	-
Solicitor: Justice Assistance	-	-	1.00	1.00	-
Solicitor: Local Law Enforcement	1.00	1.00	-	-	-
Solicitor: Pretrial Intervention	6.00	8.00	10.00	10.00	-
Solicitor: Project Sentry	1.00	1.00	1.00	1.00	-
Solicitor: State Appropriation	7.65	6.65	6.65	6.65	-
Solicitor: Victim's Bill of Rights	2.00	2.00	2.00	2.00	-
Solicitor: Victim-Witness State Approp.	1.00	1.00	1.00	1.00	-
Subtotal	<u>46.73</u>	<u>47.73</u>	<u>44.73</u>	<u>44.73</u>	<u>-</u>
APPOINTED OFFICIALS					
Library	<u>237.75</u>	<u>254.55</u>	<u>254.55</u>	<u>254.55</u>	<u>-</u>
Subtotal	<u>237.75</u>	<u>254.55</u>	<u>254.55</u>	<u>254.55</u>	<u>-</u>
ADMINISTRATOR					
Economic Dev: Multi-County Parks	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>
Subtotal	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>
CHIEF DEPUTY ADMINISTRATOR					
CDA: Transportation Liaison	-	1.00	1.00	1.00	-
Emergency Mgmt: Awendaw Fire Dept.	14.00	15.00	19.00	19.00	-
Emergency Mgmt: Hazardous Materials	3.00	3.00	3.00	3.00	-
Magistrates' Courts: Vict. Bill of Rights	4.00	4.00	4.00	4.00	-
Planning: Greenbelts Admin.	-	1.00	1.00	1.00	-
Public Works: Stormwater Drainage	-	-	3.00	5.00	2.00
Public Works: Transportation Admin.	<u>-</u>	<u>2.00</u>	<u>3.00</u>	<u>3.75</u>	<u>0.75</u>
Subtotal	<u>21.00</u>	<u>26.00</u>	<u>34.00</u>	<u>36.75</u>	<u>2.75</u>

Charleston County, South Carolina
Authorized Positions (Full-Time Equivalents)
By Fund Type and Organization

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Change
CHIEF FINANCIAL OFFICER					
BL/UF: Accommodations Fee	3.00	3.00	3.00	3.00	-
BL/UF: Stormwater Drainage Admin.	-	-	-	1.00	1.00
Grants Admin: Urban Entitlement Funds	6.00	6.00	6.00	6.00	-
Grants Admin: WIA Title II-B	19.75	19.75	19.75	20.25	0.50
Subtotal	28.75	28.75	28.75	30.25	1.50
Total SPECIAL REVENUE FUNDS	335.23	358.03	363.03	367.28	4.25

ENTERPRISE FUNDS

CHIEF DEPUTY ADMINISTRATOR					
Facilities Management: DAODAS	2.00	2.00	2.00	2.00	-
Planning: Emergency 911 Comm.	1.00	1.00	1.00	1.00	-
SW: Administration	9.00	9.00	9.00	9.00	-
SW: Compost and Mulch Operations	8.00	8.00	8.00	8.00	-
SW: Containerization	33.00	33.00	33.00	33.00	-
SW: Curbside Collection	12.00	12.00	12.00	12.00	-
SW: Drop Site Collection	8.00	8.00	8.00	8.00	-
SW: Household Hazardous Waste	3.00	3.00	3.00	3.00	-
SW: Incinerator Operations	2.00	2.00	2.00	2.00	-
SW: Landfill Operations	20.00	20.00	20.00	20.00	-
SW: Litter Control	2.00	2.00	2.00	2.00	-
SW: Materials Recovery Facility	29.00	29.00	29.00	29.00	-
Subtotal	129.00	129.00	129.00	129.00	-
CHIEF FINANCIAL OFFICER					
BL/UF: User Fee Administration	12.00	12.00	12.00	12.00	-
DAODAS: Administration	18.00	18.25	20.40	21.40	1.00
DAODAS: Bedded Services	17.60	17.50	18.00	18.00	-
DAODAS: Comm Prevention Services	3.80	2.80	5.75	5.75	-
DAODAS: Cornerstone Project Grant	3.00	3.00	-	-	-
DAODAS: Criminal Justice	10.60	9.10	7.10	7.10	-
DAODAS: Detention Intensive Outpt.	-	-	5.00	5.00	-
DAODAS: Drug-Free Schools	2.20	2.05	1.15	1.15	-
DAODAS: Governor Coop. Agreement	1.30	1.30	-	-	-
DAODAS: HUD Transitional Housing	2.00	3.00	2.00	2.00	-
DAODAS: HUD Transitional Housing II	-	1.00	1.00	-	(1.00)
DAODAS: Juvenile Drug Court	1.00	1.50	1.50	1.50	-
DAODAS: Medical Services	3.40	3.40	3.40	3.40	-
DAODAS: New Life	21.95	9.05	9.05	9.05	-
DAODAS: NIDA Grants	2.60	2.48	2.32	2.32	-
DAODAS: North Chas. Prevention Init.	-	1.00	-	-	-
DAODAS: Opioid Treatment Services	7.80	8.80	8.80	8.80	-

Charleston County, South Carolina
 Authorized Positions (Full-Time Equivalents)
 By Fund Type and Organization

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Change
DAODAS: Outpatient Services	25.80	33.82	32.53	32.53	-
DAODAS: Outreach Services	2.00	-	-	-	-
DAODAS: PAIRS	1.00	1.00	1.00	1.00	-
DAODAS: Safe Haven Project	1.00	1.00	-	-	-
DAODAS: Therapeutic Child Care	5.95	10.95	11.00	11.00	-
DAODAS: Wando Grant	-	-	1.00	1.00	-
Internal Services: Parking Garages	19.60	17.60	17.60	17.60	-
Subtotal	162.60	160.60	160.60	160.60	-
CHIEF INFORMATION OFFICER					
Communications: Radio Communicat.	-	-	-	3.00	3.00
Subtotal	-	-	-	3.00	3.00
Total ENTERPRISE FUNDS	291.60	289.60	289.60	292.60	3.00
INTERNAL SERVICE FUNDS					
CHIEF DEPUTY ADMINISTRATOR					
Safety & Risk: Safety/Workers' Comp.	3.00	3.00	3.00	4.85	1.85
Subtotal	3.00	3.00	3.00	4.85	1.85
CHIEF FINANCIAL OFFICER					
Internal Svcs: Fleet Operations	29.00	27.00	27.00	27.00	-
Internal Svcs: Office Services	7.00	7.00	7.00	7.00	-
Internal Svcs: Records Management	12.00	11.00	12.00	12.00	-
Internal Svcs: Telecommunications	4.00	5.00	-	-	-
Procure Serv: Central Parts Warehouse	4.00	4.00	4.00	4.00	-
Subtotal	56.00	54.00	50.00	50.00	-
CHIEF INFORMATION OFFICER					
Communications: Telecommunications	-	-	3.50	3.50	-
Subtotal	-	-	3.50	3.50	-
Total INTERNAL SERVICE FUNDS	59.00	57.00	56.50	58.35	1.85
Total Positions GENERAL FUND	1,667.58	1,712.10	1,731.60	1,734.50	2.90
Total Positions OTHER FUNDS	685.83	704.63	709.13	718.23	9.10
Total Positions ALL FUNDS	2,353.41	2,416.73	2,440.73	2,452.73	12.00

Charleston County, South Carolina
All Funds
Fund Statement

	<u>FY 2004 Actual</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Adjusted</u>	<u>FY 2006 Projected</u>	<u>FY 2007 Approved</u>
Beginning Balance, July 1	\$120,317,021	\$127,011,968	\$154,232,505	\$154,232,505	\$141,116,707
Revenues:					
Property Taxes	77,020,159	77,351,603	80,022,314	82,343,366	80,770,400
Sales Tax	35,629,077	43,970,097	73,654,000	75,654,000	81,951,000
Licenses and Permits	3,934,514	4,738,299	4,298,500	4,933,850	5,258,750
Intergovernmental	28,599,420	28,685,558	29,447,753	31,017,760	31,566,765
Charges and Fees	91,869,891	96,895,071	98,979,160	101,572,932	108,351,035
Fines and Forfeitures	3,529,629	2,938,333	3,219,325	2,688,328	2,908,500
Interest	1,831,458	4,186,843	1,539,500	5,161,078	6,103,000
Miscellaneous	7,653,079	16,155,808	3,925,483	3,407,163	2,480,455
Leases and Rent	1,011,332	900,898	766,394	836,394	782,879
Debt Proceeds	-	-	-	-	1,117,000
Subtotal	<u>251,078,559</u>	<u>275,822,510</u>	<u>295,852,429</u>	<u>307,614,871</u>	<u>321,289,784</u>
Interfund Transfer In	<u>34,718,723</u>	<u>28,328,454</u>	<u>26,793,900</u>	<u>36,703,553</u>	<u>25,652,594</u>
Total Available	<u>406,114,303</u>	<u>431,162,932</u>	<u>476,878,834</u>	<u>498,550,929</u>	<u>488,059,085</u>
Expenditures:					
Personnel	106,210,176	111,643,292	121,026,373	119,432,635	130,522,814
Operating	114,997,323	113,359,902	154,213,755	160,330,439	162,491,380
Capital	1,157,809	748,118	8,100,124	8,761,554	10,743,712
Debt Service	<u>22,694,444</u>	<u>20,042,803</u>	<u>26,308,510</u>	<u>26,470,347</u>	<u>30,006,554</u>
Subtotal	<u>245,059,752</u>	<u>245,794,115</u>	<u>309,648,762</u>	<u>314,994,975</u>	<u>333,764,460</u>
Interfund Transfer Out	<u>34,042,583</u>	<u>31,136,312</u>	<u>31,625,650</u>	<u>42,439,247</u>	<u>26,374,236</u>
Total Disbursements	<u>279,102,335</u>	<u>276,930,427</u>	<u>341,274,412</u>	<u>357,434,222</u>	<u>360,138,696</u>
Invested in Capital Assets	27,826,487	28,895,492	28,895,492	28,895,492	28,895,492
Reserved	17,445,494	33,088,456	25,312,456	18,810,913	16,649,936
Unreserved/Designated	27,160,346	31,470,187	31,470,187	15,660,620	15,660,620
Unreserved/Undesignated	<u>54,579,641</u>	<u>60,778,370</u>	<u>49,926,287</u>	<u>77,749,682</u>	<u>66,714,341</u>
Ending Balance, June 30	<u>\$127,011,968</u>	<u>\$154,232,505</u>	<u>\$135,604,422</u>	<u>\$141,116,707</u>	<u>\$127,920,389</u>

Charleston County, South Carolina
Fund Statement by Fund Type

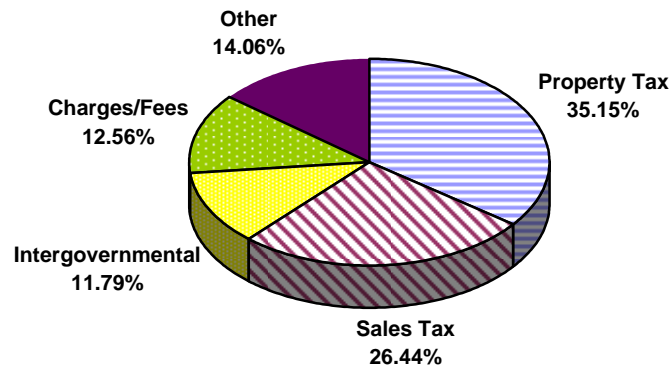
	General Fund	Debt Service Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Total
Beginning Balance, July 1	\$ 38,147,925	\$ 18,381,880	\$ 16,451,662	\$ 56,860,520	\$ 11,274,720	\$ 141,116,707
Revenues:						
Property Taxes	57,818,500	16,280,000	6,671,900	-	-	80,770,400
Sales Tax	43,500,000	-	38,451,000	-	-	81,951,000
Licenses and Permits	5,258,750	-	-	-	-	5,258,750
Intergovernmental	19,399,615	125,977	5,555,987	6,485,186	-	31,566,765
Charges and Fees	20,659,000	-	12,373,141	39,102,186	36,216,708	108,351,035
Fines and Forfeitures	2,142,500	-	766,000	-	-	2,908,500
Interest	4,563,500	500,000	139,500	745,000	155,000	6,103,000
Miscellaneous	1,967,405	-	362,850	200	150,000	2,480,455
Leases and Rent	625,000	-	28,485	129,394	-	782,879
Debt Proceeds	-	-	1,117,000	-	-	1,117,000
Subtotal	155,934,270	16,905,977	65,465,863	46,461,966	36,521,708	321,289,784
Interfund Transfer In	1,694,905	4,750,000	13,463,054	5,664,634	80,001	25,652,594
Total Available	195,777,100	40,037,857	95,380,579	108,987,120	47,876,429	488,059,085
Expenditures:						
General Government	48,825,367	-	7,047,132	3,337,372	36,566,708	95,776,579
Judicial	16,786,139	-	2,238,782	-	-	19,024,921
Public Safety	64,776,905	-	5,367,294	902,578	-	71,046,777
Public Works	10,995,235	-	21,725,000	37,414,517	-	70,134,752
Health/Welfare	3,995,358	-	2,886,848	10,888,699	-	17,770,905
Culture/Recreation	-	-	24,137,589	-	-	24,137,589
Education	-	-	4,838,000	-	-	4,838,000
Economic Development	557,363	-	471,020	-	-	1,028,383
Debt Service	391,832	23,054,608	4,304,056	2,176,057	80,001	30,006,554
Subtotal	146,328,199	23,054,608	73,015,721	54,719,223	36,646,709	333,764,460
Interfund Transfer Out	18,174,658	762,346	6,493,412	943,820	-	26,374,236
Total Disbursements	164,502,857	23,816,954	79,509,133	55,663,043	36,646,709	360,138,696
Invested in Capital Assets	-	-	-	20,241,171	8,654,321	28,895,492
Reserved	220,254	16,220,903	208,779	-	-	16,649,936
Unreserved/Designated	9,000,000	-	250,000	6,410,620	-	15,660,620
Unreserved/Undesignated	22,053,989	-	15,412,667	26,672,286	2,575,399	66,714,341
Ending Balance, June 30	\$ 31,274,243	\$ 16,220,903	\$ 15,871,446	\$ 53,324,077	\$ 11,229,720	\$ 127,920,389

General Fund

Charleston County

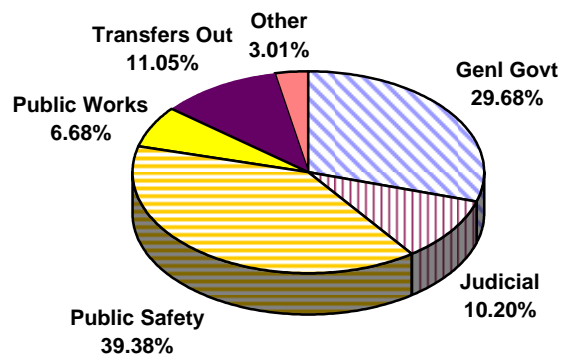
The General Fund is the general operating fund of the County and accounts for all financial resources except those required to be accounted for in other funds. The graphs below present an overall summary of the General Fund budget. The following page displays the fund statement for this fund.

WHERE IT COMES FROM... FY 2007 Charleston County General Fund



Total Available Budgeted: \$164,502,857

WHERE IT GOES... FY 2007 Charleston County General Fund



Total Uses: \$164,502,857

Charleston County, South Carolina
General Fund
Fund Statement

	<u>FY 2004 Actual</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Adjusted</u>	<u>FY 2006 Projected</u>	<u>FY 2007 Approved</u>
Beginning Balance, July 1	\$ 24,901,947	\$ 30,502,961	\$ 36,367,342	\$ 36,367,342	\$ 38,147,925
Revenues:					
Property Tax	54,334,780	54,457,716	57,756,000	60,135,500	57,818,500
Sales Tax	35,629,077	38,100,097	39,000,000	41,000,000	43,500,000
Licenses and Permits	3,934,514	4,738,299	4,298,500	4,933,850	5,258,750
Intergovernmental	17,967,783	17,485,188	17,696,535	18,658,915	19,399,615
Charges and Fees	17,495,895	19,919,064	18,390,100	20,689,550	20,659,000
Fines and Forfeitures	2,373,369	2,224,772	2,287,500	1,975,500	2,142,500
Interest	421,482	2,512,657	571,000	3,981,000	4,563,500
Miscellaneous	1,429,583	2,833,234	2,965,079	2,333,599	1,967,405
Leases and Rentals	<u>868,344</u>	<u>729,825</u>	<u>575,000</u>	<u>645,000</u>	<u>625,000</u>
Subtotal	<u>134,454,827</u>	<u>143,000,852</u>	<u>143,539,714</u>	<u>154,352,914</u>	<u>155,934,270</u>
Interfund Transfer In	<u>10,873,410</u>	<u>2,792,719</u>	<u>4,595,390</u>	<u>4,595,390</u>	<u>1,694,905</u>
Total Available	<u>170,230,184</u>	<u>176,296,532</u>	<u>184,502,446</u>	<u>195,315,646</u>	<u>195,777,100</u>
Expenditures:					
Personnel	80,573,415	84,241,905	90,755,383	90,770,528	97,805,152
Operating	42,304,557	35,691,596	41,964,116	43,153,650	42,715,153
Capital	174,617	325,035	4,612,441	4,657,611	5,416,062
Debt Service	<u>-</u>	<u>-</u>	<u>459,116</u>	<u>459,116</u>	<u>391,832</u>
Subtotal	<u>123,052,589</u>	<u>120,258,536</u>	<u>137,791,056</u>	<u>139,040,905</u>	<u>146,328,199</u>
Interfund Transfer Out	<u>16,674,634</u>	<u>19,670,654</u>	<u>18,126,816</u>	<u>18,126,816</u>	<u>18,174,658</u>
Total Disbursements	<u>139,727,223</u>	<u>139,929,190</u>	<u>155,917,872</u>	<u>157,167,721</u>	<u>164,502,857</u>
Reserved	2,057,482	2,470,102	2,470,102	220,254	220,254
Unreserved/Designated	8,000,000	8,500,000	8,500,000	9,000,000	9,000,000
Unreserved/Undesignated	<u>20,445,479</u>	<u>25,397,240</u>	<u>17,614,472</u>	<u>28,927,671</u>	<u>22,053,989</u>
Ending Balance, June 30	<u>\$ 30,502,961</u>	<u>\$ 36,367,342</u>	<u>\$ 28,584,574</u>	<u>\$ 38,147,925</u>	<u>\$ 31,274,243</u>

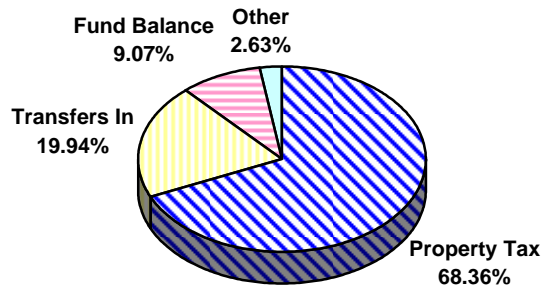
Debt Service Fund

Charleston County

The Debt Service Fund collects resources to service the County's General Obligation Bonds, Certificates of Participation, notes payable, and capital leases. The graphs below present an overall summary of the Debt Service Fund budget. The following page displays the fund statement for this fund.

WHERE IT COMES FROM...

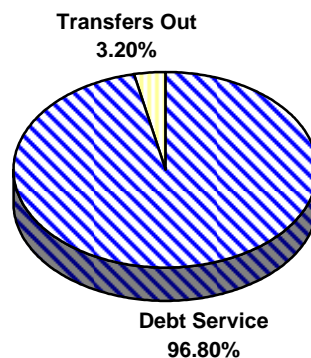
FY 2007 Charleston County Debt Service Fund



Total Available Budgeted: \$23,816,954

WHERE IT GOES...

FY 2007 Charleston County Debt Service Fund



Total Uses: \$23,816,954

Charleston County, South Carolina
Debt Service Fund
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 9,212,186	\$ 11,994,575	\$ 26,279,539	\$ 26,279,539	\$ 18,381,880
Revenues:					
Taxes	17,568,404	17,396,646	16,086,000	15,994,000	16,280,000
Intergovernmental	121,229	123,221	125,977	115,977	125,977
Interest	876,959	648,701	375,000	500,000	500,000
Miscellaneous	489,509	12,392,318	-	-	-
Subtotal	19,056,101	30,560,886	16,586,977	16,609,977	16,905,977
Interfund Transfer In	6,022,664	5,070,093	4,750,000	4,750,000	4,750,000
Total Available	34,290,951	47,625,554	47,616,516	47,639,516	40,037,857
Expenditures:					
Debt Service	20,983,657	18,550,928	23,011,501	23,173,338	23,054,608
Subtotal	20,983,657	18,550,928	23,011,501	23,173,338	23,054,608
Interfund Transfer Out	1,312,719	2,795,087	6,101,177	6,084,298	762,346
Total Disbursements	22,296,376	21,346,015	29,112,678	29,257,636	23,816,954
Reserved	11,994,575	26,279,539	18,503,838	18,381,880	16,220,903
Ending Balance, June 30	<u>\$ 11,994,575</u>	<u>\$ 26,279,539</u>	<u>\$ 18,503,838</u>	<u>\$ 18,381,880</u>	<u>\$ 16,220,903</u>

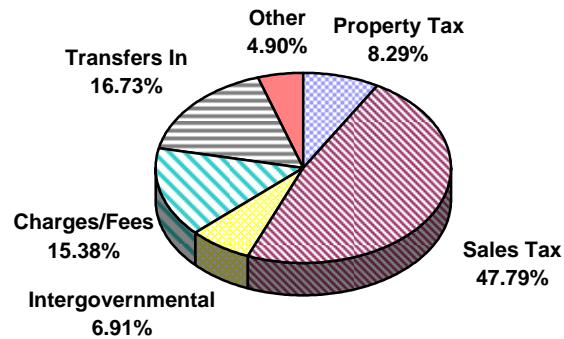
Special Revenue Funds

Charleston County

The Special Revenue Funds account for revenue sources that are legally restricted to expenditure for specific purposes. The graphs below present an overall summary of the Special Revenue Funds budgets. The following pages display fund statements for these funds.

WHERE IT COMES FROM...

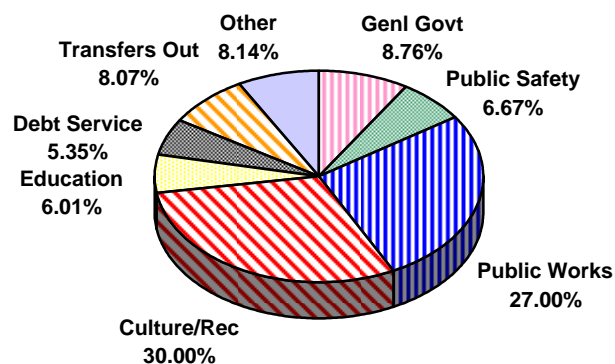
FY 2007 Charleston County Special Revenue Fund



Total Available Budgeted: \$80,458,312

WHERE IT GOES...

FY 2007 Charleston County Special Revenue Fund



Total Uses: \$80,458,312*

*Includes \$949,179 in budgeted increases in ending balances.

Charleston County, South Carolina
Special Revenue Fund
Accommodations Tax
Fund Statement

	<u>FY 2004 Actual</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Adjusted</u>	<u>FY 2006 Projected</u>	<u>FY 2007 Approved</u>
Beginning Balance, July 1	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues:					
Intergovernmental	<u>20,171</u>	<u>26,980</u>	<u>20,000</u>	<u>26,980</u>	<u>27,500</u>
Subtotal	<u>20,171</u>	<u>26,980</u>	<u>20,000</u>	<u>26,980</u>	<u>27,500</u>
Total Available	<u>20,171</u>	<u>26,980</u>	<u>20,000</u>	<u>26,980</u>	<u>27,500</u>
Expenditures:					
Personnel	-	-	-	-	-
Operating	-	1,881	-	1,881	2,375
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Subtotal	<u>-</u>	<u>1,881</u>	<u>-</u>	<u>1,881</u>	<u>2,375</u>
Interfund Transfer Out	<u>20,171</u>	<u>25,099</u>	<u>20,000</u>	<u>25,099</u>	<u>25,125</u>
Total Disbursements	<u>20,171</u>	<u>26,980</u>	<u>20,000</u>	<u>26,980</u>	<u>27,500</u>
Ending Balance, June 30	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Note: Refer to page 124 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Business License/ User Fee: Accommodations Fee
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 3,082,039	\$ 1,684,241	\$ 1,547,657	\$ 1,547,657	\$ 1,070,952
Revenues:					
Charges and Fees	6,907,057	7,584,465	8,288,020	8,288,020	8,785,300
Interest	66,441	73,303	85,000	85,000	95,000
Subtotal	6,973,498	7,657,768	8,373,020	8,373,020	8,880,300
Total Available	10,055,537	9,342,009	9,920,677	9,920,677	9,951,252
Expenditures:					
Personnel	152,593	157,579	167,096	167,096	176,322
Operating	4,198,703	4,117,687	4,386,705	4,386,705	4,501,119
Capital	-	-	-	28,500	-
Subtotal	4,351,296	4,275,266	4,553,801	4,582,301	4,677,441
Interfund Transfer Out	4,020,000	3,519,086	3,351,700	4,267,424	3,417,590
Total Disbursements	8,371,296	7,794,352	7,905,501	8,849,725	8,095,031
Reserved	597,000	974,414	974,414	-	-
Unreserved/Undesignated	1,087,241	573,243	1,040,762	1,070,952	1,856,221
Ending Balance, June 30	\$ 1,684,241	\$ 1,547,657	\$ 2,015,176	\$ 1,070,952	\$ 1,856,221

Note: Refer to page 275 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Clerk of Court: IV-D Child Support Enforcement
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 537	\$ 8,442	\$ 19,373	\$ 19,373	\$ -
Revenues:					
Intergovernmental	461,831	494,747	537,939	537,939	648,764
Subtotal	461,831	494,747	537,939	537,939	648,764
Total Available	462,368	503,189	557,312	557,312	648,764
Expenditures:					
Personnel	280,722	297,779	327,314	327,314	355,453
Operating	173,204	186,037	210,625	229,998	293,311
Capital	-	-	-	-	-
Subtotal	453,926	483,816	537,939	557,312	648,764
Total Disbursements	453,926	483,816	537,939	557,312	648,764
Reserved	8,442	19,373	19,373	-	-
Ending Balance, June 30	\$ 8,442	\$ 19,373	\$ 19,373	\$ -	\$ -

Note: Refer to page 138 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Coroner: Training
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 2,269	\$ 3,584	\$ -	\$ -	\$ -
Revenues:					
Charges and Fees	10,170	4,380	10,950	10,950	10,950
Subtotal	10,170	4,380	10,950	10,950	10,950
Total Available	12,439	7,964	10,950	10,950	10,950
Expenditures:					
Personnel	6,384	2,680	6,825	6,825	6,915
Operating	437	364	1,935	1,935	1,845
Capital	-	-	-	-	-
Subtotal	6,821	3,044	8,760	8,760	8,760
Interfund Transfer Out	2,034	4,920	2,190	2,190	2,190
Total Disbursements	8,855	7,964	10,950	10,950	10,950
Unreserved/Undesignated	3,584	-	-	-	-
Ending Balance, June 30	\$ 3,584	\$ -	\$ -	\$ -	\$ -

Note: Refer to page 143 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
East Cooper Fire District
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 33,162	\$ 22,497	\$ 15,837	\$ 15,837	\$ 10,837
Revenues:					
Taxes	131,691	138,031	139,900	139,900	142,500
Intergovernmental	<u>2,644</u>	<u>309</u>	<u>100</u>	<u>100</u>	<u>225</u>
Subtotal	<u>134,335</u>	<u>138,340</u>	<u>140,000</u>	<u>140,000</u>	<u>142,725</u>
Total Available	<u>167,497</u>	<u>160,837</u>	<u>155,837</u>	<u>155,837</u>	<u>153,562</u>
Expenditures:					
Personnel	-	-	-	-	-
Operating	145,000	145,000	145,000	145,000	145,000
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Subtotal	<u>145,000</u>	<u>145,000</u>	<u>145,000</u>	<u>145,000</u>	<u>145,000</u>
Total Disbursements	<u>145,000</u>	<u>145,000</u>	<u>145,000</u>	<u>145,000</u>	<u>145,000</u>
Unreserved/Undesignated	<u>22,497</u>	<u>15,837</u>	<u>10,837</u>	<u>10,837</u>	<u>8,562</u>
Ending Balance, June 30	<u>\$ 22,497</u>	<u>\$ 15,837</u>	<u>\$ 10,837</u>	<u>\$ 10,837</u>	<u>\$ 8,562</u>

Charleston County, South Carolina
Special Revenue Fund
Economic Development: Multi-County Parks
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 785,282	\$ 726,019	\$ 660,665	\$ 660,665	\$ 329,536
Revenues:					
Taxes	312,187	357,519	340,342	373,894	405,000
Miscellaneous	-	-	564,404	564,414	-
Subtotal	312,187	357,519	904,746	938,308	405,000
Total Available	1,097,469	1,083,538	1,565,411	1,598,973	734,536
Expenditures:					
Personnel	28,560	74,318	108,178	108,178	101,070
Operating	342,890	331,508	1,153,549	1,153,549	369,950
Capital	-	16,275	-	-	-
Debt Service	-	772	7,710	7,710	8,056
Subtotal	371,450	422,873	1,269,437	1,269,437	479,076
Total Disbursements	371,450	422,873	1,269,437	1,269,437	479,076
Reserved	52,552	-	-	-	-
Unreserved/Undesignated	673,467	660,665	295,974	329,536	255,460
Ending Balance, June 30	\$ 726,019	\$ 660,665	\$ 295,974	\$ 329,536	\$ 255,460

Note: Refer to page 193 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Emergency Management: Awendaw Fire Department
Fund Statement

	FY 2004 Actual	FY2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 494,876	\$ 536,323	\$ 879,875	\$ 879,875	\$ 945,275
Revenues:					
Taxes	1,107,441	1,208,445	1,164,700	1,164,700	1,214,400
Intergovernmental	107,274	90,300	406,986	406,986	477,132
Miscellaneous	13,462	7,027	-	-	1,117,000
Subtotal	1,228,177	1,305,772	1,571,686	1,571,686	2,808,532
Interfund Transfer In	-	43,961	-	-	-
Total Available	1,723,053	1,886,056	2,451,561	2,451,561	3,753,807
Expenditures:					
Personnel	661,996	709,062	1,277,830	1,067,622	1,293,175
Operating	122,236	168,297	245,912	275,025	247,303
Capital	402,498	123,789	168,500	163,639	1,817,000
Debt Service	-	-	-	-	146,000
Subtotal	1,186,730	1,001,148	1,692,242	1,506,286	3,503,478
Interfund Transfer Out	-	5,033	-	-	-
Total Disbursements	1,186,730	1,006,181	1,692,242	1,506,286	3,503,478
Reserved	9,806	11,167	11,167	-	-
Unreserved/Undesignated	526,517	868,708	748,152	945,275	250,329
Ending Balance, June 30	\$ 536,323	\$ 879,875	\$ 759,319	\$ 945,275	\$ 250,329

Note: Refer to page 205 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Emergency Management: Grants
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues:					
Intergovernmental	24,062	52,962	47,500	47,500	47,500
Subtotal	24,062	52,962	47,500	47,500	47,500
Total Available	24,062	52,962	47,500	47,500	47,500
Expenditures:					
Personnel	-	34,382	45,000	45,000	45,000
Operating	24,062	18,580	2,500	2,500	2,500
Capital	-	-	-	-	-
Subtotal	24,062	52,962	47,500	47,500	47,500
Total Disbursements	24,062	52,962	47,500	47,500	47,500
Ending Balance, June 30	\$ -	\$ -	\$ -	\$ -	\$ -

Note: Refer to page 208 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Emergency Management: Hazardous Materials Enforcement
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 533,154	\$ 456,351	\$ 429,037	\$ 429,037	\$ 406,290
Revenues:					
Charges and Fees	159,250	156,000	160,000	160,000	160,000
Fines and Forfeitures	9,475	21,679	20,000	10,000	10,000
Subtotal	168,725	177,679	180,000	170,000	170,000
Interfund Transfer In	-	111,272	113,922	113,922	164,004
Total Available	701,879	745,302	722,959	712,959	740,294
Expenditures:					
Personnel	123,422	218,112	255,613	206,669	271,654
Operating	55,515	80,904	144,679	100,000	119,455
Capital	66,250	17,249	-	-	-
Subtotal	245,187	316,265	400,292	306,669	391,109
Interfund Transfer Out	341	-	-	-	-
Total Disbursements	245,528	316,265	400,292	306,669	391,109
Reserved	-	27,665	27,665	-	-
Unreserved/Undesignated	456,351	401,372	295,002	406,290	349,185
Ending Balance, June 30	\$ 456,351	\$ 429,037	\$ 322,667	\$ 406,290	\$ 349,185

Note: Refer to page 211 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Emergency Medical Services State Grants
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues:					
Intergovernmental	106,754	10,413	68,561	68,561	68,561
Subtotal	106,754	10,413	68,561	68,561	68,561
Interfund Transfer In	3,260	6,293	3,991	3,991	3,991
Total Available	110,014	16,706	72,552	72,552	72,552
Expenditures:					
Personnel	-	-	-	-	-
Operating	110,014	16,706	72,552	72,552	72,552
Capital	-	-	-	-	-
Subtotal	110,014	16,706	72,552	72,552	72,552
Total Disbursements	110,014	16,706	72,552	72,552	72,552
Ending Balance, June 30	\$ -	\$ -	\$ -	\$ -	\$ -

Note: Refer to page 219 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Grants Administration: Charleston Area Regional Transportation Authority (CARTA)
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 25,127	\$ 13,903	\$ 13,099	\$ 13,099	\$ -
Revenues:					
Charges and Fees	33,138	33,582	33,138	33,138	37,100
Subtotal	33,138	33,582	33,138	33,138	37,100
Total Available	58,265	47,485	46,237	46,237	37,100
Expenditures:					
Personnel	24,973	26,431	25,575	25,575	26,891
Operating	19,389	7,955	20,662	20,662	10,209
Capital	-	-	-	-	-
Subtotal	44,362	34,386	46,237	46,237	37,100
Total Disbursements	44,362	34,386	46,237	46,237	37,100
Unreserved/Undesignated	13,903	13,099	-	-	-
Ending Balance, June 30	<u>\$ 13,903</u>	<u>\$ 13,099</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Note: Refer to page 311 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Grants Administration: Emergency Housing
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 2,979	\$ 16,029	\$ 84,599	\$ 84,599	\$ -
Revenues:					
Taxes	-	64,497	-	-	64,000
Subtotal	-	64,497	-	-	64,000
Interfund Transfer In	50,000	50,000	50,000	50,000	50,000
Total Available	52,979	130,526	134,599	134,599	114,000
Expenditures:					
Personnel	-	-	-	-	-
Operating	36,950	45,927	50,000	134,599	114,000
Capital	-	-	-	-	-
Subtotal	36,950	45,927	50,000	134,599	114,000
Total Disbursements	36,950	45,927	50,000	134,599	114,000
Reserved	5,685	12,863	12,863	-	-
Unreserved/Undesignated	10,344	71,736	71,736	-	-
Ending Balance, June 30	\$ 16,029	\$ 84,599	\$ 84,599	\$ -	\$ -

Note: Refer to page 312 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Grants Administration: Workforce Investment Act (WIA) Title II-B
Fund Statement

	<u>FY 2004</u> <u>Actual</u>	<u>FY 2005</u> <u>Actual</u>	<u>FY 2006</u> <u>Adjusted</u>	<u>FY 2006</u> <u>Projected</u>	<u>FY 2007</u> <u>Approved</u>
Beginning Balance, July 1	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues:					
Intergovernmental	2,376,117	2,292,211	2,612,695	2,612,695	2,654,363
Charges and Fees	44,312	40,815	75,000	75,000	45,000
Miscellaneous	2,578	3,203	1,000	1,000	7,900
Leases and Rentals	<u>44,811</u>	<u>34,322</u>	<u>62,000</u>	<u>62,000</u>	<u>28,485</u>
Subtotal	<u>2,467,818</u>	<u>2,370,551</u>	<u>2,750,695</u>	<u>2,750,695</u>	<u>2,735,748</u>
Total Available	<u>2,467,818</u>	<u>2,370,551</u>	<u>2,750,695</u>	<u>2,750,695</u>	<u>2,735,748</u>
Expenditures:					
Personnel	853,915	763,213	1,167,387	1,167,387	1,395,975
Operating	1,613,903	1,607,338	1,583,308	1,583,308	1,339,773
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Subtotal	<u>2,467,818</u>	<u>2,370,551</u>	<u>2,750,695</u>	<u>2,750,695</u>	<u>2,735,748</u>
Total Disbursements	<u>2,467,818</u>	<u>2,370,551</u>	<u>2,750,695</u>	<u>2,750,695</u>	<u>2,735,748</u>
Ending Balance, June 30	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

Note: Refer to page 313 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Library
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 1,658,088	\$ 1,439,457	\$ 1,149,920	\$ 1,149,920	\$ 723,289
Revenues:					
Intergovernmental	430,210	581,592	619,938	619,938	619,938
Charges and Fees	46,365	42,418	42,390	42,390	37,215
Fines and Forfeitures	424,855	420,081	442,600	442,600	434,000
Interest	600	32,474	10,000	30,578	35,000
Miscellaneous	46,959	35,856	32,000	32,000	31,000
Subtotal	948,989	1,112,421	1,146,928	1,167,506	1,157,153
Interfund Transfer In	10,769,113	11,801,153	12,300,000	12,300,000	13,150,000
Total Available	13,376,190	14,353,031	14,596,848	14,617,426	15,030,442
Expenditures:					
Personnel	7,429,388	8,346,699	9,275,736	8,622,380	9,600,243
Operating	4,247,838	4,807,412	4,621,192	5,271,757	4,969,530
Capital	259,507	49,000	-	-	-
Subtotal	11,936,733	13,203,111	13,896,928	13,894,137	14,569,773
Reserved	189,501	208,779	208,779	208,779	208,779
Unreserved/Designated	245,000	250,000	250,000	250,000	250,000
Unreserved/Undesignated	1,004,956	691,141	241,141	264,510	1,890
Ending Balance, June 30	<u>\$ 1,439,457</u>	<u>\$ 1,149,920</u>	<u>\$ 699,920</u>	<u>\$ 723,289</u>	<u>\$ 460,669</u>

Note: Refer to page 177 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Public Works: Stormwater Drainage
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues:					
Charges and Fees	-	-	-	-	2,232,000
Subtotal	-	-	-	-	2,232,000
Interfund Transfer In	-	-	200,000	200,000	-
Total Available	-	-	200,000	200,000	2,232,000
Expenditures:					
Personnel	-	-	51,000	51,000	390,165
Operating	-	-	149,000	149,000	1,777,085
Capital	-	-	-	-	64,750
Subtotal	-	-	200,000	200,000	2,232,000
Total Disbursements	-	-	200,000	200,000	2,232,000
Ending Balance, June 30	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Note: Refer to page 242 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Sheriff: Asset Forfeiture
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 986,476	\$ 819,714	\$ 496,980	\$ 496,980	\$ 307,946
Revenues:					
Fines and Forfeitures	722,829	282,908	468,401	251,228	313,000
Interest	16,999	11,819	6,500	9,500	9,500
Subtotal	739,828	294,727	474,901	260,728	322,500
Interfund Transfer In	-	183,543	84,831	4,970	48,507
Total Available	1,726,304	1,297,984	1,056,712	762,678	678,953
Expenditures:					
Personnel	-	-	-	-	-
Operating	656,216	546,630	534,128	466,775	463,283
Capital	17,014	23,662	8,836	(17,013)	-
Subtotal	673,230	570,292	542,964	449,762	463,283
Interfund Transfer Out	233,360	230,712	84,831	4,970	48,507
Total Disbursements	906,590	801,004	627,795	454,732	511,790
Reserved	102,938	20,014	20,014	-	-
Unreserved/Undesignated	716,776	476,966	408,903	307,946	167,163
Ending Balance, June 30	\$ 819,714	\$ 496,980	\$ 428,917	\$ 307,946	\$ 167,163

Note: Refer to page 156 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Sheriff: Grants and Programs
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 213,066	\$ 189,015	\$ 319,520	\$ 319,520	\$ 512,857
Revenues:					
Intergovernmental	103,500	103,500	102,631	103,500	129,323
Fines and Forfeitures	(899)	(11,107)	824	9,000	9,000
Miscellaneous	165,224	319,404	213,000	323,950	323,950
Subtotal	267,825	411,797	316,455	436,450	462,273
Interfund Transfer In	40,638	57,130	55,418	55,418	46,552
Total Available	521,529	657,942	691,393	811,388	1,021,682
Expenditures:					
Personnel	171,784	178,931	185,546	188,899	182,241
Operating	149,446	107,981	106,820	99,738	207,636
Capital	11,284	51,510	-	9,894	-
Subtotal	332,514	338,422	292,366	298,531	389,877
Total Disbursements	332,514	338,422	292,366	298,531	389,877
Unreserved/Undesignated	189,015	319,520	399,027	512,857	631,805
Ending Balance, June 30	\$ 189,015	\$ 319,520	\$ 399,027	\$ 512,857	\$ 631,805

Note: Refer to page 158 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Sheriff: IV-D Child Support Enforcement
Fund Statement

	<u>FY 2004 Actual</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Adjusted</u>	<u>FY 2006 Projected</u>	<u>FY 2007 Approved</u>
Beginning Balance, July 1	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues:					
Intergovernmental	<u>74,074</u>	<u>72,792</u>	<u>76,945</u>	<u>76,945</u>	<u>77,800</u>
Subtotal	<u>74,074</u>	<u>72,792</u>	<u>76,945</u>	<u>76,945</u>	<u>77,800</u>
Total Available	<u>74,074</u>	<u>72,792</u>	<u>76,945</u>	<u>76,945</u>	<u>77,800</u>
Expenditures:					
Personnel	51,585	57,170	60,016	60,016	60,229
Operating	22,489	15,622	16,929	16,929	17,571
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Subtotal	<u>74,074</u>	<u>72,792</u>	<u>76,945</u>	<u>76,945</u>	<u>77,800</u>
Total Disbursements	<u>74,074</u>	<u>72,792</u>	<u>76,945</u>	<u>76,945</u>	<u>77,800</u>
Ending Balance, June 30	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Note: Refer to page 160 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Solicitor: Pretrial Intervention
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 77,975	\$ 115,655	\$ 249,228	\$ 249,228	\$ 218,402
Revenues:					
Intergovernmental	-	22,500	45,000	45,000	45,000
Charges and Fees	324,669	440,942	355,279	355,279	477,576
Subtotal	324,669	463,442	400,279	400,279	522,576
Total Available	402,644	579,097	649,507	649,507	740,978
Expenditures:					
Personnel	260,101	301,223	392,604	392,604	480,542
Operating	26,888	28,646	38,501	38,501	44,018
Capital	-	-	-	-	-
Subtotal	286,989	329,869	431,105	431,105	524,560
Total Disbursements	286,989	329,869	431,105	431,105	524,560
Reserved	41	299	-	-	-
Unreserved/Undesignated	115,614	248,929	218,402	218,402	216,418
Ending Balance, June 30	\$ 115,655	\$ 249,228	\$ 218,402	\$ 218,402	\$ 216,418

Note: Refer to page 167 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Solicitor: State Appropriation
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 517,171	\$ 471,198	\$ 543,143	\$ 543,143	\$ 642,646
Revenues:					
Intergovernmental	491,196	634,879	427,506	667,936	627,881
Charges and Fees	<u>37,880</u>	<u>88,294</u>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>
Subtotal	<u>529,076</u>	<u>723,173</u>	<u>467,506</u>	<u>707,936</u>	<u>667,881</u>
Total Available	<u>1,046,247</u>	<u>1,194,371</u>	<u>1,010,649</u>	<u>1,251,079</u>	<u>1,310,527</u>
Expenditures:					
Personnel	558,119	608,187	587,934	587,930	642,668
Operating	7,630	14,873	20,661	20,503	20,309
Capital	<u>-</u>	<u>12,397</u>	<u>-</u>	<u>-</u>	<u>-</u>
Subtotal	<u>565,749</u>	<u>635,457</u>	<u>608,595</u>	<u>608,433</u>	<u>662,977</u>
Interfund Transfer Out	<u>9,300</u>	<u>15,771</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Disbursements	<u>575,049</u>	<u>651,228</u>	<u>608,595</u>	<u>608,433</u>	<u>662,977</u>
Unreserved/Undesignated	<u>471,198</u>	<u>543,143</u>	<u>402,054</u>	<u>642,646</u>	<u>647,550</u>
Ending Balance, June 30	<u>\$ 471,198</u>	<u>\$ 543,143</u>	<u>\$ 402,054</u>	<u>\$ 642,646</u>	<u>\$ 647,550</u>

Note: Refer to page 169 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Solicitor: Victim-Witness State Appropriation
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 30,176	\$ 32,070	\$ 9,889	\$ 9,889	\$ 126,784
Revenues:					
Intergovernmental	43,795	42,476	40,116	165,000	115,000
Subtotal	43,795	42,476	40,116	165,000	115,000
Total Available	73,971	74,546	50,005	174,889	241,784
Expenditures:					
Personnel	41,901	64,657	48,107	48,105	74,942
Operating	-	-	-	-	-
Capital	-	-	-	-	-
Subtotal	41,901	64,657	48,107	48,105	74,942
Total Disbursements	41,901	64,657	48,107	48,105	74,942
Unreserved/Undesignated	32,070	9,889	1,898	126,784	166,842
Ending Balance, June 30	\$ 32,070	\$ 9,889	\$ 1,898	\$ 126,784	\$ 166,842

Note: Refer to page 171 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Technology Services Grant
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 386,070	\$ 178,513	\$ 142,791	\$ 142,791	\$ -
Revenues:					
Intergovernmental	17,000	7,000	15,000	-	15,000
Charges and Fees	<u>47,676</u>	<u>30,960</u>	<u>7,500</u>	<u>23,000</u>	<u>-</u>
Subtotal	<u>64,676</u>	<u>37,960</u>	<u>22,500</u>	<u>23,000</u>	<u>15,000</u>
Total Available	<u>450,746</u>	<u>216,473</u>	<u>165,291</u>	<u>165,791</u>	<u>15,000</u>
Expenditures:					
Personnel	-	-	-	-	-
Operating	272,233	73,682	22,700	165,791	15,000
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Subtotal	<u>272,233</u>	<u>73,682</u>	<u>22,700</u>	<u>165,791</u>	<u>15,000</u>
Total Disbursements	<u>272,233</u>	<u>73,682</u>	<u>22,700</u>	<u>165,791</u>	<u>15,000</u>
Reserved	40,436	20,250	20,250	-	-
Unreserved/Undesignated	<u>138,077</u>	<u>122,541</u>	<u>122,341</u>	<u>-</u>	<u>-</u>
Ending Balance, June 30	<u>\$ 178,513</u>	<u>\$ 142,791</u>	<u>\$ 142,591</u>	<u>\$ -</u>	<u>\$ -</u>

Note: Refer to page 354 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Transportation Sales Tax
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ -	\$ -	\$ 2,203,518	\$ 2,203,518	\$ 10,547,498
Revenues:					
Sales Tax	-	5,870,000	34,654,000	34,654,000	38,451,000
Charges and Fees	-	-	-	-	1,000
Interest	-	(3,762)	-	-	-
Subtotal	-	5,866,238	34,654,000	34,654,000	38,452,000
Total Available	-	5,866,238	36,857,518	36,857,518	48,999,498
Expenditures:					
Personnel	-	21,750	490,945	490,945	586,106
Operating	-	640,970	31,164,085	22,309,075	30,827,026
Capital	-	-	10,000	10,000	-
Debt Service	-	-	500,000	500,000	4,150,000
Subtotal	-	662,720	32,165,030	23,310,020	35,563,132
Interfund Transfer Out	-	3,000,000	3,000,000	3,000,000	3,000,000
Total Disbursements	-	3,662,720	35,165,030	26,310,020	38,563,132
Unreserved/Undesignated	-	2,203,518	1,692,488	10,547,498	10,436,366
Ending Balance, June 30	\$ -	\$ 2,203,518	\$ 1,692,488	\$ 10,547,498	\$ 10,436,366

Note: Refer to page 131 for budget narrative related to this fund.

Charleston County, South Carolina
Special Revenue Fund
Trident Technical College
Fund Statement

	<u>FY 2004 Actual</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Adjusted</u>	<u>FY 2006 Projected</u>	<u>FY 2007 Approved</u>
Beginning Balance, July 1	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues:					
Taxes	3,559,649	3,721,164	4,527,372	4,527,372	4,838,000
Intergovernmental	<u>169,425</u>	<u>77,044</u>	<u>72,629</u>	<u>72,629</u>	<u>-</u>
Subtotal	<u>3,729,074</u>	<u>3,798,208</u>	<u>4,600,001</u>	<u>4,600,001</u>	<u>4,838,000</u>
Total Available	<u>3,729,074</u>	<u>3,798,208</u>	<u>4,600,001</u>	<u>4,600,001</u>	<u>4,838,000</u>
Expenditures:					
Personnel	-	-	-	-	-
Operating	3,729,074	3,798,208	4,600,001	4,600,001	4,838,000
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Subtotal	<u>3,729,074</u>	<u>3,798,208</u>	<u>4,600,001</u>	<u>4,600,001</u>	<u>4,838,000</u>
Total Disbursements	<u>3,729,074</u>	<u>3,798,208</u>	<u>4,600,001</u>	<u>4,600,001</u>	<u>4,838,000</u>
Ending Balance, June 30	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

Charleston County, South Carolina
Special Revenue Fund
Victim's Bill of Rights
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 925,886	\$ 842,571	\$ 793,343	\$ 793,343	\$ 607,035
Revenues:					
Intergovernmental	2,252	1,858	-	2,000	2,000
Charges and Fees	<u>562,200</u>	<u>551,034</u>	<u>525,000</u>	<u>544,000</u>	<u>547,000</u>
Subtotal	<u>564,452</u>	<u>552,892</u>	<u>525,000</u>	<u>546,000</u>	<u>549,000</u>
Total Available	<u>1,490,338</u>	<u>1,395,463</u>	<u>1,318,343</u>	<u>1,339,343</u>	<u>1,156,035</u>
Expenditures:					
Personnel	533,392	527,810	629,635	629,635	630,337
Operating	102,576	74,310	97,415	102,673	103,137
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Subtotal	<u>635,968</u>	<u>602,120</u>	<u>727,050</u>	<u>732,308</u>	<u>733,474</u>
Interfund Transfer Out	<u>11,799</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Disbursements	<u>647,767</u>	<u>602,120</u>	<u>727,050</u>	<u>732,308</u>	<u>733,474</u>
Reserved	7,674	7,001	7,001	-	-
Unreserved/Undesignated	<u>834,897</u>	<u>786,342</u>	<u>584,292</u>	<u>607,035</u>	<u>422,561</u>
Ending Balance, June 30	<u>\$ 842,571</u>	<u>\$ 793,343</u>	<u>\$ 591,293</u>	<u>\$ 607,035</u>	<u>\$ 422,561</u>

Note: This fund consists of three separate divisions: Sheriff Victim's Bill of Rights, Solicitor Victim's Bill of Rights and Magistrate's Courts Victim's Bill of Rights.

Charleston County, South Carolina
Special Revenue Fund
West St. Andrew's Fire District
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 564	\$ 1,496	\$ 2,315	\$ 2,315	\$ 2,315
Revenues:					
Taxes	8,924	8,911	8,000	8,000	8,000
Intergovernmental	<u>8</u>	<u>(92)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Subtotal	<u>8,932</u>	<u>8,819</u>	<u>8,000</u>	<u>8,000</u>	<u>8,000</u>
Total Available	<u>9,496</u>	<u>10,315</u>	<u>10,315</u>	<u>10,315</u>	<u>10,315</u>
Expenditures:					
Personnel	-	-	-	-	-
Operating	8,000	8,000	8,000	8,000	8,000
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Subtotal	<u>8,000</u>	<u>8,000</u>	<u>8,000</u>	<u>8,000</u>	<u>8,000</u>
Total Disbursements	<u>8,000</u>	<u>8,000</u>	<u>8,000</u>	<u>8,000</u>	<u>8,000</u>
Unreserved/Undesignated	<u>1,496</u>	<u>2,315</u>	<u>2,315</u>	<u>2,315</u>	<u>2,315</u>
Ending Balance, June 30	<u><u>\$ 1,496</u></u>	<u><u>\$ 2,315</u></u>	<u><u>\$ 2,315</u></u>	<u><u>\$ 2,315</u></u>	<u><u>\$ 2,315</u></u>

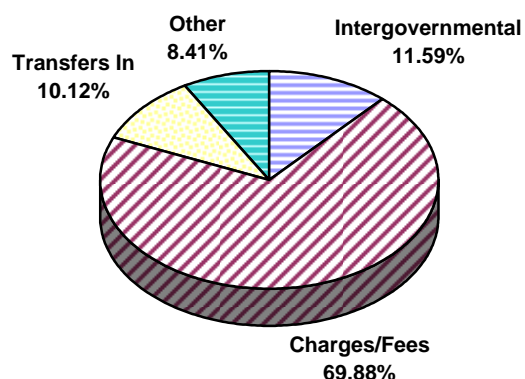
Enterprise Funds

Charleston County

The Enterprise Funds account for those operations that are financed and operated in a manner similar to private business or where the County has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability. The County operates five Enterprise Funds. The graphs below present an overall summary of the Enterprise Funds budgets. The following pages display fund statements for these funds.

WHERE IT COMES FROM...

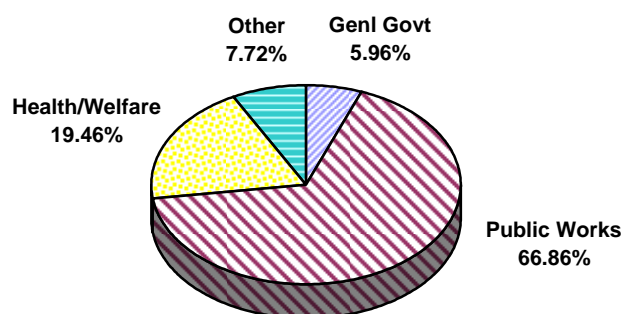
FY 2007 Charleston County Enterprise Fund



Total Available Budgeted: \$55,663,043

WHERE IT GOES...

FY 2007 Charleston County Enterprise Fund



Total Uses: \$55,663,043*

*Includes \$297,422 in budgeted increases in ending balances.

Charleston County, South Carolina
Enterprise Fund
Communications: Radio Communications
Fund Statement

	2004 Actual	2005 Actual	2006 Adjusted	2006 Projected	2007 Approved
Beginning Balance, July 1	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues:					
Charges and Fees	-	-	-	-	222,250
Subtotal	-	-	-	-	222,250
Interfund Transfer In	-	-	-	-	1,583,225
Total Available	-	-	-	-	1,805,475
Expenditures:					
Personnel	-	-	-	-	237,904
Operating	-	-	-	-	1,567,571
Capital	-	-	-	-	-
Subtotal	-	-	-	-	1,805,475
Total Disbursements	-	-	-	-	1,805,475
Ending Balance, June 30	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Note: Refer to page 346 for budget narrative related to this fund.

Charleston County, South Carolina
Enterprise Fund
Department of Alcohol and Other Drug Abuse Services
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 7,427,963	\$ 7,864,689	\$ 8,026,907	\$ 8,026,907	\$ 8,021,943
Revenues:					
Taxes	(2,917)	(1,326)	-	-	-
Intergovernmental	5,727,915	5,679,698	6,402,295	6,662,159	6,358,186
Charges and Fees	1,970,690	769,146	1,685,753	1,685,753	1,622,136
Miscellaneous	7,984	1,484	-	-	-
Leases and Rentals	13,483	44,512	43,344	43,344	43,344
Subtotal	7,717,155	6,493,514	8,131,392	8,391,256	8,023,666
Interfund Transfer In	2,178,724	2,859,322	3,404,340	3,404,340	3,281,409
Total Available	17,323,842	17,217,525	19,562,639	19,822,503	19,327,018
Expenditures:					
Personnel	5,277,330	5,361,937	4,892,606	5,115,233	5,242,623
Operating	3,847,390	3,489,370	5,713,052	5,949,289	5,608,076
Capital	-	-	58,219	48,219	38,000
Debt Service	334,433	339,311	687,819	687,819	682,345
Subtotal	9,459,153	9,190,618	11,351,696	11,800,560	11,571,044
Total Disbursements	9,459,153	9,190,618	11,351,696	11,800,560	11,571,044
Invested in capital assets	3,189,553	3,266,152	3,266,152	3,266,152	3,266,152
Reserved	13,754	5,922	5,922	-	-
Unreserved/Undesignated	4,661,382	4,754,833	4,938,869	4,755,791	4,489,822
Ending Balance, June 30	\$ 7,864,689	\$ 8,026,907	\$ 8,210,943	\$ 8,021,943	\$ 7,755,974

Note: Refer to page 287 for budget narrative related to this fund.

Charleston County, South Carolina
Enterprise Fund
Internal Services: Parking Garages
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 12,621,684	\$ 8,276,942	\$ 8,822,495	\$ 8,822,495	\$ 8,541,462
Revenues:					
Charges and Fees	2,939,129	1,938,378	1,650,000	1,650,000	1,875,000
Interest	4,311	-	-	-	-
Miscellaneous	5,266,831	-	-	-	-
Leases and Rentals	84,694	92,239	86,050	86,050	86,050
Subtotal	8,294,965	2,030,617	1,736,050	1,736,050	1,961,050
Interfund Transfer In	768,290	570,903	333,357	333,357	-
Total Available	21,684,939	10,878,462	10,891,902	10,891,902	10,502,512
Expenditures:					
Personnel	597,483	599,093	676,140	551,504	761,310
Operating	1,153,267	998,827	460,084	473,643	443,587
Capital	-	-	79,442	353,000	327,000
Debt Service	569,147	342,262	833,357	833,357	826,724
Subtotal	2,319,897	1,940,182	2,049,023	2,211,504	2,358,621
Interfund Transfer Out	11,088,100	115,785	138,936	138,936	143,820
Total Disbursements	13,407,997	2,055,967	2,187,959	2,350,440	2,502,441
Invested in capital assets	5,262,677	5,461,688	5,461,688	5,461,688	5,461,688
Reserved	308,033	315,969	315,969	-	-
Unreserved/Undesignated	2,706,232	3,044,838	2,926,286	3,079,774	2,538,383
Ending Balance, June 30	\$ 8,276,942	\$ 8,822,495	\$ 8,703,943	\$ 8,541,462	\$ 8,000,071

Note: Refer to page 326 for budget narrative related to this fund.

Charleston County, South Carolina
Enterprise Fund
Planning: Emergency 911 Communications
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 1,865,742	\$ 2,223,639	\$ 2,936,857	\$ 2,936,857	\$ 3,357,006
Revenues:					
Intergovernmental	-	548,707	-	-	-
Charges and Fees	1,273,381	1,367,420	1,300,000	1,300,000	1,200,000
Miscellaneous	-	24,504	-	-	-
Subtotal	<u>1,273,381</u>	<u>1,940,631</u>	<u>1,300,000</u>	<u>1,300,000</u>	<u>1,200,000</u>
Total Available	<u>3,139,123</u>	<u>4,164,270</u>	<u>4,236,857</u>	<u>4,236,857</u>	<u>4,557,006</u>
Expenditures:					
Personnel	58,228	66,280	75,193	75,193	76,023
Operating	857,256	1,161,133	804,658	804,658	826,555
Capital	-	-	-	-	-
Subtotal	<u>915,484</u>	<u>1,227,413</u>	<u>879,851</u>	<u>879,851</u>	<u>902,578</u>
Total Disbursements	<u>915,484</u>	<u>1,227,413</u>	<u>879,851</u>	<u>879,851</u>	<u>902,578</u>
Invested in capital assets	532,311	1,090,269	1,090,269	1,090,269	1,090,269
Unreserved/Undesignated	<u>1,691,328</u>	<u>1,846,588</u>	<u>2,266,737</u>	<u>2,266,737</u>	<u>2,564,159</u>
Ending Balance, June 30	<u>\$ 2,223,639</u>	<u>\$ 2,936,857</u>	<u>\$ 3,357,006</u>	<u>\$ 3,357,006</u>	<u>\$ 3,654,428</u>

Note: Refer to page 230 for budget narrative related to this fund.

Charleston County, South Carolina
Enterprise Fund
Solid Waste
Fund Statement

	<u>FY 2004 Actual</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Adjusted</u>	<u>FY 2006 Projected</u>	<u>FY 2007 Approved</u>
Beginning Balance, July 1	\$ 38,504,191	\$ 43,854,271	\$ 48,430,088	\$ 48,430,088	\$ 36,940,109
Revenues:					
Intergovernmental	214,180	183,797	127,000	127,000	127,000
Charges and Fees	32,914,913	33,844,905	33,373,800	33,147,262	34,182,800
Interest	392,107	832,632	417,000	400,000	745,000
Miscellaneous	<u>6,596</u>	<u>985</u>	<u>-</u>	<u>-</u>	<u>200</u>
Subtotal	<u>33,527,796</u>	<u>34,862,319</u>	<u>33,917,800</u>	<u>33,674,262</u>	<u>35,055,000</u>
Interfund Transfer In	<u>654,080</u>	<u>1,450,382</u>	<u>800,000</u>	<u>10,770,808</u>	<u>800,000</u>
Total Available	<u>72,686,067</u>	<u>80,166,972</u>	<u>83,147,888</u>	<u>92,875,158</u>	<u>72,795,109</u>
Expenditures:					
Personnel	5,395,689	5,814,282	6,226,687	5,491,384	6,646,315
Operating	22,000,981	23,671,818	25,543,985	36,995,290	27,879,452
Capital	-	-	2,832,705	1,948,561	2,888,750
Debt Service	<u>770,501</u>	<u>775,497</u>	<u>729,006</u>	<u>729,006</u>	<u>666,988</u>
Subtotal	<u>28,167,171</u>	<u>30,261,597</u>	<u>35,332,383</u>	<u>45,164,241</u>	<u>38,081,505</u>
Interfund Transfer Out	<u>664,625</u>	<u>1,475,287</u>	<u>800,000</u>	<u>10,770,808</u>	<u>800,000</u>
Total Disbursements	<u>28,831,796</u>	<u>31,736,884</u>	<u>36,132,383</u>	<u>55,935,049</u>	<u>38,881,505</u>
Invested in capital assets	9,829,902	10,423,062	10,423,062	10,423,062	10,423,062
Reserved	669,265	918,697	918,697	-	-
Unreserved/Designated	18,915,346	22,720,187	22,720,187	6,410,620	6,410,620
Unreserved/Undesignated	<u>14,439,758</u>	<u>14,368,142</u>	<u>12,953,559</u>	<u>20,106,427</u>	<u>17,079,922</u>
Ending Balance, June 30	<u>\$ 43,854,271</u>	<u>\$ 48,430,088</u>	<u>\$ 47,015,505</u>	<u>\$ 36,940,109</u>	<u>\$ 33,913,604</u>

Note: This fund is comprised of the Solid Waste Department and the User Fee Administration Division of the Business License/User Fee Department.

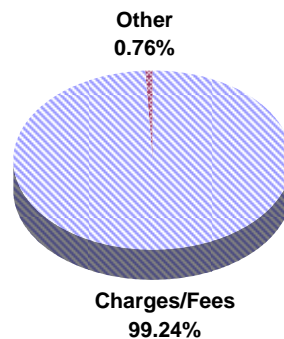
Internal Service Funds

Charleston County

The Internal Service Funds account for operations that provide services to other departments or agencies of the County, or to other governments, on a cost reimbursement basis. The County operates five Internal Service Funds. The graphs below present an overall summary of the Internal Service Funds budgets. The following pages display fund statements for these funds.

WHERE IT COMES FROM...

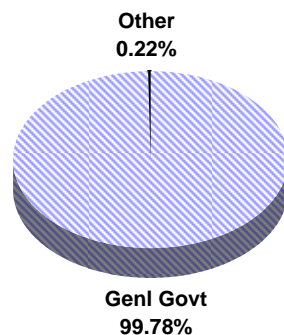
FY 2007 Charleston County Internal Service Funds



Total Available Budgeted: \$36,646,709

WHERE IT GOES...

FY 2007 Charleston County Internal Service Funds



Total Uses: \$36,646,709

Charleston County, South Carolina
Internal Service Fund
Communications: Telecommunications
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ -	\$ -	\$ -	\$ -	\$ 30,614
Revenues:					
Charges and Fees	-	-	1,675,643	1,545,309	1,660,460
Subtotal	-	-	1,675,643	1,545,309	1,660,460
Interfund Transfer In	-	-	-	18,706	-
Total Available	-	-	1,675,643	1,564,015	1,691,074
Expenditures:					
Personnel			395,501	336,680	319,709
Operating			1,257,706	1,174,765	1,318,751
Capital			22,436	21,956	22,000
Subtotal	-	-	1,675,643	1,533,401	1,660,460
Total Disbursements	-	-	1,675,643	1,533,401	1,660,460
Unreserved/Undesignated	-	-	-	30,614	30,614
Ending Balance, June 30	\$ -	\$ -	\$ -	\$ 30,614	\$ 30,614

Note: Refer to page 348 for budget narrative related to this fund.

Charleston County, South Carolina
Internal Service Fund
Employee Benefits Trust
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 2,617,705	\$ 1,867,705	\$ 1,367,705	\$ 1,367,705	\$ 1,000,000
Revenues:					
Charges and Fees	13,574,504	15,532,763	17,931,295	17,919,530	18,834,000
Interest	19,041	24,141	40,000	40,000	40,000
Subtotal	13,593,545	15,556,904	17,971,295	17,959,530	18,874,000
Total Available	16,211,250	17,424,609	19,339,000	19,327,235	19,874,000
Expenditures:					
Personnel	-	-	5,000	5,000	5,000
Operating	14,343,545	16,056,904	18,334,000	18,322,235	18,869,000
Capital	-	-	-	-	-
Subtotal	14,343,545	16,056,904	18,339,000	18,327,235	18,874,000
Total Disbursements	14,343,545	16,056,904	18,339,000	18,327,235	18,874,000
Unreserved/Undesignated	1,867,705	1,367,705	1,000,000	1,000,000	1,000,000
Ending Balance, June 30	\$ 1,867,705	\$ 1,367,705	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Charleston County, South Carolina
Internal Service Fund
Internal Services: Fleet Operations / Procurement Services - Central Parts Warehouse
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 11,252,387	\$ 11,045,634	\$ 10,567,734	\$ 10,567,734	\$ 9,097,900
Revenues:					
Charges and Fees	6,664,328	6,941,696	7,399,012	7,399,012	9,154,759
Miscellaneous	<u>218,077</u>	<u>529,564</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>
Subtotal	<u>6,882,405</u>	<u>7,471,260</u>	<u>7,549,012</u>	<u>7,549,012</u>	<u>9,304,759</u>
Interfund Transfer In	<u>3,078,766</u>	<u>2,674,366</u>	<u>102,651</u>	<u>102,651</u>	<u>80,001</u>
Total Available	<u>21,213,558</u>	<u>21,191,260</u>	<u>18,219,397</u>	<u>18,219,397</u>	<u>18,482,660</u>
Expenditures:					
Personnel	1,630,423	1,682,088	1,788,917	1,788,917	1,891,919
Operating	8,500,795	8,645,642	5,722,895	5,858,684	7,412,840
Capital	-	-	156,045	1,393,895	45,000
Debt Service	<u>36,706</u>	<u>34,033</u>	<u>80,001</u>	<u>80,001</u>	<u>80,001</u>
Subtotal	<u>10,167,924</u>	<u>10,361,763</u>	<u>7,747,858</u>	<u>9,121,497</u>	<u>9,429,760</u>
Interfund Transfer Out	<u>-</u>	<u>261,763</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Disbursements	<u>10,167,924</u>	<u>10,623,526</u>	<u>7,747,858</u>	<u>9,121,497</u>	<u>9,429,760</u>
Invested in capital assets	8,657,586	8,305,746	8,305,746	8,305,746	8,305,746
Reserved	1,098,265	1,373,639	1,373,639	-	-
Unreserved/Undesignated	<u>1,289,783</u>	<u>888,349</u>	<u>792,154</u>	<u>792,154</u>	<u>747,154</u>
Ending Balance, June 30	<u>\$ 11,045,634</u>	<u>\$ 10,567,734</u>	<u>\$ 10,471,539</u>	<u>\$ 9,097,900</u>	<u>\$ 9,052,900</u>

Note: This fund is comprised of the Fleet Operations Division of the Internal Services Department and the Central Parts Warehouse Division of the Procurement Department.

Note: Refer to pages 320 and 336 for budget narratives related to this fund.

Charleston County, South Carolina
Internal Service Fund
Internal Services: Office Support Services
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 880,813	\$ 717,669	\$ 644,174	\$ 644,174	\$ 625,468
Revenues:					
Charges and Fees	3,011,032	3,035,388	1,746,226	1,689,564	1,895,010
Subtotal	3,011,032	3,035,388	1,746,226	1,689,564	1,895,010
Interfund Transfer In	-	75,000	-	-	-
Total Available	3,891,845	3,828,057	2,390,400	2,333,738	2,520,478
Expenditures:					
Personnel	962,250	945,186	721,463	721,463	824,519
Operating	2,206,426	2,238,697	987,263	929,085	1,002,491
Capital	-	-	37,500	39,016	68,000
Subtotal	3,168,676	3,183,883	1,746,226	1,689,564	1,895,010
Interfund Transfer Out	5,500	-	-	18,706	-
Total Disbursements	3,174,176	3,183,883	1,746,226	1,708,270	1,895,010
Invested in capital assets	354,458	330,878	330,878	330,878	330,878
Reserved	76,333	91,780	91,780	-	-
Unreserved/Undesignated	286,878	221,516	221,516	294,590	294,590
Ending Balance, June 30	<u>\$ 717,669</u>	<u>\$ 644,174</u>	<u>\$ 644,174</u>	<u>\$ 625,468</u>	<u>\$ 625,468</u>

Note: This fund is comprised of the Office Services Division and the Records Management Division of the Internal Services Department.

Note: Refer to pages 323 and 329 for budget narratives related to this fund.

Charleston County, South Carolina
Internal Service Fund
Safety & Risk Management: Safety/Workers' Compensation
Fund Statement

	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2006 Projected	FY 2007 Approved
Beginning Balance, July 1	\$ 307,618	\$ 272,980	\$ 691,234	\$ 691,234	\$ 520,738
Revenues:					
Intergovernmental	-	-	2,400	-	-
Charges and Fees	3,632,292	4,197,755	4,059,879	4,745,000	4,672,479
Interest	33,518	54,878	35,000	115,000	115,000
Miscellaneous	6,276	8,229	-	2,200	-
Subtotal	3,672,086	4,260,862	4,097,279	4,862,200	4,787,479
Interfund Transfer In	-	355,000	-	-	-
Total Available	3,979,704	4,888,842	4,788,513	5,553,434	5,308,217
Expenditures:					
Personnel	367,833	368,010	387,142	383,553	392,412
Operating	3,338,891	3,829,598	3,792,137	4,608,028	4,337,917
Capital	-	-	43,000	41,115	57,150
Subtotal	3,706,724	4,197,608	4,222,279	5,032,696	4,787,479
Total Disbursements	3,706,724	4,197,608	4,222,279	5,032,696	4,787,479
Invested in capital assets	-	17,697	17,697	17,697	17,697
Reserved	-	28,345	28,345	-	-
Unreserved/Undesignated	272,980	645,192	520,192	503,041	503,041
Ending Balance, June 30	\$ 272,980	\$ 691,234	\$ 566,234	\$ 520,738	\$ 520,738

Note: Refer to page 249 for budget narrative related to this fund.

COUNTY COUNCIL

GENERAL FUND

GENERAL GOVERNMENT

Mission: County Council makes policy decisions for Charleston County as established by state law, sets primary policies establishing the community vision, states the organizational mission, and defines any area of the County Administrator's authority not specifically addressed by state law.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	11.00	11.00	11.00	11.00	0.00	0.0
Charges and Fees	\$ -	\$ 1,500	\$ -	\$ -	\$ -	0.0
TOTAL REVENUES	-	1,500	-	-	-	0.0
Interfund Transfer In	9,428,000	-	-	-	-	0.0
TOTAL SOURCES	<u>\$ 9,428,000</u>	<u>\$ 1,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	0.0
Personnel	\$ 276,841	\$ 274,736	\$ 292,374	\$ 302,512	\$ 10,138	3.5
Operating	9,493,435	1,330,839	498,083	504,312	6,229	1.3
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>9,770,276</u>	<u>1,605,575</u>	<u>790,457</u>	<u>806,824</u>	<u>16,367</u>	2.1
Contingency	1,781,303	1,919,000	2,765,282	750,000	(2,015,282)	(72.9)
Less: Appropriations to Depts.	(1,075,602)	(1,882,743)	(795,380)	-	795,380	(100.0)
Less: Lapsed at Fiscal Year-end	(705,701)	(36,257)	-	-	-	0.0
Contingency Balance	<u>-</u>	<u>-</u>	<u>1,969,902</u>	<u>750,000</u>	<u>(1,219,902)</u>	(61.9)
Interfund Transfer Out	49,324	-	350,000	-	(350,000)	(100.0)
TOTAL DISBURSEMENTS	<u>\$ 9,819,600</u>	<u>\$ 1,605,575</u>	<u>\$ 3,110,359</u>	<u>\$ 1,556,824</u>	<u>\$ (1,553,535)</u>	(49.9)

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grades and steps of the incumbents, re-election increases for Council members, and increased fringe benefit costs.
- Operating expenditures represent an increase in advertising costs for running public notices in multiple papers as requested by County Council. Operating expenditures also include continued funding of \$150,000 for the Charleston Housing Trust.
- Council's contingency originally contained \$500,000. During budget deliberations, Council increased their contingency account by \$250,000 for a total of \$750,000.

ACCOMMODATIONS TAX

SPECIAL REVENUE FUND

CULTURE AND RECREATION

Mission: The Accommodations Tax, as mandated by State law, requires a two percent tax on transient accommodations to encourage and support tourism.

PROGRAM SUMMARY:	<u>FY 2004 Actual</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Adjusted</u>	<u>FY 2007 Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Intergovernmental	\$ 20,171	\$ 26,980	\$ 20,000	\$ 27,500	\$ 7,500	37.5
TOTAL REVENUES	<u>\$ 20,171</u>	<u>\$ 26,980</u>	<u>\$ 20,000</u>	<u>\$ 27,500</u>	<u>\$ 7,500</u>	37.5
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	0.0
Operating	-	1,881	-	2,375	2,375	100.0
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	-	1,881	-	2,375	2,375	100.0
Interfund Transfers Out	20,171	25,099	20,000	25,125	5,125	25.6
TOTAL DISBURSEMENTS	<u>\$ 20,171</u>	<u>\$ 26,980</u>	<u>\$ 20,000</u>	<u>\$ 27,500</u>	<u>\$ 7,500</u>	37.5

Funding Adjustments for FY 2007 Include:

- Revenues reflect an increase based on historical trends.
- Operating expenditures reflect an increase in funding to the Visitor's Bureau to promote tourism.
- Interfund Transfer Out represents the amount transferred to the General Fund as determined by State law.

CONTRIBUTIONS

GENERAL FUND

GENERAL GOVERNMENT

Mission: County Council appropriates contributions, on an annual basis, to some of the worthwhile organizations requesting funds.

PROGRAM SUMMARY:	<u>FY 2004 Actual</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Adjusted</u>	<u>FY 2007 Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	0.0
Operating	328,500	336,500	422,650	315,000	(107,650)	(25.5)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	\$ 328,500	\$ 336,500	\$ 422,650	\$ 315,000	\$ (107,650)	(25.5)

Funding Adjustments for FY 2007 Include:

- During budget deliberations, Council approved \$315,000 to fund this category but did not determine which entities would receive funding or the individual amounts to be distributed. Council received requests from seventy agencies totaling \$1,588,062.

INTERNAL AUDITOR

GENERAL FUND

GENERAL GOVERNMENT

Mission: The Internal Auditor Department provides County Council and Administration with information and recommendations to improve the accounting and safeguarding of County resources and the efficiency and effectiveness of County operations.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	2.00	2.00	2.00	2.00	0.00	0.0
Personnel	\$ 136,174	\$ 144,760	\$ 169,357	\$ 171,209	\$ 1,852	1.1
Operating	6,437	6,169	9,295	9,515	220	2.4
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 142,611</u>	<u>\$ 150,929</u>	<u>\$ 178,652</u>	<u>\$ 180,724</u>	<u>\$ 2,072</u>	1.2

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grades and steps of the incumbents and increased fringe benefits costs.
- Operating expenditures reflect no significant changes.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Research the needs of various levels of management for audit assistance.

Objective 1(a): Based on an Annual Audit Plan approved by County Council, 100% of scheduled audits and activities will be completed.

Objective 1(b): Cost per audit hour will not exceed the outside rate of \$85.00 per hour.

Initiative V: Quality Control

Department Goal 2: Develop early warning indicators to quickly identify problem areas.

Objective 2(a): Survey departments regarding the value received from the audit with an average score of 75 on a scale of 1-100.

Objective 2(b): Based on completed audits, 75% of audit recommendations will be accepted and implemented within 12 months of audit report date.

INTERNAL AUDITOR (continued)

GENERAL FUND

GENERAL GOVERNMENT

MEASURES:		FY 2005	FY 2006	FY2007
	Objective	Actual	Actual	Projected
Output:				
Council audit reports	1(a)	11	16	15
Periodic monitoring reports	1(a)	8	14	8
Recommendations in audit reports ¹	2(b)	16	13	15
Efficiency:				
Cost per audit hour	1(b)	\$48.94	\$50.55	\$60.00
Outcome:				
Completion percent of Annual Audit Plan	1(a)	100%	107%	100%
Surveys returned	2(a)	55.6%	73.3%	75.0%
Average evaluation score	2(a)	96	100	90
Recommendations accepted and implemented	2(b)	14	12	12
Percent of recommendations accepted and implemented	2(b)	87.5%	92.3%	80.0%

¹This total does not include recommendations in Memorandums of Minor Exceptions or Periodic Monitoring Reports.

2007 ACTION STEPS

Department Goal 1

- Revise and update departmental audit manual.

Department Goal 2

- Increase use of computer software to provide continuous monitoring activities.

LEGAL

GENERAL FUND

GENERAL GOVERNMENT

Mission: The Legal Department advises, represents, and defends the Charleston County Council, its members, and all County employees before all courts and administrative bodies; drafts and enforces ordinances; and collects existing claims in favor of Charleston County.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	Percent <u>Change</u>
Positions/FTE	5.56	5.56	5.56	5.56	0.00	0.0
Personnel	\$ 343,376	\$ 369,425	\$ 463,765	\$ 502,852	\$ 39,087	8.4
Operating	452,130	358,386	328,308	334,148	5,840	1.8
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 795,506</u>	<u>\$ 727,811</u>	<u>\$ 792,073</u>	<u>\$ 837,000</u>	<u>\$ 44,927</u>	5.7

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and full-year budgeting of a specialized temporary employee. During budget deliberations, Council approved additional funding for an intern position.
- Operating expenditures reflect an increase in printing and binding for supplements to the Municipal Code Ordinances for the County.

STATE AGENCIES

GENERAL FUND

JUDICIAL/HEALTH AND WELFARE

Mission: County Council makes contributions to five state agencies including Public Defender, the State Probation and Parole, the Mental Health Center, the Department of Social Services (DSS), and the Health Department. Listed respectively, agencies represent the indigent accused of criminal acts; supervise those people who are placed on parole or probation by General Sessions Court; provide services which include therapy, counseling, assessment, and classes; provide services to the indigent; and administer community-focused programs, including those designed to prevent the spread of disease and waste disposal improvement.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Charges and Fees	\$ 138,506	\$ 139,251	\$ 137,500	\$ 140,000	\$ 2,500	1.8
TOTAL REVENUES	<u>\$ 138,506</u>	<u>\$ 139,251</u>	<u>\$ 137,500</u>	<u>\$ 140,000</u>	<u>\$ 2,500</u>	1.8
Public Defender	\$ 1,457,629	\$ 1,622,375	\$ 2,200,000	\$ 2,305,000	\$ 105,000	4.8
State Probation and Parole	-	697	850	850	-	0.0
Mental Health Center	52,987	52,987	52,987	52,987	-	0.0
Department of Social Services	152,257	75,000	75,000	75,000	-	0.0
Health Department	231,567	231,609	257,859	257,859	-	0.0
TOTAL EXPENDITURES	<u>\$ 1,894,440</u>	<u>\$ 1,982,668</u>	<u>\$ 2,586,696</u>	<u>\$ 2,691,696</u>	<u>\$ 105,000</u>	4.1

Funding Adjustments for FY 2007 Include:

- Contributions to State Agencies reflect an increase in the Public Defender's budget, which includes Cost of Living Adjustment (COLA) and longevity increases. During budget deliberations, Council increased funding to the Public Defender's office in the amount of \$40,000.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: To provide quality legal representation of indigent citizens of Charleston County charged with crimes.

- Objective 1(a): Participation in court sponsored initiatives towards swifter case management.
- Objective 1(b): Reduce percent of cases in which Public Defender staff attorneys make motions for continuance on the day of trial which are based on grounds that should have been foreseeable during discovery by defense counsel.
- Objective 1(c): Address Adult/Juvenile Detention Center overcrowding by monitoring number of Adult/Juvenile Detention Center case dispositions handled by public defenders.
- Objective 1(d): Reduce the number of repeat offenders by making recommendations for treatment or counseling to clients or tailored sentence recommendations for the court.
- Objective 1(e): Increase the Public Defenders' role in the community and assist in discouraging indigent involvement with criminal activity by having a greater presence in the schools and greater participation in community projects.

STATE AGENCIES (continued)

GENERAL FUND

JUDICIAL/HEALTH AND WELFARE

MEASURES:		FY 2005 <u>Actual</u>	FY 2006 <u>Actual</u>	FY 2007 <u>Projected</u>
Input:	<u>Objective</u>			
Jail cases pending per attorney per month	1(a)(d)	50	47.5	47.5
Output:				
Case law meetings and in-house training per attorney	1(a)(b)(c)(d)	6	6	6
In-house training sessions for paralegals	1(a)(b)(d)	2	3	3
Community and school activities attended	1(e)	16	28	16
Efficiency:				
Hours spent per case law meeting per attorney	1(a)(b)(c)(d)	10	10	10
Hours spent per in-house training session per paralegal	1(a)(b)(d)	2	2	2
Average number of cases per attorney	1(a)(d)	299	156	156
Hours spent per community/school activities per staff	1(e)	8.5	6	6
Outcome:				
Cases disposed of annually by:	1(a)(b)(c)(d)			
<u>General Sessions (jail only)</u> ¹				
Trials		8	18	15
Guilty Pleas		1,039	1,028	1,028
Probation Violations		309	456	456
Other		440	384	384
<u>Family Court/Juveniles (jail & non-jail)</u> ¹				
Trials		6	6	6
Total petitions disposed		1,527	1,619	1,619

¹Totals are subject to change when periodic audits of cases are conducted.

2007 ACTION STEPS

Department Goal 1

- Continue to provide quality legal representation of indigent citizens of Charleston County charged with crimes.

TRANSPORTATION SALES TAX AGENCIES

SPECIAL REVENUE FUND

GENERAL GOVERNMENT

Mission: Charleston County collects a half cent sales tax; part of this tax is used to provide greenbelts and transportation alternatives in the County. The Charleston County Park and Recreation Commission (PRC) has requested funding to assist in providing greenbelts. Funds are also allocated to the Charleston Area Regional Transportation Authority (CARTA) and the Rural Transportation Management Association (RTMA) to provide transit solutions to the urban and rural areas of the County.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Greenbelts - PRC	\$ -	\$ -	\$ -	\$ -	\$ -	0.0
Transportation - CARTA	-	640,970	7,549,030	6,773,857	(775,173)	(10.3)
Transportation - RTMA	-	-	200,000	258,275	58,275	29.1
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ 640,970</u>	<u>\$ 7,749,030</u>	<u>\$ 7,032,132</u>	<u>\$ (716,898)</u>	(9.3)

Funding Adjustments for FY 2007 Include:

- Contributions to the Parks and Recreation Commission (PRC) are not proposed for FY 2007 pending Council's decisions on the Comprehensive Greenbelts Plan which was completed late in FY 2006.
- Contributions to Charleston Area Regional Transportation Authority (CARTA) provide for on-going services and for debt expenses to repurchase their operating facility. The decrease in funding occurs as a result of a decision made during FY 2006 budget deliberations in which Council accelerated \$1.0 million to CARTA from funding originally scheduled for distribution between FY 2010 and FY 2019.
- Contributions to the Rural Transportation Management Authority (RTMA) reflect funding to provide services in the rural areas of Charleston County.



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AUDITOR

GENERAL FUND

GENERAL GOVERNMENT

Mission: The Auditor prepares legal records for all real and personal property; assembles real property, personal property and motor vehicle information to establish a fair market value; and computes assessed values. The Auditor calculates and sets millage for all taxing authorities within Charleston County and provides all exemptions as mandated.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	30.00	30.00	30.00	30.00	0.00	0.0
Licenses and Permits	\$ 1,125	\$ 1,213	\$ 1,000	\$ 1,200	\$ 200	20.0
Intergovernmental	10,732	10,732	10,732	10,732	-	0.0
Charges and Fees	500	225	100	-	(100)	(100.0)
TOTAL REVENUES	<u>\$ 12,357</u>	<u>\$ 12,170</u>	<u>\$ 11,832</u>	<u>\$ 11,932</u>	<u>\$ 100</u>	0.8
Personnel	\$ 1,355,460	\$ 1,414,451	\$ 1,516,727	\$ 1,551,819	\$ 35,092	2.3
Operating	168,085	187,065	215,337	217,319	1,982	0.9
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	1,523,545	1,601,516	1,732,064	1,769,138	37,074	2.1
Interfund Transfer Out	6,337	-	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 1,529,882</u>	<u>\$ 1,601,516</u>	<u>\$ 1,732,064</u>	<u>\$ 1,769,138</u>	<u>\$ 37,074</u>	2.1

Funding Adjustments for FY 2007 Include:

- Revenues reflect elimination of copy charges due to availability of record cards on the Internet.
- Personnel expenditures reflect the actual grades and steps of the incumbents and increased fringe benefit costs.
- Operating expenditures represent an increase in records services based on historical usage.

Performance Measures:

Initiative I: Service Deliver

Department Goal 1: To assure fair and equal treatment of all citizens.

Objective 1(a): Establish fair market values for personal property and motor vehicles with 100% accuracy.

Objective 1(b): Ensure a closure to all property tax concerns with 100% accuracy.

Objective 1(c): Calculate and set millage rates for all taxing authorities in Charleston County with 100% accuracy.

Initiative IV: Workflow Analysis-Process Management

Department Goal 2: To maximize efficiency to the public.

Objective 2(a): Maintain accurate real property and personal mailing addresses with 100% accuracy.

Objective 2(b): Perform daily data entry activity with 100% accuracy.

Objective 2(c): Ensure Homestead Exemptions and Property Tax Relief are administered with 100% accuracy.

AUDITOR (continued)

GENERAL FUND

GENERAL GOVERNMENT

MEASURES:		FY 2005	FY 2006	FY 2007
	Objective	Actual	Actual	Projected
Output:				
Refunds processed	1(b),2(b)	2,189	2,413	2,250
Property record cards accessed ¹	1(b)	3,554	1,060,423	1,590,634
Set millage/projected revenue for taxing authorities	1(c)	32	32	32
Tax notices processed	2(a)	545,000	600,000	650,000
Deed transfers processed	2(b)	19,100	34,560	36,000
Measurement changes processed	2(b)	3,500	13,327	13,000
Homestead Exemptions/Property Tax Relief processed	2(c)	17,650	15,000	16,000
Efficiency:				
Average time in minutes per deed transfer to process	2(b)	15	15	10
Outcome:				
Fair Market Value accuracy rate	1(a)	100%	100%	100%
Set millage accuracy rate	1(c)	100%	100%	100%
Percent of returned mail	2(a)	2.5	2.4	2.3
Deed transfer accuracy rate	1(b),2(b)	99.0%	99.0%	99.2%
Measurement change accuracy rate	2(b)	99.0%	99.0%	99.2%
Homestead Exemptions/Property Tax Relief accuracy rate	2(c)	100%	100%	100%

¹ Beginning in FY 2006, property record cards could be accessed on the Charleston County Web site.

2007 ACTION STEPS

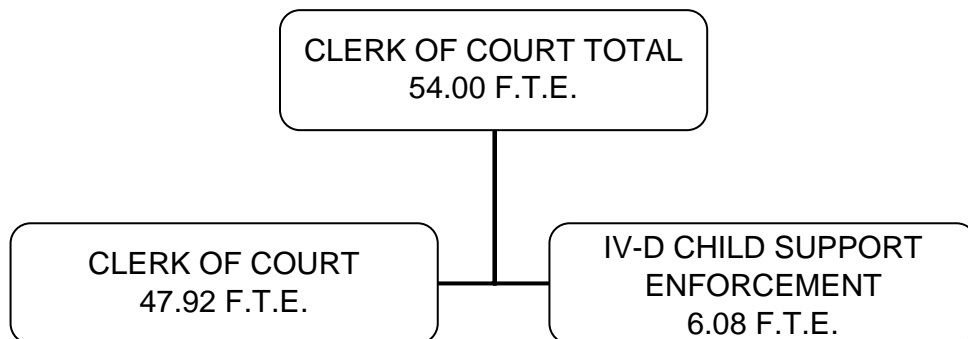
Department Goal 1

- Work in conjunction with Information Technology Services to implement a new tax system.

Department Goal 2

- Cross train employees in applications of property types handled.

CLERK OF COURT



CLERK OF COURT

Mission: The Clerk of Court provides administrative support for the Ninth Judicial Circuit Court and Family Court, maintains dockets of the courts, maintains court records, and handles reporting requirements.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	53.00	53.00	53.00	54.00	1.00	1.9
General Fund	\$ 1,748,946	\$ 1,768,055	\$ 1,686,575	\$ 1,576,575	\$ (110,000)	(6.5)
Special Revenue Fund	688,587	741,738	762,939	892,764	129,825	17.0
TOTAL SOURCES	<u>\$ 2,437,533</u>	<u>\$ 2,509,793</u>	<u>\$ 2,449,514</u>	<u>\$ 2,469,339</u>	<u>\$ 19,825</u>	0.8
General Fund	\$ 2,335,288	\$ 2,476,299	\$ 2,684,375	\$ 2,753,729	\$ 69,354	2.6
Special Revenue Fund	453,926	483,816	537,939	648,764	110,825	20.6
TOTAL DISBURSEMENTS	<u>\$ 2,789,214</u>	<u>\$ 2,960,115</u>	<u>\$ 3,222,314</u>	<u>\$ 3,402,493</u>	<u>\$ 180,179</u>	5.6

Sources: General Fund sources show a decrease as DSS reimbursements are shifted to the Special Revenue Fund to match the expenditures in the IV-D Child Support Enforcement program.

Disbursements: Total disbursements reflect higher personnel costs for fringe benefits. In addition, the higher cost of postage for mailers and a higher appropriation for jury fees contribute to this increase. During budget deliberations, Council added a Court Specialist II position and a temporary position to support the growth in the number of criminal cases.

CLERK OF COURT (continued)

GENERAL FUND

JUDICIAL

DEPARTMENT - Clerk of Court

Mission: The Clerk of Court provides administrative support for the Ninth Judicial Circuit Court and Family Court, maintains dockets of the courts, maintains court records, and handles reporting requirements.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	46.92	46.92	46.92	46.92	0.00	0.0
Intergovernmental	\$ 301,897	\$ 170,869	\$ 151,575	\$ 51,575	\$ (100,000)	(66.0)
Charges and Fees	1,150,146	1,201,951	1,180,000	1,170,000	(10,000)	(0.8)
Fines and Forfeitures	292,960	379,142	347,500	332,500	(15,000)	(4.3)
Interest	3,943	16,093	7,500	22,500	15,000	200.0
TOTAL REVENUES	\$ 1,748,946	\$ 1,768,055	\$ 1,686,575	\$ 1,576,575	\$ (110,000)	(6.5)
Personnel	\$ 1,883,566	\$ 1,985,722	\$ 2,146,352	\$ 2,280,567	\$ 134,215	6.3
Operating	451,722	490,577	538,023	473,162	(64,861)	(12.1)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	\$ 2,335,288	\$ 2,476,299	\$ 2,684,375	\$ 2,753,729	\$ 69,354	2.6

Funding Adjustments for FY 2007 Include:

- Revenues reflect a decrease in DSS reimbursements to match a shift of operating expenditures to the IV-D Child Support Division.
- Personnel expenditures reflect the actual grades and steps of the incumbents and increased fringe benefit costs. During budget deliberations, Council added a Court Specialist II position and a temporary position to support the growth in the number of criminal cases.
- Operating expenditures decreased to reflect the transfer of postage for mailers to the IV-D Child Support Division. This was offset by an increase in jury fees due to an anticipated mileage reimbursement rate increase.

CLERK OF COURT (continued)

SPECIAL REVENUE FUND

JUDICIAL

PROGRAM - IV-D Child Support Enforcement

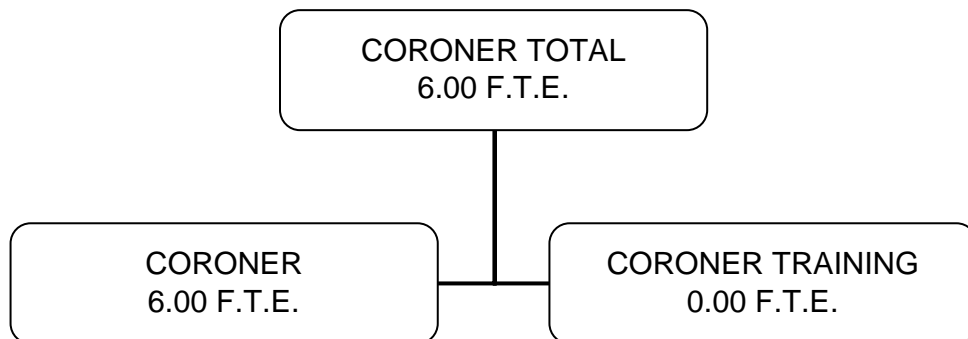
Mission: The Family Court Section collects and disperses the court ordered support obligations owed by non-custodial parents to their children.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	6.08	6.08	6.08	6.08	0.00	0.0
Intergovernmental	\$ 461,831	\$ 494,747	\$ 537,939	\$ 648,764	\$ 110,825	20.6
TOTAL REVENUES	<u>\$ 461,831</u>	<u>\$ 494,747</u>	<u>\$ 537,939</u>	<u>\$ 648,764</u>	<u>\$ 110,825</u>	20.6
Personnel	\$ 280,722	\$ 297,779	\$ 327,314	\$ 355,453	\$ 28,139	8.6
Operating	173,204	186,037	210,625	293,311	82,686	39.3
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 453,926</u>	<u>\$ 483,816</u>	<u>\$ 537,939</u>	<u>\$ 648,764</u>	<u>\$ 110,825</u>	20.6
Increase (Use) of Fund Balance	\$ 7,905	\$ 10,931	\$ -	\$ -	\$ -	0.0
Beginning Fund Balance	<u>537</u>	<u>8,442</u>	<u>19,373</u>	<u>-</u>	<u>(19,373)</u>	(100.0)
Ending Fund Balance	<u>\$ 8,442</u>	<u>\$ 19,373</u>	<u>\$ 19,373</u>	<u>\$ -</u>	<u>\$ (19,373)</u>	(100.0)

Funding Adjustments for FY 2007 Include:

- Revenues reflect an increase to match higher expenditures. Any excess revenue is transferred to the General Fund at the end of the fiscal year.
- Personnel expenditures reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA).
- Operating expenditures reflect an increase due to the transfer of postage for mailers from Clerk of Court.

CORONER



CORONER

Mission: The Coroner is responsible for the coordination of independent death investigations and administers the Coroner Training program for Registered Nurse internships.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	6.00	6.00	6.00	6.00	0.00	0.0
General Fund	\$ 22,930	\$ 30,495	\$ 27,265	\$ 26,265	\$ (1,000)	(3.7)
Special Revenue Fund	<u>10,170</u>	<u>4,380</u>	<u>10,950</u>	<u>10,950</u>	-	0.0
TOTAL SOURCES	<u>\$ 33,100</u>	<u>\$ 34,875</u>	<u>\$ 38,215</u>	<u>\$ 37,215</u>	<u>\$ (1,000)</u>	(2.6)
General Fund	\$ 443,428	\$ 424,725	\$ 512,754	\$ 509,839	\$ (2,915)	(0.6)
Special Revenue Fund	<u>8,855</u>	<u>7,964</u>	<u>10,950</u>	<u>10,950</u>	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 452,283</u>	<u>\$ 432,689</u>	<u>\$ 523,704</u>	<u>\$ 520,789</u>	<u>\$ (2,915)</u>	(0.6)

Sources: The sources for the Coroner's budget reflect lower projected charges and fees based on revised estimates for copy charges.

Disbursements: Total disbursements reflect a decrease as a result of non-receipt of an anticipated grant. This decrease was almost entirely offset by replacement of a pursuit sedan.

CORONER (continued)

GENERAL FUND

JUDICIAL

DEPARTMENT - Coroner

Mission: The Coroner is elected by the citizens of Charleston County and conducts independent investigations of deaths in the County, serving as a representative of the decedents and survivors. The investigation's purpose is to determine the manner of death and ensure that the circumstances surrounding it are thoroughly understood.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	6.00	6.00	6.00	6.00	0.00	0.0
Licenses and Permits	\$ 17,870	\$ 17,780	\$ 16,000	\$ 17,500	\$ 1,500	9.4
Intergovernmental	1,568	1,575	1,575	1,575	-	0.0
Charges and Fees	<u>1,458</u>	<u>6,220</u>	<u>7,500</u>	<u>5,000</u>	<u>(2,500)</u>	<u>(33.3)</u>
TOTAL REVENUES	20,896	25,575	25,075	24,075	(1,000)	(4.0)
Interfund Transfers In	<u>2,034</u>	<u>4,920</u>	<u>2,190</u>	<u>2,190</u>	<u>-</u>	<u>0.0</u>
TOTAL SOURCES	<u>\$ 22,930</u>	<u>\$ 30,495</u>	<u>\$ 27,265</u>	<u>\$ 26,265</u>	<u>\$ (1,000)</u>	<u>(3.7)</u>
Personnel	\$ 388,885	\$ 365,375	\$ 406,007	\$ 410,492	\$ 4,485	1.1
Operating	54,543	59,350	106,747	80,347	(26,400)	(24.7)
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>19,000</u>	<u>19,000</u>	<u>0.0</u>
TOTAL EXPENDITURES	<u>\$ 443,428</u>	<u>\$ 424,725</u>	<u>\$ 512,754</u>	<u>\$ 509,839</u>	<u>\$ (2,915)</u>	<u>(0.6)</u>

Funding Adjustments for FY 2007 Include:

- Revenues reflect a decrease in projected charges and fees based on estimates for copy charges.
- Interfund Transfer In reflects 20 percent of the Coroner Training program revenues.
- Personnel expenditures reflect the actual grades and steps of the incumbents and increased fringe benefit costs.
- Operating expenditures reflect a decrease in Contingency Grant Match due to non-receipt of an anticipated grant.
- Capital expenditures reflect replacement costs for a pursuit sedan.

CORONER (continued)

GENERAL FUND

JUDICIAL

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: To conduct independent, thorough investigations of deaths to determine the cause and manner of death in accordance with the South Carolina Code of Laws.

- Objective 1(a): Initiate an independent investigation into each death reported to the Coroner's Office to determine the cause and manner of death as provided for by the Code of Laws of SC.
- Objective 1(b): Obtain and review medical records, police reports, etc. and interview appropriate individuals as indicated within 7 to 10 business days following notification of death.
- Objective 1(c): Complete the Coroner's Report within 7 to 10 business days of reviewing all necessary documentation and information.
- Objective 1(d): Provide available information, as appropriate, to next of kin within 5 business days of the request.
- Objective 1(e): Provide available information, as appropriate, within 5 business days of receipt of a written request or subpoena.
- Objective 1 (f): Complete a minimum of 16 hours of approved continuing education as required by the Code of Laws of SC.
- Objective 1 (g): Arrange for the disposition of bodies within 6 months of death.
- Objective 1 (h): Participate in emergency response efforts launched by the Charleston County Disaster Preparedness and Emergency Response Teams.

MEASURES:

	<u>Objective</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Actual</u>	<u>FY 2007 Projected</u>
Output:				
Deaths investigated	1(a)(b)(c)(d)(e)	1,055	1,208	1,329
Child fatality reviews held	1(a)(b)(c)(d)(e)	8	6	8
Training hours completed	1(f)(h)	140	156	144
Burial removal transit permits issued	1(g)	866	969	1,066
Cremation permits issued	1(g)	946	1,004	1,014
Number of educational and outreach programs provided	1(h)	1	2	2
Outcome:				
Percent of staff participating in disaster planning	1(f)(h)	100%	100%	100%

2007 ACTION STEPS

Department Goal 1

- In development due to recent change in senior management.

CORONER (continued)

SPECIAL REVENUE FUND

JUDICIAL

PROGRAM – Coroner Training

Mission: The Coroner Training Program offers internships for Registered Nurses to gain hands on clinical experience under the direction of experienced forensic nurse death investigators to ensure nurses are able to thoroughly investigate deaths.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Charges and Fees	\$ 10,170	\$ 4,380	\$ 10,950	\$ 10,950	\$ -	0.0
TOTAL REVENUES	<u>\$ 10,170</u>	<u>\$ 4,380</u>	<u>\$ 10,950</u>	<u>\$ 10,950</u>	<u>\$ -</u>	<u>0.0</u>
Personnel	\$ 6,384	\$ 2,680	\$ 6,825	\$ 6,915	\$ 90	1.3
Operating	437	364	1,935	1,845	(90)	(4.7)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>6,821</u>	<u>3,044</u>	<u>8,760</u>	<u>8,760</u>	<u>-</u>	<u>0.0</u>
Interfund Transfers Out	<u>2,034</u>	<u>4,920</u>	<u>2,190</u>	<u>2,190</u>	<u>-</u>	<u>0.0</u>
TOTAL DISBURSEMENTS	<u>\$ 8,855</u>	<u>\$ 7,964</u>	<u>\$ 10,950</u>	<u>\$ 10,950</u>	<u>\$ -</u>	<u>0.0</u>
Increase (Use) of Fund Balance	\$ 1,315	\$ (3,584)	\$ -	\$ -	\$ -	0.0
Beginning Fund Balance	<u>2,269</u>	<u>3,584</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.0</u>
Ending Fund Balance	<u>\$ 3,584</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0</u>

Funding Adjustments for FY 2007 Include:

- Revenues reflect no change for Fiscal Year 2007.
- Personnel expenditures reflect a slight increase as a result of higher fringe benefits costs.
- Operating expenditures decreased in order to have a break-even budget.
- Interfund transfer out reflects 20 percent of gross revenues that are transferred to the General Fund.

LEGISLATIVE DELEGATION

GENERAL FUND

GENERAL GOVERNMENT

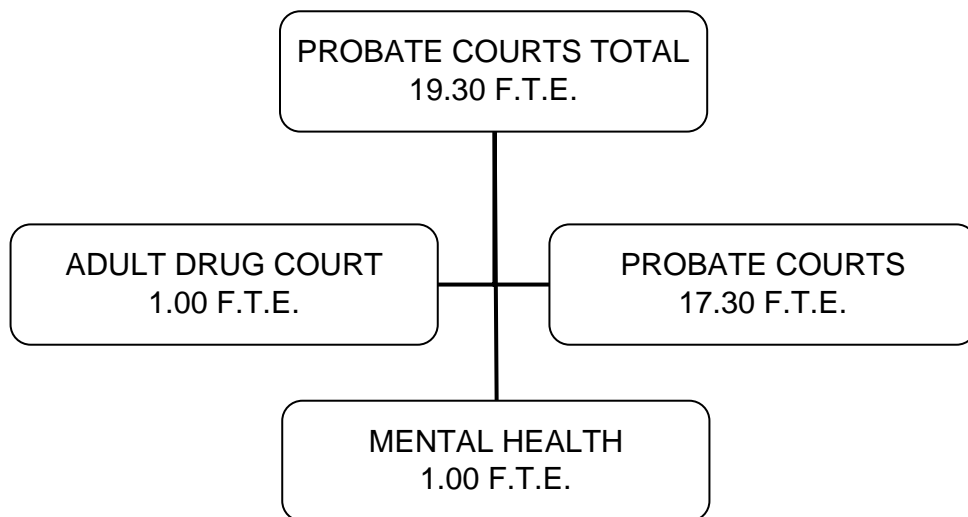
Mission: The Legislative Delegation serves as a liaison between the public, governmental agencies and the elected state legislators that represent Charleston County.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	3.00	3.00	3.00	3.00	0.00	0.0
Personnel	\$ 128,384	\$ 131,991	\$ 140,763	\$ 146,075	\$ 5,312	3.8
Operating	14,317	16,183	20,893	21,028	135	0.6
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 142,701</u>	<u>\$ 148,174</u>	<u>\$ 161,656</u>	<u>\$ 167,103</u>	<u>\$ 5,447</u>	3.4

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grades and steps of the incumbents and increased fringe benefit costs.
- Operating expenditures represent a few minor changes.

PROBATE COURTS



PROBATE COURTS

Mission: The Probate Courts provide assistance to the citizens of Charleston County through the Estate Division, the Marriage License Division, and the Commitment Division. The Probate Courts are also responsible for the Adult Drug Court and the Mental Health Court programs.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	19.30	19.30	19.30	19.30	0.00	0.0
General Fund	\$ 982,101	\$ 1,041,013	\$ 1,006,575	\$ 1,230,975	\$ 224,400	22.3
TOTAL SOURCES	<u>\$ 982,101</u>	<u>\$ 1,041,013</u>	<u>\$ 1,006,575</u>	<u>\$ 1,230,975</u>	<u>\$ 224,400</u>	22.3
General Fund	\$ 1,193,329	\$ 1,241,426	\$ 1,442,853	\$ 1,753,354	\$ 310,501	21.5
TOTAL DISBURSEMENTS	<u>\$ 1,193,329</u>	<u>\$ 1,241,426</u>	<u>\$ 1,442,853</u>	<u>\$ 1,753,354</u>	<u>\$ 310,501</u>	21.5

Sources: Total sources represent an increase due to an accounting change for advertising of estates, copy charges, and a non-profit reimbursement. These revenues were previously reported as operating reimbursements. In addition, sources reflect State funding for the Adult Drug Court and a shift from a Special Revenue Fund to the General Fund.

Disbursements: Total disbursements reflect higher personnel costs due to increased fringe benefit costs, an increase in contracted services to fund counselors, and moving operating reimbursements to revenues. During budget deliberations, Council increased the Associate Judge salary to reflect the increased workload.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: To provide the public with useful information through workshops and the County Web site.

Objective 1(a): Assist the general public in establishing conservatorships and guardianships.

Objective 1(b): Provide a forum for the handling of involuntary commitments of alcohol and drug abuse and mental illness cases.

Objective 1(c): Reply to certified marriage license requests within 24 hours.

Objective 1(d): Provide a forum for the resolution of disputes in estates consisting of creditors' claims, elective share cases, and will contests.

Objective 1(e): Provide information and education to the general public through speeches and seminars to service organizations and educational groups.

Objective 1(f): Lower the estate age for estates open by 5%.

Initiative III: Long-Term Financial Planning

Department Goal 2: Maintain accountability of delinquencies through calendar year reports.

Objective 2: Monitor annual accountings and guardianship reports in active files to keep delinquencies below 3%.

PROBATE COURTS (continued)

Initiative IV: Workflow Analysis-Process Management

Department Goal 3: To comply with South Carolina Law for marriage licenses and probating estates through the education of staff.

Objective 3(a): Ensure annual compliance with South Carolina Law in the sale of marriage licenses.

Objective 3(b): Ensure completion of mandatory probate forms in statutory time periods for probating estates.

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Number of conservatorships and guardianships	1(a)	226	198	225
Number of court cases filed	1(b)	1,900	1,730	1,850
Output:				
Certified copies issued	1(c)	2,644	2,800	2,800
Cases scheduled for litigation	1(b)(d)	804	760	900
Estates opened ¹	1(d)	841	1,799	1,850
Speaking engagements	1(e)(f)	36	40	40
Number of accountings and guardianship reports	2	851	882	925
Marriage licenses issued	3(a)	3,712	3,733	4,000
Mandatory probate forms completed	3(b)	2,500	2,500	2,500
Efficiency:				
Average cases per clerk	1(b)(d)	500	360	400
Outcome:				
Estates Open:	1(e)(f)			
366 days to 455 days		250	250	250
456 days to 540 days		150	150	150
541 days to 720 days		125	125	125
721 days or more		300	300	300
Percentage of delinquent accountings and guardianships ²	2	3.0%	3.0%	3.0%
South Carolina Law compliance	3(a)	100%	100%	100%
Certified marriage license compliance	3(a)	100%	100%	100%
Mandatory probate form compliance	3(b)	100%	100%	100%

¹ Annualized based on a calendar year.

² Reflects a calendar year.

2007 ACTION STEPS

Department Goal 1

- Continue educating the public through speaking engagements and the County Web site.

Department Goal 2

- Upgrade the computer software system in the Commitment Division for uniformity in the South Carolina Court System.

Department Goal 3

- Stay current via State and National continuing education.

PROBATE COURTS (continued)

GENERAL FUND

JUDICIAL

PROGRAM – Adult Drug Court

Mission: The Adult Drug Court promotes referral, treatment, and follow-up of adults involved in non-violent criminal behavior and substance abuse with successful prevention and intervention efforts that can have a significant impact on incarceration rates in Charleston County.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	0.00	1.00	1.00	1.00	0.00	0.0
Intergovernmental	\$ -	\$ -	\$ -	\$ 46,900	\$ 46,900	100.0
Charges and Fees	-	38,378	-	38,500	38,500	100.0
TOTAL REVENUES	\$ -	\$ 38,378	\$ -	\$ 85,400	\$ 85,400	100.0
Personnel	\$ -	\$ 43,963	\$ 46,513	\$ 45,710	\$ (803)	(1.7)
Operating	-	95,089	133,221	139,112	5,891	4.4
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	\$ -	\$ 139,052	\$ 179,734	\$ 184,822	\$ 5,088	2.8

Funding Adjustments for FY 2007 Include:

- Revenues reflect a shift from the Special Revenue Fund to the General Fund. The Solicitor has allowed one-third of the State contribution for drug courts to fund the Adult Drug Court.
- Personnel expenditures reflect the actual grade and step of the incumbent and increased fringe benefit costs.
- Operating expenditures reflect an increase in contracted services to fund counselors provided by Charleston/Dorchester Mental Health.

PROBATE COURTS (continued)

GENERAL FUND

JUDICIAL

PROGRAM - Mental Health Court

Mission: The Mental Health Court diverts the mentally ill involved in non-violent criminal behavior away from incarceration with successful prevention and intervention efforts that can have a significant impact on incarceration rates in Charleston County.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	Percent <u>Change</u>
Positions/FTE	-	-	1.00	1.00	-	-
Personnel	\$ -	\$ -	\$ 52,307	\$ 54,570	\$ 2,263	4.3
Operating	-	-	29,685	123,478	93,793	316.0
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 81,992</u>	<u>\$ 178,048</u>	<u>\$ 96,056</u>	117.2

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grade and step of the incumbent and increased fringe benefit costs.
- Operating expenditures represent an increase in contracted services to fund counselors provided by Charleston/Dorchester Mental Health. The Charleston/Dorchester Mental Health Center anticipates losing a grant that previously funded these services.

PROBATE COURTS (continued)

GENERAL FUND

JUDICIAL

DIVISION – Probate Courts

Mission: The Probate Courts Department provides assistance to the citizens of Charleston County in probating estates; resolving disputes in estates and trusts; obtaining marriage licenses in accordance with South Carolina law; handling involuntary commitments for drug/alcohol abuse and mental illness; and appointing guardians and conservators for the protection of themselves and others.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	17.30	17.30	17.30	17.30	0.00	0.0
Licenses and Permits	\$ 193,108	\$ 197,694	\$ 205,000	\$ 200,000	\$ (5,000)	(2.4)
Intergovernmental	1,568	1,575	1,575	1,575	-	0.0
Charges and Fees	<u>787,425</u>	<u>803,366</u>	<u>800,000</u>	<u>944,000</u>	<u>144,000</u>	18.0
TOTAL REVENUES	<u>\$ 982,101</u>	<u>\$ 1,002,635</u>	<u>\$ 1,006,575</u>	<u>\$ 1,145,575</u>	<u>\$ 139,000</u>	13.8
Personnel	\$ 904,486	\$ 938,188	\$ 976,123	\$ 1,040,161	\$ 64,038	6.6
Operating	185,124	164,186	205,004	350,323	145,319	70.9
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	0.0
TOTAL EXPENDITURES	<u>1,089,610</u>	<u>1,102,374</u>	<u>1,181,127</u>	<u>1,390,484</u>	<u>209,357</u>	17.7
Interfund Transfer Out	<u>103,719</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	0.0
TOTAL DISBURSEMENTS	<u>\$ 1,193,329</u>	<u>\$ 1,102,374</u>	<u>\$ 1,181,127</u>	<u>\$ 1,390,484</u>	<u>\$ 209,357</u>	17.7

Funding Adjustments for FY 2007 Include:

- Revenues are increased due to an accounting change for advertising of estates, copy charges, and a non-profit reimbursement. These revenues were previously reported as operating reimbursements.
- Personnel expenditures reflect the actual grades and steps of the incumbents and higher fringe benefit costs. During budget deliberations, Council increased the Associate Judge salary to reflect the increased workload.
- Operating expenditures reflect an increase in records management costs based on historical and projected usage. Also reflected is the moving of reimbursements from Operating expenditures to Revenues.

REGISTER OF MESNE CONVEYANCE

GENERAL FUND

GENERAL GOVERNMENT

Mission: The Register of Mesne Conveyance (RMC) records land titles, liens, and other documents related to property transactions in Charleston County ensuring that all recorded documents comply with the requirements of federal and state recording statutes and are available for public review.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	30.00	30.00	31.00	34.00	3.00	9.7
Intergovernmental	\$ 1,568	\$ 1,575	\$ 1,575	\$ 1,575	\$ -	0.0
Charges and Fees	6,864,557	8,719,569	6,950,000	9,240,000	2,290,000	32.9
Interest	7,497	18,949	12,500	35,000	22,500	180.0
TOTAL REVENUES	\$ 6,873,622	\$ 8,740,093	\$ 6,964,075	\$ 9,276,575	\$ 2,312,500	33.2
Personnel	\$ 1,446,511	\$ 1,456,111	\$ 1,609,903	\$ 1,773,816	\$ 163,913	10.2
Operating	191,321	196,408	276,406	243,016	(33,390)	(12.1)
Capital	7,024	18,257	55,000	5,000	(50,000)	(90.9)
TOTAL EXPENDITURES	1,644,856	1,670,776	1,941,309	2,021,832	80,523	4.1
Interfund Transfer Out	37,111	37,111	-	-	-	0.0
TOTAL DISBURSEMENTS	\$ 1,681,967	\$ 1,707,887	\$ 1,941,309	\$ 2,021,832	\$ 80,523	4.1

Funding Adjustments for FY 2007 Include:

- Revenues represent an increase in fee collections based primarily on a higher volume and value of mortgages recorded.
- Personnel expenditures reflect the actual grades and steps of the incumbents and increased fringe benefit costs. Personnel costs also include the full-year funding of a Legal Instrument Examiner III position added in FY 2006. During budget deliberations, Council added three Legal Instrument Examiner II positions. These new personnel expenditures were offset by a decrease of one temporary position.
- Operating expenditures reflect a decrease due to a one-time purchase of ten replacement printers in FY 2006. In addition, operating costs are decreased due to the payoff of a lease for reader/printers in FY 2006. These decreases are offset by an increase in copy supplies for the replacement printers.
- Capital represents a plat storage cabinet to store the increasing volume of records.

REGISTER OF MESNE CONVEYANCE (continued)

GENERAL FUND

GENERAL GOVERNMENT

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: To provide the public with accurate information of public County records.

Objective 1: Maintain office computerization for public use at 10 percent each year.

Initiative IV: Workflow Analysis-Process Management

Department Goal 2: To maximize efficiency to the public and Charleston County employees.

Objective 2(a): Reduce document turn around time by 50 percent from five weeks to two and a half weeks.

Objective 2(b): Scan 100% of Plats for Web site.

Objective 2(c): Complete Point of Sales installation to improve recorder efficiency.

MEASURES:		FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Output:	Objective			
Percent of office computerization for public use	1	100%	100%	100%
Documents recorded	2(a)	136,432	147,569	147,569
Percent of Point of Sales software/hardware implementation	2(c)	100%	100%	100%
Efficiency:				
Average number of documents processed per staff	2(a)	4,547	4,918	4,918
Outcome:				
Revenue above budget	2(a)	\$1,751,555	\$2,389,188	\$2,389,188
Document turn around time	2(a)	5 weeks	5 weeks	5 weeks
Percent decrease in turn around time	2(a)	0.0%	0.0%	0.0%
Percent of Plats scanned	2(b)	100%	100%	100%
Percent of improved recorder efficiency	2(c)	100%	100%	100%

2007 ACTION STEPS

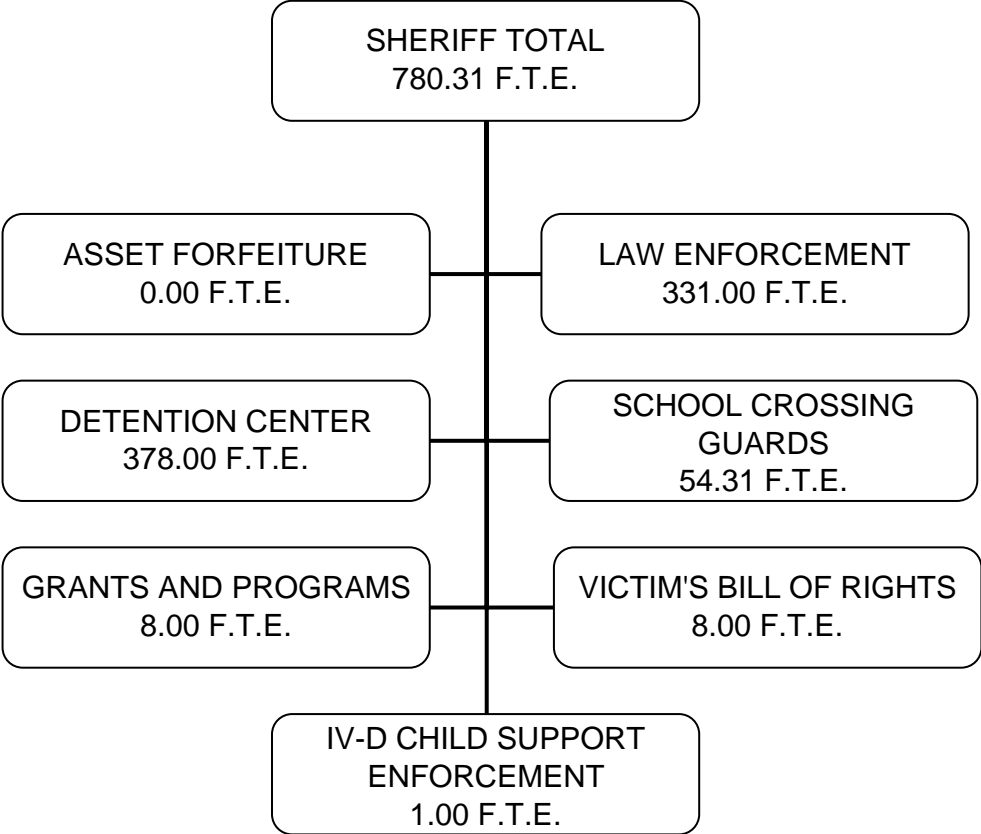
Department Goal 1

- Scan plats recorded prior to 1999 for electronic retrieval.

Department Goal 2

- Scan historic books for electronic use.

SHERIFF



SHERIFF

Mission: The Sheriff's Department protects individuals and property through the fair and impartial enforcement of the laws of South Carolina and the ordinances of Charleston County.

DEPARTMENTAL SUMMARY	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	741.31	779.31	780.31	780.31	0.00	0.0
General Fund	\$ 2,459,035	\$ 2,039,693	\$ 2,042,375	\$ 2,044,125	\$ 1,750	0.1
Special Revenue Fund	<u>1,122,365</u>	<u>1,019,989</u>	<u>1,008,550</u>	<u>957,632</u>	<u>(50,918)</u>	<u>(5.0)</u>
TOTAL SOURCES	<u>\$ 3,581,400</u>	<u>\$ 3,059,682</u>	<u>\$ 3,050,925</u>	<u>\$ 3,001,757</u>	<u>\$ (49,168)</u>	<u>(1.6)</u>
General Fund	\$ 41,923,732	\$ 44,354,030	\$ 48,007,190	\$ 50,621,417	\$ 2,614,227	5.4
Special Revenue Fund	<u>1,674,708</u>	<u>1,562,483</u>	<u>1,394,020</u>	<u>1,385,402</u>	<u>(8,618)</u>	<u>(0.6)</u>
TOTAL DISBURSEMENTS	<u>\$ 43,598,440</u>	<u>\$ 45,916,513</u>	<u>\$ 49,401,210</u>	<u>\$ 52,006,819</u>	<u>\$ 2,605,609</u>	<u>5.3</u>

Sources: Total sources reflect a decrease in the projection for seized asset forfeitures in the Sheriff's Asset Forfeiture Special Revenue Fund. Partially offsetting this are increases in the Grants and Programs Special Revenue Fund.

Disbursements: Total disbursements reflect an increase in the General Fund due to the terms of renewed contracts for medical support and food services at the Detention Center. Higher fringe benefit costs also contribute to the increase. Another factor is a new radio communications fee in order to connect the Sheriff's Law Enforcement radios to the County's upgraded radio system. The increase to total disbursements is also caused by additional capital expenditures for fleet vehicle purchases.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Provide animal control in an effective and cost efficient manner.

Objective 1: Maintain a level of service for the care and safety of animals at a cost to the citizens of Charleston County not to exceed 10% of operating expenditure.

Department Goal 2: Provide quality service to citizens and businesses.

Objective 2(a): Maintain a recovery rate of valuable property stolen above 35%.

Objective 2(b): Reduce the backlog of bad check warrants by serving a minimum of 66% of all bad check warrants received.

SHERIFF (continued)

Initiative III: Long-Term Financial Planning

Department Goal 3: Minimize the general fund cost of operating the Sheriff Department.

Objective 3(a): Maintain a Federal Prisoner per diem revenue amount which equals 20% of total operating expenditures.

Objective 3(b): Secure grant funding for replacement of costly equipment and to fund other services otherwise paid for with general fund dollars.

Objective 3(c): Increase the Sheriff's Civil Fees revenue by 3%.

MEASURES:

	<u>Objective</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Actual</u>	<u>FY 2007 Projected</u>
Input:				
Animal Control operating expenditures	1	\$423,894	\$351,028	\$592,092
Animal shelter fees revenues	1	\$27,870	\$24,945	\$29,000
Animal control and citizen strays received	1	8,651	7,836	8,000
Detention operating expenditures	3(a)	\$5,008,931	\$5,508,122	\$6,762,816
Federal prisoner per diem revenues	3(a)	\$1,573,610	\$1,600,000	\$1,600,000
Output:				
Value of property lost due to crime	2(a)	\$5,911,260	\$8,890,685	\$8,900,000
Bad check warrants received	2(b)	7,718	3,747	3,800
Bad check warrants served	2(b)	7,988	3,774	3,800
Grant monies awarded no-match	3(b)	\$228,349	\$78,213	\$80,000
Efficiency:				
Value of property recovered	2(a)	\$2,174,885	\$545,999	\$550,000
Daily cost per prisoner	3(a)	\$ 33	\$40	\$40
Actual cost of grant personnel and purchased equipment	3(b)	\$205,547	\$77,807	\$80,000
Outcome:				
Percent of animal control revenues to expenditures	1	6.57%	7.11%	4.90%
Value of property recovered as a percent of property reported stolen	2(a)	36.79%	6.14%	6.18%
Percent of bad check warrants served	2(b)	103.50%	100.72%	100%
Percent of federal prisoner per diem revenues to expenditures	3(a)	31.42%	29.05%	23.66%
Personnel, equipment purchased using non-general fund dollars	3(b)	\$205,547	\$77,807	\$80,000
Actual civil fees received	3(c)	\$98,482	\$73,901	\$65,000

2007 ACTION STEPS

Department Goal 1

- Develop and implement a plan to achieve accreditation of the Detention Center.

SHERIFF (continued)

SPECIAL REVENUE FUND

PUBLIC SAFETY

DIVISION - Asset Forfeiture

Mission: The Sheriff's Asset Forfeiture Division utilizes seized assets to investigate, suppress, and prosecute all forms of illicit narcotics trafficking and illegal vice activities.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Fines and Forfeitures	\$ 722,829	\$ 282,908	\$ 468,401	\$ 313,000	\$ (155,401)	(33.2)
Interest	16,999	11,819	6,500	9,500	3,000	46.2
TOTAL REVENUES	739,828	294,727	474,901	322,500	(152,401)	(32.1)
Interfund Transfers In	-	183,543	84,831	48,507	(36,324)	(42.8)
TOTAL SOURCES	<u>\$ 739,828</u>	<u>\$ 478,270</u>	<u>\$ 559,732</u>	<u>\$ 371,007</u>	<u>\$ (188,725)</u>	(33.7)
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	0.0
Operating	656,216	546,630	534,128	463,283	(70,845)	(13.3)
Capital	17,014	23,662	8,836	-	(8,836)	(100.0)
TOTAL EXPENDITURES	673,230	570,292	542,964	463,283	(79,681)	(14.7)
Interfund Transfer Out	233,360	230,712	84,831	48,507	(36,324)	(42.8)
TOTAL DISBURSEMENTS	<u>\$ 906,590</u>	<u>\$ 801,004</u>	<u>\$ 627,795</u>	<u>\$ 511,790</u>	<u>\$ (116,005)</u>	(18.5)
Increase (Use) of Fund Balance	\$ (166,762)	\$ (322,734)	\$ (68,063)	\$ (140,783)	\$ (72,720)	(106.8)
Beginning Fund Balance	986,476	819,714	496,980	307,946	(189,034)	(38.0)
Ending Fund Balance	<u>\$ 819,714</u>	<u>\$ 496,980</u>	<u>\$ 428,917</u>	<u>\$ 167,163</u>	<u>\$ (261,754)</u>	(61.0)

Funding Adjustments for FY 2007 Include:

- Revenues reflect projections based on the current rate of seized asset forfeitures.
- Operating expenditures reflect reductions to aviation parts, vehicle auxiliary equipment, and public safety supplies due to lower available revenues. These reductions were offset by a large increase in insurance for equipment acquired through Homeland Security grants.
- Fund Balance will be used to balance the budget.

SHERIFF (continued)

GENERAL FUND

PUBLIC SAFETY

DIVISION - Detention Center

Mission: The Detention Center is responsible for the custody and control of individuals lawfully incarcerated by local, state, and federal law enforcement agencies. The Detention Center provides food, clothing, shelter, limited exercise, recreation, and medical care, and also provides victim services in accordance with the South Carolina Victim's Bill of Rights.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	341.00	377.00	378.00	378.00	0.00	0.0
Intergovernmental	\$ 1,795,835	\$ 1,573,610	\$ 1,600,000	\$ 1,636,000	\$ 36,000	2.3
Charges and Fees	307,181	303,507	309,000	301,000	(8,000)	(2.6)
Interest	30	-	-	-	-	0.0
TOTAL REVENUES	2,103,046	1,877,117	1,909,000	1,937,000	28,000	1.5
Interfund Transfer In	200,000	-	-	-	-	0.0
TOTAL SOURCES	\$ 2,303,046	\$ 1,877,117	\$ 1,909,000	\$ 1,937,000	\$ 28,000	1.5
Personnel	\$ 17,398,320	\$ 18,488,454	\$ 19,536,146	\$ 19,837,608	\$ 301,462	1.5
Operating	4,412,555	5,008,931	5,731,464	6,333,589	602,125	10.5
Capital	-	6,330	27,251	77,625	50,374	184.9
TOTAL EXPENDITURES	21,810,875	23,503,715	25,294,861	26,248,822	953,961	3.8
Interfund Transfer Out	58,000	58,000	205,000	263,000	58,000	28.3
TOTAL DISBURSEMENTS	\$ 21,868,875	\$ 23,561,715	\$ 25,499,861	\$ 26,511,822	\$ 1,011,961	4.0

Funding Adjustments for FY 2007 Include:

- Revenues reflect the reclassification of social security receipts from an operating reimbursement to revenue. Also reflected is a decrease in pay telephone commissions.
- Personnel expenditures reflect the actual grades and steps of the incumbents, higher fringe benefit costs, and an increase in the holiday pay category. Also reflected is an increase in anticipated vacancies to 1.5 percent of personnel costs.
- Operating expenditures represent increases for the renewal of the professional medical services contract and food services contract related to a higher jail population.
- Capital expenditures reflect the replacement of a security console, an entrance gate, a walk thru detector/scanner, and an automatic scrubber for cleaning floors.
- Interfund Transfer Out represents funding for services administered by the Charleston Center of DAODAS.

SHERIFF (continued)

SPECIAL REVENUE FUND

PUBLIC SAFETY

PROGRAM - Grants and Programs

Mission: The Sheriff's Office Grants and Programs function utilizes funds from various outside sources to provide social programs, special events, and to improve facilities and services for the citizens of Charleston County.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE *	7.00	9.00	8.00	8.00	0.00	0.0
Citadel Day Camp	\$ 3,000	\$ 3,000	\$ 2,000	\$ 2,000	\$ -	0.0
Detention- Illegal Alien	-	-	-	25,823	25,823	100.0
DUI/DUS Funds	(899)	(11,107)	824	9,000	8,176	992.2
Foster Wheeler Day Camp	3,100	3,100	3,000	3,000	-	0.0
Inmate Welfare Fund	159,124	313,304	208,000	318,950	110,950	53.3
School Resource Officer Program	103,500	103,500	102,631	103,500	869	0.8
TOTAL REVENUES	267,825	411,797	316,455	462,273	145,818	46.1
Interfund Transfer In	40,638	57,130	55,418	46,552	(8,866)	(16.0)
TOTAL SOURCES	\$ 308,463	\$ 468,927	\$ 371,873	\$ 508,825	\$ 136,952	36.8
Personnel	\$ 171,784	\$ 178,931	\$ 185,546	\$ 182,241	\$ (3,305)	(1.8)
Operating	149,446	107,981	106,820	207,636	100,816	94.4
Capital	11,284	51,510	-	-	-	0.0
TOTAL EXPENDITURES	\$ 332,514	\$ 338,422	\$ 292,366	\$ 389,877	\$ 97,511	33.4
Increase (Use) of Fund Balance	\$ (24,051)	\$ 130,505	\$ 79,507	\$ 118,948	\$ 39,441	(49.6)
Beginning Fund Balance	213,066	189,015	319,520	512,857	193,337	60.5
Ending Fund Balance	\$ 189,015	\$ 319,520	\$ 399,027	\$ 631,805	\$ 232,778	58.3

*For FY 2004, one FTE in the Violence Against Women Grant is included. For FY 2004 and FY 2005, one FTE in the Cops in Schools Grant is included. The Project Seahawk Grant includes two FTEs for FY 2004 and five FTEs for FY 2005, FY 2006 and FY 2007. The Revenues and Expenditures for these grants are not included in this summary.

Funding Adjustments for FY 2007 Include:

- Revenues reflect funding for a new grant (Illegal Alien), an increase from sale of confiscated property (DUI/DUS Funds), and a large increase from vending machine commissions (Inmate Welfare Fund).
- Interfund Transfer In reflects Charleston County's portion of the cost to support the School Resource Officer program.
- Personnel expenditures reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a Cost of Living Adjustment (COLA).

SHERIFF (continued)

SPECIAL REVENUE FUND

PUBLIC SAFETY

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- Operating expenditures reflect the addition of the Illegal Alien grant and an increase for the Inmate Welfare Fund.

SHERIFF (continued)

SPECIAL REVENUE FUND

PUBLIC SAFETY

PROGRAM - IV-D Child Support Enforcement

Mission: The Sheriff's IV-D Child Support Enforcement Grant provides special funding assistance for the receipt and computerized logging and tracking of IV-D cases separate from other civil process cases as determined by South Carolina law.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	1.00	1.00	1.00	1.00	0.00	0.0
Intergovernmental	\$ 74,074	\$ 72,792	\$ 76,945	\$ 77,800	\$ 855	1.1
TOTAL REVENUES	<u>\$ 74,074</u>	<u>\$ 72,792</u>	<u>\$ 76,945</u>	<u>\$ 77,800</u>	<u>\$ 855</u>	1.1
Personnel	\$ 51,585	\$ 57,170	\$ 60,016	\$ 60,229	\$ 213	0.4
Operating	22,489	15,622	16,929	17,571	642	3.8
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 74,074</u>	<u>\$ 72,792</u>	<u>\$ 76,945</u>	<u>\$ 77,800</u>	<u>\$ 855</u>	1.1

Funding Adjustments for FY 2007 Include:

- Revenues reflect an increase in the estimate for Department of Social Services (DSS) reimbursement funds.
- Personnel expenditures reflect the actual grade and step of the incumbent, increased fringe benefit costs, and a Cost of Living Adjustment (COLA).
- Operating expenditures represent an increase for repair and maintenance contracts for small machinery and equipment.

SHERIFF (continued)

GENERAL FUND

PUBLIC SAFETY

DIVISION – Law Enforcement

Mission: The Sheriff is elected to provide law enforcement services to the citizens of Charleston County consisting of patrol operation, investigative follow-up, traffic enforcement, aerial surveillance, emergency 911 response, special community functions, narcotics enforcement, underwater recovery, special weapons and tactics response, service of civil and criminal process, and animal control.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	330.00	330.00	331.00	331.00	0.00	0.0
Licenses and Permits	\$ 2,070	\$ 2,167	\$ 2,000	\$ 2,050	\$ 50	2.5
Intergovernmental	1,926	4,632	1,575	1,575	-	0.0
Charges and Fees	121,832	140,616	129,800	103,500	(26,300)	(20.3)
Fines and Forfeitures	13,305	-	-	-	-	0.0
Miscellaneous	16,856	15,161	-	-	-	0.0
TOTAL REVENUES	\$ 155,989	\$ 162,576	\$ 133,375	\$ 107,125	\$ (26,250)	(19.7)
Personnel	\$ 16,705,505	\$ 17,183,354	\$ 17,932,549	\$ 18,204,750	\$ 272,201	1.5
Operating	2,734,009	2,963,639	3,194,314	3,874,049	679,735	21.3
Capital	-	-	710,000	1,336,175	626,175	88.2
TOTAL EXPENDITURES	19,439,514	20,146,993	21,836,863	23,414,974	1,578,111	7.2
Interfund Transfer Out	40,638	48,514	55,418	46,552	(8,866)	(16.0)
TOTAL DISBURSEMENTS	\$ 19,480,152	\$ 20,195,507	\$ 21,892,281	\$ 23,461,526	\$ 1,569,245	7.2

Funding Adjustments for FY 2007 Include:

- Revenues represent a decrease in civil fees based on projections from current collections.
- Personnel expenditures reflect the actual grades and steps of the incumbents and higher fringe benefit costs. These amounts are partially offset by an increased amount for anticipated vacancies and an increase in the reimbursement received from other agencies for assistance provided by the Sheriff.
- Operating expenditures reflect an increase in fleet maintenance charges and a new charge for a radio communications fee in order to connect the Sheriff's radios to the upgraded radio system.
- Capital expenditures will fund the replacement purchases of 48 pursuit sedans, one pickup truck, three utility vehicles, a six-channel sensor package box, a fingerprint fuming chamber, and 15 digital video systems.
- Interfund Transfer Out represents a decrease in the General Fund's portion of the cost to support the School Resource Officer (SRO) program.

SHERIFF (continued)

GENERAL FUND

PUBLIC SAFETY

DIVISION – School Crossing Guards

Mission: The Sheriff's School Crossing Guards Division provides for the safety of school children walking to and from school while in the vicinity of major intersections and other areas of dangerous traffic flow.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	54.31	54.31	54.31	54.31	0.00	0.0
Personnel	\$ 561,623	\$ 588,807	\$ 601,348	\$ 634,819	\$ 33,471	5.6
Operating	13,082	8,001	13,700	13,250	(450)	(3.3)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 574,705</u>	<u>\$ 596,808</u>	<u>\$ 615,048</u>	<u>\$ 648,069</u>	<u>\$ 33,021</u>	5.4

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect projections based on current and historical trends for hours worked by the School Guards. Also reflected is a provision for a Cost of Living Adjustment (COLA) for the School Guards.
- Operating expenditures decreased in the area of public safety supplies.

SHERIFF (continued)

SPECIAL REVENUE FUND

PUBLIC SAFETY

PROGRAM – Victim’s Bill of Rights

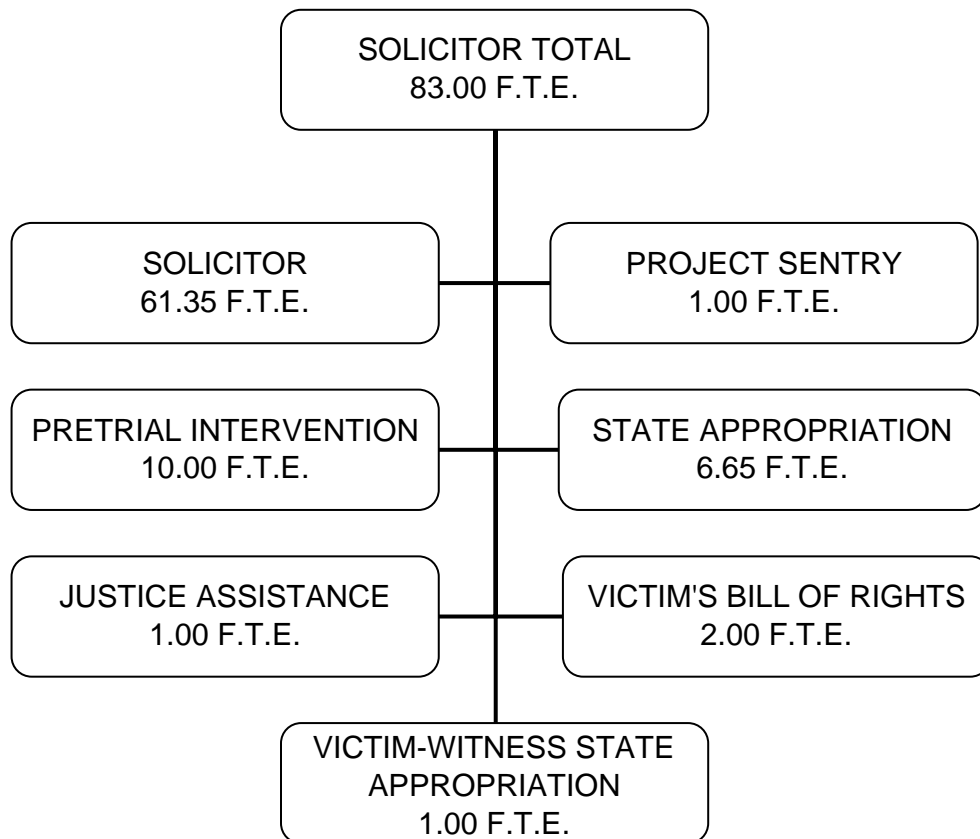
Mission: The Victim’s Bill of Rights Program provides information to victims regarding current case status and recommends follow-up services available to them and their families.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	8.00	8.00	8.00	8.00	-	0.0
Personnel	\$ 289,648	\$ 299,615	\$ 329,750	\$ 339,057	\$ 9,307	2.8
Operating	60,083	50,650	67,164	66,878	(286)	(0.4)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	349,731	350,265	396,914	405,935	9,021	2.3
Interfund Transfer Out	11,799	-	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 361,530</u>	<u>\$ 350,265</u>	<u>\$ 396,914</u>	<u>\$ 405,935</u>	<u>\$ 9,021</u>	2.3

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a Cost of Living Adjustment (COLA).
- Operating expenditures reflect no significant changes.

SOLICITOR



SOLICITOR

Mission: The Solicitor's Office provides prosecution services to the Court of General Sessions (Criminal Court), Ninth Judicial Circuit and Family Court (Juvenile), in addition to administering the State-mandated Pretrial Intervention and Victim-Witness Assistance Programs.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	78.00*	78.00*	83.00*	83.00*	0.00	0.0
General Fund	\$ 12,577	\$ 11,320	\$ 11,320	\$ 11,320	\$ -	0.0
Special Revenue Fund	897,540	1,229,091	907,901	1,305,457	397,556	43.8
TOTAL SOURCES	<u>\$ 910,117</u>	<u>\$ 1,240,411</u>	<u>\$ 919,221</u>	<u>\$ 1,316,777</u>	<u>\$ 397,556</u>	43.2
General Fund	\$ 3,302,544	\$ 3,364,351	\$ 3,969,088	\$ 3,986,133	\$ 17,045	0.4
Special Revenue Fund	1,041,480	1,144,567	1,224,670	1,373,680	149,010	12.2
TOTAL DISBURSEMENTS	<u>\$ 4,344,024</u>	<u>\$ 4,508,918</u>	<u>\$ 5,193,758</u>	<u>\$ 5,359,813</u>	<u>\$ 166,055</u>	3.2

* Positions are included in the departmental totals; however, the related amounts are not reflected as follows:
 For FY 2004 and FY 2005, three FTEs were in the Gun Violence Grant.
 For FY 2004 through FY 2007, one FTE is in the Project Sentry Grant.
 For FY 2004 through FY 2007, one FTE is in the Local Law Enforcement Grant or Justice Assistance Grant.

Sources: Special Revenue Fund sources represent higher anticipated State funding. In addition, an expected increase in intervention and expungement fees in the Pretrial Intervention Program contributes to the additional revenues.

Disbursements: Total disbursements reflect the higher cost of fringe benefits and the full-year funding for two positions added in FY 2006 in the Special Revenue Fund.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Resolve cases in a timely and efficient manner.

Objective 1(a): Reduce Court of General Sessions cases over 180 days to less than 40% of cases pending.
 Objective 1(b): Reduce Family Court cases over 270 days to less than 5% of cases pending.

Initiative IV: Workflow Analysis-Process Management

Department Goal 2: Resolve cases in a thorough and just manner.

Objective 2(a): Increase conviction rate to more than 50% of cases completed.
 Objective 2(b): Reduce new Court of General Sessions' cases added per attorney to less than 400.
 Objective 2(c): Reduce new Family Court cases added per attorney to less than 600.
 Objective 2(d): Increase completion rate to 100% of cases added.

SOLICITOR (continued)

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Court of General Sessions:				
Number of cases	1(a)	9,447	10,653	11,200
Family Court:				
Number of cases	1(b)	n/a ¹	1,460 ²	1,902 ²
Output:				
Court of General Sessions:				
Number of warrants issued	2(b)(d)	10,220	10,603	11,000
Number of warrants disposed	2(d)	10,718	11,262	11,600
Family Court:				
Number of new cases	2(c)(d)	4,614 ²	5,293	5,981
Number of cases disposed	2(d)	3,154 ²	4,109	4,930
Number of new petitions	2(c)(d)	n/a ¹	2,389	2,700
Number of petitions disposed	2(d)	n/a ¹	2,492	2,492
Efficiency:				
Court of General Sessions:				
Average number of cases per attorney	2(b)	788	817	750
Family Court:				
Average number of cases per attorney	2(c)	865 ²	1,647 ³	1,861 ³
Outcome:				
Court of General Sessions:				
Percent of cases pending over 180 days (≤40%)	1(a)	58.0%	51.0%	45.0%
Percent of conviction rate of cases completed (≥50%)	2(a)	55.0%	47.0%	50.0%
Percent of cases referred to diversion programs		n/a ⁴	5.0%	5.0%
Percent of cases Failure to Appear (FTA), Remand, Prelim Dismiss		n/a ⁴	13.0%	13.0%
New cases added per attorney (≤400)	2(b)	434	407	400
Completion rate of cases added (100%)	2(d)	105%	106%	100%
Family Court:				
Percent of petitions pending over 270 days (≤5%)	1(b)	1.2%	0.5%	0.5%
Percent of petitions adjudicated (≥50%)	2(a)	69.0%	47.0%	50.0%
Percent of cases referred to arbitration/diversion		n/a ⁴	27.0%	27.0%
New cases added per attorney (≤600)	2(c)	n/a ¹	1,292 ³	1,460 ³
Completion rate of cases added (100%)	2(d)	n/a ¹	78.0% ³	100%

¹ Data not available due to new software implementation.

² Estimate due to new software implementation.

³ Reflects one less attorney available.

⁴ This department began measuring performance against this objective during FY 2006.

2007 ACTION STEPS

Department Goal 1

- Implement the use of a differentiated case management system to reduce the cycle time for average cases to less than 180 days.

Department Goal 2

- Complete the implementation of the new automated case management system.

SOLICITOR (continued)

SPECIAL REVENUE FUND

JUDICIAL

PROGRAM - Pretrial Intervention

Mission: The Pretrial Intervention Division complies with a state-mandated program to divert first-time offenders of nonviolent crimes by intervening prior to their case being heard in court.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	6.00	8.00	10.00	10.00	0.00	0.0
Intergovernmental	\$ -	\$ 22,500	\$ 45,000	\$ 45,000	\$ -	0.0
Charges and Fees	324,669	440,942	355,279	477,576	122,297	34.4
TOTAL REVENUES	\$ 324,669	\$ 463,442	\$ 400,279	\$ 522,576	\$ 122,297	30.6
Personnel	\$ 260,101	\$ 301,223	\$ 392,604	\$ 480,542	\$ 87,938	22.4
Operating	26,888	28,646	38,501	44,018	5,517	14.3
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	\$ 286,989	\$ 329,869	\$ 431,105	\$ 524,560	\$ 93,455	21.7
Increase (Use) of Fund Balance	\$ 37,680	\$ 133,573	\$ (30,826)	\$ (1,984)	\$ 28,842	93.6
Beginning Fund Balance	77,975	115,655	249,228	218,402	(30,826)	(12.4)
Ending Fund Balance	\$ 115,655	\$ 249,228	\$ 218,402	\$ 216,418	\$ (1,984)	(0.9)

Funding Adjustments for FY 2007 Include:

- Revenues reflect an increase in intervention and expungement fees based on current and historical trends.
- Personnel expenditures reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA). In addition, costs include the full-year funding of two positions added in FY 2006 for the expungement program.
- Operating expenditures reflect higher office expenses and training costs to support the two positions added in FY 2006.
- Fund balance will be used to balance the budget.

SOLICITOR (continued)

GENERAL FUND

JUDICIAL

DIVISION - Solicitor

Mission: The Solicitor's Office ensures prosecutions are processed by organizing an orderly, efficient flow of cases, assigning cases to attorneys, advising attorneys on cases assigned, monitoring status of pending cases and supervising personnel.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	55.35	55.35	61.35	61.35	0.00	0.0
Intergovernmental	\$ 12,577	\$ 11,320	\$ 11,320	\$ 11,320	\$ -	0.0
TOTAL REVENUES	\$ 12,577	\$ 11,320	\$ 11,320	\$ 11,320	\$ -	0.0
Personnel	\$ 2,945,319	\$ 3,074,331	\$ 3,633,534	\$ 3,641,200	\$ 7,666	0.2
Operating	310,436	290,020	321,554	344,933	23,379	7.3
Capital	-	-	14,000	-	(14,000)	(100.0)
TOTAL EXPENDITURES	3,255,755	3,364,351	3,969,088	3,986,133	17,045	0.4
Interfund Transfer Out	46,789	-	-	-	-	0.0
TOTAL DISBURSEMENTS	\$ 3,302,544	\$ 3,364,351	\$ 3,969,088	\$ 3,986,133	\$ 17,045	0.4

Funding Adjustments for FY 2007 Include:

- Revenues represent no change in State funding.
- Personnel expenditures reflect the actual grades and steps of the incumbents and higher fringe benefit costs. Personnel costs also reflect the elimination of the summer intern program based on budget constraints.
- Operating expenditures reflect higher copier, postage, and training costs to support the six positions added during FY 2006.

SOLICITOR (continued)

SPECIAL REVENUE FUND

JUDICIAL

PROGRAM - State Appropriation

Mission: The State Appropriation consists of discretionary funds which supplement Charleston and Berkeley County appropriations for the Solicitor's Office.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	7.65	6.65	6.65	6.65	0.00	0.0
Intergovernmental	\$ 491,196	\$ 634,879	\$ 427,506	\$ 627,881	\$ 200,375	46.9
Charges and Fees	37,880	88,294	40,000	40,000	-	0.0
TOTAL REVENUES	<u>\$ 529,076</u>	<u>\$ 723,173</u>	<u>\$ 467,506</u>	<u>\$ 667,881</u>	<u>\$ 200,375</u>	42.9
Personnel	\$ 558,119	\$ 608,187	\$ 587,934	\$ 642,668	\$ 54,734	9.3
Operating	7,630	14,873	20,661	20,309	(352)	(1.7)
Capital	-	12,397	-	-	-	0.0
TOTAL EXPENDITURES	565,749	635,457	608,595	662,977	54,382	8.9
Interfund Transfer Out	9,300	15,771	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 575,049</u>	<u>\$ 651,228</u>	<u>\$ 608,595</u>	<u>\$ 662,977</u>	<u>\$ 54,382</u>	8.9
Increase (Use) of Fund Balance	\$ (45,973)	\$ 71,945	\$ (141,089)	\$ 4,904	\$ 145,993	103.5
Beginning Fund Balance	517,171	471,198	543,143	642,646	99,503	18.3
Ending Fund Balance	<u>\$ 471,198</u>	<u>\$ 543,143</u>	<u>\$ 402,054</u>	<u>\$ 647,550</u>	<u>\$ 245,496</u>	61.1

Funding Adjustments for FY 2007 Include:

- Revenues are reflective of anticipated State funding for county prosecutions.
- Personnel expenditures reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA).
- Operating expenditures reflect no significant change.

SOLICITOR (continued)

SPECIAL REVENUE FUND

JUDICIAL

PROGRAM - Victim's Bill of Rights

Mission: The Victim's Bill of Rights Program provides services to victims of crime, including those required by law, under the State's enacted Victim's Bill of Rights.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	2.00	2.00	2.00	2.00	0.00	0.0
Personnel	\$ 103,557	\$ 87,428	\$ 118,418	\$ 93,562	\$ (24,856)	(21.0)
Operating	33,984	11,385	18,445	17,639	(806)	(4.4)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 137,541</u>	<u>\$ 98,813</u>	<u>\$ 136,863</u>	<u>\$ 111,201</u>	<u>\$ (25,662)</u>	(18.8)

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect a decrease in funding for two temporary positions based on budget constraints. This decrease is offset by higher fringe benefit costs and a provision for a Cost of Living Adjustment (COLA).
- Operating expenditures reflect no significant change.

SOLICITOR (continued)

SPECIAL REVENUE FUND

JUDICIAL

PROGRAM - Victim-Witness State Appropriation

Mission: The Victim-Witness State Appropriation Grant assists victims and witnesses by providing case information; supporting their rights to protection from intimidation; making referrals to medical, social, counseling, and compensation services; and assisting in preparation for court.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	Percent <u>Change</u>
Positions/FTE	1.00	1.00	1.00	1.00	0.00	0.0
Intergovernmental	\$ 43,795	\$ 42,476	\$ 40,116	\$ 115,000	\$ 74,884	186.7
TOTAL REVENUES	<u>\$ 43,795</u>	<u>\$ 42,476</u>	<u>\$ 40,116</u>	<u>\$ 115,000</u>	<u>\$ 74,884</u>	186.7
Personnel	\$ 41,901	\$ 64,657	\$ 48,107	\$ 74,942	\$ 26,835	55.8
Operating	-	-	-	-	-	0.0
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 41,901</u>	<u>\$ 64,657</u>	<u>\$ 48,107</u>	<u>\$ 74,942</u>	<u>\$ 26,835</u>	55.8
Increase (Use) of Fund Balance	\$ 1,894	\$ (22,181)	\$ (7,991)	\$ 40,058	\$ 48,049	601.3
Beginning Fund Balance	<u>30,176</u>	<u>32,070</u>	<u>9,889</u>	<u>126,784</u>	<u>116,895</u>	1182.1
Ending Fund Balance	<u>\$ 32,070</u>	<u>\$ 9,889</u>	<u>\$ 1,898</u>	<u>\$ 166,842</u>	<u>\$ 164,944</u>	8690.4

Funding Adjustments for FY 2007 Include:

- Revenues are based on anticipated State funding.
- Personnel expenditures reflect funding for new temporary positions. Also included are higher fringe benefit costs and a provision for a Cost of Living Adjustment (COLA).

TREASURER

GENERAL FUND

GENERAL GOVERNMENT

Mission: The Treasurer's Office collects real, personal, motor vehicle and other taxes; acts as a banking agent for County departments; disburses funds to taxing entities within Charleston County; maintains records of revenues collected by these agencies and invests any funds not immediately needed for disbursement to maximize efficient use of taxpayer money.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	18.00	18.00	18.00	18.00	0.00	0.0
Interest	\$ 340,812	\$ 2,236,042	\$ 425,000	\$ 4,000,000	\$ 3,575,000	841.2
Miscellaneous	-	8,084	-	-	-	0.0
TOTAL REVENUES	\$ 340,812	\$ 2,244,126	\$ 425,000	\$ 4,000,000	\$ 3,575,000	841.2
Personnel	\$ 981,662	\$ 1,021,659	\$ 1,075,521	\$ 1,118,150	\$ 42,629	4.0
Operating	351,790	349,898	346,228	419,243	73,015	21.1
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	\$ 1,333,452	\$ 1,371,557	\$ 1,421,749	\$ 1,537,393	\$ 115,644	8.1

Funding Adjustments for FY 2007 Include:

- Revenues reflect an increase in interest income based upon a rise in interest rates.
- Personnel expenditures reflect the actual grades and steps of the incumbents and increased fringe benefit costs. Personnel costs also increased to support additional temporary staff to assist with the existing workload.
- Operating expenditures reflect the higher cost of postage based on the full-year effect of a postage rate increase in January 2006.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Provide the public with alternate methods of payment.

Objective 1: Increase Internet payments by 2%.

Initiative III: Long-Term Financial Planning

Department Goal 2: Make timely deposits to ensure maximum investment potential.

Objective 2(a): Maximize return on investments by 0.5%

Objective 2(b): Maintain a 95% collection rate.

TREASURER (continued)

GENERAL FUND

GENERAL GOVERNMENT

MEASURES:	<u>Objective</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Actual</u>	<u>FY 2007 Projected</u>
Input:				
Interest revenue	2(a)	\$670,370	3,199,792	3,200,000
Output:				
Internet payments	1	\$19,108,600	31,123,582	32,000,000
Total real and other taxes billed	2(b)	\$410,410,612	489,699,305	490,000,000
Efficiency:				
Average Internet payments per month	1	\$1,592,383	2,593,631	2,700,000
Average monthly interest rate	2(a)	2.37%	4.19%	4.00%
Average collections per month	2(b)	\$33,602,818	40,808,275	40,850,000
Outcome:				
Rate of increase in Internet payments	1	1.6%	62.9%	2.8%
Increase in interest revenue	2(a)	29.8%	477.0%	0.0%
Total real and other taxes collected	2(b)	\$350,427,413	472,559,829	475,000,000
Collection rate of real and other taxes	2(b)	85.4%	96.5%	96.9%

2007 ACTION STEPS

Department Goal 1

- Reduce cost of binding tax duplicate records by storing them on OnBase to provide easy access.

Department Goal 2

- Install drop box for tax payments at each service center.



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ELECTIONS & VOTER REGISTRATION

GENERAL FUND

GENERAL GOVERNMENT

Mission: Elections and Voter Registration office conducts local, state, and federal elections and ensures every eligible citizen in Charleston County has the opportunity to register and vote in an efficient and equitable manner as mandated by federal and state laws.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	10.00	10.00	10.00	10.00	0.00	0.0
Intergovernmental	\$ 18,107	\$ 13,259	\$ 19,800	\$ 12,500	\$ (7,300)	(36.9)
TOTAL REVENUES	<u>\$ 18,107</u>	<u>\$ 13,259</u>	<u>\$ 19,800</u>	<u>\$ 12,500</u>	<u>\$ (7,300)</u>	(36.9)
Personnel	\$ 533,445	\$ 674,350	\$ 688,030	\$ 747,578	\$ 59,548	8.7
Operating	106,317	341,969	372,297	226,560	(145,737)	(39.1)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	639,762	1,016,319	1,060,327	974,138	(86,189)	(8.1)
Interfund Transfer Out	1,500	-	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 641,262</u>	<u>\$ 1,016,319</u>	<u>\$ 1,060,327</u>	<u>\$ 974,138</u>	<u>\$ (86,189)</u>	(8.1)

Funding Adjustments for FY 2007 Include:

- Revenues represent a revised estimate of State appropriations.
- Personnel expenditures reflect the actual grades and steps of the incumbents and higher fringe benefit costs. Personnel costs also include temporary staffing to provide education and assistance related to the 2006 General Election.
- Operating expenditures reflect a decrease for out-sourced mailings and one-time purchases of voting machines. This decrease is offset by higher contract maintenance costs for the software and hardware of the voting system.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Provide educational programs to the citizens of Charleston County to facilitate transition to the new voting system.

Objective 1: Conduct 40 training programs per month for the new iVotronic voting system to educate the citizens of Charleston County with 100% completion by July 2006.

ELECTIONS & VOTER REGISTRATION (continued)

GENERAL FUND

GENERAL GOVERNMENT

MEASURES:

	<u>Objective</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Actual</u>	<u>FY 2007 Projected</u>
Output:				
Number of voters trained	1	5,755	8,422	11,510
Average number of classes conducted each month	1	7	4.5	7
Efficiency:				
Cost per voter	1	\$2.73	\$2.32	\$5.46
Total hours to train	1	71.0	242.5	142.0
Outcome:				
Individuals completing training program annually ¹	1	5,755	8,422	11,510
Percent of training program completed	1	100%	100%	100%

¹ FY 2005 data represents 6 months.

2007 ACTION STEPS

Department Goal 1

- Renovate warehouse for classroom setting.

LIBRARY

SPECIAL REVENUE FUND

CULTURE AND RECREATION

Mission: The purpose of the Charleston County Library is to continually identify, evaluate, and respond to the informational, educational, cultural, and recreational needs of all the residents of Charleston County to enrich the quality of life in the community and promote life long learning.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	237.75	254.55	254.55	254.55	0.00	0.0
Intergovernmental	\$ 430,210	\$ 581,592	\$ 619,938	\$ 619,938	\$ -	0.0
Charges and Fees	46,365	42,418	42,390	37,215	(5,175)	(12.2)
Fines and Forfeitures	424,855	420,081	442,600	434,000	(8,600)	(1.9)
Interest	600	32,474	10,000	35,000	25,000	250.0
Miscellaneous	46,959	35,856	32,000	31,000	(1,000)	(3.1)
TOTAL REVENUES	948,989	1,112,421	1,146,928	1,157,153	10,225	0.9
Interfund Transfer In	10,769,113	11,801,153	12,300,000	13,150,000	850,000	6.9
TOTAL SOURCES	<u>\$ 11,718,102</u>	<u>\$ 12,913,574</u>	<u>\$ 13,446,928</u>	<u>\$ 14,307,153</u>	<u>\$ 860,225</u>	6.4
Personnel	\$ 7,429,388	\$ 8,343,997	\$ 9,275,736	\$ 9,600,243	\$ 324,507	3.5
Operating	4,247,838	4,810,114	4,621,192	4,969,530	348,338	7.5
Capital	259,507	49,000	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 11,936,733</u>	<u>\$ 13,203,111</u>	<u>\$ 13,896,928</u>	<u>\$ 14,569,773</u>	<u>\$ 672,845</u>	4.8
Increase (Use) of Fund Balance	\$ (218,631)	\$ (289,537)	\$ (450,000)	\$ (262,620)	\$ 187,380	(41.6)
Beginning Fund Balance	1,658,088	1,439,457	1,149,920	723,289	(426,631)	(37.1)
Ending Fund Balance	<u>\$ 1,439,457</u>	<u>\$ 1,149,920</u>	<u>\$ 699,920</u>	<u>\$ 460,669</u>	<u>\$ (239,251)</u>	(34.2)

Funding Adjustments for FY 2007 Include:

- Revenues reflect anticipated growth in interest earnings.
- Interfund Transfer In from the General Fund is increased to support the rising costs of Library operations. During budget deliberations, Council added \$25,000 to continue the 401(k) match program for employees.
- Personnel expenditures reflect the actual grades and steps of the incumbents, higher fringe benefit costs, and a Cost of Living Adjustment. In addition, personnel costs were decreased by a higher offset amount for anticipated vacancies. Personnel costs initially reflected a deletion of funds for the 401(k) match for employees; however, during budget deliberations, Council added \$25,000 to continue the 401(k) match program.
- Operating expenditures are increased for electricity and gas charges, office expenses, security patrol services, and library materials as a result of inflation.

LIBRARY (continued)

SPECIAL REVENUE FUND

CULTURE AND RECREATION

- Beginning fund balance will be used to balance the budget.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Provide a wide variety of Library services to reach an ever increasing number of Charleston County residents.

Objective 1(a): Increase the use of the Library by Charleston County residents in FY 2007 by increasing the number of registered users by 1% by June 30, 2007.

Objective 1(b): Answer Library users' information and reference questions in a timely and accurate manner by answering an additional 1% of reference questions in FY 2007.

Objective 1(c): Increase circulation of all materials by 1% and increase the items circulated per capita from 10.91 items to 11.01 items toward a target of 12 items borrowed per registered borrower per year.

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY2007 Projected
Input:				
Library visits	1(a)	1,743,635	1,926,093	1,945,354
Hours open	1(a)	37,797	37,918	38,968
Program attendees	1(a)	81,533	108,351	109,435
Electronic use	1(a)	1,221,998	1,240,327	1,252,730
Materials in collection	1(c)	1,306,719	1,450,985	1,594,985
Output:				
Registered cardholders ¹	1(a)	277,688	350,320	308,373
Programs held	1(a)	3,020	3,873	3,912
Reference questions answered	1(b)	1,667,272	1,781,125	1,798,936
Efficiency:				
Library visits per capita	1(a)	5.60	6.21	6.27
Cost per library visit	1(a)	\$6.77	\$6.39	\$6.75
Cost per registered cardholder	1(a)	\$42.49	\$40.29	\$42.56
Reference questions answered per hour of service	1(b)	44.11	46.97	46.14
Reference questions answered per capita	1(b)	5.38	5.75	5.81
Percent change in circulation per capita	1(c)	1.83%	2.46%	2.48%
Items catalogued per capita	1(c)	0.35	0.47	0.46
Circulation of all materials per year	1(c)	3,256,863	3,383,014	3,416,844
Outcome:				
New registrations added annually	1(a)	34,261	32,997	33,327
Registered users as percentage of population ¹	1(a)	89.58%	98.50%	99.49%
Percent change in registrations as percent of population	1(a)	9.63%	8.70%	1.00%
Customer user satisfaction ²	1(a)(b)(c)	n/a	n/a	n/a
Peer review overall rating based on S.C. State Library Annual Statistical Survey ^{3&4}	1(a)(b)(c)	n/a	n/a	2
Percentage increase of questions answered	1(b)	6.87%	6.83%	7.51%
Circulation per capita	1(c)	10.51	10.91	11.23

¹ System was purged of old accounts.

² Survey conducted every three years.

³ FY 2006 data is unavailable at time of publication.

⁴ #2 of 41 counties Statewide.

2007 ACTION STEPS

Department Goal 1

- Consider ways to implement the recommendations of the "Five Year Plan for Library Services".
- Monitor the construction process for the Folly Beach Branch Library.

MASTER-IN-EQUITY

GENERAL FUND

JUDICIAL

Mission: The Master-In-Equity's Office provides administrative support for the Master-In-Equity who facilitates relatively quick and inexpensive means of litigation for non-jury matters and hears most foreclosure cases and a substantial number of civil, non-jury matters as referred by Order of Reference of Circuit Judge or the Clerk of Court.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	6.00	6.00	6.00	6.00	0.00	0.0
Charges and Fees	\$ 355,985	\$ 507,367	\$ 430,000	\$ 400,000	\$ (30,000)	(7.0)
Interest	7,043	26,344	21,000	50,000	29,000	138.1
TOTAL REVENUES	<u>\$ 363,028</u>	<u>\$ 533,711</u>	<u>\$ 451,000</u>	<u>\$ 450,000</u>	<u>\$ (1,000)</u>	(0.2)
Personnel	\$ 365,429	\$ 381,136	\$ 400,432	\$ 416,392	\$ 15,960	4.0
Operating	15,079	14,966	20,788	19,019	(1,769)	(8.5)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	380,508	396,102	421,220	435,411	14,191	3.4
Interfund Transfers Out	5,000	-	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 385,508</u>	<u>\$ 396,102</u>	<u>\$ 421,220</u>	<u>\$ 435,411</u>	<u>\$ 14,191</u>	3.4

Funding Adjustments for FY 2007 Include:

- Revenues reflect a decrease in fees based on historical trends and current projections. The decrease is almost entirely offset by higher interest income.
- Personnel expenditures reflect the actual grades and steps of the incumbents and the increased fringe benefit costs. During budget deliberations, Council approved additional personnel funding of \$8,000 for a summer intern in the Master-in-Equity's office.
- Operating expenditures represent decreases in training, maintenance contracts for equipment, as well as decreased telephone, postage, and copier charges based on historical spending and current-year projections.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Provide the citizens with demonstrated efficiency and effectiveness.

Objective 1: Reduce the number of days in the average case length by increasing the number of disposed cases.

MASTER-IN-EQUITY (continued)

GENERAL FUND

JUDICIAL

MEASURES:		FY 2005	FY 2006	FY 2007
	<u>Objective</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
Input:				
Cases referred	1	1,358	917	1,050
Output:				
Disposed cases	1	1,248	718	975
Percent of disposed cases	1	91.89%	78.29%	92.85%
Efficiency:				
Cost per case	1	\$275.16	\$316.50	\$281.23
Outcome:				
Average case length in days	1	228	252	225

2007 ACTION STEPS

Department Goal 1

- The Master-In-Equity, instituted by Judge Scarborough, will host a Continuing Legal Education Seminar for the Charleston County Bar Association to promote understanding of the workings of the Master-In-Equity Court and staff.

MEDICAL EXAMINER'S COMMISSION

GENERAL FUND

PUBLIC SAFETY

Mission: The Medical Examiner's Commission provides Charleston County with expertise in the medical/legal investigation of deaths that occur within the limits of the County.

DEPARTMENTAL SUMMARY:	<u>FY 2004 Actual</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Adjusted</u>	<u>FY 2007 Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	0.0
Operating	253,190	286,208	311,500	311,500	-	0.0
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 253,190</u>	<u>\$ 286,208</u>	<u>\$ 311,500</u>	<u>\$ 311,500</u>	<u>\$ -</u>	<u>0.0</u>

Funding Adjustments for FY 2007 Include:

- Operating expenditures do not change for Fiscal Year 2007.

VETERANS AFFAIRS

GENERAL FUND

HEALTH AND WELFARE

Mission: The Veterans Affairs Office serves as a local contact to assist veterans and their dependents in applying for VA benefits from the state and federal governments. These benefits include but are not limited to VA compensation, pension, insurance, burial, hospitalization and education benefits, discharge review, military and civil service widows' annuities, state dependents educational benefits, and disabled veterans state tax exemption. The office also assists veterans in need of employment, refers indigent veterans to those agencies funded to address the problem, and intercedes on behalf of veterans experiencing problems at the Veterans Administration Medical Center Charleston and in residential or nursing homes within the Trident area (Charleston, Berkeley, and Dorchester Counties).

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	3.00	3.00	3.00	3.00	0.00	0.0
Intergovernmental	\$ 15,010	\$ 13,990	\$ 13,510	\$ 13,990	\$ 480	3.6
TOTAL REVENUES	<u>\$ 15,010</u>	<u>\$ 13,990</u>	<u>\$ 13,510</u>	<u>\$ 13,990</u>	<u>\$ 480</u>	3.6
Personnel	\$ 190,411	\$ 201,548	\$ 205,421	\$ 211,751	\$ 6,330	3.1
Operating	13,905	12,019	14,646	14,092	(554)	(3.8)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 204,316</u>	<u>\$ 213,567</u>	<u>\$ 220,067</u>	<u>\$ 225,843</u>	<u>\$ 5,776</u>	2.6

Funding Adjustments for FY 2007 Include:

- Revenue reflects an increase based on anticipated State appropriations.
- Personnel expenditures represent the actual grades and steps of the incumbents and increased fringe benefit costs.
- Operating expenditures represent reduced telephone and postage charges based on anticipated usage.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Maximize services to the veterans of Charleston County.

Objective 1(a): Counsel veterans as to their eligibility for Federal and State veterans benefits and ascertain the nature of walk-in client's inquiries within five minutes.

Objective 1(b): Assist veterans and their families in the preparation, filing, prosecution, and appeal of claims with the U.S. Department of Veterans Affairs and submit completed claims to the VA Regional Office within two business days.

VETERANS AFFAIRS (continued)

GENERAL FUND

HEALTH AND WELFARE

MEASURES:		FY 2005	FY 2006	FY 2007
	<u>Objective</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
Output:				
Office contacts	1(a)	20,712	21,448	21,000
Claims filed	1(b)	8,505	8,038	8,000
Outcome:				
Percent of walk-ins served in five minutes	1(a)	99.0%	99.0%	99.0%
Percent of claims submitted within two business days	1(b)	99.0%	99.0%	99.0%

2007 ACTION STEPS

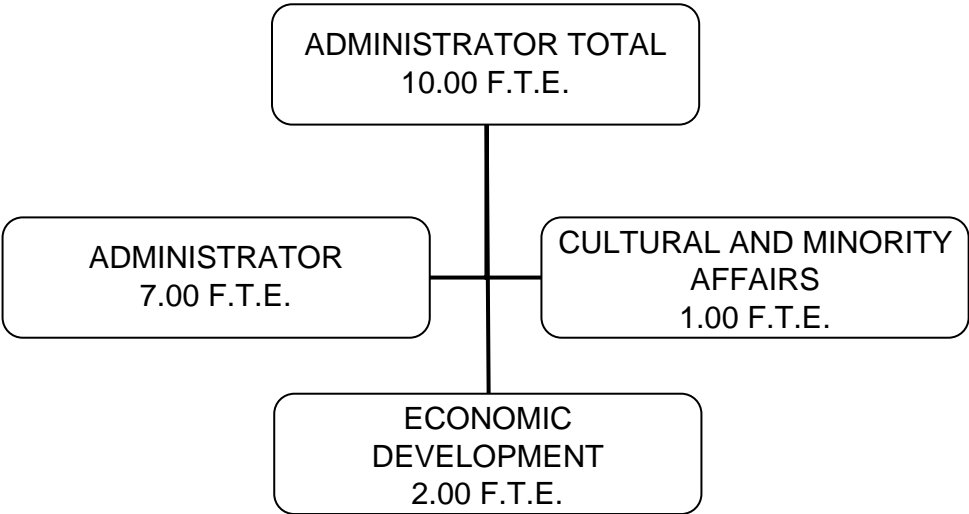
Department Goal 1

- Identify and retire inactive files with the objective of reducing required storage space.



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ADMINISTRATOR



ADMINISTRATOR

GENERAL FUND

GENERAL GOVERNMENT

Mission: The County Administrator provides full disclosure of all significant issues to County Council and ensures that all legislative actions, policy statements, and other directives of Council are enacted.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	7.00	7.00	7.00	7.00	0.00	0.0
Personnel	\$ 607,754	\$ 623,509	\$ 636,669	\$ 673,316	\$ 36,647	5.8
Operating	47,397	49,776	121,321	105,492	(15,829)	(13.0)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	655,151	673,285	757,990	778,808	20,818	2.7
Interfund Transfers Out	-	95,573	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 655,151</u>	<u>\$ 768,858</u>	<u>\$ 757,990</u>	<u>\$ 778,808</u>	<u>\$ 20,818</u>	2.7

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grades and steps of the incumbents and increased fringe benefit costs.
- Operating expenditures represent a decrease in printing and binding for a general information newsletter for the public. A new Employee Academy program similar to the current Citizen's Academy is funded for \$20,000.

CULTURAL & MINORITY AFFAIRS

GENERAL FUND

GENERAL GOVERNMENT

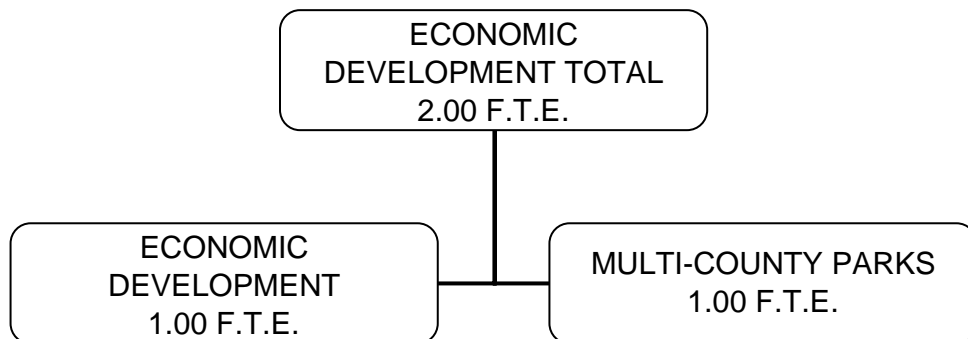
Mission: Cultural and Minority Affairs supports the County's diversity policies through employment practices, procurement procedures, and funding decisions to encourage diversity in all facets of County government.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	1.00	1.00	100.0
Personnel	\$ -	\$ -	\$ -	\$ 51,863	\$ 51,863	100.0
Operating	-	-	-	50,000	50,000	100.0
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 101,863</u>	<u>\$ 101,863</u>	100.0

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the anticipated grade and step of a new position for six months.
- Operating expenditures represent the anticipated costs for this new function.

ECONOMIC DEVELOPMENT



ECONOMIC DEVELOPMENT

Mission: Economic Development consists of the Economic Development Department and the Multi-County Parks Program serving as a liaison between the County and governmental entities, nonprofit and private sector development interests, and the general public to promote economic growth in the Charleston region.

DEPARTMENTAL SUMMARY	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	1.00	2.00	2.00	2.00	0.00	0.0
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	-
Special Revenue Fund	312,187	357,519	904,746	405,000	(499,746)	(55.2)
TOTAL SOURCES	<u>\$ 312,187</u>	<u>\$ 357,519</u>	<u>\$ 904,746</u>	<u>\$ 405,000</u>	<u>\$ (499,746)</u>	<u>(55.2)</u>
General Fund	\$ 583,953	\$ 530,653	\$ 492,631	\$ 557,363	\$ 64,732	13.1
Special Revenue Fund	371,450	422,873	1,269,437	479,076	(790,361)	(62.3)
TOTAL DISBURSEMENTS	<u>\$ 955,403</u>	<u>\$ 953,526</u>	<u>\$ 1,762,068</u>	<u>\$ 1,036,439</u>	<u>\$ (725,629)</u>	<u>(41.2)</u>

Sources: The sources reflect the elimination of a one-time, pass-through grant for Vought Aircraft and SKF Aerobearing projects.

Disbursements: Total disbursements represent a 2.5 percent increase for Charleston Regional Development Alliance in the General Fund. The Special Revenue Fund reflects a decrease due to the elimination of one-time, pass-through grant payments to Vought Aircraft and SKF Autobearing in FY2006. In addition, the Special Revenue Fund reflects a scheduled decrease in Vought Aircraft recruitment. During budget deliberations, Council added \$10,000 to support the Military/Federal Facilities Retention initiative.

ECONOMIC DEVELOPMENT (continued)

GENERAL FUND

ECONOMIC DEVELOPMENT

DEPARTMENT – Economic Development

Mission: The Economic Development Department recruits new businesses, improves the business climate, and helps existing companies stay healthy and grow in order to continuously improve an ever-expanding number of high-paying jobs for County residents.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	1.00	1.00	1.00	1.00	0.00	0.0
Personnel	\$ 102,823	\$ 106,194	\$ 110,446	\$ 118,707	\$ 8,261	7.5
Operating	481,130	424,459	382,185	438,656	56,471	14.8
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 583,953</u>	<u>\$ 530,653</u>	<u>\$ 492,631</u>	<u>\$ 557,363</u>	<u>\$ 64,732</u>	13.1

Funding Adjustments for FY 2007 Include:

- Personnel expenditures represent the actual grade and step of the incumbent and increased fringe benefit costs.
- Operating expenditures reflect an increase in funding to the Berkeley-Charleston-Dorchester (BCD) Council of Governments (COG). There is also a 2.5 percent increase for the Charleston Regional Development Alliance.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Continue implementation of the outreach effort to existing industry, including the Business Assistance Program visitation initiative, development of printed and electronic marketing mediums, and sponsorship of an annual 'Industry Appreciation Week' event

- Objective 1(a): Improve rapport with existing Charleston businesses through direct County government ombudsmanship on business climate issues and referrals of companies to other public sector, private sector, and non-profit business support service providers.
- Objective 1(b): Grow Charleston area private sector payroll and job opportunities and base of County tax revenues through recruitment of primary businesses seeking to relocate to Charleston from elsewhere.
- Objective 1(c): Grow Charleston area private sector payroll and job opportunities and base of County tax revenues through business start-ups and expansions by existing Charleston businesses.
- Objective 1(d): Provide new job opportunities for area citizens at wage levels that exceed current Charleston averages.

Initiative II: Human Resources and Resource Management

Department Goal 2: Achieve a diverse workforce.

- Objective 1(a): Increase diversity awareness.
- Objective 1(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

ECONOMIC DEVELOPMENT (continued)

GENERAL FUND

ECONOMIC DEVELOPMENT

Initiative III: Long-Term Financial Planning

Department Goal 3: Continue financial support of the Charleston Regional Development Alliance, SC World Trade Center, and ThinkTEC (Charleston Metro Chamber of Commerce) to cost effectively perform regional economic recruitment, promote export activities, and better Charleston's technological business climate.

Objective 3: Advise County Council on business topics allowing them opportunities to utilize pro-business public policy to positively affect the Charleston Area business climate.

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
New annual recurring revenues projected from relocating & expanding firms ³	1(b)(c)	\$2.586M	\$1.559M	\$1.599M
Number of managers/supervisor	2(a)	1	1	1
Output:				
Number of contacts/visits with Charleston area businesses ¹	1(a)(c)(d)	133	285	285
Capital investment realized by relocating & expanding firms ²	1(b)(c)	\$605.95M	\$94.7M	\$94.7M
Estimated new annual payroll resulting from relocating & expanding firms ²	1(b)(c)	\$72.136M	\$20.991M	\$20.991M
Number of relocations or expansions by knowledge-based firms ²	1(b)(c)	2	2	2
Number of new companies relocating to Charleston ²	1(b)(d)	6	6	6
Number of expansions by existing Charleston companies ²	1(c)(d)	1	3	3
Number of new jobs created by relocating & expanding firms ²	1(b)(c)(d)	1,929	708	708
Number of new knowledge-based jobs added ²	1(d)	19	106	106
Estimated average wage of all new jobs being created ²	1(d)	\$18.70/hr	\$14.82/hr.	\$14.82/hr.
Number of dept employees participating in the interview process	2(b)	1	1	1
Number of pro-business initiatives assisted by County Council ⁴	3	5	5	5
Efficiency:				
Return on investment ratio of department budget to new annual recurring revenues ⁵	1(b)(c)	3.48:1	1.83:1	1.83:1
Percent of all new jobs with wages above current Charleston averages ²	1(d)	29.0%	31.0%	31.0%
Outcome:				
Percent increase in annual recurring revenues	1(b)(c)	700%	(40.0%)	0.0%
Percent increase in new annual private sector payroll added	1(b)(c)	757%	(71.0%)	0.0%
Percent increase in return on investment ratio to department budget/new annual recurring revenues	1(b)(c)	598%	(47.0%)	0.0%
Percent increase in number of new jobs added	1(b)(c)(d)	765%	(63.0%)	0.0%
Percent increase in average wage of new jobs added	1(d)	(1%)	(21.0%)	0.0%
Growth in percentage of jobs exceeding average wages	1(d)	0.0%	2.0%	0.0%
Percent of managers/supervisors completing diversity training	2(a)	0.0%	100%	100%
Percent of managers/supervisors trained in "Team Interviewing"	2(b)	0.0%	100%	100%
Percent of interviews conducted with "Team Interviewing"	2(b)	0.0%	100%	100%

¹ Source: Charleston County Economic Development Department

² Source: Charleston Regional Development Alliance. Relocations and expansions directly assisted by the Alliance and Economic Development exclusively.

³ Source: New assessed value multiplied by the "average" (Charleston/N. Charleston) FY 2007 municipal millage of 294.7. New assessed value is calculated using announced capital investment figures and appropriate commercial or industrial assessment ratios.

⁴ FY 2007 reflects Council support of Charleston Regional Development Alliance, BCDCOG, SC World Trade Center, and Metro Chamber ThinkTEC initiative. Included are involvement in Metro Chamber BRAC.

⁵ Ratio is calculated by dividing the new annual recurring revenues by the Economic Department budget.

ECONOMIC DEVELOPMENT (continued)

GENERAL FUND

ECONOMIC DEVELOPMENT

2007 ACTION STEPS

Department Goal 1

- Foster relationships with SPAWAR-related firms, aiding in solutions to their business climate challenges, assisting in their growth, and leveraging the relationships for recruitment of similar firms.
- Foster relationships with existing Charleston-based medical and life sciences firms, addressing their business climate concerns, including the need for a life sciences incubator, the shortage of wet lab space, and the absence of a life sciences research park.
- Conduct industry visits on a 'cluster' basis, searching outsector-wide business climate challenges, and enlisting allied agencies support to craft appropriate responses to address these challenges.

Department Goal 3

- Assist in the implementation of the new regional recruitment strategy recently adopted by the Charleston Regional Development Alliance, as outlined in the March 2005 Strategic Plan by Angelou Economics.
- Work collaboratively with Vought Aircraft, Alenia Aeronautica, and The Boeing Company to assist in the timely ramp-up of the Vought/Alenia 787 Fuselage Fabrication/Integration facility, as well as recruiting and siting supplier firms associated with the project.
- Explore new geographic areas within the Charleston area possessing large available acreage and conduct feasibility analysis for the creation of new business parks.

ECONOMIC DEVELOPMENT (continued)

SPECIAL REVENUE FUND

ECONOMIC DEVELOPMENT

PROGRAM - Multi-County Parks

Mission: The Multi-County Parks Program attracts companies to the area by establishing multi-county industrial parks.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	1.00	1.00	1.00	1.00	0.00	0.0
Taxes	\$ 312,187	\$ 357,519	\$ 340,342	\$ 405,000	\$ 64,658	19.0
Miscellaneous	-	-	564,404	-	(564,404)	(100.0)
TOTAL REVENUES	\$ 312,187	\$ 357,519	\$ 904,746	\$ 405,000	\$ (499,746)	(55.2)
Personnel	\$ 28,560	\$ 74,318	\$ 108,178	\$ 101,070	\$ (7,108)	(6.6)
Operating	342,890	332,280	1,161,259	378,006	(783,253)	(67.4)
Capital	-	16,275	-	-	-	0.0
TOTAL EXPENDITURES	\$ 371,450	\$ 422,873	\$ 1,269,437	\$ 479,076	\$ (790,361)	(62.3)
Increase (Use) of Fund Balance	\$ (59,263)	\$ (65,354)	\$ (364,691)	\$ (74,076)	\$ 290,615	(79.7)
Beginning Fund Balance	785,282	726,019	660,665	329,536	(331,129)	(50.1)
Ending Fund Balance	\$ 726,019	\$ 660,665	\$ 295,974	\$ 255,460	\$ (40,514)	(13.7)

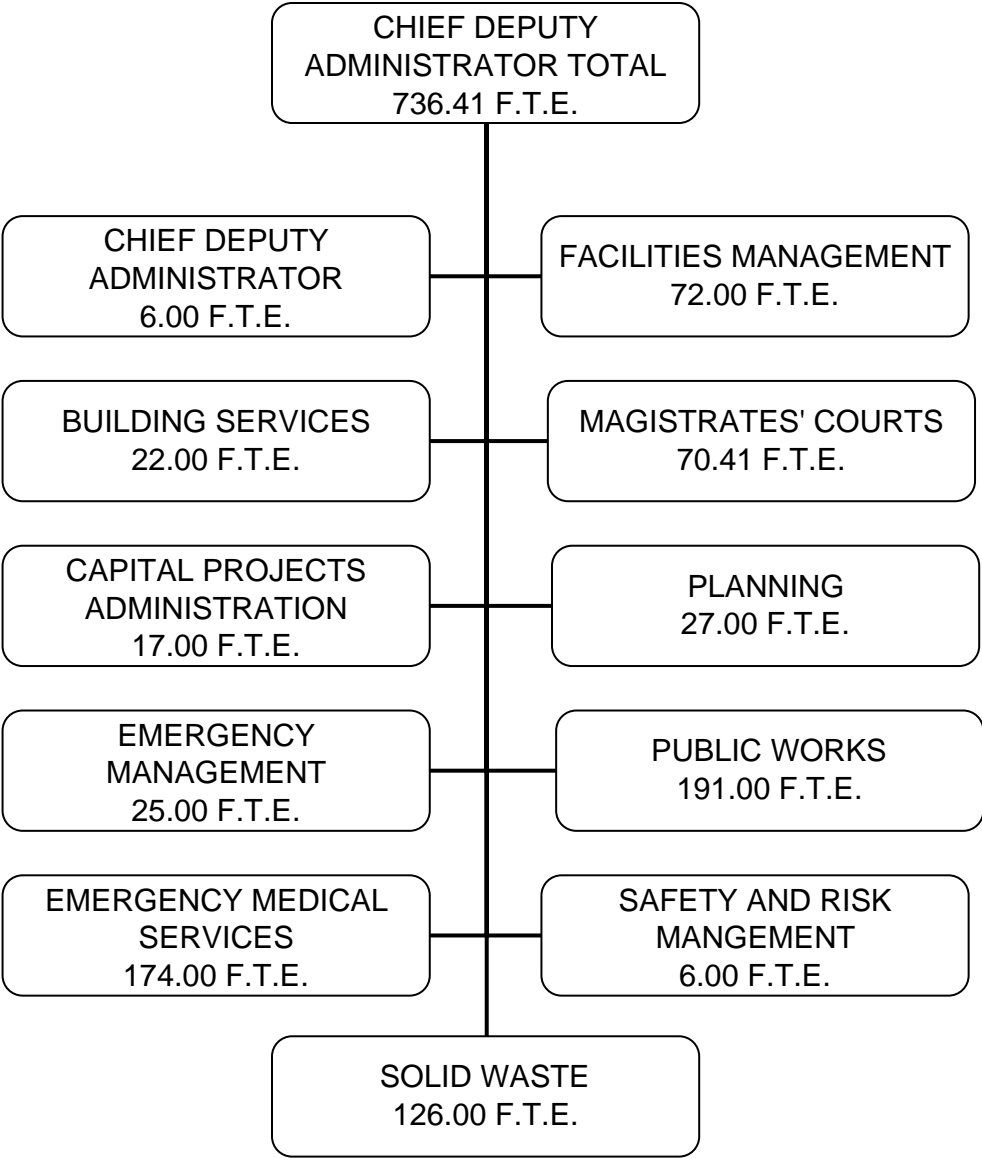
Funding Adjustments for FY 2007 Include:

- Revenues reflect the elimination of the receipt of one-time, pass-through grants for Vought Aircraft and SKF Aerobearing. Revenues also reflect higher taxes from the expanding number of multi-county parks.
- Personnel expenditures reflect a decrease due to the hiring of a new, full-time employee (FTE) in the Division.
- Operating expenditures reflect the elimination of one-time, pass-through grant payments to Vought Aircraft and SKF Aerobearing in FY 2006. In addition, Vought Aircraft recruitment is decreased as scheduled. The contribution to the Berkeley- Charleston-Dorchester Council of Governments has decreased to half of the County's commitment to better match available revenues. During budget deliberations, Council added \$10,000 to support the Military/Federal Facilities Retention initiative.



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CHIEF DEPUTY ADMINISTRATOR



CHIEF DEPUTY ADMINISTRATOR

Mission: The Chief Deputy Administrator Department provides administrative oversight and project direction to eleven line-service departments. In addition, this Department serves as a liaison for the Transportation Advisory Board.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	5.00	5.00	5.00	5.00	0.00	0.0
General Fund	\$ 452,947	\$ 405,510	\$ 429,034	\$ 450,571	\$ 21,537	5.0
Special Revenue Fund	-	-	94,963	81,711	(13,252)	(14.0)
TOTAL DISBURSEMENTS	<u>\$ 452,947</u>	<u>\$ 405,510</u>	<u>\$ 523,997</u>	<u>\$ 532,282</u>	<u>\$ 8,285</u>	1.6

Disbursements: Total disbursements reflect the actual grades and steps of the incumbents and increased fringe benefits costs. This is offset by a reduction in one-time expenses needed to establish the Transportation Advisory Board liaison position.

CHIEF DEPUTY ADMINISTRATOR (continued)

GENERAL FUND

GENERAL GOVERNMENT

DEPARTMENT – Chief Deputy Administrator

Mission: The Chief Deputy Administrator provides administrative oversight and project direction to ten line-service departments which include Building Services, Capital Projects, Emergency Management, Emergency Medical Services, Facilities Management, Magistrates' Courts, Planning, Public Works, Safety and Risk Management, and Solid Waste. Also provided are research and development of community based programs to enhance public safety.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	5.00	5.00	5.00	5.00	0.00	0.0
Personnel	\$ 421,877	\$ 386,909	\$ 405,569	\$ 430,012	\$ 24,443	6.0
Operating	31,070	18,601	23,465	20,559	(2,906)	(12.4)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 452,947</u>	<u>\$ 405,510</u>	<u>\$ 429,034</u>	<u>\$ 450,571</u>	<u>\$ 21,537</u>	5.0

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grades and steps of the incumbents and increased fringe benefit costs.
- Operating expenditures represent a decrease in training costs based on historical spending and current-year projections.

CHIEF DEPUTY ADMINISTRATOR (continued)

SPECIAL REVENUE FUND

PUBLIC WORKS

DIVISION – Transportation Advisory Board

Mission: The Transportation Advisory Board Division provides support to the Transportation Advisory Board and County departments for transportation improvement in the Charleston region.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	1.00	1.00	1.00	-	-
Personnel	\$ -	\$ -	\$ 80,564	\$ 75,022	\$ (5,542)	(6.9)
Operating	-	-	14,399	6,689	(7,710)	(53.5)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 94,963</u>	<u>\$ 81,711</u>	<u>\$ (13,252)</u>	<u>(14.0)</u>

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grade and step of the incumbent and a Cost of Living Adjustment (COLA).
- Operating expenditures represent decreases in one-time costs to establish the position in FY 2006.

BUILDING SERVICES

GENERAL FUND

PUBLIC SAFETY

Mission: Building Services assures compliance with the International Building Codes to assure the safety, health, public welfare, and quality of property for residents. This department also administers the County's Project Impact Program which promotes hazard resistance in the Charleston area through the Federal Management Agency's community rating system (CRS).

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	Percent <u>Change</u>
Positions/FTE	21.00	22.00	22.00	22.00	0.00	0.0
Licenses and Permits	\$ 1,181,226	\$ 1,489,691	\$ 1,418,500	\$ 1,649,000	\$ 230,500	16.2
Charges and Fees	409,363	552,665	365,000	424,000	59,000	16.2
Miscellaneous	2,689	3,287	3,500	1,000	(2,500)	100.0
TOTAL REVENUES	\$ 1,593,278	\$ 2,045,643	\$ 1,787,000	\$ 2,074,000	\$ 287,000	16.1
Personnel	\$ 992,008	\$ 1,120,144	\$ 1,181,922	\$ 1,245,344	\$ 63,422	5.4
Operating	100,796	85,966	119,155	123,342	4,187	3.5
Capital	-	-	-	19,000	19,000	(100.0)
TOTAL EXPENDITURES	1,092,804	1,206,110	1,301,077	1,387,686	86,609	6.7
Interfund Transfer Out	-	-	50,000	-	(50,000)	0.0
TOTAL DISBURSEMENTS	\$ 1,092,804	\$ 1,206,110	\$ 1,351,077	\$ 1,387,686	\$ 36,609	2.7

Funding Adjustments for FY 2007 Include:

- Revenues are reflective of increased construction activity based on current trends.
- Personnel expenditures reflect the actual grades and steps of the incumbents and increased fringe benefits. During budget deliberations, Council added a temporary position to assist with the increased workload of inspections due to the growth in construction.
- Operating expenditures reflect increased postage costs due to the January 2006 rate increase.
- Capital expenditures include the replacement of an intermediate extended cab pick-up truck.
- Interfund Transfer Out to establish a building demolition fund is decreased for FY 2007.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Convert departmental operational systems to Internet Web site usage.

Objective 1(a): Implement computerized permitting system, which will increase efficiency in operations and improve service delivery.

Objective 1(b): Establish educational program to encourage utilization of web-based departmental operating system.

BUILDING SERVICES (continued)

GENERAL FUND

PUBLIC SAFETY

Initiative II: Human Resources & Resource Management

Department Goal 2: Achieve a diverse workforce.

Objective 2(a): Cross-train all staff members for work flow.

Objective 2(b): Promote training of managers and supervisors in "Behavioral Interviewing/Team Interviewing".

Initiative IV: Workflow Analysis-Process Management

Department Goal 3: Maintain Class ratings for reduction in flood insurance premiums for our citizens.

Objective 3(a): Maintain Class 5 rating with FEMA resulting in a 20% reduction in flood insurance premiums for our citizens and work towards an additional 5% reduction.

Objective 3(b): Maintain Class 3 rating with the private insurance industry which results in selective rate reductions in property insurance.

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Permit revenue	1(a)	\$1,897,084	\$2,062,722	\$2,200,000
Output:				
Permits issued	1(a)	6,538	7,036	7,500
Inspections performed	1(a)	22,563	28,191	30,000
Plans submitted for review (new)	1(a)	2,281	1,391	1,500
Commercial plans reviewed	1(a)	336	252	175
Residential plans reviewed	1(a)	1,375	1,566	2,000
Number of contractor's licenses issued/renewed	1(a)	5,165	4,799	4,500
Number Certificates of Occupancy issued	1(a)	667	749	800
Number people serviced by E-commerce system	1(a)	4,178	6,785	7,000
Hours of training	1(b)	807.5	647.50	725
Hours of community education	1(b)	320.25	251	250
Efficiency:				
Average number days per commercial plan review	1(a)	22	22	20
Average number days per residential plan review	1(a)	22	22	20
Outcome:				
Web-based requests satisfied	1(a)	100%	100%	100%
Percent of web-based training completed	1(b)	100%	100%	100%
Percent of staff cross-trained	2(a)	n/a	60.0%	40.0%
Percent of managers/supervisors completing diversity training	2(b)	n/a	100%	100%
Community Rating System rating	3(a)	Class 6	Class 5	Class 5
Insurance Services Office rating	3(b)	Class 3	Class 3	Class 3

2007 ACTION STEPS

Department Goal 1

- Implement a stand-alone permitting software system with Internet service access capability.
- Expand the community educational program through Project Impact and related programs.
- Acquire a wireless Internet map server for day-to-day operations, including updating of current County residential and commercial building stock.
- Create all systems required to network with other users for day-to-day and emergency operating models.
- Expand utilization of wireless GPS compatibility in support of addressing, storm drainage, assessment, and emergency operations.

Department Goal 2

- Review recruitment process with Human Resources prior to advertising.

Department Goal 3

- Create Standard Operating Procedures (SOP) manual for both clarity of issues and procedural unity.
- Create/coordinate departmental resources in support of Terrorism Task Force.

CAPITAL PROJECTS ADMINISTRATION

GENERAL FUND

GENERAL GOVERNMENT

Mission: Capital Projects Administration executes the Charleston County Facility Construction program including planning and engineering studies, design review, construction management, design and construction contract administration; and provides damage assessment, design and emergency construction contracting support for natural disasters and other contingencies affecting Charleston County.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	17.00	17.00	17.00	17.00	0.00	0.0
Personnel	\$ 940,311	\$ 976,413	\$ 1,177,030	\$ 1,207,957	\$ 30,927	2.6
Operating	46,113	41,563	41,957	41,704	(253)	(0.6)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	986,424	1,017,976	1,218,987	1,249,661	30,674	2.5
Interfund Transfers Out	-	150,000	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 986,424</u>	<u>\$ 1,167,976</u>	<u>\$ 1,218,987</u>	<u>\$ 1,249,661</u>	<u>\$ 30,674</u>	2.5

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect three vacant positions that are unfunded due to anticipated staffing needs. Personnel costs reflect the actual grades and steps of the incumbents and higher fringe benefit costs.
- Operating expenditures reflect no significant change.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Perform, design, and manage projects to ensure design and construction projects meet financial, schedule, and quality objectives.

Objective 1(a): Ensure projects are constructed within budgeted resources.

Objective 1(b): Complete projects within 30 days of approved contract days.

Objective 1(c): Provide construction estimates within 10% of contract award amounts.

Objective 1(d): Manage projects to achieve Change Orders of 6% or less of total construction cost.

Initiative II: Human Resources & Resource Management

Department Goal 2: Maintain a flexible core group of employees with the ability to adapt to the changing workload and other County requirements.

Objective 2: Improve interview skills and techniques.

CAPITAL PROJECTS ADMINISTRATION (continued)

GENERAL FUND

GENERAL GOVERNMENT

MEASURES:		FY 2005	FY 2006	FY2007
	Objective	Actual	Actual	Projected
Input:				
Total number of active construction contracts	1(a)	7	12	9
Value of completed construction contracts designed by A&E	1(a)	\$14,881,564	0	0
Total value of active contracts	1(a)	\$4,808,004	\$16,835,256	\$12,512,000
Dollar value of contracts awarded	1(b)	\$108,468	\$4,060,053	\$9,747,000
Output:				
Number of contracts awarded	1(a)	22	16	22
Design estimate for awarded contracts	1(c)	\$110,991	\$3,855,053	n/a ¹
Number of change orders negotiated	1(d)	24	0	n/a ¹
Dollar value of negotiated change orders	1(d)	\$332,674	0	n/a ¹
Total resources approved at construction award	1(d)	\$5,519,151	\$2,224,749	n/a ¹
Number of department employees conducting interviews	2	3	3	n/a ¹
Efficiency:				
Percent of awarded value to estimate	1(a)	(2.27%)	32%	n/a ¹
Average number of days from "substantial completion" to completion of "punch list"	1(b)	19	30	30
Outcome:				
Number of contracts completed	1(a)	26	7	16
Dollar value of construction completed (WIP)	1(a)	\$3,692,144	\$515,612	\$6,649,000
Total number of construction contracts closed out	1(a)	7	10	9
Total number of projects completed	1(a)	3	9	8
Total final cost of projects completed	1(a)	\$4,881,415	\$16,826,924	n/a ¹
Number of projects completed within approved resources	1(a)	3	9	n/a ¹
Number of contracts within 15% design estimate	1(c)	22	7	n/a ¹
Total amount saved through negotiations	1(c)	\$107,202	\$6,000	n/a ¹
Percent of employees trained in "Team Interviewing"	2	33.3%	100%	100%

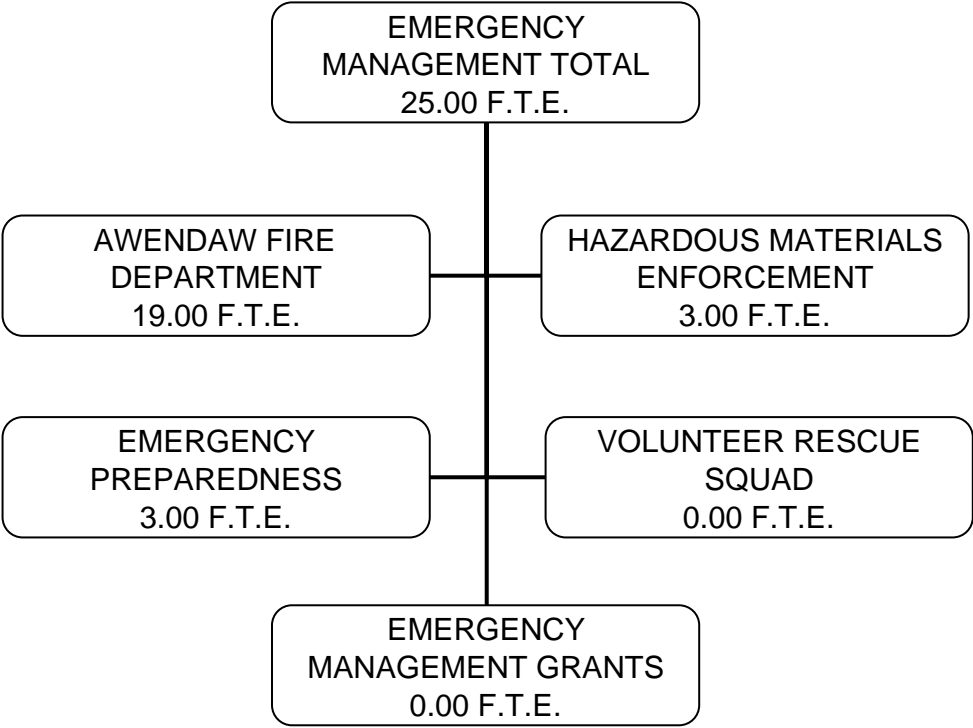
¹ To be determined.

2007 ACTION STEPS

Department Goal 1

- Award contracts for the Detention Center and the Azalea Automotive Repair Shop.
- Complete the Azalea Complex Master Plan.
- Complete construction of the Mosquito Control Storage Building.
- Develop a standardized construction checklist for Construction Field Representatives.

EMERGENCY MANAGEMENT



EMERGENCY MANAGEMENT

Mission: The Emergency Management Department consists of five divisions which include Awendaw Fire Department, Emergency Management Grants, Emergency Preparedness, Hazardous Materials Enforcement, and the Volunteer Rescue Squad.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	20.00	21.00	25.00	25.00	0.00	0.0
General Fund	\$ 59,868	\$ -	\$ -	\$ -	\$ -	0.0
Special Revenue Fund	<u>1,420,964</u>	<u>1,691,646</u>	<u>1,913,108</u>	<u>3,190,036</u>	<u>1,276,928</u>	66.7
TOTAL SOURCES	<u>\$ 1,480,832</u>	<u>\$ 1,691,646</u>	<u>\$ 1,913,108</u>	<u>\$ 3,190,036</u>	<u>\$ 1,276,928</u>	66.7
General Fund	\$ 533,556	\$ 519,344	\$ 591,131	\$ 598,148	\$ 7,017	1.2
Special Revenue Fund	<u>1,456,320</u>	<u>1,375,408</u>	<u>2,140,034</u>	<u>3,942,087</u>	<u>1,802,053</u>	84.2
TOTAL DISBURSEMENTS	<u>\$ 1,989,876</u>	<u>\$ 1,894,752</u>	<u>\$ 2,731,165</u>	<u>\$ 4,540,235</u>	<u>\$ 1,809,070</u>	66.2

Sources: The sources for the Emergency Management Department's budget reflect growth in the Awendaw Fire Department's property tax base and an increase in local government contributions. In addition, the sources represent an anticipated loan to purchase three fire trucks for the Awendaw Fire Department.

Disbursements: Disbursements include higher fringe benefit costs, a Cost of Living Adjustment, and increased vehicle fuel costs. Funding will also support initiation of a radio user fee to cover the costs of the new 800 MHz radio system. Capital expenditures will renovate Awendaw fire stations, replace two fire trucks, and upgrade one fire truck.

EMERGENCY MANAGEMENT (continued)

SPECIAL REVENUE FUND

PUBLIC SAFETY

DIVISION – Awendaw Fire Department

Mission: The Awendaw Fire Department provides fire protection, educational services, auto extrication, and medical first response to the citizens of northern Charleston County to mitigate loss of life and property.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	14.00	15.00	19.00	19.00	0.00	0.0
Property Tax	\$ 1,107,441	\$ 1,208,445	\$ 1,164,700	\$ 1,214,400	\$ 49,700	4.3
Intergovernmental	107,274	90,300	406,986	477,132	70,146	17.2
Miscellaneous	13,462	7,027	-	1,117,000	1,117,000	100.0
TOTAL REVENUES	1,228,177	1,305,772	1,571,686	2,808,532	1,236,846	78.7
Interfund Transfer In	-	43,961	-	-	-	0.0
TOTAL SOURCES	\$ 1,228,177	\$ 1,349,733	\$ 1,571,686	\$ 2,808,532	\$ 1,236,846	78.7
Personnel	\$ 661,996	\$ 709,062	\$ 1,277,830	\$ 1,293,175	\$ 15,345	1.2
Operating	122,236	168,297	245,912	247,303	1,391	0.6
Capital	402,498	123,789	168,500	1,817,000	1,648,500	978.3
Debt Service	-	-	-	146,000	146,000	100.0
TOTAL EXPENDITURES	1,186,730	1,001,148	1,692,242	3,503,478	1,811,236	107.0
Interfund Transfer Out	-	5,033	-	-	-	0.0
TOTAL DISBURSEMENTS	\$ 1,186,730	\$ 1,006,181	\$ 1,692,242	\$ 3,503,478	\$ 1,811,236	107.0
Increase (Use) of Fund Balance	\$ 41,447	\$ 343,552	\$ (120,556)	\$ (694,946)	\$ (574,390)	476.5
Beginning Fund Balance	494,876	536,323	879,875	945,275	65,400	7.4
Ending Fund Balance	\$ 536,323	\$ 879,875	\$ 759,319	\$ 250,329	\$ (508,990)	(67.0)

Funding Adjustments for FY 2007 Include:

- Revenues reflect growth in the property tax base and in local government contributions. This increase also reflects an anticipated loan to purchase three fire trucks.
- Personnel expenditures reflect the actual grades and steps of the incumbents, higher fringe benefit costs and a Cost of Living Adjustment (COLA). The increases are offset by a reduction of temporary employees.
- Operating expenditures represent a radio user fee initiated by the County to cover connecting digital radios to the upgraded radio system. Operating costs also reflect an increase in vehicle maintenance charges due to higher fuel prices.
- Capital expenditures will fund the purchase of two new trucks and renovations to the fire stations.
- Debt Service reflects the first principal payment on the loan for the two fire trucks.

EMERGENCY MANAGEMENT (continued)

SPECIAL REVENUE FUND

PUBLIC SAFETY

Performance Measures:

Initiative II: Human Resources and Resource Management

Department Goal 1: Achieve a diverse workforce.

Objective 1(a): Increase diversity awareness.

Objective 1(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

Initiative IV: Workflow Analysis-Process Management

Department Goal 2 Increase service to the community.

Objective 2(a): Comply 100% with Federal OSHA regulations of 2 in 2 out at structural fires within 15 minutes of initial alarm.¹

Objective 2(b): Respond to 100% of emergency incidents in East Cooper unincorporated areas within 7 minutes of notification.

Objective 2(c): Maintain fire loss at .05% or less of appraised property value.

Objective 2(d): Maintain emergency fire suppression apparatus that meets National Fire Protection Association (NFPA) standards of less than 10 years old for first out response.

MEASURES:		FY 2005	FY 2006	FY 2007
	Objective	Actual	Actual	Projected
Input:				
Number of managers/supervisors	1(a)	4	4	4
Number of First Responder medical calls (EMS assisted, auto accidents) ²	2(b)	582	492	492
Number of residential structural fire responses (working) ²	2(b)	31	32	32
Number of other fire responses (woods, brush, vehicle, trash, push ups) ²	2(b)	135	120	120
Number of residential structural fire responses (non-working/false alarm) ²	2(b)	97	89	89
Appraised property valued	2(c)	n/a	1,571,686	1,691,535
Number of emergency fire suppression apparatus	2(d)	12	12	12
Output:				
Number of dept employees participating in the interview process	1(b)	2	4	0
Dollars of fire loss ³	2(c)	\$159,510	995,521	
Percent that meets NFPA standards	2(d)	41.0%	76.0%	100%
Percent of less than 10 years old	2(d)	41.0%	76.0%	100%
Efficiency:				
Average cost per structure fire incident	2(b)	n/a	\$922.00	\$922.00
Average cost per medical incident	2(b)	n/a ³	\$123.00	\$123.00
Outcome:				
Percent of managers/supervisors completing diversity training	1(a)	100%	100%	100%
Percent of employees trained in "Team Interviewing"	1(b)	0.0%	0.0%	0.0%
Percent of interviews conducted with "Team Interviewing"	1(b)	0.0%	100%	100%
Federal OSHA regulations complied	2(a)	100%	71.0%	100%
<u>Unincorporated</u>	<u>Minutes:Seconds</u>			
Acceptable	<6:59	78.6%	67.1%	67.1%
Marginal	7:00-14:00	16.6%	27.4%	27.4%
Unacceptable	>15:00	4.6%	5.4%	5.4%
Fire death rate of children under the age of eight	2(b)	0	0	0
Percent of fire loss of appraised property value	2(c)	0.03%	.027%	.027%
Percent of emergency fire suppression apparatus in need of replacement	2(d)	54.0%	54.0%	54.0%

EMERGENCY MANAGEMENT (continued)

SPECIAL REVENUE FUND

PUBLIC SAFETY

¹ 2 inside a burning structure and 2 outside a burning structure to enable a rescue operation.

² Based on 10,734 population.

³ Includes South Santee/Germantown in the St. James Santee Tax District.

2007 ACTION STEPS

Department Goal 2

- Increase number of staff to meet expanded needs of the community.
- Seek grants as they become available.
- Continue discussions with the Mt. Pleasant Fire Department concerning Joint Use fire stations for Automatic Response to incidents within the Joint Use Fire Station areas.

EMERGENCY MANAGEMENT (continued)

SPECIAL REVENUE FUND

PUBLIC SAFETY

GRANT – Emergency Management Grants

Mission: Emergency Management Grants assist local governments in developing, improving, and implementing emergency response plans under the Emergency Planning and Community Right-to-Know Act of 1986 (EPCRA).

GRANT SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Intergovernmental	\$ 24,062	\$ 52,962	\$ 47,500	\$ 47,500	\$ -	0.0
TOTAL REVENUES	<u>\$ 24,062</u>	<u>\$ 52,962</u>	<u>\$ 47,500</u>	<u>\$ 47,500</u>	<u>\$ -</u>	0.0
Personnel	\$ -	\$ 34,382	\$ 45,000	\$ 45,000	\$ -	0.0
Operating	24,062	18,580	2,500	2,500	-	0.0
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 24,062</u>	<u>\$ 52,962</u>	<u>\$ 47,500</u>	<u>\$ 47,500</u>	<u>\$ -</u>	0.0

Funding Adjustments for FY 2007 Include:

- Revenues represent anticipated federal appropriations to support Emergency Preparedness needs.
- Personnel expenditures will support a reimbursement out to the General Fund for salary costs incurred by the Emergency Preparedness Division.
- Operating expenditures remain unchanged and will fund printing and training materials for the Hazardous Materials Enforcement Division.

EMERGENCY MANAGEMENT (continued)

GENERAL FUND

PUBLIC SAFETY

DIVISION – Emergency Preparedness

Mission: The Emergency Preparedness Division provides leadership and assistance to reduce the loss of life and property in Charleston County from various hazards through an effective emergency management program.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	3.00	3.00	3.00	3.00	0.00	0.0
Intergovernmental	\$ 59,868	\$ -	\$ -	\$ -	\$ -	0.0
TOTAL REVENUES	<u>\$ 59,868</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	0.0
Personnel	\$ 229,763	\$ 220,725	\$ 203,489	\$ 201,452	\$ (2,037)	(1.0)
Operating	38,269	40,996	45,642	52,666	7,024	15.4
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 268,032</u>	<u>\$ 261,721</u>	<u>\$ 249,131</u>	<u>\$ 254,118</u>	<u>\$ 4,987</u>	2.0

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grades and steps of the incumbents and higher fringe benefit costs.
- Operating expenditures represent a radio user fee initiated by the County to cover connecting digital radios to the new 800 MHz system. Operating costs also reflect an increase in vehicle maintenance charges due to higher fuel prices. The increases are slightly offset by lower copier costs based on reduced anticipated usage.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Increase County response capability and community awareness.

- Objective 1(a): Conduct bi-annual Red Boot training for telecommunicators in the community and participate in operational checks of communication equipment.
- Objective 1(b): Participate in community education and awareness programs.
- Objective 1(c): Increase trained Citizens Emergency Response Team (CERT) members by 35 persons per year and conduct a minimum of 2 classes per year.
- Objective 1(d): Update Animal Services ESF plan to comply with County Agricultural Response Team program and participate in State coordinated local committee.
- Objective 1(e): Conduct bi-annual training for Rural Search and Rescue team members.
- Objective 1(f): Maintain readiness of responder notification through an annual Call-Out drill.
- Objective 1(g): Complete EPD staff National Interagency Incident Management System (NIIMS) training courses.

EMERGENCY MANAGEMENT (continued)

GENERAL FUND

PUBLIC SAFETY

Initiative II: Human Resources and Resource Management

Department Goal 2: Achieve a diverse workforce.

Objective 2(a): Increase diversity awareness.

Objective 2(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

Initiative V: Quality Control

Department Goal 3: Conduct annual training and/or exercises.

Objective 3(a): Configure Emergency Support Function's (ESF) related plans in conjunction with SC Emergency Management Division and Federal Emergency Management Administration designations.

Objective 3(b): Provide incident tracking and messaging training through WebEOC.

Objective 3(c): Exercise Alert Notification and Warning systems and procedures.

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Number of managers/supervisors	2(a)	2	0	2
Output:				
Number of people trained	1(a)(c)	85	538	300
Number of exercises conducted ¹	1(a)(f),3(a)	2	4	4
Number of CERT trainers recruited	1(c)	7	8	8
Number of training classes conducted	1(c)(e),3(a)(c)	14	43	43
Number of dept employees participating in the interviewing process	2(b)	2	0	0
Efficiency:				
Average hours spent per test of communications systems	1(a)	1	1	1
Average hours spent per event in community education	1(b)	6	6	6
Average hours spent up-dating plans and procedures	1(d),3(a)(c)	120	190	150
Average hours spent per test exercise	3(a)(c)	0.5	(a)6,(c)5	(a)6,(c)5
Outcome:				
Percent of staff and volunteers trained in NIIMS	1(g)	100%	100%	100%
Percent of managers/supervisors completing diversity training	2(a)	0.0%	25.0%	25.0%
Percent of employees trained in "Team Interviewing"	2(b)	0.0%	0.0%	0
Percent of interviews conducted with "Team Interviewing"	2(b)	0.0%	100%	100%
Percent of tracking and messaging system in place	3(b)	100%	100%	100%
Percent of alternate EOC readiness	3(c)	80.0%	50.0%	50.0%

¹ There is constant training in cycles throughout the year in a variety of training/exercise programs.

2007 ACTION STEPS

Department Goal 1

- Update EOP in accordance with state and federal updates.
- Update EOP/SOPs in accordance with joint assessment requirements.

Department Goal 3

- Expand Citizen Corps programs to include Fire Corps and Medical Reserve Corps in addition to increasing the number of citizens trained through the Citizen Emergency Response Team (CERT).
- Expand the CERT program to include a Disaster Animal Response Team (DART) with additional training for those citizens interested in helping with animal response in a disaster.

EMERGENCY MANAGEMENT (continued)

SPECIAL REVENUE FUND

PUBLIC SAFETY

DIVISION - Hazardous Materials Enforcement

Mission: The Hazardous Materials Enforcement Division serves as a liaison between the private sector and local emergency agencies to provide an accurate inventory and record of hazardous materials in the community.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	3.00	3.00	3.00	3.00	0.00	0.0
Charges and Fees	\$ 159,250	\$ 156,000	\$ 160,000	\$ 160,000	\$ -	0.0
Fines and Forfeitures	9,475	21,679	20,000	10,000	(10,000)	(50.0)
TOTAL REVENUES	168,725	177,679	180,000	170,000	(10,000)	(5.6)
Interfund Transfer In	-	111,272	113,922	164,004	50,082	44.0
TOTAL SOURCES	<u>\$ 168,725</u>	<u>\$ 288,951</u>	<u>\$ 293,922</u>	<u>\$ 334,004</u>	<u>\$ 40,082</u>	13.6
Personnel	\$ 123,422	\$ 218,112	\$ 255,613	\$ 271,654	\$ 16,041	6.3
Operating	55,515	80,904	144,679	119,455	(25,224)	(17.4)
Capital	66,250	17,249	-	-	-	0.0
TOTAL EXPENDITURES	245,187	316,265	400,292	391,109	(9,183)	(2.3)
Interfund Transfer Out	341	-	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 245,528</u>	<u>\$ 316,265</u>	<u>\$ 400,292</u>	<u>\$ 391,109</u>	<u>\$ (9,183)</u>	(2.3)
Increase (Use) of Fund Balance	\$ (76,803)	\$ (27,314)	\$ (106,370)	\$ (57,105)	\$ 49,265	(46.3)
Beginning Fund Balance	533,154	456,351	429,037	406,290	(22,747)	(5.3)
Ending Fund Balance	<u>\$ 456,351</u>	<u>\$ 429,037</u>	<u>\$ 322,667</u>	<u>\$ 349,185</u>	<u>\$ 26,518</u>	8.2

Funding Adjustments for FY 2007 Include:

- Revenues reflect an anticipated decline in pollution control fines based on current trends.
- Interfund Transfer In from the General Fund is increased to support additional assignments related to homeland security.
- Personnel expenditures represent the actual grades and steps of the incumbents and higher fringe benefit costs. A Cost of Living Adjustment (COLA) is also funded.
- Operating expenditures reflect a decrease to supplies based on anticipated needs and historical trends. The decrease is slightly offset by higher Data Processing Refresh costs.
- Beginning fund balance will be used to balance the budget.

EMERGENCY MANAGEMENT (continued)

SPECIAL REVENUE FUND

PUBLIC SAFETY

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Maintain and increase response capabilities.

- Objective 1(a): Provide advanced training to at least 24 hazardous materials response team members each year to decrease the need for hazardous materials responses.
 Objective 1(b): Provide guidance and instruction to organizations and individuals outside of Charleston County and generate \$10,000 per year in revenue.
 Objective 1(c): Produce hazardous materials incidents cost recovery invoices for emergency response agencies in the county with a 100% cost recovery rate.

Initiative II: Human Resources and Resource Management

Department Goal 2: Achieve a diverse workforce.

- Objective 2(a): Increase diversity awareness.
 Objective 2(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Reported HazMat incidents	1(a)	6	10	12
Requests for out-of-town guidance and instruction	1(b)	4	2	0
Number of managers/supervisors	2(b)	2	2	2
Output:				
Team members attending advanced training	1(a)	177	219	200
Students trained	1(b)	1,117	1341	1,000
HazMat incidents invoiced	1(c)	0	0	0
Number of managers/supervisors participating in the interview process	2(b)	2	2	2
Efficiency:				
Average cost of clean up per incident ¹	1(a)	\$0	\$0	\$0
Outcome:				
Office staff responses to HazMat incidents	1(a)	4	6	8
Anti-Terrorism training revenue generated ²	1(b)	\$0	\$1,000	0
Percent of HazMat billed invoices recovered	1(c)	n/a	n/a	n/a
Percent of managers/supervisors completing diversity training	2(a)	50.0%	100%	100%
Percent of managers/supervisors trained in "Team Interviewing"	2(b)	0.0%	100%	100%
Percent of interviews conducted with "Team Interviewing"	2(b)	0.0%	0.0%	0.0%

¹ Reflects requests from Fire Departments for reimbursement of spill cleanup costs.

² FY 2005 reflects no external requests for anti-terrorism training.

2007 ACTION STEPS

Department Goal 1

- Provide advanced training in Hazardous Materials, Terrorism, and Marine Fire Fighting to the emergency responders of Charleston County.

EMERGENCY MANAGEMENT (continued)

GENERAL FUND

PUBLIC SAFETY

DIVISION – Volunteer Rescue Squad

Mission: The Charleston County Volunteer Rescue Squad provides land and water search and rescue operations, emergency extrications, and recovery operations through public-minded citizens who contribute their money and volunteer their time to mitigate loss of life.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	Percent <u>Change</u>
Positions/FTE	-	-	-	-	-	-
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	0.0
Operating	171,614	223,751	342,000	344,030	2,030	0.6
Capital	93,910	33,872	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 265,524</u>	<u>\$ 257,623</u>	<u>\$ 342,000</u>	<u>\$ 344,030</u>	<u>\$ 2,030</u>	0.6

Funding Adjustments for FY 2007 Include:

- Operating appropriation is increased to support higher insurance premiums. In addition, the County initiated a radio user fee to cover connecting digital radios to the new 800 MHz system. Funding is included to purchase three replacement rescue vehicles.

EMERGENCY MEDICAL SERVICES

Mission: Emergency Medical Services consists of the Emergency Medical Services Department and State Grants.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	157.00	161.00	170.00	174.00	4.00	2.4
General Fund	\$ 4,829,864	\$ 4,845,889	\$ 5,320,000	\$ 4,920,000	\$ (400,000)	(7.5)
Special Revenue Fund	<u>110,014</u>	<u>16,706</u>	<u>72,552</u>	<u>72,552</u>	<u>-</u>	0.0
TOTAL SOURCES	<u>\$ 4,939,878</u>	<u>\$ 4,862,595</u>	<u>\$ 5,392,552</u>	<u>\$ 4,992,552</u>	<u>\$ (400,000)</u>	(7.4)
General Fund	\$ 9,897,407	\$ 10,330,511	\$ 11,744,355	\$ 12,483,197	\$ 738,842	6.3
Special Revenue Fund	<u>110,014</u>	<u>16,706</u>	<u>72,552</u>	<u>72,552</u>	<u>-</u>	0.0
TOTAL DISBURSEMENTS	<u>\$ 10,007,421</u>	<u>\$ 10,347,217</u>	<u>\$ 11,816,907</u>	<u>\$ 12,555,749</u>	<u>\$ 738,842</u>	6.3

Sources: General Fund sources represent a lower budgeted amount for EMS charges based on recent collection results.

Disbursements: General Fund disbursements reflect the full-year effect of nine positions added during FY 2006 as well as higher fringe benefits costs, overtime, and temporary staffing. Operating expenditures are increased due to higher maintenance contract costs for cardiac monitors and for a new radio communications fee for digital radios. These increases are partially offset for a decrease in capital expenditures. During budget deliberations, Council added a Prime Time Medic Unit to reduce response times during peak hours; this new unit will become operational in the third quarter of FY 2007. Council approved \$53,000 for two Crew Chief positions and two Paramedic positions and \$228,007 for an ambulance and the necessary equipment.

EMERGENCY MEDICAL SERVICES (continued)

GENERAL FUND

PUBLIC SAFETY

DEPARTMENT – Emergency Medical Services

Mission: Emergency Medical Services provides prompt, efficient, and effective emergency medical care and transportation to the citizens of and visitors to the County of Charleston.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	157.00	161.00	170.00	174.00	4.00	2.4
Charges and Fees	\$ 4,829,864	\$ 4,845,889	\$ 5,320,000	\$ 4,920,000	\$ (400,000)	(7.5)
TOTAL REVENUES	<u>\$ 4,829,864</u>	<u>\$ 4,845,889</u>	<u>\$ 5,320,000</u>	<u>\$ 4,920,000</u>	<u>\$ (400,000)</u>	<u>(7.5)</u>
Personnel	\$ 8,423,247	\$ 8,882,237	\$ 9,510,229	\$ 10,438,096	\$ 927,867	9.8
Operating	1,312,790	1,293,894	1,416,235	1,636,618	220,383	15.6
Capital	<u>27,367</u>	<u>147,122</u>	<u>813,000</u>	<u>404,492</u>	<u>(408,508)</u>	<u>(50.2)</u>
TOTAL EXPENDITURES	9,763,404	10,323,253	11,739,464	12,479,206	739,742	6.3
Interfund Transfer Out	<u>134,003</u>	<u>7,258</u>	<u>4,891</u>	<u>3,991</u>	<u>(900)</u>	<u>(18.4)</u>
TOTAL DISBURSEMENTS	<u>\$ 9,897,407</u>	<u>\$ 10,330,511</u>	<u>\$ 11,744,355</u>	<u>\$ 12,483,197</u>	<u>\$ 738,842</u>	<u>6.3</u>

Funding Adjustments for FY 2007 Include:

- Revenues reflect a decreased budgeted amount for EMS charges based on current collection trends.
- Personnel expenditures reflect the full-year effect of nine positions added in FY 2006. Also included is an increase in fringe benefit costs, budgeted overtime, temporary staffing, and anticipated vacancies. During budget deliberations, Council added two Crew Chief positions and two Paramedic positions to support the Prime Time Medic Unit to reduce response time during peak hours. This newly formed Prime Time Medic Unit will become operational in the third quarter of FY 2007.
- Operating expenditures are increased due to higher maintenance contract costs on cardiac monitors previously covered under warranty. Operating costs also reflect funding for a radio communications fee for digital radios and higher vehicle costs due to increased fuel prices. Also included are vehicle auxiliary equipment and mobile radio equipment to support the new Prime Time Medic Unit that Council added during budget deliberations.
- Capital expenditures include one, new utility trailer for bicycles and twenty-four power pro stretchers to assist with preventing back and shoulder injuries. Also included are an ambulance, AutoPulse, and a cardiac monitor to support the new Prime Time Medic Unit.
- Interfund transfer out reflects no significant change. Funding will support required anticipated grant matches for the State and DUI Grants.

EMERGENCY MEDICAL SERVICES (continued)

GENERAL FUND

PUBLIC SAFETY

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Provide prompt, efficient, and effective emergency medical services to the citizens and visitors of Charleston County.

Objective 1(a): Response time goals for all 911 calls will be monitored for all time-critical emergency responses; 80% of Dispatch Priority Code 1 and 2 calls will be answered within 8 minutes in urban areas, 12 minutes in suburban areas, and within 15 minutes in rural areas.

Objective 1(b): Manpower utilization will be 30% or less to provide adequate availability of response to time critical emergencies.

Objective 1(c): Provide public information, education, and relations (PIER) for 4,500 participants.

Initiative II: Human Resources and Resource Management

Department Goal 2: Encourage and develop diversity throughout all levels of the EMS department.

Objective 2(a): Increase diversity awareness.

Objective 2(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

Initiative III: Long-Term Financial Planning

Department Goal 3: Maximize revenue collected within the fee for service guidelines established by County Administration.

Objective 3(a): Increase annual revenue collections to meet or exceed 60% of total billed.

Objective 3(b): Medicare and Medicaid will be billed 100% electronically with a rejection rate of ≤25% which will result in a 10% increase in revenue.

Initiative IV: Work Flow Analysis – Process Management

Department Goal 4: Engage all areas of emergency medical services in continuous quality improvement.

Objective 4(a): Monitor and/or review a minimum of 3% of all calls for assistance answered by EMS telecommunicators on a weekly basis.

Objective 4(b): Review of all EMS patient reports by first line supervisor; secondary review of all calls as specified by medical director.

Initiative V: Quality Control

Department Goal 5: Monitor efficiency and effectiveness of emergency medical service delivery.

Objective 5(a): Certify 100% of the EMS Communications personnel as Emergency Medical Dispatchers.

Objective 5(b): Maintain certification of all field operations personnel through in-service training (IST) program.

Objective 5(c): Conduct patient satisfaction survey with a satisfaction rating to exceed 90%.

EMERGENCY MEDICAL SERVICES (continued)

GENERAL FUND

PUBLIC SAFETY

MEASURES:			FY 2005	FY 2006	FY 2007
		Objective	Actual	Actual	Projected
Input:					
Number of manpower		1(b)	156	169	174
Number of managers/supervisors		2(a)	27	28	28
EMS Communications personnel		5(a)	22	21	21
Output:					
Patients transported		1(a)	26,862	28,860	30,180
Incidents responded to		1(a)	38,143	38,723	39,233
Number of Department employees participating in interview process		2(b)	27	27	27
Total billed		3(a)	\$8,695,156	\$7,847,293	\$7,924,231
Percentage of Medicare/Medicaid billed electronically		3(b)	100%	100%	100%
Efficiency:					
Cost per incident		1(a)(b),3	\$189.75	\$163.69	\$165.29
Total received		3(a)(b)	\$5,654,173	\$3,409,116	\$3,605,867
Outcome:					
<u>Rural Response Time</u>	<u>Minutes:Seconds</u>	1(a)(b)			
Acceptable	<14:59		62.49%	64.90%	67.56%
Marginal	15:00-29:59		35.28%	33.12%	30.93%
Unacceptable	>30:00		2.23%	1.99%	1.51%
<u>Suburban Response Time</u>	<u>Minutes:Seconds</u>	1(a)(b)			
Acceptable	<11:59		57.51%	55.02%	67.62%
Marginal	12:00-19:59		34.75%	35.63%	27.71%
Unacceptable	>20:00		8.12%	9.35%	4.67%
<u>Urban</u>	<u>Minutes: Seconds</u>	1(a)(b)			
Acceptable	<07:59		31.93%	31.46%	34.04%
Marginal	08:00-14:59		55.33%	54.90%	55.32%
Unacceptable	>15:00		12.74%	13.64%	10.64%
Call Volume (Priority Code 1, 2, and 3)			30,912	39,394	43,000
<u>Manpower Utilization</u>		1(a)(b)			
Countywide			26.90%	29.40%	35.00%
Metro units			41.20%	44.80%	50.00%
Suburban Units			21.80%	24.60%	30.00%
Rural units			10.60%	11.30%	15.00%
Percent of manager/supervisors completing diversity training		2(a)	100%	100%	100%
Percent of employees trained in "Team Interviewing"		2(b)	100%	100%	100%
Percent of interviews conducted with "Team Interviewing"		2(b)	100%	100%	100%
Collection		3(a)	\$5,564,173	\$5,154,288	\$4,769,220
Collections less refunds and adjustments		3(a)	\$5,516,960	\$4,768,220	\$4,539,062
Percent of rejection rate		3(a)(b)	15.00%	18.00%	15.00%
Percent of revenue increased		3(a)(b)	12.50%	(13.40%)	(4.70%)
Percent of monitored calls for assistance		4(a)	5.00%	5.00%	5.00%
Percent of reviewed reports		4(b)	100%	100%	100%
Percent certified as Emergency Medical Dispatcher		5(a)	100%	100%	100%
Percent of Field Operations personnel certified		5(b)	100%	100%	100%
Survey rating of satisfaction >90%		5(c)	96.00%	95.10%	94.50%

2007 ACTION STEPS

Department Goal 1

- Monitor construction progress of North Charleston Medic 2 and Ladson Medic 15 with relocation of crews upon completion.
- Continue implementation of Global Positioning Sati-direct-routing capabilities of EMS resources.
- Continue implementation of Emergency Fire Dispatch training.
- Evaluate and refine "Crew Chief Direct Hire" program.
- Implement motorcycle component to Bike Medic program for large public gatherings and other relevant events.
- Develop protocols for out-of-hospital use of oxygen powered ventilators.

EMERGENCY MEDICAL SERVICES (continued)

GENERAL FUND

PUBLIC SAFETY

Department Goal 2

- Re-evaluate and grow Field Training Officer (FTO) program.
- Establish EMS Dispatch Academy to train all full and part-time personnel.
- Certify additional EMS personnel in CONTOMS for SWAT Medic response.
- Train two EMS Bike team members as Instructors.

Department Goal 3

- Implement interface between EMS-Pro and CAD.
- Implement "Zone Dispatching" for Emergency Services Communications center.

Department Goal 4

- Apply for accreditation of EMS Communications Center in FY 2007.

EMERGENCY MEDICAL SERVICES (continued)

SPECIAL REVENUE FUND

PUBLIC SAFETY

GRANT – Emergency Medical Services State Grants

Mission: Each year the state provides grant funds for discretionary needs of local emergency medical services.

GRANT SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Intergovernmental	\$ 106,754	\$ 10,413	\$ 68,561	\$ 68,561	\$ -	0.0
TOTAL REVENUES	106,754	10,413	68,561	68,561	-	0.0
Interfund Transfer In	3,260	6,293	3,991	3,991	-	0.0
TOTAL SOURCES	<u>\$ 110,014</u>	<u>\$ 16,706</u>	<u>\$ 72,552</u>	<u>\$ 72,552</u>	<u>\$ -</u>	0.0
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	0.0
Operating	110,014	16,706	72,552	72,552	-	0.0
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 110,014</u>	<u>\$ 16,706</u>	<u>\$ 72,552</u>	<u>\$ 72,552</u>	<u>\$ -</u>	0.0

Funding Adjustments for FY 2007 Include:

- Revenues remain unchanged.
- Interfund transfer in reflects the 5.5 percent match from the General Fund.
- Operating expenditures will remain unchanged and will fund specialized public safety equipment for the County and other private ambulatory service contractors.

FACILITIES MANAGEMENT

GENERAL FUND

GENERAL GOVERNMENT

Mission: Facilities Management provides repair, maintenance, renovations, and minor construction of County facilities ensuring that County government agencies have an effective working environment to carry out their responsibilities in meeting the needs of County citizens.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	70.00	70.00	70.00	70.00	0.00	0.0
Leases and Rentals	\$ 868,344	\$ 729,825	\$ 575,000	\$ 625,000	\$ 50,000	8.7
TOTAL REVENUES	<u>\$ 868,344</u>	<u>\$ 729,825</u>	<u>\$ 575,000</u>	<u>\$ 625,000</u>	<u>\$ 50,000</u>	8.7
Personnel	\$ 2,786,035	\$ 2,861,948	\$ 3,141,250	\$ 3,154,317	\$ 13,067	0.4
Operating	5,765,902	5,771,004	6,641,476	7,044,584	403,108	6.1
Capital	-	38,890	53,000	105,000	52,000	98.1
TOTAL EXPENDITURES	8,551,937	8,671,842	9,835,726	10,303,901	468,175	4.8
Interfund Transfer Out	3,000	580,803	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 8,554,937</u>	<u>\$ 9,252,645</u>	<u>\$ 9,835,726</u>	<u>\$ 10,303,901</u>	<u>\$ 468,175</u>	4.8

Funding Adjustments for FY 2007 Include:

- Revenues represent an increase based on new and renewed lease agreements.
- Personnel expenditures reflect the actual grades and steps of the incumbents and higher fringe benefit costs.
- Operating expenditures represent anticipated increases due to higher contracted costs for security services and maintenance of machinery and buildings and grounds.
- Capital expenditures will fund replacements of five one-ton cargo vans.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Ensure County government and supported agencies have an effective working environment to achieve mission responsibilities.

Objective 1(a): Maintain 95% documented completion rate of total work orders received versus work orders completed.

Objective 1(b): Complete 95% of budgeted projects scheduled.

Objective 1(c): Maintain 100% documented completion rate of total programmed maintenance required versus programmed maintenance completed.

Initiative II: Human Resources/Resource Management

Department Goal 2: Improve staff knowledge and technical capabilities.

Objective 2(a): Implement team interviewing on hiring new staff.

Objective 2(b): Increase manager/supervisor's awareness of diversity.

FACILITIES MANAGEMENT (continued)

GENERAL FUND

GENERAL GOVERNMENT

Initiative III: Long-Term Financial Planning

Department Goal 3: Provide long-term funding for infrastructure repairs/upgrades and improve budget to actual efficiencies.

Objective 3(a): Budgeted special project cost estimates shall not exceed 15% of the actual expended costs.

Objective 3(b): Contracted services shall not exceed budgeted amount.

Objective 3(c): Actual utility expenditures shall not exceed budgeted estimates.

Objective 3(d): Maintain 85% total department operating budget effectiveness.

Initiative V: Quality Control

Department Goal 4: Develop a fully integrated Facilities Management Information System to track County facility assets and reports.

Objective 4: Inventory variance shall not exceed a tolerance range of 10% in warehouse stock inventory.

MEASURES:

	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Number of managers/supervisors	2(b)	21	12	9
Budgeted amount	3(a)	\$633,804	\$622,967	\$571,337
Output:				
Works orders issued	1(a)	8,450	7,327	8,000
Projects scheduled	1(b)	107	84	72
Programmed maintenance work orders issued	1(c)	3,031	2,598	2,600
Number of dept employees completing interview training	2(a)	0	9	9
Total contracted services budgeted	3(b)	\$2,928,506	\$2,842,418	\$3,522,786
Utilities budgeted	3(c)	\$2,648,202	\$2,810,000	\$3,515,488
Department operating budget	3(d)	\$9,321,527	\$9,835,726	\$10,303,901
Efficiency:				
Percent of work orders completed	1(a)	95.00%	99.47%	95.00%
Percent of projects completed	1(b)	74.00%	71.00%	95.0%
Programmed maintenance compliance	1(c)	99.00%	96.11%	100%
Budgeting effectiveness percent - Contracts	3(b)	76.00%	94.98%	95.00%
Budgeting effectiveness percent - Utilities	3(c)	90.30%	89.00%	95.00%
Department operating budget effectiveness percent	3(d)	95.00%	88.42%	85.00%
Outcome:				
Work orders completed	1(a)	8,086	7,306	7,600
Projects completed	1(b)	79	60	68
Programmed maintenance work orders completed	1(c)	3,000	2,564	2,600
Percent of employees trained in "Team Interviewing"	2(a)	0.0%	12.00%	100%
Percent of manager/supervisor completing diversity training	2(b)	0.0%	51.00%	100%
Actual expended costs of special projects	3(a)	\$481,400	\$515,821	\$571,337
Total contracted services actual expenses	3(b)	\$2,677,951	\$2,960,355	\$3,346,646
Utilities actual expenditures	3(c)	\$2,391,764	\$2,500,974	\$3,339,713
Department operating budget effectiveness	3(d)	\$8,870,369	\$8,696,748	\$8,758,315
December inventory variance	4	4.20%	4.40%	4.00%
June inventory variance	4	3.60%	5.10%	4.00%
Average variance	4	3.90%	4.75%	4.00%

2007 ACTION STEPS

Department Goal 1

- Complete window replacement and exterior painting of the Clemson Extension/Senior Citizens building.
- Develop a formal roof replacement program.

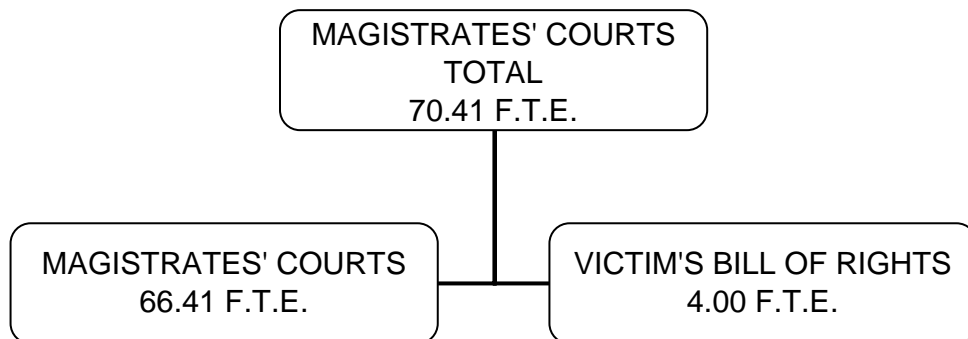
Department Goal 2

- Emphasize training classes for all Department personnel.

Department Goal 4

- Upgrade the portability of QBIC to other Microsoft software programs.
- Complete the QBIC utility module by the end of the fiscal year.

MAGISTRATES' COURTS



MAGISTRATES' COURTS

Mission: The Magistrates' Courts consist of sixteen Summary Courts, twelve Traffic Courts, two Small Claims Courts, one Preliminary Hearing Court, and one Bond Hearing Court.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	67.89	70.41	70.41	70.41	0.00	0.0
General Fund	\$ 2,936,840	\$ 2,656,976	\$ 2,883,500	\$ 2,701,500	\$ (182,000)	(6.3)
Special Revenue Fund	<u>337,696</u>	<u>305,901</u>	<u>300,000</u>	<u>305,000</u>	<u>5,000</u>	1.7
TOTAL SOURCES	<u>\$ 3,274,536</u>	<u>\$ 2,962,877</u>	<u>\$ 3,183,500</u>	<u>\$ 3,006,500</u>	<u>\$ (177,000)</u>	(5.6)
General Fund	\$ 3,557,789	\$ 3,804,128	\$ 4,278,311	\$ 4,730,323	\$ 452,012	10.6
Special Revenue Fund	<u>148,696</u>	<u>153,042</u>	<u>193,273</u>	<u>216,338</u>	<u>23,065</u>	11.9
TOTAL DISBURSEMENTS	<u>\$ 3,706,485</u>	<u>\$ 3,957,170</u>	<u>\$ 4,471,584</u>	<u>\$ 4,946,661</u>	<u>\$ 475,077</u>	10.6

Sources: Total sources represent a projected decrease in fine collections based on historical analysis and the budgeting of a rebate to the Aviation Authority.

Disbursements: Disbursements are increased to support higher fringe benefit costs for all employees as well as a State-mandated four percent Cost of Living Adjustment (COLA) for the Magistrates. Operating disbursements reflect additional local mileage reimbursement costs for the constables to complete day-to-day operations.

MAGISTRATES' COURTS (continued)

GENERAL FUND

JUDICIAL

DEPARTMENT – Magistrates' Courts

Mission: The Magistrates' Courts handle various issues, including restraining orders, traffic violations and criminal cases with punishments of a fine not exceeding \$500 plus assessments or imprisonment not exceeding 30 days or both as mandated by State Statute.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	63.89	66.41	66.41	66.41	0.00	0.0
Intergovernmental	\$ (59,231)	\$ (47,266)	\$ 2,000	\$ (51,000)	\$ (53,000)	(2650.0)
Charges and Fees	947,766	879,343	951,500	951,500	-	0.0
Fines and Forfeitures	2,057,629	1,823,951	1,930,000	1,800,000	(130,000)	(6.7)
Interest	(9,324)	948	-	1,000	1,000	(100.0)
TOTAL REVENUES	\$ 2,936,840	\$ 2,656,976	\$ 2,883,500	\$ 2,701,500	\$ (182,000)	(6.3)
Personnel	\$ 3,171,780	\$ 3,356,517	\$ 3,836,238	\$ 4,195,470	\$ 359,232	9.4
Operating	386,009	431,927	442,073	534,853	92,780	21.0
Capital	-	15,684	-	-	-	0.0
TOTAL EXPENDITURES	\$ 3,557,789	\$ 3,804,128	\$ 4,278,311	\$ 4,730,323	\$ 452,012	10.6

Funding Adjustments for FY 2007 Include:

- Revenues represent a decrease in fine collections based on current trends and the budgeting of a rebate to the Aviation Authority.
- Personnel expenditures include full-year funding for staffing the Night Bond Hearing Court implemented in FY 2006 and full-year funding for a State-mandated four percent Cost of Living Adjustment (COLA) for the Magistrates. In addition, expenditures reflect the actual grades and steps of the incumbents and increased fringe benefit costs.
- Operating expenditures reflect additional local mileage reimbursement costs for the Constables to complete day-to-day operations.

Performance Measures:

Initiative II: Human Resources and Resource Management

Department Goal 1: Achieve a diverse workforce.

Objective 1(a): Increase diversity awareness.

Objective 1(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

MAGISTRATES' COURTS (continued)

GENERAL FUND

JUDICIAL

Initiative IV: Workflow Analysis-Process Management

Department Goal 2: Ensure efficient use of time management in order to expedite cases.

Objective 2: Reduce the average age of Small Claims court cases by increasing the number of disposed cases.

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Number of managers/supervisors	1(a)	5	5	5
Cases filed	2	5,000	4,475	4,400
Output:				
Number of department employees participating in the interview process	1(b)	4	4	5
Efficiency:				
Average case age in days	2	90	90	90
Cost per case	2	\$80.00	\$80.00	\$80.00
Outcome:				
Percent of managers/supervisors completing diversity training	1(a)	75.0%	80.0%	100%
Percent of employees trained in "Team Interviewing"	1(b)	75.0%	60.0%	100%
Percent of interviews conducted with "Team Interviewing"	1(b)	25.0%	100%	100%
Disposed cases	2	5,200	4,565	4,473
Percent of cases disposed	2	104%	102%	98.0%

2007 ACTION STEPS

Department Goal 2

- Implement the Statewide Court Case Management System.
- Implement procedures to collect outstanding fines that do not meet the requirements to participate in the Department of Revenue Set Off Debt Collection Program.
- Implement procedure allowing the Courts to accept fines and fees through debit and credit cards.
- Implement procedures that would allow the acceptance of payment of fines and fees using the Internet.
- Link to the Department of Public Safety's database to allow exchange of license suspensions and disposition information.
- Implement procedure that would provide the capability to issue criminal arrest warrants and court documents with a photo image using the driver records of the person charged.

MAGISTRATES' COURTS (continued)

SPECIAL REVENUE FUND

JUDICIAL

PROGRAM – Victim's Bill of Rights

Mission: The Victim's Bill of Rights program provides responsive services to meet the critical needs of crime victims as mandated by federal and state law.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	4.00	4.00	4.00	4.00	0.00	0.0
Intergovernmental	\$ 2,252	\$ 1,858	\$ -	\$ 2,000	\$ 2,000	0.0
Charges and Fees	335,444	304,043	300,000	303,000	3,000	1.0
TOTAL REVENUES	\$ 337,696	\$ 305,901	\$ 300,000	\$ 305,000	\$ 5,000	1.7
Personnel	\$ 140,187	\$ 140,767	\$ 181,467	\$ 197,718	\$ 16,251	9.0
Operating	8,509	12,275	11,806	18,620	6,814	57.7
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	\$ 148,696	\$ 153,042	\$ 193,273	\$ 216,338	\$ 23,065	11.9

Funding Adjustments for FY 2007 Include:

- Revenues are increased based upon historical analysis and current trends.
- Personnel expenditures reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA).
- Operating expenditures reflect an increase in training based on anticipated requirements. In addition, expenditures represent increased postage due to a rate increase.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Provide notification, service, and guidance to victims.

Objective 1(a): Increase service to all eligible victims as mandated by State statutes.

Objective 1(b): Ensure that 80% of the victims are satisfied with the court system.

Initiative II: Human Resources and Resource Management

Department Goal 2: Achieve a diverse workforce.

Objective 2: Increase diversity awareness.

MAGISTRATES' COURTS (continued)

SPECIAL REVENUE FUND

JUDICIAL

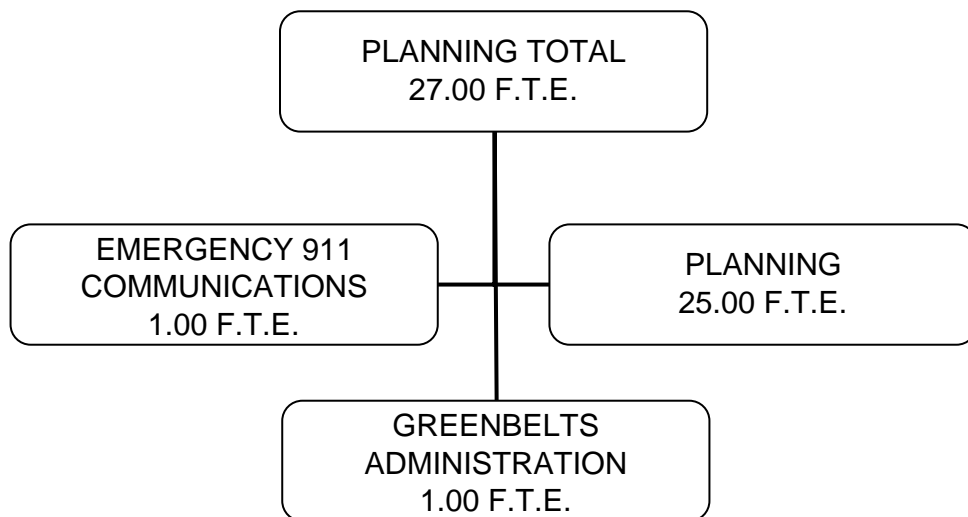
MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Number of managers/supervisors	2	2	2	2
Output:				
Percent of victims requesting and receiving service in accordance with Victim's Bill of Rights	1(a)(b)	98.0%	98.0%	98.0%
Percent of victims who appear before the court without undue hardship or inconvenience	1(a)(b)	96.0%	96.0%	98.0%
Efficiency:				
Average hours per service	1(a)	3.0	3.0	3.0
Outcome:				
Percent of victims who perceive that the judges and court personnel were courteous and responsive to them	1(b)	95.0%	95.0	98.0%
Percent of managers/supervisors completing diversity training	2	0.0%	0.0%	100%

2007 ACTION STEPS

Department Goal 1

- Increase victim's awareness of the Victims of Criminal Domestic Violence program.

PLANNING



PLANNING

Mission: The Planning Department, which includes the Planning, Emergency 911 Communications (E911), and the Greenbelts Administration Divisions, provides planning and administrative advice to the County, citizen review boards, municipalities, the public and private sector, and real estate interests. The E911 Division maintains the 911 data base and provides other supporting services. In addition, the Greenbelts Administration Division provides coordination and support for the Greenbelt Advisory Board.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	26.00	27.00	27.00	27.00	0.00	0.0
General Fund	\$ 277,466	\$ 242,889	\$ 169,500	\$ 167,000	\$ (2,500)	(1.5)
Special Revenue Fund	-	-	-	1,000	1,000	100.0
Enterprise Fund	1,273,381	1,940,631	1,300,000	1,200,000	(100,000)	(7.7)
TOTAL SOURCES	\$ 1,550,847	\$ 2,183,520	\$ 1,469,500	\$ 1,368,000	\$ (101,500)	(6.9)
General Fund	\$ 1,431,216	\$ 1,494,555	\$ 1,615,439	\$ 1,634,382	\$ 18,943	1.2
Special Revenue Fund	-	-	507,012	175,202	(331,810)	(65.4)
Enterprise Fund	915,484	1,227,413	879,851	902,578	22,727	2.6
TOTAL DISBURSEMENTS	\$ 2,346,700	\$ 2,721,968	\$ 3,002,302	\$ 2,712,162	\$ (290,140)	(9.7)

Sources: The sources represent decreases in E911 fees and zoning fees based on current collection trends.

Disbursements: Total disbursements reflect a decrease as a result of one-time purchases of equipment needed to establish the Greenbelts Administration Division in FY 2006. Disbursements also decreased because the consultants completed the Comprehensive Greenbelts Plan during FY 2006.

PLANNING (continued)

ENTERPRISE FUND

PUBLIC SAFETY

DIVISION – Emergency 911 Communications

Mission: The Emergency 911 Communications (E911) Division maintains the 911 database, acts as a liaison between local police and fire departments, provides public education and 911 awareness programs, ensures that the disaster recovery plan is current and tested periodically, and activates the alternate Public Safety Answering Point located at the emergency operations center.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	1.00	1.00	1.00	1.00	0.00	0.0
Intergovernmental	\$ -	\$ 548,707	\$ -	\$ -	\$ -	0.0
Charges and Fees	1,273,381	1,367,420	1,300,000	1,200,000	(100,000)	(7.7)
Miscellaneous	-	24,504	-	-	-	0.0
TOTAL REVENUES	\$ 1,273,381	\$ 1,940,631	\$ 1,300,000	\$ 1,200,000	\$ (100,000)	(7.7)
Personnel	\$ 58,228	\$ 66,280	\$ 75,193	\$ 76,023	\$ 830	1.1
Operating	857,256	1,161,133	804,658	826,555	21,897	2.7
Capital	-	-	-	-	-	0.0
TOTAL EXPENSES	\$ 915,484	\$ 1,227,413	\$ 879,851	\$ 902,578	\$ 22,727	2.6
Increase (Use) of Fund Balance	\$ 357,897	\$ 713,218	\$ 420,149	\$ 297,422	\$ (122,727)	(29.2)
Beginning Fund Balance	1,865,742	2,223,639	2,936,857	3,357,006	420,149	14.3
Ending Fund Balance	\$ 2,223,639	\$ 2,936,857	\$ 3,357,006	\$ 3,654,428	\$ 297,422	8.9

Funding Adjustments for FY 2007 Include:

- Revenue projections reflect a decrease in the E911 fee based on current collection trends.
- Personnel expenses reflect the actual grade and step of the incumbent, higher fringe benefit costs, and a Cost of Living Adjustment (COLA).
- Operating expenses represent an increased need for additional training and training supplies. In addition, operating costs include higher indirect costs from the General Fund.

PLANNING (continued)

SPECIAL REVENUE FUND

CULTURE & RECREATION

DIVISION – Greenbelts Administration

Mission: The Greenbelts Administration Division provides coordination, strategic planning, and direction for greenbelt land usage in Charleston County.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	1.00	1.00	1.00	0.00	0.00
Miscellaneous	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	100.0
TOTAL REVENUES	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	100.0
Personnel	\$ -	\$ -	\$ 136,826	\$ 99,917	\$ (36,909)	(27.0)
Operating	-	-	360,186	75,285	(284,901)	(79.1)
Capital	-	-	10,000	-	(10,000)	(100.0)
TOTAL EXPENDITURES	\$ -	\$ -	\$ 507,012	\$ 175,202	\$ (331,810)	(65.4)

Funding Adjustments for FY 2007 Include:

- Revenues are expected from the sale of the Comprehensive Greenbelts Plan at \$10 each.
- Personnel expenditures reflect the actual grade and step of the incumbent, Cost of Living Adjustment (COLA), fringe benefits costs, and temporary employee costs. In addition, personnel expenditures reflect reimbursement to the General Fund for added supervisory duties related to Greenbelts Administration.
- Operating expenditures reflect a reduction in one-time purchases of equipment to establish the position in FY 2006. In addition, consultant fees are decreased due to the completion of the Comprehensive Greenbelts Plan during FY 2006.

PLANNING (continued)

GENERAL FUND

GENERAL GOVERNMENT

DIVISION – Planning

Mission: The Planning Division administers the County's Zoning and Land Development Regulations and prepares various studies and plans related to the current and future use of land in Charleston County with planning and zoning jurisdiction over all unincorporated areas within Charleston County and within the Towns of Kiawah, Meggett, and Rockville.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	25.00	25.00	25.00	25.00	0.00	0.0
Licenses and Permits	\$ 85,039	\$ 103,535	\$ 77,500	\$ 85,000	\$ 7,500	9.7
Intergovernmental	54,811	-	-	-	-	0.0
Charges and Fees	137,554	139,190	92,000	82,000	(10,000)	(10.9)
Miscellaneous	62	164	-	-	-	0.0
TOTAL REVENUES	\$ 277,466	\$ 242,889	\$ 169,500	\$ 167,000	\$ (2,500)	(1.5)
Personnel	\$ 1,293,388	\$ 1,343,671	\$ 1,449,228	\$ 1,471,808	\$ 22,580	1.6
Operating	116,435	150,884	166,211	162,574	(3,637)	(2.2)
Capital	18,043	-	-	-	-	0.0
TOTAL EXPENDITURES	1,427,866	1,494,555	1,615,439	1,634,382	18,943	1.2
Interfund Transfers Out	3,350	-	-	-	-	0.0
TOTAL DISBURSEMENTS	\$ 1,431,216	\$ 1,494,555	\$ 1,615,439	\$ 1,634,382	\$ 18,943	1.2

Funding Adjustments for FY 2007 Include:

- Revenues reflect a decrease in zoning fees based on historical trends. The decrease is offset by an increase in zoning permits due to continued growth in Charleston County.
- Personnel expenditures reflect the actual grades and steps of the incumbents and an increase in fringe benefit costs. The increases are partially offset by a personnel reimbursement in from the Transportation Sales Tax Special Revenue Fund for salary costs related to Greenbelts Administration.
- Operating expenditures represent a decrease in printing and binding for one-time funding to update the County's Zoning and Land Development Regulations. The decrease is slightly offset by copier costs based on anticipated usage.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Provide a high level of planning services to a diverse population base.

Objective 1(a): Reduce staff errors regarding zoning applications to <5%.

Objective 1(b): Process 95% of site plan review applications within 30 days.

Objective 1(c): Review 100% of subdivision applications within 10 days.

PLANNING (continued)

GENERAL FUND

GENERAL GOVERNMENT

Objective 1(d): Complete 100% of graphic zoning requests within 30 days.

Objective 1(e): Resolve 100% of street numbering/naming inquiries and distribution of new streets within 3 days.

MEASURES:

	<u>Objective</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Actual</u>	<u>FY 2007 Projected</u>
Input:				
Subdivision applications submitted	1(c)	530	698	615
Graphic zoning requests received	1(d)	196	165	180
Number of new streets	1(e)	185	115	150
Number of managers/supervisors	2(a)	9	11	11
Output:				
Zoning applications processed ¹	1(a)	3,400	3,741	3,500
Site plans reviewed	1(b)	108	85	100
Number of department employees participating in the interview process	2(b)	9	11	11
Outcome:				
Percent of zoning applications processed error free	1(a)	85.0%	87.0%	90.0%
Percent of site plan review applications processed within 30 days	1(b)	90.0%	90.0%	95.0%
Percent of subdivision applications reviewed within 10 days	1(c)	98.0%	98.0%	100%
Percent of graphic zoning requests completed within 30 days	1(d)	99.0%	99.0%	100%
Percent of street inquiries resolved within 3 days	1(e)	100%	100%	100%
Percent of new streets distributed to emergency services	1(e)	100%	100%	100%
Percent of managers/supervisors completing diversity training	2(a)	66.7%	72.0%	100%
Percent of employees trained in "Team Interviewing"	2(b)	100%	100%	100%
Percent of interviews conducted with "Team Interviewing"	2(b)	100%	100%	100%

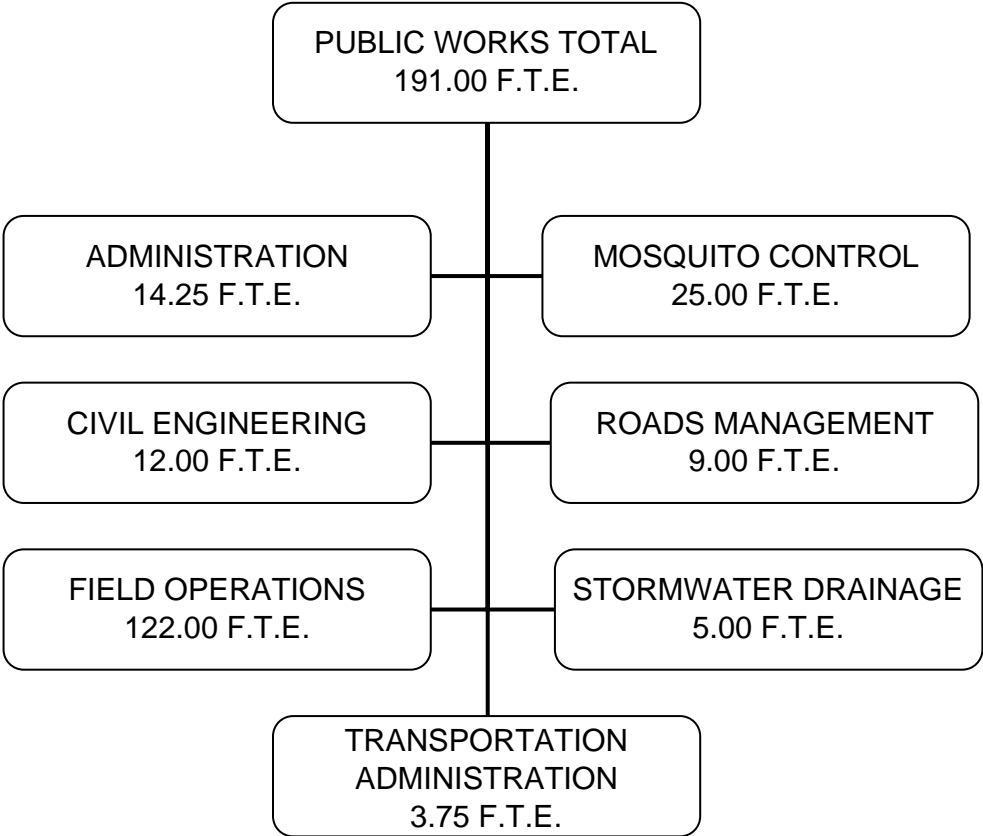
¹ Excludes zoning change applications

2007 ACTION STEPS

Department Goal 1

- Receive \$1.3 million reimbursement from the State for Phase II Wireless system.
- Develop and implement a strategy for the State mandated ten-year update of the Comprehensive Plan.
- Implement Greenbelts Plan.

PUBLIC WORKS



PUBLIC WORKS

Mission: Public Works is responsible for setting up measures that protect the public from hazards, providing safe passage to and from destinations within the county, improving public services in order to improve the quality of life for County citizens, and providing upkeep and maintenance of County property.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	183.00	185.00	189.00	191.00	2.00	1.1
General Fund	\$ 750	\$ 750	\$ 215,500	\$ 300,500	\$ 85,000	39.4
Special Revenue Fund	371,010	500,666	430,175	-	(430,175)	(100.0)
TOTAL SOURCES	<u>\$ 371,760</u>	<u>\$ 501,416</u>	<u>\$ 645,675</u>	<u>\$ 300,500</u>	<u>\$ (345,175)</u>	(53.5)
General Fund	\$ 9,382,256	\$ 9,983,914	\$ 11,978,351	\$ 13,160,408	\$ 1,182,057	9.9
Special Revenue Fund	477,607	800,901	14,967,015	17,060,891	2,093,876	14.0
TOTAL DISBURSEMENTS	<u>\$ 9,859,863</u>	<u>\$ 10,784,815</u>	<u>\$ 26,945,366</u>	<u>\$ 30,221,299</u>	<u>\$ 3,275,933</u>	12.2

Sources: The sources represent charges and fees for mosquito abatement services. These revenues were moved in FY 2007 from the Special Revenue Fund to the General Fund.

Disbursements: Special Revenue Fund disbursements reflect an increase for additional transportation projects. Total disbursements reflect the hiring of two full-time employees for the Stormwater Drainage Division, the actual grades and steps of the incumbents, and higher fringe benefit costs. Also reflected are increased capital expenses and fleet charges for the Field Operations, Mosquito Control, and Stormwater Drainage Divisions.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Ensure the citizens of Charleston County are provided a safe and effective locally maintained road system.

Objective 1: Resurface 100% of qualified roads prior to onset of accelerated decline in service life prior to the downgrade from good rating to fair rating.

Department Goal 2: To regulate and manage the mosquito population in Charleston County.

Objective 2: Maintain an Adult Density Index (ADI) below 2.5.

Initiative II: Human Resources and Resource Management

Department Goal 3: Develop and maintain a diverse Department at all levels.

Objective 3(a): Through the Human Resources Department, expand regions for circulation of vacancy notices.

Objective 3(b): Provide a positive environment to encourage internal minority development and advancement.

Objective 3(c): Provide for annual diversity and awareness training for all Public Works employees.

PUBLIC WORKS (continued)

MEASURES:		FY 2005	FY 2006	FY 2007
	Objective	Actual	Actual	Projected
Input:				
Funds programmed for resurfacing program ¹	1	\$3,569,915.79	\$8,385,946	\$7,000,000
Number of qualifying road lane miles ²	1	27.4	50.9	50.9
Percent urban		36.0%	11.4%	11.4%
Percent suburban		57.0%	43.7%	43.7%
Percent rural		7.0%	44.9%	44.9%
Mosquito Control budget ³	2	\$2,154,620	\$2,133,344	\$1,883,034
Number of vacant positions	3(a)	47	72	72
Number of qualified applicants, all positions ⁴	3(a)	n/a	713	713
Output:				
Light trap collection count	2	9.3	8.8	8.8
Landing rate count	2	27.3	3.1	3.1
Two day service request average	2	13.0	8.0	8.0
Number of employees requesting entry into the Skill Based Pay program	3(b)	10	11	11
Number of filled positions	3(c)	171	176	176
Number of employees attending diversity and awareness training	3(c)	11	126	60
Efficiency:				
Cost per lane mile of resurfaced roads ²	1	\$130,288.90	\$164,753.36	\$164,753.36
ADI per dollar expended	2	\$431,788	\$1,066,672	\$753,214
Outcome:				
Percent of qualifying roads resurfaced	1	42.0%	99.0%	99.0%
Level of mosquito control (ADI)	2	4.99	2.0	2.5
Funding for Skill Based Pay program	3(b)	\$32,131	\$27,278	\$0
Percent of employees attending diversity and awareness training	3(c)	6.4%	73.3%	34.9%

¹ FY 2007 projection based on \$3,000,000 C Funds and \$4,000,000 from half-cent sales tax. Does not include allowance for possible grant matches.

² FY 2005 and FY 2006 represent actual road miles resurfaced. FY 2007 data unavailable as contract has not been developed.

³ FY 2005 and FY 2006 include the General Fund and Special Revenue Fund. FY 2007 reflects the General Fund.

⁴ FY 2006 data provided by Human Resources Department.

2007 ACTION STEPS

Department Goal 1

- Seek alternate methods of funding to be used toward resolution of resurfacing backlog.

Department Goal 2

- Develop a correlation between mosquito-borne health threats and Adult Density Index.

Department Goal 3

- Actively recruit qualified minority applicants for Department vacancies.
- Assure staff receives diversity training.
- Include Human Resources Department as part of the application review process.
- Identify adequate funding for Skill Based Pay program.

PUBLIC WORKS (continued)

GENERAL FUND

PUBLIC WORKS

DIVISION - Administration

Mission: The Administration Division of Public Works manages and coordinates the activities of Public Works' six other operating divisions to ensure efficient and consistent delivery of the department's service activities to the citizens of Charleston County.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	15.00	15.00	15.00	14.25	(0.75)	(5.0)
Personnel	\$ 832,356	\$ 825,806	\$ 931,741	\$ 891,121	\$ (40,620)	(4.4)
Operating	89,841	110,152	119,578	123,770	4,192	3.5
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	922,197	935,958	1,051,319	1,014,891	(36,428)	(3.5)
Interfund Transfer Out	2,000	25,000	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 924,197</u>	<u>\$ 960,958</u>	<u>\$ 1,051,319</u>	<u>\$ 1,014,891</u>	<u>\$ (36,428)</u>	(3.5)

Funding Adjustments for FY 2007 Include:

- Personnel expenditures represent a 75 percent shift of the Public Works Director's salary and fringe benefits to the Transportation Sales Tax, the actual grades and steps of the incumbents, and higher fringe benefit costs.
- Operating expenditures reflect an increase due to higher postage costs and anticipated copier usage.

PUBLIC WORKS (continued)

GENERAL FUND

PUBLIC WORKS

DIVISION – Civil Engineering

Mission: The Civil Engineering Division is charged with designing and providing field engineering assistance for the construction of road and drainage system projects, aiding subdivision development review, and facilitating the County's compliance with National Pollutant Discharge Elimination System (NPDES) Phase II regulations.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	12.00	12.00	12.00	12.00	0.00	0.0
Charges and Fees	\$ 750	\$ 750	\$ 500	\$ 500	\$ -	100.0
TOTAL REVENUES	<u>\$ 750</u>	<u>\$ 750</u>	<u>\$ 500</u>	<u>\$ 500</u>	<u>\$ -</u>	100.0
Personnel	\$ 582,524	\$ 627,271	\$ 743,559	\$ 746,095	\$ 2,536	0.3
Operating	113,368	181,807	97,274	92,256	(5,018)	(5.2)
Capital	<u>13,769</u>	<u>49,730</u>	<u>-</u>	<u>-</u>	<u>-</u>	0.0
TOTAL EXPENDITURES	709,661	858,808	840,833	838,351	(2,482)	(0.3)
Interfund Transfer Out	<u>1,500</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	0.0
TOTAL DISBURSEMENTS	<u>\$ 711,161</u>	<u>\$ 858,808</u>	<u>\$ 840,833</u>	<u>\$ 838,351</u>	<u>\$ (2,482)</u>	(0.3)

Funding Adjustments for FY 2007 Include:

- Revenues reflect right-of-way abandonment requests.
- Personnel expenditures represent the actual grades and steps of the incumbents and higher fringe benefit costs.
- Operating expenditures represents a decrease in the cost of maintenance contracts on machinery and fleet maintenance based on past and current usage.

PUBLIC WORKS (continued)

GENERAL FUND

PUBLIC WORKS

DIVISION – Field Operations

Mission: The Field Operations Division provides for the operation and transportation of all Public Work's heavy equipment; canal cleaning and clearing; bridge maintenance and replacement, pavement maintenance, rocking and paving of roads, streets, driveways, and parking areas; traffic-control sign installation and maintenance; road and drainage construction/maintenance; and special construction projects to ensure that the citizens of Charleston County are provided a safe and effective locally maintained road and drainage system.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	122.00	122.00	122.00	122.00	0.00	0.0
Miscellaneous	\$ -	\$ -	\$ 215,000	\$ -	\$ (215,000)	(100.0)
TOTAL REVENUES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 215,000</u>	<u>\$ -</u>	<u>\$ (215,000)</u>	<u>(100.0)</u>
Personnel	\$ 4,303,299	\$ 4,582,671	\$ 4,894,183	\$ 5,003,187	\$ 109,004	2.2
Operating	1,410,901	1,439,806	1,628,213	1,999,883	371,670	22.8
Capital	<u>5,441</u>	<u>-</u>	<u>1,333,000</u>	<u>1,672,375</u>	<u>339,375</u>	<u>25.5</u>
TOTAL EXPENDITURES	5,719,641	6,022,477	7,855,396	8,675,445	820,049	10.4
Interfund Transfer Out	<u>36,205</u>	<u>17,206</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.0</u>
TOTAL DISBURSEMENTS	<u>\$ 5,755,846</u>	<u>\$ 6,039,683</u>	<u>\$ 7,855,396</u>	<u>\$ 8,675,445</u>	<u>\$ 820,049</u>	<u>10.4</u>

Funding Adjustments for FY 2007 Include:

- Revenues decreased as the FY 2006 revenues were from one-time sales of used equipment.
- Personnel expenditures represent the actual grades and steps of the incumbents and higher fringe benefit costs.
- Operating expenditures include increased funding for fleet maintenance.
- Capital expenses include the replacement of five one-ton crew cab pickup trucks, ten one-half ton pickup trucks, three dump trucks, one flatbed truck, one dozer, one backhoe, six tractors, and one motor grader. In addition, capital includes the upgrade of two pickup trucks to one-ton crew cab pickup trucks.

PUBLIC WORKS (continued)

GENERAL FUND

HEALTH AND WELFARE

DIVISION – Mosquito Control

Mission: The Mosquito Control Division protects the health and well-being of the citizens of Charleston County through an integrated program consisting of suppression of mosquitoes with safe, effective and economical control products, source elimination, and public education.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	25.00	25.00	25.00	25.00	0.00	0.0
Charges and Fees	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000	100.0
TOTAL REVENUES	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000	100.0
Personnel	\$ 979,362	\$ 974,602	\$ 1,028,123	\$ 1,137,722	\$ 109,599	10.7
Operating	369,668	517,692	661,675	988,176	326,501	49.3
Capital	-	-	-	39,275	39,275	100.0
TOTAL EXPENDITURES	1,349,030	1,492,294	1,689,798	2,165,173	475,375	28.1
Interfund Transfer Out	158,500	141,175	-	-	-	0.0
TOTAL DISBURSEMENTS	\$ 1,507,530	\$ 1,633,469	\$ 1,689,798	\$ 2,165,173	\$ 475,375	28.1

Funding Adjustments for FY 2007 Include:

- Revenues reflect the closing of the Mosquito Control Special Revenue Fund and moving that program into this division. These revenues are derived from contracts for services provided to dredged material disposal sites managed by federal, state, and local officials.
- Personnel costs reflect the grades and steps of the incumbents and higher fringe benefit costs. In addition, personnel costs reflect the transfer of anticipated vacancies to non-departmental.
- Operating expenditures represent higher pesticides costs due to the combination of the Mosquito Control Special Revenue Fund into the General Fund.
- Capital expenses include the replacement of a one ton pickup truck and one ultra-low volume spray unit.

PUBLIC WORKS (continued)

GENERAL FUND

PUBLIC WORKS

DIVISION – Roads Management

Mission: The Roads Management Division provides consolidated services for construction management, quality control, design, and materials testing on multi-jurisdictional infrastructure projects that include Federal, State, County, and Municipal roads, streets, bridges, sidewalks, and other transportation-related projects to ensure that funding is spent in an economical and efficient manner.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	9.00	9.00	9.00	9.00	0.00	0.0
Personnel	\$ 432,765	\$ 451,153	\$ 489,345	\$ 413,406	\$ (75,939)	(15.5)
Operating	41,194	39,843	51,660	53,142	1,482	2.9
Capital	<u>9,063</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	0.0
TOTAL EXPENDITURES	483,022	490,996	541,005	466,548	(74,457)	(13.8)
Interfund Transfer Out	<u>500</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	0.0
TOTAL DISBURSEMENTS	<u>\$ 483,522</u>	<u>\$ 490,996</u>	<u>\$ 541,005</u>	<u>\$ 466,548</u>	<u>\$ (74,457)</u>	(13.8)

Funding Adjustments for FY 2007 Include:

- Personnel expenditures represent a personnel reimbursement in from the Charleston County Transportation Committee (CCTC) for projects managed.
- Operating expenditures represent an increase in fleet maintenance due to fuel costs.

PUBLIC WORKS (continued)

GENERAL FUND

PUBLIC WORKS

DIVISION – Stormwater Drainage

Mission: The Stormwater Drainage Division will implement a stormwater management program to address water quality issues for the citizens of Charleston County. The division will do this by testing, surveying, and monitoring water quality in all areas of the county and taking the necessary measures to improve the quality of water run off for all the citizens of Charleston County.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	0.00	0.00	3.00	5.00	2.00	66.7
Personnel	\$ -	\$ -	\$ 51,000	\$ 345,663	\$ 294,663	577.8
Operating	-	-	149,000	1,722,885	1,573,885	1056.3
Capital	-	-	-	64,750	64,750	100.0
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 200,000</u>	<u>\$ 2,133,298</u>	<u>\$ 1,933,298</u>	966.6

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the addition of two full-time employees (FTEs), a Cost of Living Adjustment (COLA), and higher fringe benefit costs.
- Operating expenditures represent start-up and ongoing costs related to this program. In addition, operating costs include \$310,000 for drainage projects and a sizeable contingency until revenue collection rates are determined.
- Capital expenditures reflect two one-half ton pickup trucks and a Sokkia Set-510 Total Station.

PUBLIC WORKS (continued)

SPECIAL REVENUE FUND

PUBLIC WORKS

DIVISION – Transportation Administration

Mission: The Transportation Administration Division provides coordination, strategic planning, and direction for transportation improvement in Charleston County.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	2.00	3.00	3.75	-	-
Personnel	\$ -	\$ 21,750	\$ 273,555	\$ 411,167	\$ 137,612	50.3
Operating	-	-	31,201	110,600	79,399	254.5
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ 21,750</u>	<u>\$ 304,756</u>	<u>\$ 521,767</u>	<u>\$ 217,011</u>	71.2

Funding Adjustments for FY 2007 Include:

- Personnel expenditures represent the 75 percent shift of the Public Works Director's salary and fringe benefits to Sales Tax Administration, higher fringe benefit costs, and a Cost of Living Adjustment (COLA).
- Operating expenditures represent an increase due to the implementation of indirect costs.

PUBLIC WORKS (continued)

SPECIAL REVENUE FUND

PUBLIC WORKS

PROGRAM – Transportation Projects

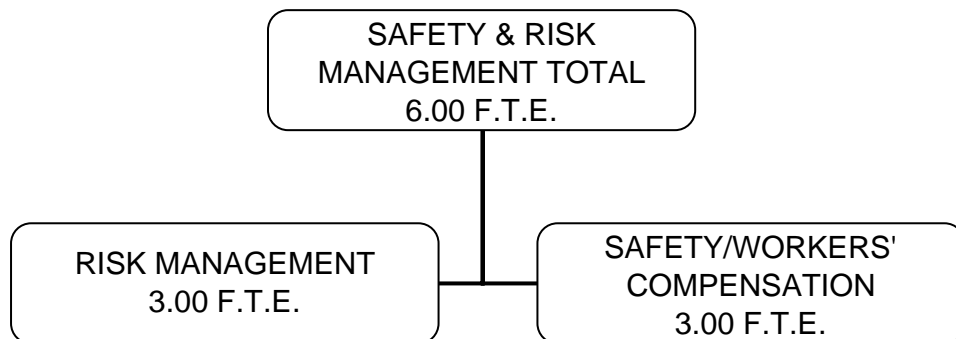
Mission: The Transportation Projects Division provides project management for transportation projects in Charleston County.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Consulting Services	\$ -	\$ -	\$ 5,304,259	\$ 3,905,826	\$ (1,398,433)	(26.4)
Public Works Projects	-	-	1,750,000	1,000,000	(750,000)	(42.9)
Drainage Projects	-	-	1,100,000	1,000,000	(100,000)	(9.1)
CCTC New Projects	-	-	2,000,000	2,000,000	-	0.0
CCTC Resurfacing Projects	-	-	4,000,000	4,000,000	-	0.0
Pedestrian/Bike Paths	-	-	-	500,000	500,000	100.0
Intersections	-	-	-	2,000,000	2,000,000	100.0
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 14,154,259</u>	<u>\$ 14,405,826</u>	<u>\$ 251,567</u>	<u>1.8</u>

Funding Adjustments for FY 2007 Include:

- The funding allocations shown above are made in accordance with the draft proposal of the Comprehensive Transportation Plan. In addition, consulting services reflect an increase for anticipated services to be provided in the second year of this five year contract.

SAFETY & RISK MANAGEMENT



SAFETY & RISK MANAGEMENT

Mission: Safety & Risk Management establishes a safe working environment for Charleston County employees and keeps premises free of hazards for the general public while ensuring that adequate insurance is obtained to cover the County's assets, liabilities, and employees.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	6.00	6.00	6.00	6.00	0.00	0.0
Internal Service Fund	<u>\$ 3,672,086</u>	<u>\$ 4,615,862</u>	<u>\$ 4,097,279</u>	<u>\$ 4,787,479</u>	<u>\$ 690,200</u>	16.8
TOTAL SOURCES	<u><u>\$ 3,672,086</u></u>	<u><u>\$ 4,615,862</u></u>	<u><u>\$ 4,097,279</u></u>	<u><u>\$ 4,787,479</u></u>	<u><u>\$ 690,200</u></u>	16.8
General Fund	\$ 1,563,794	\$ 1,931,338	\$ 2,285,515	\$ 2,398,166	\$ 112,651	4.9
Internal Service Fund	<u>3,706,724</u>	<u>4,197,608</u>	<u>4,222,279</u>	<u>4,787,479</u>	<u>565,200</u>	13.4
TOTAL DISBURSEMENTS	<u><u>\$ 5,270,518</u></u>	<u><u>\$ 6,128,946</u></u>	<u><u>\$ 6,507,794</u></u>	<u><u>\$ 7,185,645</u></u>	<u><u>\$ 677,851</u></u>	10.4

Sources: Total sources are increased to recover the cost of worker's compensation and the safety program from user departments.

Disbursements: Total disbursements reflect higher insurance premiums for tort liability, inland marine, and fire insurances. In addition, worker's compensation premiums are anticipated to increase due to higher premiums and anticipated claims.

SAFETY & RISK MANAGEMENT (continued)

GENERAL FUND

GENERAL GOVERNMENT

DIVISION – Risk Management

Mission: Risk Management ensures that adequate insurance is obtained to cover the County's assets, liabilities, and employees.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	3.00	3.00	3.00	1.15	(1.85)	(61.7)
Personnel	\$ 74,000	\$ 79,392	\$ 85,839	\$ 98,584	\$ 12,745	14.8
Operating	976,576	1,363,087	2,199,676	2,299,582	99,906	4.5
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	1,050,576	1,442,479	2,285,515	2,398,166	112,651	4.9
Interfund Transfer Out	513,218	488,859	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 1,563,794</u>	<u>\$ 1,931,338</u>	<u>\$ 2,285,515</u>	<u>\$ 2,398,166</u>	<u>\$ 112,651</u>	4.9

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grades and steps of the incumbents and higher fringe benefit costs. Part of the change is also due to updating the percentage of salaries that are paid from this division or the Workers' Compensation Division.
- Operating expenditures are increased to support anticipated higher premiums for tort liability, inland marine, and fire insurances. Based on historical usage, funding was decreased in the professional medical services area that pays for required annual physicals for employees.

Performance Measures:

Initiative II: Human Resources and Resource Management

Department Goal 1: Provide safety training to all new and existing employees.

Objective 1: Develop files documenting orientation training completed of all new hires within 10 working days of orientation.

Department Goal 2: Achieve a diverse workforce.

Objective 2(a): Increase diversity awareness on the management/supervisor level.

Objective 2(b): Respond to all Americans with Disabilities Act (ADA) complaints within two (2) business days.

Initiative I: Service Delivery

Department Goal 3: To protect the County's assets, liabilities, and employees by securing the necessary insurance or risk financing technique on a timely basis.

Objective 3(a): Review and approve insurance certificates required of contractors performing work for the County, with a turnaround of 100%, within two business days.

Objective 3(b): Submit insurance renewal applications to insurance carriers 30 days prior to renewal date.

SAFETY & RISK MANAGEMENT (continued)

GENERAL FUND

GENERAL GOVERNMENT

Objective 3(c): Administer and maintain all property, liability, vehicle, equipment, bonds, and aviation insurance policies and claim files for the County, with 100% of the claims being reported within two business days. Claims will be submitted by the prescribed deadlines to avoid all fines.

MEASURES:	<u>Objective</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Actual</u>	<u>FY 2007 Projected</u>
Input:				
Number of managers/supervisors	2(a)	1	2	2
Number of ADA complaints	2(b)	3	2	2
Tort and property claims	3(c)	131	135	140
Output:				
Training completed (Defensive Driver – DDC-4)	1	192	226	250
County vehicle accidents	1	228	187	165
Efficiency:				
Average staff trained per month (drivers)	1	16	19	19
Outcome:				
Percent of vehicle accidents (down)	1	6.0%	18.0%	12.0%
Percent of orientation training filed within 10 working days	1	96.0%	96.0%	96.0%
Percent of managers/supervisors completing diversity training	2(a)	100%	100%	100%
Two business days response on ADA complaints.	2(b)	100%	100%	100%
Two business days turnaround on approving insurance certificates for contractors	3(a)	100%	100%	100%
Submitting insurance renewal applications to insurance carriers 30 days prior to renewal date	3(b)	92.0%	95.0%	95.0%
Two business days turnaround on reporting insurance claims to carriers	3(c)	96.0%	90.0%	93.0%

2007 ACTION STEPS

Department Goal 1

- Review and update the Vehicle Collision Review Board Policy introduced in 1989.

Department Goal 3

- Explore and recommend to the Management Team, where applicable, Risk Financing Alternatives, which include larger deductibles and self-insurance funding.
- Develop an automated insurance charge-back system for Internal Service Fund and Enterprise Fund accounts.

SAFETY & RISK MANAGEMENT (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

DIVISION – Safety/Workers’ Compensation

Mission: The Safety/Workers’ Compensation Division reduces the impact of worker related accidents through specialized training to minimize the cost of injury to the County’s total workforce.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	3.00	3.00	3.00	4.85	1.85	61.7
Intergovernmental	\$ -	\$ -	\$ 2,400	\$ -	\$ (2,400)	100.0
Charges and Fees	3,632,292	4,197,755	4,059,879	4,672,479	612,600	15.1
Interest	33,518	54,878	35,000	115,000	80,000	16.7
Miscellaneous	6,276	8,229	-	-	-	0.0
TOTAL REVENUES	3,672,086	4,260,862	4,097,279	4,787,479	690,200	16.8
Interfund Transfers In	-	355,000	-	-	-	0.0
TOTAL SOURCES	\$ 3,672,086	\$ 4,615,862	\$ 4,097,279	\$ 4,787,479	\$ 690,200	16.8
Personnel	\$ 367,833	\$ 368,010	\$ 387,142	\$ 392,412	\$ 5,270	1.4
Operating	3,338,891	3,829,598	3,792,137	4,337,917	545,780	14.4
Capital	-	-	43,000	57,150	14,150	32.9
TOTAL EXPENSES	\$ 3,706,724	\$ 4,197,608	\$ 4,222,279	\$ 4,787,479	\$ 565,200	13.4
Increase (Use) of Fund Balance	\$ (34,638)	\$ 418,254	\$ (125,000)	\$ -	\$ 125,000	(100.0)
Beginning Fund Balance	307,618	272,980	691,234	520,738	(170,496)	(24.7)
Ending Fund Balance	<u>\$ 272,980</u>	<u>\$ 691,234</u>	<u>\$ 566,234</u>	<u>\$ 520,738</u>	<u>\$ (45,496)</u>	<u>(8.0)</u>

Funding Adjustments for FY 2007 Include:

- Revenues are increased to recover the cost of the worker’s compensation and the safety programs from user departments. Interest income is also higher due to higher interest rates.
- Personnel expenses reflect the actual grades and steps of the incumbents, higher fringe benefit costs and a Cost of Living Adjustment (COLA). In addition, position allocations within the department have been updated for FY 2007.
- Operating expenses will increase due to growth in workers’ compensation premiums and an anticipated increase in claims.
- Capital expenses will replace two X-ray machines and a respiratory fit test device. Capital expenses will also fund a new photographic bore scope.

SAFETY & RISK MANAGEMENT (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Respond to safety issues on a timely basis.

Objective 1: Investigate all on-the-job injuries within 10 working days to determine cause and corrective measures for prevention of similar injuries in the future.

Initiative II: Human Resources and Resource Management

Department Goal 2: Achieve a diverse workforce.

Objective 2: Increase diversity awareness on the management/supervisory level.

Initiative IV: Workflow Analysis-Process Management

Department Goal 3: Adhere to all State and Federal safety guidelines.

Objective 3(a): Immediate completion of the Occupational Safety and Health (OSHA) record keeping logs, with a turnaround of 100%, within two business days. Reports will be submitted to OSHA by the prescribed deadlines.

Objective 3(b): Administer and maintain all workers' compensation policies and claim files for the County, with 100% of the claims being reported within two business days. Claims will be submitted by the prescribed deadlines to avoid all fines.

Objective 3(c): Work with Department of Health and Environmental Control (DHEC) to ensure annual compliance with environmental laws and regulations with regard to the County's underground storage tanks.

Initiative V: Quality Control

Department Goal 4: Provide defensive driver training to all County drivers.

Objective 4(a): Respond to employee complaints for safety hazards and IAQ¹ problems within 2 working days.

Objective 4(b): Offer the DDC-4² classes (VCRB³ directed) to all new drivers two months after the hire date.

SAFETY & RISK MANAGEMENT (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Number of strain injuries	1	35	33	30
Number of fall injuries	1	33	29	27
Number of managers/supervisors	2	2	2	2
Workers' compensation claims/on-the-job injuries	1,3(b)	294	281	270
Employee safety hazard complaints received	4(a)	32	29	26
Output:				
New drivers trained in DDC-4	4(b)	192	226	250
Percent of new drivers trained in DDC-4	4(b)	96.0%	98%	98%
Efficiency:				
Lost work days	1	1,804	1,837	1,820
Lost work days due to falls	1	313	367	340
Outcome:				
Percent of strain injury reduction	1	17.0%	6.0%	9.0%
Percent of fall injury reduction	1	15.0%	12.0%	7.0%
Workers' compensation fines assessed and paid	1,3(b)	None	None	None
Percent of managers/supervisors completing diversity training	2	100%	100%	100%
Two business day completion of OSHA log	3(a)	100%	100%	100%
Submission of OSHA reports by the prescribed deadline	3(a)	100%	100%	100%
Two business days turnaround on reporting insurance claims to carriers	3(a)(b)	98.0%	95.0%	95.0%
Environmental liabilities incurred per the audited financial statements	3(c)	0	0	0
Percent of safety hazard complaints responded to within 2 working days	4(a)	100%	100%	100%

¹ Indoor Air Quality

² Defensive Driving Course

³ Vehicle Collision Review Board

2007 ACTION STEPS

Department Goal 1

- Enhance the County Safety Committee's function by promoting departmental teamwork and accountability.

Department Goal 2

- Train supervisors in substance abuse recognition.

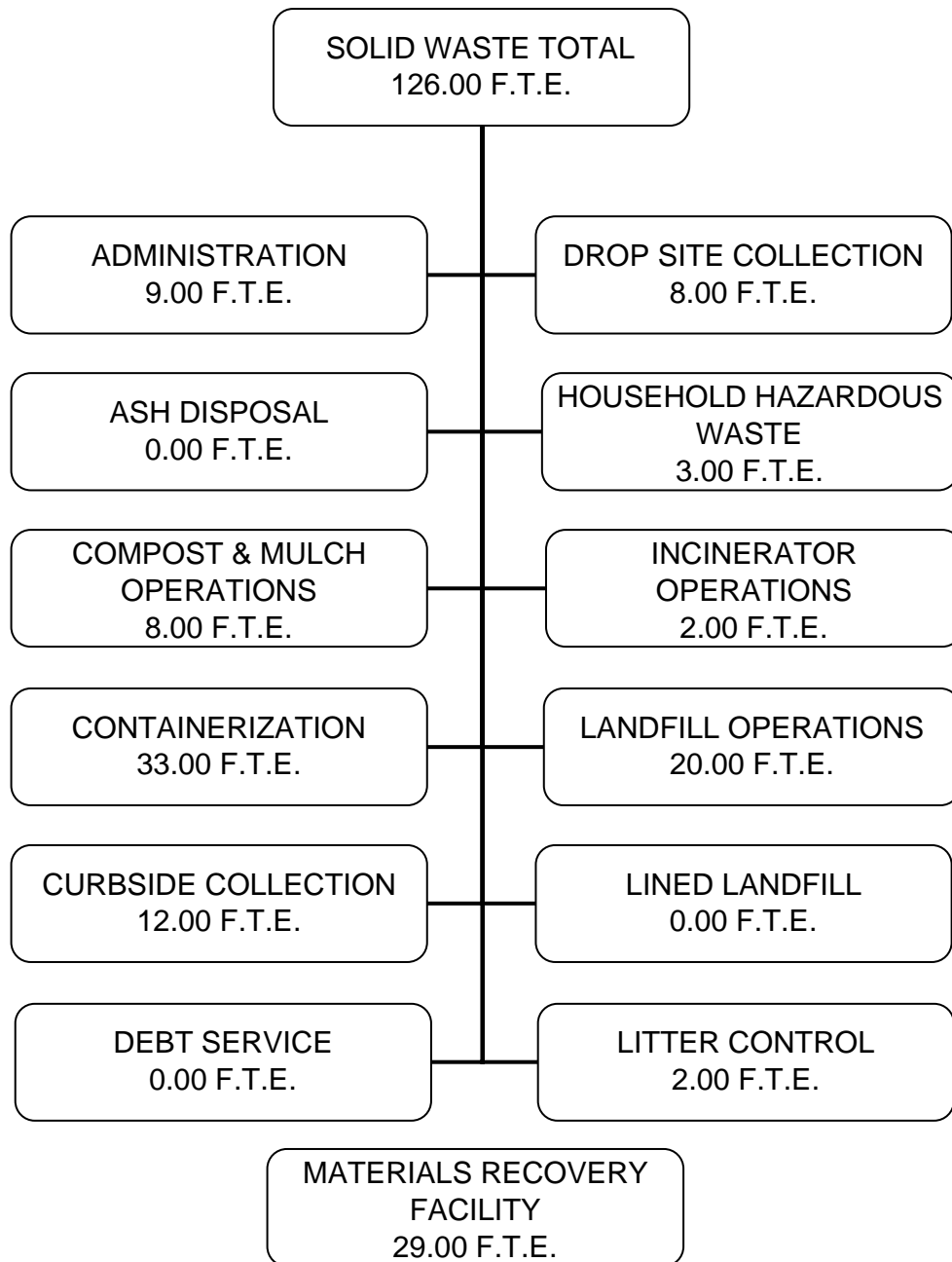
Department Goal 3

- Train Public Works and Solid Waste employees on new Federal regulations regarding disaster site safety.

Department Goal 4

- Utilize Change A Life Hire A Kid (CALHAK) and Trident Youth Work employees on part-time assignments allowing young, disadvantaged, predominantly minority students a valuable work experience.

SOLID WASTE



SOLID WASTE

Mission: Responsibilities of this Department encompass solid waste collection, processing, disposal and recycling. Divisions/Programs include Administration, Compost and Mulch Operations, Containerization, Curbside Collection, Debt Service, Drop Site Collection, Household Hazardous Waste, Incinerator Operations, Landfill Operations, Lined Landfill, Litter Control, and the Materials Recovery Facility (Recycling Center).

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	126.00	126.00	126.00	126.00	-	-
Enterprise Fund	<u>\$ 12,435,092</u>	<u>\$ 14,354,257</u>	<u>\$ 12,679,800</u>	<u>\$ 13,544,800</u>	<u>\$ 865,000</u>	6.8
TOTAL SOURCES	<u>\$ 12,435,092</u>	<u>\$ 14,354,257</u>	<u>\$ 12,679,800</u>	<u>\$ 13,544,800</u>	<u>\$ 865,000</u>	6.8
Enterprise Fund	<u>\$ 27,888,018</u>	<u>\$ 30,698,149</u>	<u>\$ 35,256,800</u>	<u>\$ 37,910,060</u>	<u>\$ 2,653,260</u>	7.5
TOTAL DISBURSEMENTS	<u>\$ 27,888,018</u>	<u>\$ 30,698,149</u>	<u>\$ 35,256,800</u>	<u>\$ 37,910,060</u>	<u>\$ 2,653,260</u>	7.5

Sources: The sources represent higher revenues from landfill tipping fees, sales of recyclables, and interest earnings.

Disbursements: Total disbursements reflect a higher incinerator contract payment related to the contractor's debt service on the facility. In addition, disbursements represent the additional costs to treat leachate collected from the closure of phase one of the Bees Ferry Landfill.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Ensure all solid waste created in Charleston County is disposed of in an environmentally safe manner, with an emphasis on efficiency and effectiveness.

Objective 1: Achieve 95% of practical capacity of incinerator waste.

Department Goal 2: Increase citizen involvement in the curbside recycling program.

Objective 2: Achieve a 35% or greater participation rate in the curbside recycling program.

Initiative II: Human Resource and Resource Management

Department Goal 3: Increase employee training and continuing education.

Objective 3: Create a baseline for employee training and continuing education.

SOLID WASTE (continued)

MEASURES:		FY 2005	FY 2006	FY 2007
	<u>Objective</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
Input:				
Total number of eligible households	2	91,620	92,124	92,500
Number of managers/supervisors	3	15	15	15
Output:				
Total tons of incinerated waste	1	222,108	227,383	227,000
Total tons disposed of MSW ¹ at the Landfill	1	125,452	91,648	80,000
Total neighborhood recycling improvement programs	2	17	21	12
Number of dept employees participating in the interview process	3	15	15	15
Efficiency:				
Total cost of incinerator operations	1	\$17,290,356	18,906,182	21,786,857
Total cost of curbside recycling program	2	\$884,706	1,167,787	1,526,868
Outcome:				
Percent of households participating in curbside recycling	2	33.00%	33.0%	34.0%
Percent of managers/supervisors completing diversity training	3	100%	100%	100%
Percent of employees trained in "Team Interviewing"	3	100%	100%	100%
Percent of interview conducted with "Team Interviewing"	3	100%	100%	100%

¹ Municipal Solid Waste

2007 ACTION STEPS

Department Goal 1

- Initiate closure of the last section of unlined landfill at Bees Ferry.
- Initiate the process to expand the C&D Landfill.
- Complete the economic analysis on the future of the waste-to-energy facility as a method for disposal in Charleston County.

Department Goal 2

- Improve the school recycling program.
- Identify additional or new products for the recycling program.

SOLID WASTE (continued)

ENTERPRISE FUND

PUBLIC WORKS

DIVISION - Administration

Mission: The Solid Waste Administration Division maintains support for the Solid Waste Department and provides community education to encourage participation in the Department's various programs and activities.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	9.00	9.00	9.00	9.00	0.00	0.0
Interfund Transfer In	\$ -	\$ 1,300	\$ -	\$ -	\$ -	0.0
TOTAL SOURCES	\$ -	\$ 1,300	\$ -	\$ -	\$ -	0.0
Personnel	\$ 627,238	\$ 679,955	\$ 716,858	\$ 751,566	\$ 34,708	4.8
Operating	1,476,077	1,570,115	1,788,779	1,626,514	(162,265)	(9.1)
Capital	-	-	-	19,500	19,500	100.0
TOTAL EXPENSES	2,103,315	2,250,070	2,505,637	2,397,580	(108,057)	(4.3)
Interfund Transfer Out	13,525	-	-	-	-	0.0
TOTAL DISBURSEMENTS	\$ 2,116,840	\$ 2,250,070	\$ 2,505,637	\$ 2,397,580	\$ (108,057)	(4.3)

Funding Adjustments for FY 2007 Include:

- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA). The increase is partially offset by a decrease in temporary employees.
- Operating expenses represent a decrease in the reimbursement to the General Fund for indirect administrative costs. The decrease is partially offset by additional funding for advertising costs and increased insurance premiums. Operating costs also reflect increased funding for work performed by Public Works due to an increase in the costs of material.
- Capital expenses represent funding for the replacement of three guard shacks at the recycling centers.

SOLID WASTE (continued)

ENTERPRISE FUND

PUBLIC WORKS

DIVISION – Compost and Mulch Operations

Mission: The Solid Waste Compost and Mulch Operations Division provides for the processing of natural wood waste in volumes delivered by municipalities, public service districts, and private haulers which includes the production of mulch and screened compost for sale to the public or wholesale operations.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	8.00	8.00	8.00	8.00	0.00	0.0
Charges and Fees	<u>\$ 19,164</u>	<u>\$ 16,335</u>	<u>\$ 30,000</u>	<u>\$ 20,000</u>	<u>(10,000)</u>	(33.3)
TOTAL REVENUES	<u>\$ 19,164</u>	<u>\$ 16,335</u>	<u>\$ 30,000</u>	<u>\$ 20,000</u>	<u>\$ (10,000)</u>	(33.3)
Personnel	\$ 287,884	\$ 343,338	\$ 374,355	\$ 395,803	\$ 21,448	5.7
Operating	346,314	193,384	274,599	262,463	(12,136)	(4.4)
Capital	<u>-</u>	<u>-</u>	<u>250,000</u>	<u>300,000</u>	<u>50,000</u>	20.0
TOTAL EXPENSES	634,198	536,722	898,954	958,266	59,312	6.6
Interfund Transfers Out	<u>-</u>	<u>16,484</u>	<u>-</u>	<u>-</u>	<u>-</u>	0.0
TOTAL DISBURSEMENTS	<u>\$ 634,198</u>	<u>\$ 553,206</u>	<u>\$ 898,954</u>	<u>\$ 958,266</u>	<u>\$ 59,312</u>	6.6

Funding Adjustments for FY 2007 Include:

- Revenues reflect a decline in compost production and sales based on current trends.
- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA).
- Operating expenses represent a decrease in provisions for leased heavy equipment due to replacement of a piece of equipment that has outlived its useful life. The decrease is partially offset by an increase in vehicle maintenance charges due to higher fuel prices.
- Capital expenses reflect the replacement of a trommel for processing vegetative waste at the compost facility.

SOLID WASTE (continued)

ENTERPRISE FUND

PUBLIC WORKS

DIVISON - Containerization

Mission: The Solid Waste Containerization Division collects and segregates trash, garbage, and recyclables from strategically located County-maintained convenience centers throughout the rural areas of the County for incineration, recycling, and composting.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	33.00	33.00	33.00	33.00	0.00	0.0
Personnel	\$ 973,755	\$ 1,114,195	\$ 1,127,138	\$ 1,195,324	\$ 68,186	6.0
Operating	479,036	496,483	348,008	496,184	148,176	42.6
Capital	-	-	215,000	234,000	19,000	8.8
TOTAL EXPENSES	1,452,791	1,610,678	1,690,146	1,925,508	235,362	13.9
Interfund Transfers Out	-	560	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 1,452,791</u>	<u>\$ 1,611,238</u>	<u>\$ 1,690,146</u>	<u>\$ 1,925,508</u>	<u>\$ 235,362</u>	13.9

Funding Adjustments for FY 2007 Include:

- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA).
- Operating expenses represent increased vehicle maintenance costs based on anticipated utilization and increased fuel price.
- Capital expenses represent funding for the replacement of a roll-off truck and a scow body truck.

SOLID WASTE (continued)

ENTERPRISE FUND

PUBLIC WORKS

DIVISION – Curbside Collection

Mission: The Solid Waste Collection Division provides curbside collection of recyclables to all urban areas of Charleston County and to urban schools.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	13.00	12.00	12.00	12.00	0.00	0.0
Personnel	\$ 407,016	\$ 475,254	\$ 561,600	\$ 592,341	\$ 30,741	5.5
Operating	561,629	538,193	406,187	485,777	79,590	19.6
Capital	-	-	200,000	148,500	(51,500)	(25.8)
TOTAL EXPENSES	<u>\$ 968,645</u>	<u>\$ 1,013,447</u>	<u>\$ 1,167,787</u>	<u>\$ 1,226,618</u>	<u>\$ 58,831</u>	5.0

Funding Adjustments for FY 2007 Include:

- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA).
- Operating expenses represent an increase due to the planned purchase of additional curbside bins for new neighborhoods. In addition, operating expenses reflect increased vehicle maintenance costs.
- Capital expenses represent the replacement of a recycling truck.

SOLID WASTE (continued)

ENTERPRISE FUND

PUBLIC WORKS

PROGRAM – Debt Service

Mission: The Debt Service Program accounts for servicing of the 2004 Solid Waste Revenue Bonds that refinanced the 1994 Solid Waste Revenue Bonds. This program records the interest expense and other costs related to the repayment of the borrowing.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	Percent <u>Change</u>
Positions/FTE	-	-	-	-	-	-
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	0.0
Operating	770,501	775,497	729,006	666,988	(62,018)	(8.5)
Capital	-	-	-	-	-	0.0
TOTAL EXPENSES	<u>\$ 770,501</u>	<u>\$ 775,497</u>	<u>\$ 729,006</u>	<u>\$ 666,988</u>	<u>\$ (62,018)</u>	<u>(8.5)</u>

Funding Adjustments for FY 2007 Include:

- Debt service expense represents decreased interest costs on the Solid Waste Revenue Bonds.

SOLID WASTE (continued)

ENTERPRISE FUND

PUBLIC WORKS

DIVISION – Drop Site Collection

Mission: The Solid Waste Drop Site Collection Division provides drop site containers located throughout the County to collect commingled materials and paper products to remove litter and overflow waste.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	8.00	8.00	8.00	8.00	0.00	0.0
Personnel	\$ 299,179	\$ 322,975	\$ 370,351	\$ 392,778	\$ 22,427	6.1
Operating	96,193	39,413	111,566	127,633	16,067	14.4
Capital	-	-	253,000	161,000	(92,000)	(36.4)
TOTAL EXPENSES	395,372	362,388	734,917	681,411	(53,506)	(7.3)
Interfund Transfer Out	-	4,837	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 395,372</u>	<u>\$ 367,225</u>	<u>\$ 734,917</u>	<u>\$ 681,411</u>	<u>\$ (53,506)</u>	(7.3)

Funding Adjustments for FY 2007 Include:

- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA).
- Operating expenses represent an increase due to the planned replacement of four drop site containers.
- Capital expenses represent the replacement of two trucks used to move containers.

SOLID WASTE (continued)

ENTERPRISE FUND

PUBLIC WORKS

DIVISION – Household Hazardous Waste

Mission: The Solid Waste Household Hazardous Waste Division provides for proper disposal of residential household hazardous wastes such as paint, gasoline, pool chemicals, and insecticides at the Bees Ferry Landfill.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	3.00	3.00	3.00	3.00	0.00	0.0
Charges and Fees	<u>\$ 19,599</u>	<u>\$ 17,497</u>	<u>\$ 15,000</u>	<u>\$ 16,000</u>	<u>\$ 1,000</u>	6.7
TOTAL REVENUES	<u>\$ 19,599</u>	<u>\$ 17,497</u>	<u>\$ 15,000</u>	<u>\$ 16,000</u>	<u>\$ 1,000</u>	6.7
Personnel	\$ 190,889	\$ 191,618	\$ 203,166	\$ 210,091	\$ 6,925	3.4
Operating	109,964	108,127	130,625	122,267	(8,358)	(6.4)
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	0.0
TOTAL EXPENSES	<u>\$ 300,853</u>	<u>\$ 299,745</u>	<u>\$ 333,791</u>	<u>\$ 332,358</u>	<u>\$ (1,433)</u>	(0.4)

Funding Adjustments for FY 2007 Include:

- Revenues represent an increase in the market for recycled paint based on current trends.
- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA).
- Operating expenses represent a decrease in the amount of disposed electronic waste being transported to an outside vendor. The decrease is slightly offset by an increase in vehicle maintenance charges due to higher fuel prices.

SOLID WASTE (continued)

ENTERPRISE FUND

PUBLIC WORKS

DIVISION – Incinerator Operations

Mission: The Solid Waste Incinerator Operations Division provides for the disposal of garbage at the Montenay Charleston Resource Facility.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	2.00	2.00	2.00	2.00	0.00	0.0
Charges and Fees	\$ 8,355,163	\$ 8,127,779	\$ 8,600,000	\$ 8,300,000	\$ (300,000)	(3.5)
Interest	356,046	778,765	400,000	700,000	300,000	75.0
TOTAL REVENUES	8,711,209	8,906,544	9,000,000	9,000,000	-	0.0
Interfund Transfers In	4,080	-	-	-	-	0.0
TOTAL SOURCES	<u>\$ 8,715,289</u>	<u>\$ 8,906,544</u>	<u>\$ 9,000,000</u>	<u>\$ 9,000,000</u>	<u>\$ -</u>	0.0
Personnel	\$ 59,406	\$ 66,026	\$ 66,951	\$ 72,220	\$ 5,269	7.9
Operating	13,839,657	15,348,095	18,839,231	21,694,387	2,855,156	15.2
Capital	-	-	-	20,250	20,250	0.0
TOTAL EXPENSES	<u>\$ 13,899,063</u>	<u>\$ 15,414,121</u>	<u>\$ 18,906,182</u>	<u>\$ 21,786,857</u>	<u>\$ 2,880,675</u>	15.2

Funding Adjustments for FY 2007 Include:

- Revenues reflect higher interest earnings due to an increase in interest rates. The increase is offset by a decrease in the price per kilowatt hour of electricity generated and sold at the facility. Revenues reflect no change in totals.
- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA).
- Operating expenses represent an increase in contractor costs for debt service pass-through costs and the addition of ash handling costs to the contract. In addition, the expenses reflect additional legal fees costs required to determine requirements for extending the Montenay contract beyond the year 2010.
- Capital expenses represent the upgrade of a pickup truck.

SOLID WASTE (continued)

ENTERPRISE FUND

PUBLIC WORKS

DIVISION – Landfill Operations

Mission: The Solid Waste Landfill Operations Division provides a disposal site for municipal solid waste and construction debris to Charleston County customers including residents, municipalities, public service districts, other government contractors, and private haulers.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	20.00	20.00	20.00	20.00	0.00	0.0
Intergovernmental	\$ 127,076	\$ 127,481	\$ 127,000	\$ 127,000	\$ -	0.0
Charges and Fees	<u>1,267,647</u>	<u>1,798,717</u>	<u>1,250,000</u>	<u>1,870,000</u>	<u>620,000</u>	49.6
TOTAL REVENUES	<u>\$ 1,394,723</u>	<u>\$ 1,926,198</u>	<u>\$ 1,377,000</u>	<u>\$ 1,997,000</u>	<u>\$ 620,000</u>	45.0
Personnel	\$ 938,948	\$ 978,586	\$ 1,041,744	\$ 1,108,344	\$ 66,600	6.4
Operating	2,508,933	2,819,353	1,700,956	2,610,339	909,383	53.5
Capital	<u>-</u>	<u>-</u>	<u>1,014,705</u>	<u>887,000</u>	<u>(127,705)</u>	(12.6)
TOTAL EXPENSES	3,447,881	3,797,939	3,757,405	4,605,683	848,278	22.6
Interfund Transfer Out	<u>650,000</u>	<u>1,453,406</u>	<u>800,000</u>	<u>800,000</u>	<u>-</u>	0.0
TOTAL DISBURSEMENTS	<u>\$ 4,097,881</u>	<u>\$ 5,251,345</u>	<u>\$ 4,557,405</u>	<u>\$ 5,405,683</u>	<u>\$ 848,278</u>	18.6

Funding Adjustments for FY 2007 Include:

- Revenues represent increased tipping fees based on current volume.
- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA). The increase is slightly offset by a decrease in contracted temporary service costs based on anticipated need.
- Operating expenses represent full-year funding for treatment of leachate collected from the closure of phase one of the Bees Ferry landfill. Treatment of leachate is required by the South Carolina Department of Health and Environmental Control. In addition, the increase is due to land preparation costs for the new lined landfill. Also reflected is increased fleet maintenance costs based on projected utilization and increased fuel costs.
- Capital expenses represent the replacement of a dump truck, a bulldozer, a lube truck, a tractor with mower, and a mower.
- Interfund Transfer Out is used to fund an annual appropriation for lined landfill construction. The amount remains constant.

SOLID WASTE (continued)

ENTERPRISE FUND

PUBLIC WORKS

PROGRAM – Lined Landfill

Mission: Through a consent order negotiated with the South Carolina Department of Health and Environment Control, the Lined Landfill Program accumulates funding for the construction of a lined landfill. This program remains in compliance with Subtitle “D” regulations as required by Federal and State agencies.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Interfund Transfer In	\$ 650,000	\$ 1,448,687	\$ 800,000	\$ 800,000	\$ -	0.0
TOTAL SOURCES	<u>\$ 650,000</u>	<u>\$ 1,448,687</u>	<u>\$ 800,000</u>	<u>\$ 800,000</u>	<u>\$ -</u>	0.0
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	0.0
Operating	-	-	-	-	-	0.0
Capital	-	-	800,000	800,000	-	0.0
TOTAL EXPENSES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 800,000</u>	<u>\$ 800,000</u>	<u>\$ -</u>	0.0

Funding Adjustments for FY 2007 Include:

- Interfund Transfer In represents the annual appropriation from the Solid Waste Fund for lined landfill construction.
- Capital expenses represent funding for the second cell of the Bees Ferry Landfill. Previous funding was set aside for the construction of a lined landfill in 2006 in accordance with a consent order from the SC Department of Health and Environmental Control.

SOLID WASTE (continued)

ENTERPRISE FUND

PUBLIC WORKS

DIVISION – Litter Control

Mission: The Solid Waste Litter Control Division provides education and enforcement of the various litter codes and ordinances of Charleston County in order to provide its citizens with a clean and healthy environment in which to live.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	2.00	2.00	2.00	2.00	0.00	0.0
Personnel	\$ 96,866	\$ 101,755	\$ 105,150	\$ 110,104	\$ 4,954	4.7
Operating	21,369	64,460	41,680	37,738	(3,942)	(9.5)
Capital	-	-	-	-	-	0.0
TOTAL EXPENSES	\$ 118,235	\$ 166,215	\$ 146,830	\$ 147,842	\$ 1,012	0.7

Funding Adjustments for FY 2007 Include:

- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA).
- Operating expenses reflect decreased requests for contracted services due to a lower number of nuisance properties requiring clean-up. The decrease is slightly offset by an increase in vehicle maintenance charges due to higher fuel prices.

SOLID WASTE (continued)

ENTERPRISE FUND

PUBLIC WORKS

DIVISION – Materials Recovery Facility

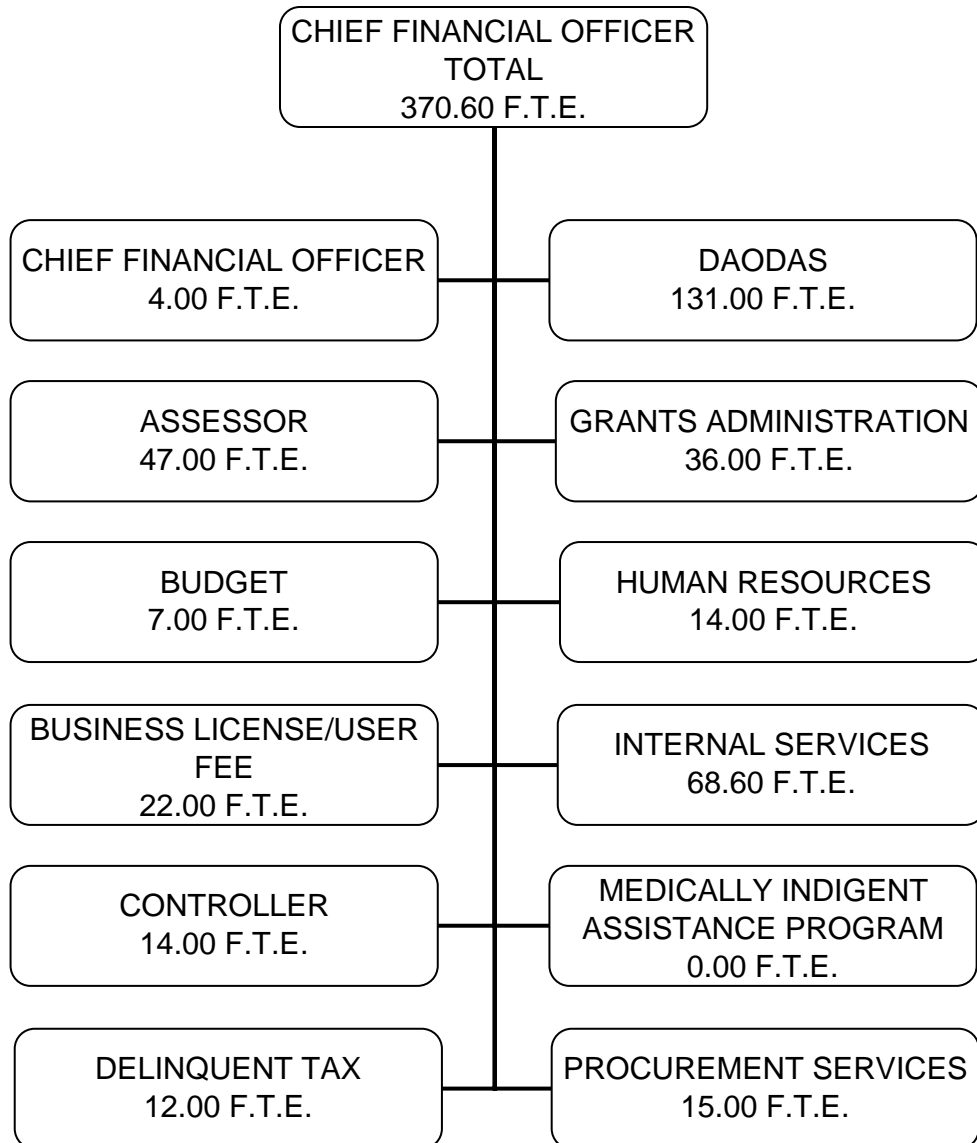
Mission: The Solid Waste Materials Recovery Facility provides for the processing and marketing of recyclable material collected in Charleston County and the processing of materials received from Charleston, Berkeley, and Dorchester counties.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	29.00	29.00	29.00	29.00	0.00	0.0
Intergovernmental	\$ 87,104	\$ 56,316	\$ -	\$ -	\$ -	0.0
Charges and Fees	1,509,546	1,948,347	1,457,800	1,681,800	224,000	15.4
Interest	36,061	33,033	-	30,000	30,000	100.0
Miscellaneous	3,606	-	-	-	-	0.0
TOTAL REVENUES	\$ 1,636,317	\$ 2,037,696	\$ 1,457,800	\$ 1,711,800	\$ 254,000	17.4
Personnel	\$ 896,123	\$ 860,149	\$ 973,686	\$ 1,034,328	\$ 60,642	6.2
Operating	605,329	503,142	192,459	228,121	35,662	18.5
Capital	-	-	100,000	318,500	218,500	218.5
TOTAL EXPENSES	\$ 1,501,452	\$ 1,363,291	\$ 1,266,145	\$ 1,580,949	\$ 314,804	24.9

Funding Adjustments for FY 2007 Include:

- Revenues represent an increase in current market prices for recyclable materials.
- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment. The increase is slightly offset by the elimination of contracted temporary services.
- Operating expenses represent an increase in fleet maintenance costs based on higher fuel costs.
- Capital expenses represent the replacement of a truck loader, a truck tractor and a hydraulic dock leveler.

CHIEF FINANCIAL OFFICER



CHIEF FINANCIAL OFFICER

GENERAL FUND

GENERAL GOVERNMENT

Mission: The Chief Financial Officer is responsible for the coordination and management of ten departments which include Assessor, Budget, Business License/User Fee, Controller, Delinquent Tax, Department of Alcohol and Other Drug Abuse Services, Grants Administration, Human Resources, Internal Services, and Procurement Services.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	4.00	4.00	4.00	4.00	0.00	0.0
Personnel	\$ 325,595	\$ 333,923	\$ 362,053	\$ 382,759	\$ 20,706	5.7
Operating	12,343	10,456	17,092	15,517	(1,575)	(9.2)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	337,938	344,379	379,145	398,276	19,131	5.0
Interfund Transfers Out	3,700	-	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 341,638</u>	<u>\$ 344,379</u>	<u>\$ 379,145</u>	<u>\$ 398,276</u>	<u>\$ 19,131</u>	5.0

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grades and steps of the incumbents and increased fringe benefit costs.
- Operating expenditures represent a decrease in training based on historical usage.

ASSESSOR

GENERAL FUND

GENERAL GOVERNMENT

Mission: The Assessor's Office appraises and assesses all real estate and mobile homes within the County Assessor's jurisdiction distributing the property tax for real estate and mobile home owners in accordance with State law in a manner that is the most cost effective.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	47.00	47.00	47.00	47.00	0.00	0.0
Licenses and Permits	\$ 4,915	\$ 3,830	\$ 3,500	\$ 4,000	\$ 500	14.3
Charges and Fees	<u>3,130</u>	<u>18,105</u>	<u>12,000</u>	<u>13,500</u>	<u>1,500</u>	12.5
TOTAL REVENUES	<u>\$ 8,045</u>	<u>\$ 21,935</u>	<u>\$ 15,500</u>	<u>\$ 17,500</u>	<u>\$ 2,000</u>	12.9
Personnel	\$ 2,172,497	\$ 2,397,214	\$ 2,574,569	\$ 2,644,677	\$ 70,108	2.7
Operating	143,938	230,595	181,817	219,323	37,506	20.6
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>8,120</u>	<u>8,120</u>	0.0
TOTAL EXPENDITURES	2,316,435	2,627,809	2,756,386	2,872,120	115,734	4.2
Interfund Transfer Out	<u>7,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	0.0
TOTAL DISBURSEMENTS	<u>\$ 2,323,435</u>	<u>\$ 2,627,809</u>	<u>\$ 2,756,386</u>	<u>\$ 2,872,120</u>	<u>\$ 115,734</u>	4.2

Funding Adjustments for FY 2007 Include:

- Revenues represent growth in fees for public reports.
- Personnel expenditures reflect the actual grades and steps of the incumbents and increased fringe benefit costs.
- Operating expenditures reflect higher postage charges for mass-mailings and postage rates to complete the reassessment process.
- Capital expenditures reflect the purchase of a replacement reader-printer.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Continue to increase proficiency in the production of assessments for ad valorem taxes.

Objective 1(a): Decrease cost per appraisal by 1% in constant dollars adjusted for increases in the Southeastern average Consumer Price Index (CPI).

Objective 1(b): Decrease cost per legal residence transaction by 1% in constant dollars adjusted for increases in the Southeastern average CPI.

Objective 1(c): Decrease cost per mobile home transaction by 1% in constant dollars adjusted for increases in the Southeastern average CIP.

ASSESSOR (continued)

GENERAL FUND

GENERAL GOVERNMENT

Initiative II: Human Resource and Resource Management

Department Goal 2: Achieve a diverse workforce.

Objective 2(a): Increase diversity awareness.

Objective 2(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

MEASURES:		FY 2005	FY 2006	FY 2007
	Objective	Actual	Actual	Projected
Input:				
Number of transactions	1(b)	9,430	10,340	10,340
Number of mobile home transactions	1(c)	5,835	5,850	5,850
Number of managers/supervisors	2(a)	11	8	3
Output:				
Percent of time spent on new construction, reviews, and appeals	1(a)	44.7%	43.5%	43.5%
Number of appraisals	1(a)	10,183	15,982	15,982
Percent of time spent on Legal Residence (LR) classification	1(b)	50.0%	50.0%	50.0%
Percent of time spent on mobile home transactions	1(c)	50.0%	50.0%	50.0%
Number of dept employees participating in the interview process	2(b)	11	10	1
Efficiency:				
Cost per appraisal	1(a)	\$96.25	\$63.56	\$52.15
Cost for completing appraisals	1(a)	\$980,168	\$1,015,877	\$833,465
Cost per legal residence application/class change	1(b)	\$12.82	\$10.39	\$7.70
Cost for processing LR changes	1(b)	\$120,918	\$107,458	\$79,640
Cost per mobile home transaction	1(c)	\$14.57	\$11.63	\$11.99
Cost for processing mobile homes	1(c)	\$85,010	\$68,091	\$70,174
Outcome:				
Reduction in appraisal cost	1(a)	\$31.49	\$32.69	\$11.41
Reduction in LR transaction cost	1(b)	(\$4.29)	\$2.43	\$2.69
Reduction in mobile home transaction cost	1(c)	\$4.56	\$2.94	(\$0.36)
Percent of managers/supervisors completing diversity training	2(a)	36.4%	72.7%	3.7%
Percent of employees trained in "Team Interviewing"	2(b)	0.09%	90.9%	10.0%
Percent of interview conducted with "Team Interviewing"	2(b)	0.0%	1.0%	0.0%

2007 ACTION STEPS

Department Goal 1

- Resolve any 2005 through 2007 appeals to the Board of Assessment Appeals and the Administrative Law Judge Division.
- Complete assessment of new construction and measurement changes for tax year 2007.
- Process and appraise new construction for tax year 2006 by July 1, 2007.
- Produce assessment increase projections to the Auditor to set millage by August 2007.

Department Goal 2

- Complete conversational Spanish.

BUDGET

GENERAL FUND

GENERAL GOVERNMENT

Mission: The Budget Department provides financial services for the County of Charleston in order to maintain the County's financial integrity and accountability and to support effective decision-making.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	6.00	6.00	7.00	7.00	0.00	0.0
Personnel	\$ 416,086	\$ 441,246	\$ 529,846	\$ 571,610	\$ 41,764	7.9
Operating	18,266	13,949	23,848	24,612	764	3.2
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	434,352	455,195	553,694	596,222	42,528	7.7
Interfund Transfer Out	10,000	5,000	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 444,352</u>	<u>\$ 460,195</u>	<u>\$ 553,694</u>	<u>\$ 596,222</u>	<u>\$ 42,528</u>	7.7

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grades and steps of the incumbents and higher fringe benefit costs. During budget deliberations, Council approved funding of \$32,073 for one temporary position to assist with an increasing workload.
- Operating expenditures reflect an increase in office expenses to support the transfer in of a position during FY 2006.

Performance Measures:

Initiative II: Human Resources and Resource Management

Department Goal 1: Achieve a diverse workforce.

Objective 1(a): Increase diversity awareness.

Objective 1(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

Objective 1(c): Improve staff qualifications through training to provide for succession planning and promotional opportunities.

Initiative III: Long-term Financial Planning

Department Goal 2: Determine financial resources necessary for the County's functions.

Objective 2(a): Develop and annually update a five-year plan for the General Fund (operating) and Debt Service Fund that incorporates the Capital Improvement Plan and equipment replacement program.

Objective 2(b): Update and/or develop at least 20% of the County's financial policies for adoption by County Council.

Initiative IV: Workflow Analysis-Process Management

Department Goal 3: Improve the processing and effective completion of budget transfers and personnel actions.

Objective 3(a): Process budget transfers with an average turnaround of 3 days and with an average error rate of ≤2.0%.

Objective 3(b): Process personnel actions with a turnaround of 1 day.

BUDGET (continued)

GENERAL FUND

GENERAL GOVERNMENT

Initiative V: Quality Control

Department Goal 4: Provide budget information to citizens, departments, elected and appointed officials, and administrative management in a timely and effective manner.

Objective 4: Maintain a rating of 4.5 on a scale of 1-5 for accuracy, responsiveness, and communication among departments, elected and appointed officials, and administrative management served.

Department Goal 5: Ensure compliance with grant terms and conditions.

Objective 5: Ensure zero audit findings and/or questioned costs in the Single Audit.

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Number of managers/supervisors	1(a)	3	2	2
Training or classes attended ¹	1(c)	n/a	n/a	10
Number of transfers	3(a)	4,226	4,737	5,000
Number of financial policies ¹	5	n/a	n/a	50
Dollar amount of Federal expenditures ¹	5	n/a	n/a	\$16,033,108
Output:				
Number of dept employees participating in interview process	1(b)	5	4	n/a
Number of departments responding to survey	4	40.0%	51.0%	60.0%
Number of financial policies updated or developed ¹	5	n/a	n/a	10
Efficiency:				
Average error rate on processing transfers	3(a)	2.1%	3.7%	2.0%
Dollar amount of Single Audit questioned costs ¹	5	n/a	n/a	\$0
Outcome:				
Percent of managers/supervisors completing diversity training	1(a)	100%	100%	100%
Percent of employees trained in "Team Interviewing"	1(b)	100%	100%	100%
Promotions received ¹	1(c)	n/a	n/a	n/a
Percent of interviews conducted with "Team Interviewing"	1(b)	n/a	100%	n/a
Percent of financial policies updated or developed	2(a)	n/a	n/a	20%
Five-year plan prepared	2(b)	n/a	Yes	Yes
Average turnaround days on processing budget transfers	3(a)	3.8	3.9	3.0
Average turnaround days on processing personnel actions	3(b)	1.3	1.0	1.0
Rating average for survey	4	4.3	4.3	4.5
The budget document rated as a communication device	4	proficient	outstanding	outstanding
Single Audit audit findings ¹	5	n/a	n/a	0
Percent of Single Audit questioned costs ¹	5	n/a	n/a	0.0%

¹ This department will begin measuring performance against this objective during FY 2007.

2007 ACTION STEPS

Department Goal 2

- Develop revenue manual.

Department Goal 3

- Develop ability to submit budget transfers electronically.
- Develop electronic submission of budget requests on Intranet.

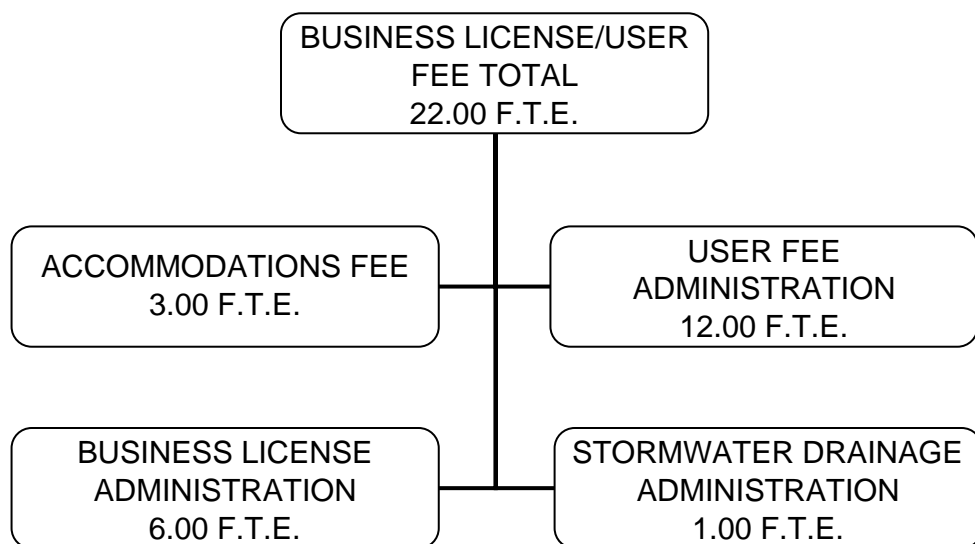
Department Goal 4

- Assist departments in full implementation of performance measures that link directly to funding and planning.

Department Goal 5

- Establish central repository for grant compliance documentation.

BUSINESS LICENSE/USER FEE



BUSINESS LICENSE/USER FEE

Mission: The Business License/User Fee Department administers the provisions of the County's Business License Ordinance, the Solid Waste Disposal/User Fee Ordinance, the Public Works Stormwater Utility Fee, and the Accommodations Fee Ordinance.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	21.00	21.00	21.00	22.00	1.00	4.8
General Fund	\$ 2,448,859	\$ 2,921,881	\$ 2,575,000	\$ 3,300,000	\$ 725,000	28.2
Special Revenue Fund	6,973,498	7,657,768	8,373,020	11,112,300	2,739,280	32.7
Enterprise Fund	21,746,784	21,958,444	22,038,000	22,310,200	272,200	1.2
TOTAL SOURCES	\$ 31,169,141	\$ 32,538,093	\$ 32,986,020	\$ 36,722,500	\$ 3,736,480	11.3
General Fund	\$ 314,822	\$ 330,714	\$ 351,928	\$ 357,315	\$ 5,387	1.5
Special Revenue Fund	8,371,296	7,794,352	7,905,501	8,193,733	267,232	3.4
Enterprise Fund	943,778	1,038,735	875,583	971,445	95,862	10.9
TOTAL DISBURSEMENTS	\$ 9,629,896	\$ 9,163,801	\$ 9,133,012	\$ 9,522,493	\$ 368,481	4.0

Sources: The sources of funds for Business Licenses/User Fee reflect an increase for a stormwater drainage fee assessed for each residential unit in the unincorporated areas of Charleston County. The new fee will offset the cost of implementing the National Pollutant Discharge Elimination System (NPDES) policy in Charleston County. In addition, total sources of revenues represent projections for continued growth in business activity and tourism in the Charleston area.

Disbursements: Total disbursements reflect additional costs associated with using a deputy sheriff to assist with collections and one new FTE to collect the stormwater drainage fee. In addition, the increases are due to additional tourist-related operating costs in the General Fund. Also reflected are increased allocation costs to the municipalities and the Charleston Visitor's Center. During budget deliberations, Council approved funding of \$21,000 for the Charleston Soil and Water Conservation District.

BUSINESS LICENSE/USER FEE (continued)

SPECIAL REVENUE FUND

CULTURE AND RECREATION

DIVISION – Accommodations Fee

Mission: The Accommodations Fee Division assesses and collects revenues, performs field inspections and audits of gross income, and files legal actions against delinquent accounts.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	3.00	3.00	3.00	3.00	0.00	0.0
Charges and Fees	\$ 6,907,057	\$ 7,584,465	\$ 8,288,020	\$ 8,785,300	\$ 497,280	6.0
Interest	66,441	73,303	85,000	95,000	10,000	11.8
TOTAL REVENUES	\$ 6,973,498	\$ 7,657,768	\$ 8,373,020	\$ 8,880,300	\$ 507,280	6.1
Personnel	\$ 152,593	\$ 157,579	\$ 167,096	\$ 176,322	\$ 9,226	5.5
Operating	4,198,703	4,117,687	4,386,705	4,501,119	114,414	2.6
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	4,351,296	4,275,266	4,553,801	4,677,441	123,640	2.7
Interfund Transfer Out	4,020,000	3,519,086	3,351,700	3,417,590	65,890	2.0
TOTAL DISBURSEMENTS	\$ 8,371,296	\$ 7,794,352	\$ 7,905,501	\$ 8,095,031	\$ 189,530	2.4
Increase (Use) of Fund Balance	\$ (1,397,798)	\$ (136,584)	\$ 467,519	\$ 785,269	\$ 317,750	68.0
Beginning Fund Balance	3,082,039	1,684,241	1,547,657	1,070,952	(476,705)	(30.8)
Ending Fund Balance	\$ 1,684,241	\$ 1,547,657	\$ 2,015,176	\$ 1,856,221	\$ (158,955)	(7.9)

Funding Adjustments for FY 2007 Include:

- Revenues represent projections for continued growth in tourism in the Charleston area.
- Personnel expenditures represent the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA).
- Operating expenditures reflect an increase in allocations to municipalities within Charleston County based on the established formula.
- Interfund Transfer Out represents increased funds used to reimburse the General Fund for expenditures incurred by providing services to tourists visiting the area and to reimburse the Debt Service Fund for payments on tourist-related facilities.

BUSINESS LICENSE/USER FEE (continued)

SPECIAL REVENUE FUND

CULTURE AND RECREATION

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: To increase revenues from establishments providing lodging through collections of delinquent accommodations.

Objective 1: Increase revenues by 2%.

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Revenues posted	1	\$7,453,739	\$8,221,280	\$8,300,000
Output:				
Number of locations identified	1	391	460	465
Municipalities contracted	1	8	8	8
Efficiency:				
Average revenues posted per account	1	\$19,063	\$17,872	\$17,850
Outcome:				
Percent increase of accommodation locations	1	0.0%	17.6%	1.1%
Percent increase of accommodation revenues	1	7.0%	10.3%	1.0%
Number of new municipalities attracted	1	0	0	0

2007 ACTION STEPS

Department Goal 1

- Develop additional online bill payment processes.
- Migrate all software to County base system.
- Attract additional municipalities into our consolidated programs.

BUSINESS LICENSE/USER FEE (continued)

GENERAL FUND

GENERAL GOVERNMENT

DIVISION – Business License Administration

Mission: Business License Administration, in accordance with the County Business License Ordinance, collects revenue in the form of business licenses. This Division also files legal actions against delinquent accounts and maintains bankruptcy files.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	6.00	6.00	6.00	6.00	0.00	0.0
Licenses and Permits	\$ 2,449,161	\$ 2,922,389	\$ 2,575,000	\$ 3,300,000	\$ 725,000	28.2
Miscellaneous	(302)	(508)	-	-	-	0.0
TOTAL REVENUES	\$ 2,448,859	\$ 2,921,881	\$ 2,575,000	\$ 3,300,000	\$ 725,000	28.2
Personnel	\$ 261,064	\$ 292,316	\$ 311,329	\$ 312,214	\$ 885	0.3
Operating	53,758	38,113	40,599	45,101	4,502	11.1
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	314,822	330,429	351,928	357,315	5,387	1.5
Interfund Transfers Out	-	285	-	-	-	0.0
TOTAL DISBURSEMENTS	\$ 314,822	\$ 330,714	\$ 351,928	\$ 357,315	\$ 5,387	1.5

Funding Adjustments for FY 2007 Include:

- Revenues reflect an increase in business license fees due to an increase in the area's economy.
- Personnel expenditures reflect the actual grades and steps of the incumbents and higher fringe benefit costs.
- Operating expenditures represent an increase in postage and mailing costs.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: To increase revenues by identifying businesses operating without a license or outside of the applicable rate classification.

- Objective 1(a): Increase business license field inspections by 2%.
- Objective 1(b): Locate 2% more businesses operating illegally.
- Objective 1(c): Increase audits conducted by 2%.

BUSINESS LICENSE/USER FEE (continued)

GENERAL FUND

GENERAL GOVERNMENT

Initiative II: Human Resource and Resource Management

Department Goal 2: To achieve a diverse workforce.¹

Objective 2(a): Increase diversity awareness.

Objective 2(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

MEASURES:		FY 2005	FY 2006	FY 2007
	Objective	Actual	Actual	Projected
Input:				
Number of managers/supervisors	2(a)	6	6	6
Output:				
Field inspections	1(a)	22,034	17,294	17,700
Illegal businesses located	1(b)	831	714	750
Audits conducted	1(c)	878	958	1,000
Number of dept employees participating in the interview process	2(b)	5	7	8
Efficiency:				
Average chargeback per audit	1(c)	\$695	\$842	\$600
Outcome:				
Percent increase of business license inspections	1(a)	7.0%	(22.0%)	2.0%
Percent increase of locating businesses operating illegally	1(b)	(17.0%)	(14.0%)	5.0%
Percent increase of audits conducted	1(c)	7.0%	9.0%	4.0%
Collections from audit chargebacks	1(c)	610,157	806,222	700,000
Percent of managers/supervisors completing diversity training	2(a)	84.0%	100%	100%
Percent of employees trained in "Team Interviewing"	2(b)	100%	100%	100%
Percent of interview conducted with "Team Interviewing"	2(b)	100%	100%	100%

¹ Includes Business License Administration, Accommodations Fee, and User Fee Administration divisions.

2007 ACTION STEPS

Department Goal 1

- Develop additional online bill payment processes.
- Migrate all software off the mainframe.
- Attract additional municipalities into our consolidated programs.

BUSINESS LICENSE/USER FEE (continued)

SPECIAL REVENUE FUND

GENERAL GOVERNMENT

DIVISION – Stormwater Drainage Administration

Mission: The Stormwater Drainage Administration Division, in accordance with the Public Works Utility Fee Ordinance, collects revenue.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	0.00	0.00	0.00	1.00	1.00	100.0
Charges and Fees	\$ -	\$ -	\$ -	\$ 2,232,000	\$ 2,232,000	100.0
TOTAL REVENUES	\$ -	\$ -	\$ -	\$ 2,232,000	\$ 2,232,000	100.0
Personnel	\$ -	\$ -	\$ -	\$ 44,502	\$ 44,502	100.0
Operating	-	-	-	54,200	54,200	100.0
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ 98,702	\$ 98,702	100.0

Funding Adjustments for FY 2007 Include:

- Revenues reflect the projected costs for an assessment for each residential unit.
- Personnel expenditures reflect one FTE to collect revenues for the new program.
- Operating expenditures represent start-up and ongoing costs related to this program. During budget deliberations, Council approved funding of \$21,000 for the Charleston Soil and Water Conservation District.

BUSINESS LICENSE/USER FEE (continued)

ENTERPRISE FUND

PUBLIC WORKS

DIVISION – User Fee Administration

Mission: The User Fee Administration Division administers the provisions of the County's Solid Waste Disposal/User Fee Ordinance and the Solid Waste/User Fee Rate Ordinance to collect funds to offset the bond payments to finance the Foster Wheeler facility, additional landfill sites and recycling programs.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	12.00	12.00	12.00	12.00	0.00	0.0
Charges and Fees	\$ 21,743,794	\$ 21,936,230	\$ 22,021,000	\$ 22,295,000	\$ 274,000	1.2
Interest	-	20,834	17,000	15,000	(2,000)	(11.8)
Miscellaneous	2,990	985	-	200	200	100.0
TOTAL REVENUES	21,746,784	21,958,049	22,038,000	22,310,200	272,200	1.2
Interfund Transfer In	-	395	-	-	-	0.0
TOTAL SOURCES	<u>\$ 21,746,784</u>	<u>\$ 21,958,444</u>	<u>\$ 22,038,000</u>	<u>\$ 22,310,200</u>	<u>\$ 272,200</u>	1.2
Personnel	\$ 618,385	\$ 680,431	\$ 685,688	\$ 783,416	\$ 97,728	14.3
Operating	324,293	358,304	189,895	188,029	(1,866)	(1.0)
Capital	-	-	-	-	-	0.0
TOTAL EXPENSES	942,678	1,038,735	875,583	971,445	95,862	10.9
Interfund Transfer Out	1,100	-	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 943,778</u>	<u>\$ 1,038,735</u>	<u>\$ 875,583</u>	<u>\$ 971,445</u>	<u>\$ 95,862</u>	10.9

Funding Adjustments for FY 2007 Include:

- Revenues are increased based on historical trends reflecting continued growth in user fee collections.
- Personnel expenses represent the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA). Also reflected is a reimbursement to the General Fund to fully fund a Deputy Sheriff to assist with collections.
- Operating expenses represent a reduction in the number of fees paid for Summary Court. These decreases are slightly offset by the additional costs of using a Deputy Sheriff to assist with collections.

BUSINESS LICENSE/USER FEE (continued)

ENTERPRISE FUND

PUBLIC WORKS

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: To increase revenues through collections of delinquent fees.

Objective 1(a): Increase User Fee field inspections by 2%.

Objective 1(b): Increase hauler updates by 2%.

Objective 1(c): Increase court actions by 2%.

Objective 1(d): Increase collection letters by 2%.

MEASURES:

	<u>Objective</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Actual</u>	<u>FY 2007 Projected</u>
Output:				
Field inspections	1(a)	3,896	3,531	3,600
Hauler accounts examined	1(b)	2,357	1,016	1,100
Court cases prepared	1(c)	1,057	1,110	1,150
Collection letters prepared	1(d)	2,064	2,708	2,750
Efficiency:				
Collections per case filed	1(d)	\$305.50	\$695.00	\$700.00
Outcome:				
Percent increase of User Fee field inspections	1(a)	(12.0%)	(11.0%)	2.0%
Percent increase of hauler updates	1(b)	(49.0%)	(58.0%)	8.0%
Percent increase of court actions	1(c)	(18.0%)	3.0%	4.0%
Percent increase of collection letters	1(d)	(2.0%)	2.0%	2.0%
Collections from court filings	1(d)	\$513,758	\$771,990	\$775,000

2007 ACTION STEPS

Department Goal 1

- Develop additional online bill payment processes.
- Migrate all software off the mainframe.

CONTROLLER

GENERAL FUND

GENERAL GOVERNMENT

Mission: The Controller is responsible for maintaining accurate records of the County's financial transactions and reporting the results through the Comprehensive Annual Financial Report (CAFR) to all interested parties including taxpayers, other governmental entities, creditors, and management.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	14.00	14.00	14.00	14.00	0.00	0.0
Charges and Fees	\$ 5,301	\$ 5,403	\$ 5,200	\$ 5,500	\$ 300	5.8
Miscellaneous	39,611			-	-	0.0
TOTAL REVENUES	\$ 44,912	\$ 5,403	\$ 5,200	\$ 5,500	\$ 300	5.8
Personnel	\$ 781,566	\$ 805,948	\$ 868,590	\$ 889,262	\$ 20,672	2.4
Operating	95,100	104,366	113,753	108,307	(5,446)	(4.8)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	876,666	910,314	982,343	997,569	15,226	1.5
Interfund Transfers Out	5,000	5,000	-	-	-	0.0
TOTAL DISBURSEMENTS	\$ 881,666	\$ 915,314	\$ 982,343	\$ 997,569	\$ 15,226	1.5

Funding Adjustments for FY 2007 Include:

- Revenue increase reflects actual administrative costs related to IV-D Child Support Services.
- Personnel expenditures represent the actual grades and steps of the incumbents and increased fringe benefit costs.
- Operating expenditures reflect a reduction in office expenses and motor pool charges based on historical usage.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Keep management and public informed of the County's financial status.

Objective 1(a): Submit 100% of regulatory filings (State and Federal) by the prescribed deadline to avoid penalties and receive maximum benefits allowed.

Objective 1(b): Prepare the Comprehensive Annual Financial Report (CAFR) within 180 days after fiscal year end incorporating all new GASB pronouncements.

Department Goal 2: Provide quality service to vendors and employees.

Objective 2: Accurately prepare all payrolls as scheduled by County Policy.

CONTROLLER (continued)

GENERAL FUND

GENERAL GOVERNMENT

Initiative II: Human Resources and Resource Management

Department Goal 3: Achieve a diverse workforce.

Objective 3(a): Increase diversity awareness.

Objective 3(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

Initiative V: Quality Control

Department Goal 4: Safeguard the County's assets.

Objective 4(a): Maintain or improve the County's bond rating from the major rating agencies.

Objective 4(b): Submit 100% of regulatory filings as required by the bond covenants.

MEASURES:		FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:	Objective			
Number of managers/supervisors	3(a)	6	5	5
Output:				
Number of deadlines missed	1(a),2	0	0	0
Number of days to prepare the CAFR	1(b)	173	179	180
Number of dept employees participating in the interview process	3(b)	5	6	0
Outcome:				
<u>General Obligation Bond</u>	4(a)			
Standards & Poor's		AA+	AAA	AAA
Moody's Investors Service		Aa1	Aa1	Aa1
Fitch IBCA, Duff & Phelps		AA	AA	AA
Regulatory filing deadlines missed	1(a),4(b)	0	0	0
<u>CAFR Preparation</u>	1(b)			
External auditor proposed adjustments		0	1	0
Days to close fiscal year end		45	45	45
Journal entries required after year end		132	151	125
Management letter comments/material weaknesses		0	4	0
Percent of managers/supervisors completing diversity training	3(a)	83.3%	100%	100%
Percent of employees trained in "Team Interviewing"	3(b)	66.7%	100%	100%
Percent of interviews conducted with "Team Interviewing"	3(c)	n/a	100%	100%

2007 ACTION STEPS

Department Goal 1

- Complete interfaces to third party accounts receivable and billing systems.
- Prepare a records management procedure that meets all state and federal financial record maintenance requirements.
- Publish a popular annual report which would be more easily understood by the citizens of the County.

DELINQUENT TAX

GENERAL FUND

GENERAL GOVERNMENT

Mission: The Delinquent Tax Department investigates and collects delinquent real and personal ad valorem property taxes, user fees, penalties and levy costs; locates and notifies delinquent taxpayers of taxes owed; and maintains accurate, up-to-date records of monies collected to ensure the collection of funds to keep tax rates low and improve the overall quality of life for County citizens.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	12.00	12.00	12.00	12.00	0.00	0.0
Charges and Fees	\$ 844,955	\$ 822,640	\$ 950,000	\$ 845,000	\$ (105,000)	(11.1)
Interest	60,310	119,437	80,000	330,000	250,000	312.5
Miscellaneous	10,171	5,303	10,000	-	(10,000)	0.0
TOTAL REVENUES	<u>\$ 915,436</u>	<u>\$ 947,380</u>	<u>\$ 1,040,000</u>	<u>\$ 1,175,000</u>	<u>\$ 135,000</u>	13.0
Personnel	\$ 709,989	\$ 665,879	\$ 833,372	\$ 952,856	\$ 119,484	14.3
Operating	192,010	155,030	225,518	221,916	(3,602)	(1.6)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 901,999</u>	<u>\$ 820,909</u>	<u>\$ 1,058,890</u>	<u>\$ 1,174,772</u>	<u>\$ 115,882</u>	10.9

Funding Adjustments for FY 2007 Include:

- Revenues represent an increase in interest earned on the Delinquent Tax bank accounts.
- Personnel expenditures reflect an increase in paralegal costs due to the supervision of paralegals becoming the responsibility of the County Legal Department. The budget also reflects actual grades and steps of the incumbents and increased fringe benefit costs.
- Operating expenditures represent a decrease in postage costs based on projected usage.

Performance Measures:

Initiative II: Human Resources and Resource Management

Department Goal 1: Achieve a diverse workforce.

Objective 1(a): Increase diversity awareness.

Objective 1(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

Initiative IV: Workflow Analysis-Process Management

Department Goal 2: Increase the amount of County revenue by collecting delinquent taxes in an efficient and timely manner.

Objective 2(a): Attain collection rates of 95% for valid delinquent real property taxes.

Objective 2(b): Decrease the number of erroneous/uncollectible Business Personal Property receipts by at least 50% between April 1 and March 31.¹

Objective 2(c): Decrease the number of erroneous/uncollectible Department of Revenue Business Personal Property receipts by at least 50% between April 1 and March 31.

DELINQUENT TAX (continued)

GENERAL FUND

GENERAL GOVERNMENT

MEASURES:		FY 2005	FY 2006	FY2007
	Objective	Actual	Actual	Projected
Input:				
Number of managers/supervisors	1(a)	3	2	2
Output:				
Number of managers/supervisors participating in the interview process	1(b)	3	2	2
Total real property tax dollars collected	2(a)	\$9,237,196	\$8,779,131	\$8,779,131
Total reduction in Business Personal Property receivables	2(b)	\$236,852	\$333,167	\$333,167
Total reduction in Department of Revenue Business Personal Property receivables	2(c)	\$2,860,843	\$3,164,764	\$3,164,764
Efficiency:				
Cost per collection	2(a)(b)(c)	\$34.16	\$34.75	\$34.75
Outcome:				
Percent of managers/supervisors completing diversity training	1(a)	100%	100%	100%
Percent of managers/supervisors trained in "Team Interviewing"	1(b)	100%	100%	100%
Percent of interviews conducted with "Team Interviewing"	1(b)	100%	100%	100%
Real property execution	2(a)	93.4%	94.2%	94.2%
Closure rate for business personal property	2(b)	39.0%	45.4%	45.4%
Closure rate for Department of Revenue Business Personal Property	2(c)	31.1%	37.3%	37.3%

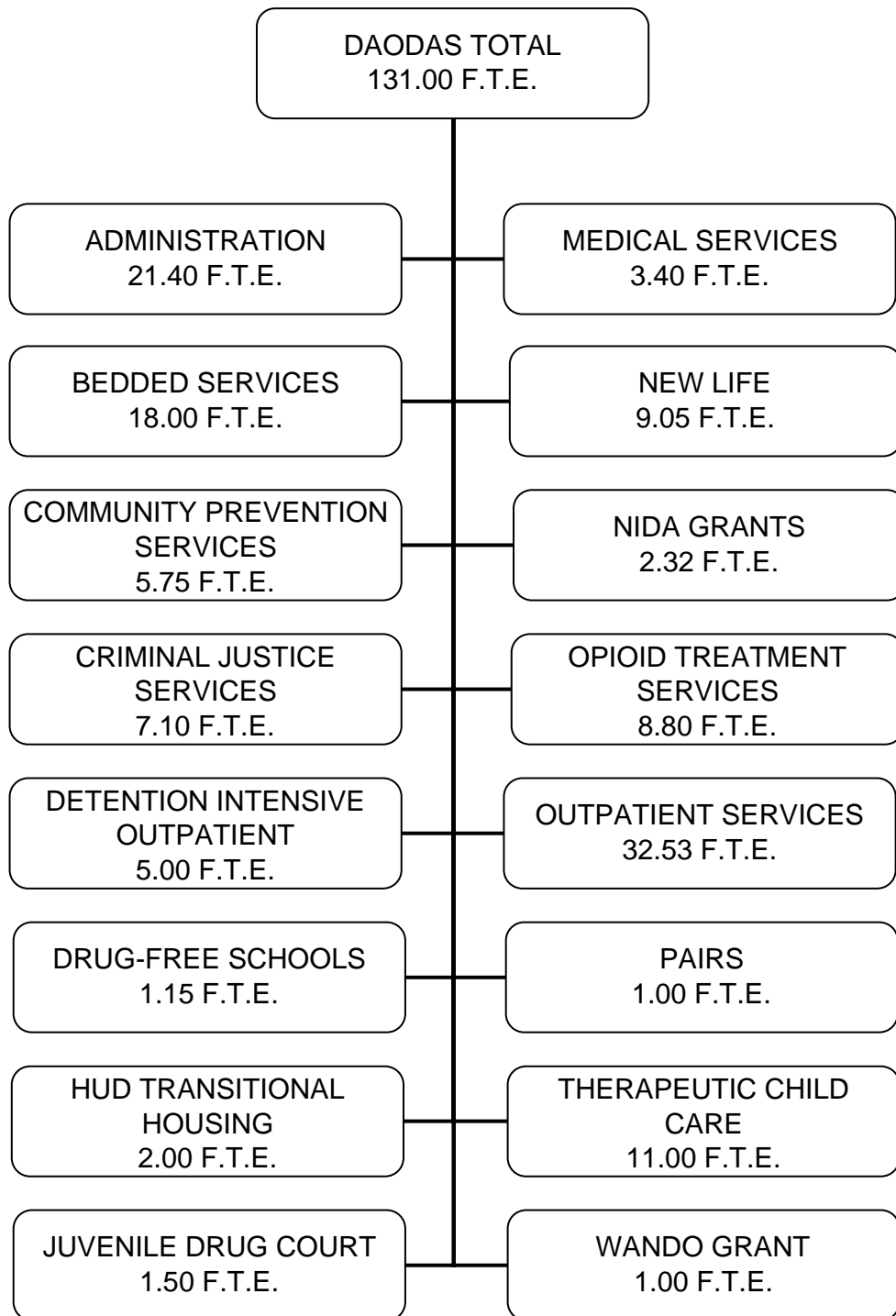
¹ Execution notices are received from the Treasurer on all unpaid items on March 17 for the previous tax year.

2007 ACTION STEPS

Department Goal 1

- Complete Delinquent Tax phase of the County tax system Digi Tax.

DAODAS



DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES

Mission: The Department of Alcohol and Other Drug Abuse Services (DAODAS), formerly known as the Substance Abuse Commission, was merged with the County in Fiscal Year 1994. The Department operates under the name, "Charleston Center." The purpose of the Department is to reduce the negative impact of alcohol and other drugs on residents by planning and implementing comprehensive and effective programs of professional services in a cost efficient manner. The Department currently operates 17 programs which are supported with grants, client fees, and a transfer from the General Fund.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	131.00	131.00	131.00*	131.00*	0.00	0.0
Enterprise Fund	\$ 9,895,879	\$ 9,352,836	\$ 11,535,732	\$ 11,305,075	\$ (230,657)	(2.0)
TOTAL SOURCES	<u>\$ 9,895,879</u>	<u>\$ 9,352,836</u>	<u>\$ 11,535,732</u>	<u>\$ 11,305,075</u>	<u>\$ (230,657)</u>	(2.0)
Enterprise Fund	\$ 9,459,153	\$ 9,190,618	\$ 11,351,696	\$ 11,602,594	\$ 250,898	2.2
TOTAL DISBURSEMENTS	<u>\$ 9,459,153</u>	<u>\$ 9,190,618</u>	<u>\$ 11,351,696</u>	<u>\$ 11,602,594</u>	<u>\$ 250,898</u>	2.2

* Positions are included in the departmental totals; however, the related amounts are not reflected as follows:
For FY 2006 and FY 2007, two FTE's are in the HUD Transitional Housing Program.

Sources: Total sources reflect an anticipated decrease in Medicaid billings based on current trends and client volume. The sources also reflect a lower transfer in from the General Fund for County support services.

Disbursements: Total disbursements reflect higher fringe benefit costs and a Cost of Living Adjustment (COLA). Disbursements are increased to support purchasing two 15-passenger vans, providing additional food and supplies no longer funded by the court system, and meeting the growth in facility and County support service costs based on projected usage.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Reduce the availability of tobacco to minors.

Objective 1: Conduct the annual tobacco buy from 200 vendors and maintain the percentage of successful tobacco buys to minors at ≤15%.¹

Initiative II: Human Resources and Resource Management

Department Goal 2: Achieve a diverse workforce.

Objective 2(a): Increase diversity awareness.

Objective 2(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

Initiative III: Long-Term Financial Planning

Department Goal 3: Minimize the General Fund cost of operating DAODAS.

Objective 3: Improve the collection rate of accounts receivable by 10% and reduce the percentage of tax dollars that make up our total budget.

Initiative IV: Quality Control

Department Goal 4: Reduce the negative impact of addiction on the residents of Charleston County.

Objective 4(a): Decrease the cost for successful completion of treatment.

Objective 4(b): Improve the post-discharge outcome evaluation of residents attending treatment.

Objective 4(c): Maintain a 90% satisfaction rating of persons served.

MEASURES:

	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Vendors selling tobacco to minors	1	28	32	32
Number of managers/supervisors	2(a)	22	23	23
Output:				
Number of dept employees participating in interview process	2(b)	27	30	35
Number of positions hired	2(b)	42	31	35
Number of interviews conducted	2(b)	112	130	145
Collections of accounts receivable	3	\$1,333,904	\$1,338,127	\$1,382,127
Efficiency:				
Cost of successful completion of treatment by cost center	4(a)	\$2,335	\$3,287	\$2,800
Outcome:				
Percentage of successful tobacco buys to minors	1	7.8%	9.25%	
Percent of managers/supervisors completing diversity training	2(a)	100%	91.0%	100%
Percent of eligible employees trained in "Team Interviewing" ^{2&3}	2(b)	59.0%	100%	100%
Percent of interviews conducted with "Team Interviewing"	2(b)	45.0%	100%	100%
Percentage increase of collection rate	3	4.0%	3.0%	5.0%
Ratio comparison of successful to unsuccessful completions of treatment	4(a)	1.36	1.19	1.40
Employment increase	4(b)	9.0%	15.0%	18.0%
Reductions in emergency room visits	4(b)	66.3%	53.0%	62.0%
Reductions in arrests ²	4(b)	n/a	50.0%	65.0%
Decreased use of illegal drugs	4(b)	86.3%	85.23%	90.0%
Decreased drinking to intoxication	4(b)	71.0%	79.84%	90.0%
Number of drug-free births	4(b)	18	13	15
Percentage of drug-free births	4(b)	100%	100%	100%
Client satisfaction rating for all applicable programs combined	4(c)	96.7%	95.0%	95.0%

¹ This Department is re-evaluating the definition of "successful completion." A client may attend a succession of programs (i.e., detoxification, inpatient, outpatient) and leave outpatient services early. Prior to FY 2004, this has been defined as an unsuccessful completion although the clients' life may have significantly improved. Conversely, a client may successfully complete a program but have a poor outcome after leaving. Success of treatment is measured by outcome results and overall cost of putting a person through treatment. FY 2005 is based on total discharges.

² Some training has been conducted in-house at DAODAS.

³ Eligible employees are those approved to be a part of the interviews.

2007 ACTION STEPS

Department Goal 1

- Include nicotine addiction information in all prevention activities.
- Develop cadre of volunteers and staff members to conduct annual tobacco buy research deliverable for DAODAS.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

Department Goal 2

- Promote a diverse workforce utilizing community workshops, trainings, etc., to encourage recruitment of a diverse selection of job applicants.

Department Goal 3

- Work with Behavioral Health Services Association and State DAODAS Office to increase Block Grant funding and Medicaid match provisions.
- Develop and market services attractive to clients and businesses with third party payer resources.
- Explore new grant opportunities.

Department Goal 4

- Begin shifting away from specialty services due to a higher cost per client and move toward more traditional outpatient services that have a greater client capacity.
- Streamline assessment and intake procedures to provide faster and more efficient access to services.
- Collaborate with other agencies to provide addiction treatment expertise in a variety of settings, i.e., courts, schools, etc.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

DIVISION - Administration

Mission: DAODAS operates a comprehensive array of inpatient, outpatient, and education and prevention programs to help the residents of Charleston County live productive lives free from the impact of alcohol, other drugs, and addictive behaviors and to promote active recovery for people whose lives have been impacted by addiction.

DIVISION SUMMARY:	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Change	Percent Change
Positions/FTE	18.00	18.25	20.40	21.40	1.00	4.9
Taxes	\$ (2,917)	\$ (1,326)	\$ -	\$ -	\$ -	0.0
Intergovernmental	70,832	99,409	100,000	88,577	(11,423)	(11.4)
Charges and Fees	97,430	100,398	100,000	120,000	20,000	20.0
Miscellaneous	7,984	34	-	-	-	0.0
Leases and Rentals	13,483	44,512	43,344	43,344	-	0.0
TOTAL REVENUES	186,812	243,027	243,344	251,921	8,577	3.5
Interfund Transfer In	818,175	1,466,281	1,787,433	1,616,862	(170,571)	(9.5)
TOTAL SOURCES	\$ 1,004,987	\$ 1,709,308	\$ 2,030,777	\$ 1,868,783	\$ (161,994)	(8.0)
Personnel	\$ 886,073	\$ 926,844	\$ -	\$ -	\$ -	0.0
Operating	204,448	739,328	1,737,616	1,616,862	(120,754)	(6.9)
Capital	-	-	-	-	-	0.0
TOTAL EXPENSES	\$ 1,090,521	\$ 1,666,172	\$ 1,737,616	\$ 1,616,862	\$ (120,754)	(6.9)

Funding Adjustments for FY 2007 Include:

- Revenues reflect a projected increase in tax garnishments of delinquent debt.
- Interfund Transfer In from the General Fund will fund indirect costs for support services. Funds are also transferred in from the Parking Garages to fund employee and client parking fees.
- Personnel expenses reflect a full reimbursement by other programs within the department.
- Operating expenses reflect County administrative charges and parking costs.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

DIVISION – Bedded Services

Mission: The Bedded Services Division, which includes Detoxification Services, the Family Care Unit, and Nursing Services, provides healthcare through cost-effective methods for the benefit of the patient and community.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	17.60	17.50	18.00	18.00	0.00	0.0
Intergovernmental	\$ 1,605,019	\$ 1,414,994	\$ 2,100,877	\$ 2,067,640	\$ (33,237)	(1.6)
Charges and Fees	<u>544,167</u>	<u>(437,713)</u>	<u>138,496</u>	<u>92,072</u>	<u>(46,424)</u>	(33.5)
TOTAL REVENUES	2,149,186	977,281	2,239,373	2,159,712	(79,661)	(3.6)
Interfund Transfer In	<u>-</u>	<u>-</u>	<u>-</u>	<u>22,000</u>	<u>22,000</u>	0.0
TOTAL SOURCES	<u>\$ 2,149,186</u>	<u>\$ 977,281</u>	<u>\$ 2,239,373</u>	<u>\$ 2,181,712</u>	<u>\$ (57,661)</u>	(2.6)
Personnel	\$ 839,173	\$ 873,948	\$ 1,040,394	\$ 1,175,324	\$ 134,930	13.0
Operating	1,014,363	317,850	980,875	1,009,904	29,029	3.0
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	0.0
TOTAL EXPENSES	<u>\$ 1,853,536</u>	<u>\$ 1,191,798</u>	<u>\$ 2,021,269</u>	<u>\$ 2,185,228</u>	<u>\$ 163,959</u>	8.1

Funding Adjustments for FY 2007 Include:

- Revenues reflect a decrease based upon lower state funding and insurance reimbursements.
- Interfund Transfer In is increased due to the redistribution of funding from the General Fund for operating expenses.
- Personnel expenses reflect the actual grades and steps of the incumbents, higher fringe benefit costs and a Cost of Living Adjustment (COLA). Funding also reflects intradepartmental staffing changes required to efficiently manage anticipated workload.
- Operating expenses will fund higher administrative support and facilities maintenance based on anticipated usage. Funding also reflects an increase in the cost of medications and food supplies due to higher volume of occupancy in the Detox Unit.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

DIVISION – Community Prevention Services

Mission: The Community Prevention Services Division reduces the harmful effects of alcohol, tobacco, other drug abuse, violence and other high-risk behavior through the identification of factors which place individuals at increased risk and the implementation of prevention, education and referral services for the residents of Charleston County.

DIVISION SUMMARY:	<u>FY 2004</u> <u>Actual</u>	<u>FY 2005</u> <u>Actual</u>	<u>FY 2006</u> <u>Adjusted</u>	<u>FY 2007</u> <u>Approved</u>	<u>Change</u>	<u>Percent</u> <u>Change</u>
Positions/FTE	3.80	2.80	5.75	5.75	0.00	0.0
Intergovernmental	\$ 278,160	\$ 228,106	\$ 226,606	\$ 226,606	\$ -	0.0
Charges and Fees	-	750	-	-	-	0.0
Miscellaneous	-	1,450	-	-	-	0.0
TOTAL REVENUES	\$ 278,160	\$ 230,306	\$ 226,606	\$ 226,606	\$ -	0.0
Personnel	\$ 177,135	\$ 174,688	\$ 153,059	\$ 224,360	\$ 71,301	46.6
Operating	107,236	69,302	80,190	108,019	27,829	34.7
Capital	-	-	-	-	-	0.0
TOTAL EXPENSES	\$ 284,371	\$ 243,990	\$ 233,249	\$ 332,379	\$ 99,130	42.5

Funding Adjustments for FY 2007 Include:

- Revenues are anticipated to remain unchanged based on current trends.
- Personnel expenses are higher due to reallocating personnel within the Department, higher fringe benefit costs, and a Cost of Living Adjustment (COLA).
- Operating expenses reflect an increase due to higher administrative and facility costs based on usage.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

DIVISION – Criminal Justice Services

Mission: The Criminal Justice Services Division provides a wide range of specialized, community-based substance abuse programs. Services include treatment and coordination services to local drug courts, conducting alcohol and drug awareness classes, and jail based treatment services for the inmates of Charleston County Detention Center.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	10.60	9.10	7.10	7.10	0.00	0.0
Intergovernmental	\$ 19,463	\$ 38,884	\$ 38,884	\$ 38,884	\$ -	0.0
Charges and Fees	<u>276,045</u>	<u>329,697</u>	<u>199,000</u>	<u>220,000</u>	<u>21,000</u>	10.6
TOTAL REVENUES	295,508	368,581	237,884	258,884	21,000	8.8
Interfund Transfer In	<u>353,164</u>	<u>138,000</u>	<u>80,000</u>	<u>-</u>	<u>(80,000)</u>	(100.0)
TOTAL SOURCES	<u>\$ 648,672</u>	<u>\$ 506,581</u>	<u>\$ 317,884</u>	<u>\$ 258,884</u>	<u>\$ (59,000)</u>	(18.6)
Personnel	\$ 544,428	\$ 430,329	\$ 425,158	\$ 392,462	\$ (32,696)	(7.7)
Operating	203,174	182,757	165,968	197,871	31,903	19.2
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	0.0
TOTAL EXPENSES	<u>\$ 747,602</u>	<u>\$ 613,086</u>	<u>\$ 591,126</u>	<u>\$ 590,333</u>	<u>\$ (793)</u>	(0.1)

Funding Adjustments for FY 2007 Include:

- Revenues reflect an anticipated increase in client fees based on current trends.
- Interfund Transfer In from the General Fund is eliminated for FY 2007.
- Personnel decrease reflects intradepartmental staffing changes to efficiently utilize resources.
- Operating expenses reflect higher administrative support and facilities costs based on anticipated program usage.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

PROGRAM – Debt Service

Mission: The Debt Service Program budgets and records the annual interest and principal payments on the outstanding Certificates of Participation (COPS) issued in 1994, 2004, and 2005.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Interfund Transfer In	\$ 552,483	\$ 677,541	\$ 687,819	\$ 682,345	\$ (5,474)	(0.8)
TOTAL SOURCES	\$ 552,483	\$ 677,541	\$ 687,819	\$ 682,345	\$ (5,474)	(0.8)
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	0.0
Operating	-	-	-	-	-	0.0
Capital	-	-	-	-	-	0.0
Debt Service	334,433	339,311	687,819	682,345	(5,474)	(0.8)
TOTAL EXPENSES	\$ 334,433	\$ 339,311	\$ 687,819	\$ 682,345	\$ (5,474)	(0.8)

Funding Adjustments for FY 2007 Include:

- Interfund transfer in from the Debt Service Fund has decreased due to the amortization schedule for debt repayment on DAODAS facilities.
- Debt Service expense reflects the scheduled debt repayment.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

DIVISION – Detention Outpatient

Mission: The Detention Center Intensive Outpatient Program provides continuum care through addiction treatment services, which include assessments and screening, traditional and intensive levels of care, and post release support for continued recovery, to reduce the recidivism of Charleston County Detention Center prisoners who are chemically dependant.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	0.00	0.00	5.00	5.00	0.00	0.0
Charges and Fees	\$ -	\$ -	\$ 42,000	\$ 30,000	\$ (12,000)	(28.6)
TOTAL REVENUES	-	-	42,000	30,000	(12,000)	(28.6)
Interfund Transfer In	-	-	205,000	263,000	58,000	28.3
TOTAL SOURCES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 247,000</u>	<u>\$ 293,000</u>	<u>\$ 46,000</u>	18.6
Personnel	\$ -	\$ -	\$ 251,377	\$ 265,037	\$ 13,660	5.4
Operating	-	-	79,937	86,660	6,723	8.4
Capital	-	-	-	-	-	0.0
TOTAL EXPENSES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 331,314</u>	<u>\$ 351,697</u>	<u>\$ 20,383</u>	6.2

Funding Adjustments for FY 2007 Include:

- Revenues reflect a decrease in program charges based on projected collections.
- Interfund Transfer In reflects funding from the General Fund.
- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a Cost of Living Adjustment (COLA).
- Operating expenses reflect higher administrative, public education supplies, and training costs due to program needs.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

DIVISION – Drug-Free Schools

Mission: The Drug-Free Schools Division reduces the harmful effects of alcohol, tobacco, other drug abuse, violence and other high-risk behavior through the identification of factors which place individuals at increased risk; and implements prevention, education and referral services for the residents of Charleston County.

DIVISION SUMMARY:	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Change	Percent Change
Positions/FTE	2.20	2.05	1.15	1.15	0.00	0.0
Intergovernmental	\$ 57,532	\$ 48,950	\$ 83,473	\$ 58,993	\$ (24,480)	(29.3)
TOTAL REVENUES	57,532	48,950	83,473	58,993	(24,480)	(29.3)
Interfund Transfer In	20,000	-	-	-	-	0.0
TOTAL SOURCES	\$ 77,532	\$ 48,950	\$ 83,473	\$ 58,993	\$ (24,480)	(29.3)
Personnel	\$ 49,298	\$ 47,645	\$ 56,822	\$ 58,861	\$ 2,039	3.6
Operating	17,320	18,333	26,641	25,210	(1,431)	(5.4)
Capital	-	-	-	-	-	0.0
TOTAL EXPENSES	\$ 66,618	\$ 65,978	\$ 83,463	\$ 84,071	\$ 608	0.7

Funding Adjustments for FY 2007 Include:

- Revenues reflect a decrease due to the deletion of Alcohol Beverage Tax funds.
- Personnel expenditures reflect higher fringe benefit costs and a Cost of Living Adjustment (COLA).
- Operating expenses reflect a decrease for public education supplies based upon anticipated usage.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

DIVISION – Housing and Urban Development Transitional Housing Program II

Mission: The Housing and Urban Development (HUD) Transitional Housing Program II provides temporary housing in a drug free environment and transportation to counseling sessions for women and their children who are homeless or are potentially homeless.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	0.00	1.00	1.00	0.00	(1.00)	(100.0)
Intergovernmental	\$ -	\$ 125,256	\$ 197,229	\$ 197,229	\$ -	0.0
TOTAL REVENUES	-	125,256	197,229	197,229	-	0.0
Interfund Transfer In	-	27,493	-	-	-	0.0
TOTAL SOURCES	<u>\$ -</u>	<u>\$ 152,749</u>	<u>\$ 197,229</u>	<u>\$ 197,229</u>	<u>\$ -</u>	0.0
Personnel	\$ -	\$ 59,168	\$ 86,695	\$ 88,780	\$ 2,085	2.4
Operating	-	94,922	110,534	112,962	2,428	2.2
Capital	-	-	-	38,000	38,000	100.0
TOTAL EXPENSES	<u>\$ -</u>	<u>\$ 154,090</u>	<u>\$ 197,229</u>	<u>\$ 239,742</u>	<u>\$ 42,513</u>	21.6

Funding Adjustments for FY 2007 Include:

- Revenues are unchanged.
- Personnel expenses reflect a change from one full-time position to four temporary positions.
- Operating expenses are increased due to replacement bedding needs and the higher cost of rent.
- Capital includes the replacement of two passenger vans.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

PROGRAM – Juvenile Drug Court

Mission: The Juvenile Drug Court provides an intensive rehabilitation treatment program that creates an environment with definite rules and consequences for violations based on performance of juveniles in an effort to address their substance abuse problem.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	1.00	1.50	1.50	1.50	0.00	0.0
Intergovernmental	\$ 62,847	\$ 102,120	\$ 30,000	\$ 46,900	\$ 16,900	56.3
TOTAL REVENUES	62,847	102,120	30,000	46,900	16,900	56.3
Interfund Transfer In	33,221	54,322	113,457	121,831	8,374	7.4
TOTAL SOURCES	<u>\$ 96,068</u>	<u>\$ 156,442</u>	<u>\$ 143,457</u>	<u>\$ 168,731</u>	<u>\$ 25,274</u>	17.6
Personnel	\$ 59,757	\$ 89,104	\$ 99,044	\$ 101,131	\$ 2,087	2.1
Operating	34,891	48,338	48,976	67,600	18,624	38.0
Capital	-	-	19,219	-	(19,219)	(100.0)
TOTAL EXPENSES	<u>\$ 94,648</u>	<u>\$ 137,442</u>	<u>\$ 167,239</u>	<u>\$ 168,731</u>	<u>\$ 1,492</u>	0.9

Funding Adjustments for FY 2007 Include:

- Revenues reflect funds from the State for drug courts. Through a concerted effort, the Solicitor has allocated one-third of the funding towards the Juvenile Drug Court.
- Interfund Transfer In from the General Fund is increased to support additional program costs.
- Personnel expenses reflect the actual grades and steps of the incumbents, higher fringe benefit costs, and a Cost of Living Adjustment (COLA).
- Operating expenses are increasing due to the court system no longer providing food supplies, recreational therapy, and awards funding. In addition, costs reflect higher administrative and facility costs, as well as rising fleet maintenance costs.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

DIVISION – Medical Services

Mission: The Medical Services Division provides inpatient services (Detoxification Services, Family Care, and New Life) and provides care services to the women and children of the Sojourner Center for Women.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	3.40	3.40	3.40	3.40	0.00	0.0
Intergovernmental	\$ 20,759	\$ 16,662	\$ 23,832	\$ 19,814	\$ (4,018)	(16.9)
Charges and Fees	<u>57,758</u>	<u>(11,812)</u>	<u>22,367</u>	<u>49,801</u>	<u>27,434</u>	<u>122.7</u>
TOTAL REVENUES	<u>\$ 78,517</u>	<u>\$ 4,850</u>	<u>\$ 46,199</u>	<u>\$ 69,615</u>	<u>\$ 23,416</u>	<u>50.7</u>
Personnel	\$ 20,886	\$ (18,570)	\$ -	\$ -	\$ -	0.0
Operating	34,370	(323)	8,114	7,621	(493)	(6.1)
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.0</u>
TOTAL EXPENSES	<u>\$ 55,256</u>	<u>\$ (18,893)</u>	<u>\$ 8,114</u>	<u>\$ 7,621</u>	<u>\$ (493)</u>	<u>(6.1)</u>

Funding Adjustments for FY 2007 Include:

- Revenues reflect an increase due to fees from the Urine Drug Screen Laboratory.
- Personnel expenses reflect the actual grades and steps of the incumbents, higher fringe benefit costs and a Cost of Living Adjustment. All personnel costs will be reimbursed by other DAODAS divisions.
- Operating expenses reflect the inclusion of anticipated bad debt which is not reimbursed by division programs. The bad debt decreased by six percent due to an increase in revenue collections. All other operating costs are reimbursed by other DAODAS divisions.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

DIVISION – New Life

Mission: The New Life Division reduces the harmful effects of alcohol and drug dependency on pregnant and parenting age women and their children.

DIVISION SUMMARY:	FY 2004 Actual	FY 2005 Actual	FY 2006 Adjusted	FY 2007 Approved	Change	Percent Change
Positions/FTE	21.95	9.05	9.05	9.05	0.00	0.0
Intergovernmental	\$ 923,773	\$ 778,565	\$ 1,015,717	\$ 934,513	\$ (81,204)	(8.0)
Charges and Fees	(658)	18,105	-	-	-	0.0
TOTAL REVENUES	923,115	796,670	1,015,717	934,513	(81,204)	(8.0)
Interfund Transfer In	100,000	-	-	-	-	0.0
TOTAL SOURCES	<u>\$ 1,023,115</u>	<u>\$ 796,670</u>	<u>\$ 1,015,717</u>	<u>\$ 934,513</u>	<u>\$ (81,204)</u>	(8.0)
Personnel	\$ 628,301	\$ 52,698	\$ 165,045	\$ 180,015	\$ 14,970	9.1
Operating	445,867	274,616	364,459	216,744	(147,715)	(40.5)
Capital	-	-	-	-	-	0.0
TOTAL EXPENSES	<u>\$ 1,074,168</u>	<u>\$ 327,314</u>	<u>\$ 529,504</u>	<u>\$ 396,759</u>	<u>\$ (132,745)</u>	(25.1)

Funding Adjustments for FY 2007 Include:

- Revenues reflect a reduction in Medicaid billings based on projected collections.
- Personnel expenses reflect the actual grade and step of the incumbent, higher fringe benefit costs, and a Cost of Living Adjustment (COLA).
- Operating expenses reduction is due to decreases in administrative and building maintenance costs.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

GRANT – NIDA Grants

Mission: The National Institute on Drug Abuse (NIDA) grants will support the research of alcohol and drug problems and facilitate communication between research outcome and pragmatic use in the treatment arena.

GRANT SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	2.60	2.48	2.32	2.32	0.00	0.0
Intergovernmental	\$ 151,250	\$ 150,935	\$ 56,463	\$ 175,927	\$ 119,464	211.6
TOTAL REVENUES	151,250	150,935	56,463	175,927	119,464	211.6
Interfund Transfer In	-	29,838	23,724	-	(23,724)	(100.0)
TOTAL SOURCES	<u>\$ 151,250</u>	<u>\$ 180,773</u>	<u>\$ 80,187</u>	<u>\$ 175,927</u>	<u>\$ 95,740</u>	119.4
Personnel	\$ 115,604	\$ 137,060	\$ 48,369	\$ 129,258	\$ 80,889	167.2
Operating	54,155	57,507	31,818	55,271	23,453	73.7
Capital	-	-	-	-	-	0.0
TOTAL EXPENSES	<u>\$ 169,759</u>	<u>\$ 194,567</u>	<u>\$ 80,187</u>	<u>\$ 184,529</u>	<u>\$ 104,342</u>	130.1

Funding Adjustments for FY 2007 Include:

- Revenues are increased due to annualization of a five-month subcontract in FY 2006.
- Personnel expenses are increased due to the change from a five month operation to a twelve month program.
- Operating expenses reflect an increase due to the change from a five month operation to a twelve month program.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

DIVISION – Opioid Treatment Services

Mission: The Opioid Treatment Services Division through intake, assessment, counseling, nursing services, medical services and extensive case management reduces the impact that opiate based drug use has on the individual and the community.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	7.80	8.80	8.80	8.80	0.00	0.0
Intergovernmental	\$ 75,635	\$ 79,966	\$ 79,966	\$ 79,966	\$ -	0.0
Charges and Fees	<u>690,520</u>	<u>723,288</u>	<u>800,000</u>	<u>779,263</u>	<u>(20,737)</u>	(2.6)
TOTAL REVENUES	<u>\$ 766,155</u>	<u>\$ 803,254</u>	<u>\$ 879,966</u>	<u>\$ 859,229</u>	<u>\$ (20,737)</u>	(2.4)
Personnel	\$ 425,321	\$ 429,954	\$ 474,562	\$ 508,157	\$ 33,595	7.1
Operating	402,141	452,700	548,089	571,953	23,864	4.4
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	0.0
TOTAL EXPENSES	<u>\$ 827,462</u>	<u>\$ 882,654</u>	<u>\$ 1,022,651</u>	<u>\$ 1,080,110</u>	<u>\$ 57,459</u>	5.6

Funding Adjustments for FY 2007 Include:

- Revenues decreased for lower estimates of client fees.
- Personnel expenses reflect the actual grades and steps of the incumbents, higher fringe benefit costs and a Cost of Living Adjustment (COLA). Funding is increased for temporary staffing needs.
- Operating expenses are increased due to higher costs for medical supplies and facility charges.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

DIVISION – Outpatient Services

Mission: The Outpatient Services Division provides healthcare through cost-effective methods for the benefit of the patient, community, and staff.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	25.80	33.82	32.53	32.53	0.00	0.0
Intergovernmental	\$ 1,538,539	\$ 1,538,928	\$ 1,607,672	\$ 1,590,599	\$ (17,073)	(1.1)
Charges and Fees	305,301	46,281	383,890	331,000	(52,890)	(13.8)
TOTAL REVENUES	1,843,840	1,585,209	1,991,562	1,921,599	(69,963)	(3.5)
Interfund Transfer In	-	382,020	426,907	575,371	148,464	34.8
TOTAL SOURCES	<u>\$ 1,843,840</u>	<u>\$ 1,967,229</u>	<u>\$ 2,418,469</u>	<u>\$ 2,496,970</u>	<u>\$ 78,501</u>	3.2
Personnel	\$ 1,002,489	\$ 1,549,406	\$ 1,570,133	\$ 1,645,996	\$ 75,863	4.8
Operating	682,352	528,804	906,359	886,812	(19,547)	(2.2)
Capital	-	-	39,000	-	(39,000)	(100.0)
TOTAL EXPENSES	<u>\$ 1,684,841</u>	<u>\$ 2,078,210</u>	<u>\$ 2,515,492</u>	<u>\$ 2,532,808</u>	<u>\$ 17,316</u>	0.7

Funding Adjustments for FY 2007 Include:

- Revenues reflect a decrease in the projected amount of charges and fees.
- Personnel expenses reflect the actual grades and steps of the incumbents, higher fringe benefit costs, and a Cost of Living Adjustment (COLA). These increases are offset by decreased temporary staffing based on anticipated needs.
- Operating expenses have decreased due to a lower amount for expected bad debt losses.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

DIVISION - PAIRS

Mission: The Partners in Achieving Independence through Recovery and Self-Sufficiency program in a collaboration between DAODAS and the Department of Social Services to provide intensive case management to clients who have addiction problems and are eligible for participation.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	1.00	1.00	1.00	1.00	0.00	0.0
Intergovernmental	\$ 299,885	\$ 398,016	\$ 444,450	\$ 464,450	\$ 20,000	4.5
TOTAL REVENUES	<u>\$ 299,885</u>	<u>\$ 398,016</u>	<u>\$ 444,450</u>	<u>\$ 464,450</u>	<u>\$ 20,000</u>	4.5
Personnel	\$ 35,940	\$ 36,804	\$ 41,541	\$ 43,517	\$ 1,976	4.8
Operating	273,875	361,021	402,909	432,680	29,771	7.4
Capital	-	-	-	-	-	0.0
TOTAL EXPENSES	<u>\$ 309,815</u>	<u>\$ 397,825</u>	<u>\$ 444,450</u>	<u>\$ 476,197</u>	<u>\$ 31,747</u>	7.1

Funding Adjustments for FY 2007 Include:

- Revenues are increased for a new grant for women transitioning into the community.
- Personnel expenses reflect the actual grade and step of the incumbent, higher fringe benefit costs, and a Cost of Living Adjustment (COLA).
- Operating expenses are increased due to bed costs and expenses related to the new grant.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

GRANT – Therapeutic Child Care

Mission: Charleston Center will provide safe, developmentally appropriate, and reasonably priced child care for our client's children in order to assist in the client's recovery, the child's developmental growth, and the reintegration into the community for clients and their children.

GRANT SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	5.95	10.95	11.00	11.00	0.00	0.0
Intergovernmental	\$ 191,243	\$ 237,983	\$ 285,012	\$ 307,254	\$ 22,242	7.8
Charges and Fees	(13)	138	-	-	-	0.0
TOTAL REVENUES	191,230	238,121	285,012	307,254	22,242	7.8
Interfund Transfer In	147,654	75,000	80,000	-	(80,000)	(100.0)
TOTAL SOURCES	<u>\$ 338,884</u>	<u>\$ 313,121</u>	<u>\$ 365,012</u>	<u>\$ 307,254</u>	<u>\$ (57,758)</u>	(15.8)
Personnel	\$ 203,494	\$ 349,763	\$ 389,456	\$ 382,363	\$ (7,093)	(1.8)
Operating	89,707	144,404	185,727	196,809	11,082	6.0
Capital	-	-	-	-	-	0.0
TOTAL EXPENSES	<u>\$ 293,201</u>	<u>\$ 494,167</u>	<u>\$ 575,183</u>	<u>\$ 579,172</u>	<u>\$ 3,989</u>	0.7

Funding Adjustments for FY 2007 Include:

- Revenues reflect an anticipated increase in Medicaid billings based on current trends and client volume.
- Interfund Transfer In from the General Fund is eliminated based on program needs.
- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a Cost of Living Adjustment (COLA).
- Operating expenses are increased for bad debt provisions.

DEPARTMENT OF ALCOHOL & OTHER DRUG ABUSE SERVICES (continued)

ENTERPRISE FUND

HEALTH AND WELFARE

GRANT – Wando Grant

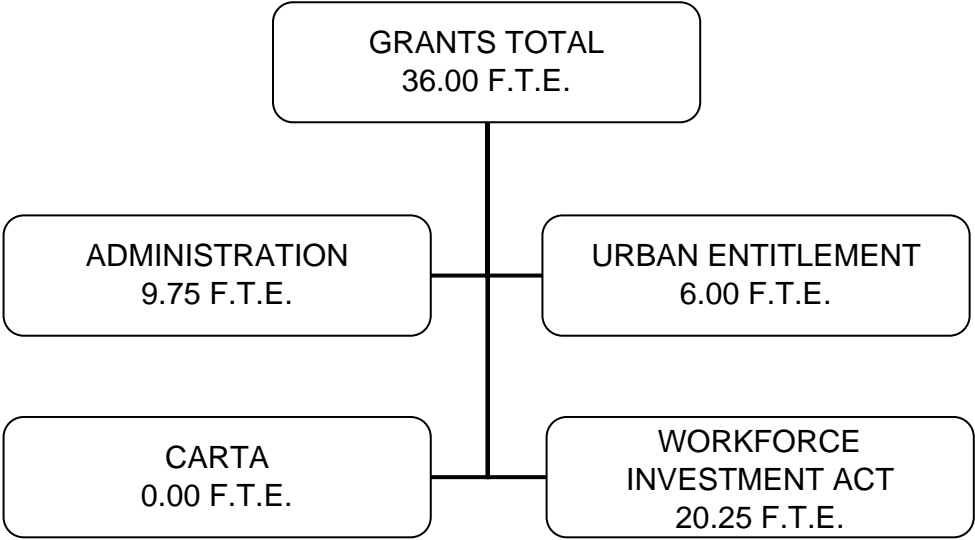
Mission: The Wando Grant is a prevention and intervention services initiative for students in the Charleston County School District's East Cooper area. The SUCCESS Program will provide prevention and intervention program services in an effort to reduce alcohol abuse to Cario, Laing, McClellanville, and Moultrie Middle Schools, and Lincoln and Wando High Schools.

GRANT SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Proposed</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	0.00	0.00	1.00	1.00	0.00	0.0
Intergovernmental	\$ -	\$ -	\$ 60,834	\$ 60,834	\$ -	0.0
TOTAL REVENUES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 60,834</u>	<u>\$ 60,834</u>	<u>\$ -</u>	0.0
Personnel	\$ -	\$ -	\$ 49,409	\$ 47,362	\$ (2,047)	(4.1)
Operating	-	-	11,425	15,098	3,673	32.1
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 60,834</u>	<u>\$ 62,460</u>	<u>\$ 1,626</u>	2.7

Funding Adjustments for FY 2007 Include:

- Revenue reflects the receipt of grant funding.
- Personnel expenses reflect the reduction of temporary employees due to the hiring of a full-time employee (FTE) for the grant program.
- Operating expenses reflect higher training costs and administrative costs due to program usage.

GRANTS



GRANTS ADMINISTRATION

Mission: The Grants Administration Department is responsible for actively seeking available grant funding as well as coordinating and providing administrative and financial oversight for all County grant activities.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	37.00*	37.00*	36.00*	36.00*	0.00	0.0
Special Revenue Fund	<u>\$ 2,550,956</u>	<u>\$ 2,518,630</u>	<u>\$ 2,833,833</u>	<u>\$ 2,886,848</u>	<u>\$ 53,015</u>	1.9
TOTAL SOURCES	<u>\$ 2,550,956</u>	<u>\$ 2,518,630</u>	<u>\$ 2,833,833</u>	<u>\$ 2,886,848</u>	<u>\$ 53,015</u>	1.9
General Fund	\$ 829,974	\$ 855,347	\$ 872,257	\$ 855,523	\$ (16,734)	(1.9)
Special Revenue Fund	<u>2,549,130</u>	<u>2,450,864</u>	<u>2,846,932</u>	<u>2,886,848</u>	<u>39,916</u>	1.4
TOTAL DISBURSEMENTS	<u>\$ 3,379,104</u>	<u>\$ 3,306,211</u>	<u>\$ 3,719,189</u>	<u>\$ 3,742,371</u>	<u>\$ 23,182</u>	0.6

*Positions are included in the departmental totals; however, the related amounts are not reflected as follows:
For FY 2004 through FY 2007, six FTE's are in the Urban Entitlement Grant.

Sources: Total sources reflect a payment in lieu of taxes (PILOT) from the Charleston County Housing and Redevelopment Authority for the Emergency Housing Program. This increase offsets reduced anticipated fees, lease, and rental revenues for the Workforce Investment Act Grant.

Disbursements: Total disbursements reflect increased personnel costs for funding temporary employees to support the Dorchester County One Stop Center, a Cost of Living Adjustment (COLA), and higher fringe benefit costs. In addition, disbursements are increased to support the housing needs of low to moderate income families for the Emergency Housing Program.

GRANTS ADMINISTRATION (continued)

GENERAL FUND

GENERAL GOVERNMENT

DIVISION - Administration

Mission: The Grants Administration Division actively seeks available grant funding, provides administrative and financial oversight for County grant activities, and administers Community Development Block Grants (CDBG).

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	11.25	11.25	10.25	9.75	(0.50)	(4.9)
Personnel	\$ 617,078	\$ 641,053	\$ 678,394	\$ 660,053	\$ (18,341)	(2.7)
Operating	27,114	22,523	18,863	20,470	1,607	8.5
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	644,192	663,576	697,257	680,523	(16,734)	(2.4)
Interfund Transfer Out	185,782	191,771	175,000	175,000	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 829,974</u>	<u>\$ 855,347</u>	<u>\$ 872,257</u>	<u>\$ 855,523</u>	<u>\$ (16,734)</u>	(1.9)

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect a reallocation of positions within the department along with the actual grades and steps of the incumbents and higher fringe benefit costs. Personnel costs also reflect elimination of reimbursements for administrative services provided to other grant programs. In addition, personnel costs reflect elimination of one-time funding for the Change a Life; Hire a Kid program.
- Operating expenditures reflect an increase in cellular phone costs based on projected usage.
- Interfund Transfer Out will fund \$125,000 for the HOME Grant match and \$50,000 will support the County's Emergency Housing program.

Performance Measures:

Initiative II: Human Resources and Resource Management

Department Goal 1: Achieve a diverse workforce.

Objective 1(a): Increase diversity awareness.

Objective 1(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

Initiative III: Long-Term Financial Planning

Department Goal 2: Secure funds to support and enhance departmental, County, and community services.

Objective 2(a): Apply for six new grants to support/enhance County services.

Objective 2(b): Obtain three new grant awards.

Objective 2(c): Conduct two grant development workshops for County departments and community groups in the preparation of new applications.

GRANTS ADMINISTRATION (continued)

GENERAL FUND

GENERAL GOVERNMENT

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Number of managers/supervisors	1(a)	1	3	5
Competitive awards	2(a)	6	12	13
Output:				
Number of dept employees participating in interview process	1(b)	12	12	12
Competitive applications	2(b)	15	36	38
Grant workshops/training conducted	2(c)	19	20	21
Efficiency:				
Average cost of in-service training per session	2(c)	\$175	\$175	\$175
Average cost of competitive award	2(a)	\$175	\$300	\$350
Outcome:				
Percent of managers/supervisors completing diversity training	1(a)	0.0%	59.0%	100%
Percent of employees trained in "Team Interviewing"	1(b)	0.0%	100%	100%
Percent of interviews conducted with "Team Interviewing"	1(b)	100%	100%	100%
Percent increase of competitive grant applications	2(a)	(6.3%)	140%	5.6%
Percent increase of competitive awards	2(b)	(25.0%)	100%	8.3%
Percent increase in workshops/training conducted	2(c)	5.0%	5.0%	5.0%

2007 ACTION STEPS

Department Goal 1

- Conduct training of the County's affirmative action plan.

Department Goal 2

- Map service needs of unincorporated Charleston County.
- Secure two new grant awards for the Charleston Development Corporation.
- Assist community organizations with grants development and management.

GRANTS ADMINISTRATION (continued)

SPECIAL REVENUE FUND

HEALTH AND WELFARE

PROGRAM – Charleston Area Regional Transportation Authority (CARTA)

Mission: CARTA funding is received from the Charleston Area Regional Transportation Authority to administer the issuance of discount cards to the economically disadvantaged in Charleston County.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Charges and Fees	\$ 33,138	\$ 33,582	\$ 33,138	\$ 37,100	\$ 3,962	12.0
TOTAL REVENUES	<u>\$ 33,138</u>	<u>\$ 33,582</u>	<u>\$ 33,138</u>	<u>\$ 37,100</u>	<u>\$ 3,962</u>	12.0
Personnel	\$ 24,973	\$ 26,431	\$ 25,575	\$ 26,891	\$ 1,316	5.1
Operating	19,389	7,955	20,662	10,209	(10,453)	(50.6)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 44,362</u>	<u>\$ 34,386</u>	<u>\$ 46,237</u>	<u>\$ 37,100</u>	<u>\$ (9,137)</u>	(19.8)
Increase (Use) of Fund Balance	\$ (11,224)	\$ (804)	\$ (13,099)	\$ -	\$ 13,099	(100.0)
Beginning Fund Balance	<u>25,127</u>	<u>13,903</u>	<u>13,099</u>	<u>-</u>	<u>(13,099)</u>	(100.0)
Ending Fund Balance	<u>\$ 13,903</u>	<u>\$ 13,099</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	0.0

Funding Adjustments for FY 2007 Include:

- Revenues represent anticipated growth in CARTA contract fees.
- Personnel expenditures reflect higher fringe benefit costs for temporary staff.
- Operating expenditures reflect a decrease in office expenses based on projected usage.

GRANTS ADMINISTRATION (continued)

SPECIAL REVENUE FUND

HEALTH AND WELFARE

PROGRAM – Emergency Housing

Mission: The Emergency Housing Assistance Program helps provide repairs to immediate, desperate housing situations that other grant-funded programs could not move quickly enough to resolve.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Taxes	\$ -	\$ 64,497	\$ -	\$ 64,000	\$ 64,000	100.0
TOTAL REVENUES	-	64,497	-	64,000	64,000	100.0
Interfund Transfer In	50,000	50,000	50,000	50,000	-	0.0
TOTAL SOURCES	<u>\$ 50,000</u>	<u>\$ 114,497</u>	<u>\$ 50,000</u>	<u>\$ 114,000</u>	<u>\$ 64,000</u>	128.0
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	0.0
Operating	36,950	45,927	50,000	114,000	64,000	128.0
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 36,950</u>	<u>\$ 45,927</u>	<u>\$ 50,000</u>	<u>\$ 114,000</u>	<u>\$ 64,000</u>	128.0
Increase (Use) of Fund Balance	\$ 13,050	\$ 68,570	\$ -	\$ -	\$ -	0.0
Beginning Fund Balance	2,979	16,029	84,599	-	(84,599)	(100.0)
Ending Fund Balance	<u>\$ 16,029</u>	<u>\$ 84,599</u>	<u>\$ 84,599</u>	<u>\$ -</u>	<u>\$ (84,599)</u>	(100.0)

Funding Adjustments for FY 2007 Include:

- Revenues reflect a payment in lieu of taxes (PILOT) from the Charleston County Housing and Redevelopment Authority.
- Interfund Transfer In is a transfer from the General Fund.
- Operating expenditures represent payments to support the needs of low to moderate income families with their immediate housing needs.

GRANTS ADMINISTRATION (continued)

SPECIAL REVENUE FUND

HEALTH AND WELFARE

GRANT – Workforce Investment Act (WIA) Title II-B

Mission: The Workforce Investment Act (WIA) Title II-B provides the citizens of Berkeley, Charleston, and Dorchester counties access to employment and training opportunities, and provides services to high-risk youth.

GRANT SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	19.75	19.75	19.75	20.25	0.50	2.5
Intergovernmental	\$ 2,376,117	\$ 2,292,211	\$ 2,612,695	\$ 2,654,363	\$ 41,668	1.6
Charges and Fees	44,312	40,815	75,000	45,000	(30,000)	(40.0)
Miscellaneous	2,578	3,203	1,000	7,900	6,900	690.0
Leases and Rentals	44,811	34,322	62,000	28,485	(33,515)	(54.1)
TOTAL REVENUES	\$ 2,467,818	\$ 2,370,551	\$ 2,750,695	\$ 2,735,748	\$ (14,947)	(0.5)
Personnel	\$ 853,915	\$ 763,213	\$ 1,167,387	\$ 1,395,975	\$ 228,588	19.6
Operating	1,613,903	1,607,338	1,583,308	1,339,773	(243,535)	(15.4)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	\$ 2,467,818	\$ 2,370,551	\$ 2,750,695	\$ 2,735,748	\$ (14,947)	(0.5)

Funding Adjustments for FY 2007 Include:

- Revenues reflect an anticipated decrease in charges/fees and leases/rentals based on historical trends and current projections. The decreases are partially offset by an increase in federal appropriations.
- Personnel expenditures reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA). Personnel costs also reflect the reallocation of positions within the department and the elimination of a reimbursement for administrative support. In addition, funding for temporaries to support the Dorchester County One Stop Center contributes to this increase.
- Operating expenditures reflect program dollars reallocated to personnel costs.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: To provide business and customer services to residents of the Tri-County.

Objective 1(a): Increase job seeking customer visits by 5% of FY 2006 level.

Objective 1(b): Increase the number of employer job openings filled by 5%.

Objective 1(c): Increase the number of youth served by 5%.

Objective 1(d): Increase the number of group activities by 5%.

GRANTS ADMINISTRATION (continued)

SPECIAL REVENUE FUND

HEALTH AND WELFARE

Initiative III: Long-Term Financial Planning

Department Goal 2: Promote Trident One Stop Career Center (TOSCC) self-sufficiency.

Objective 2: Increase fee-for-service revenue by 10%.

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Job Seeker/Customer visits	1(a)	160,000	115,825	118,720
Output:				
Employer job openings filled	1(b)	n/a	5,057	5,309
Youth served	1(c)	444	241	253
Number of group activities	1(d)	n/a	1,406	1,476
Fee-for-service TOSCC income	2	\$116,048	\$78,340	\$100,000
Efficiency:				
Average number of days to obtain a job	1(b)	45	45	45
Outcome:				
Percent increase of job seeker customer visits	1(a)	2.2%	(27.6%)	2.5%
Percent increase of employer job openings filled	1(b)	n/a	n/a	5.0%
Percent increase of youth served	1(c)	49.0%	(45.7%)	5.0%
Percent increase of number of group activities	1(d)	n/a	n/a	5.0%
Percent increase of fee-for-service TOSCC income	2	5.0%	(32.5%)	27.6%

2007 ACTION STEPS

Department Goal 1

- Add 2 partners to One Stop system which enhance service delivery to business and job seekers.
- Create a TOSCC based business support resource center.

Department Goal 2

- Implement revenue generation procedure for One Stop system that supports 55% of current lease.
- Develop and implement one new public-private partnership workforce initiative.

HUMAN RESOURCES

GENERAL FUND

GENERAL GOVERNMENT

Mission: The Human Resources Department recruits, trains, and supports the staff necessary for the basic operation of County government. They support the management staff of Charleston County toward its goal of effectively utilizing our most valuable resource—our employees. This includes administering benefit and compensation programs, providing training, facilitating employee relations and interventions, providing performance counseling, conducting wellness programs and benefits education programs, and coordinating awards and recognition programs.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	14.00	14.00	14.00	14.00	0.00	0.0
Personnel	\$ 756,060	\$ 731,219	\$ 873,287	\$ 886,239	\$ 12,952	1.5
Operating	211,949	237,311	455,876	468,885	13,009	2.9
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	968,009	968,530	1,329,163	1,355,124	25,961	2.0
Interfund Transfer Out	7,500	10,000	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 975,509</u>	<u>\$ 978,530</u>	<u>\$ 1,329,163</u>	<u>\$ 1,355,124</u>	<u>\$ 25,961</u>	2.0

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grades and steps of the incumbents and increased fringe benefit costs. In addition, personnel costs include funding for contracted temporary staffing to assist with workload during peak periods.
- Operating expenditures decreased due to removing a one-time expense of \$200,000 that was in the FY 2006 budget to conduct a compensation study. This decrease is partially offset by additional funding for advertising to achieve a more diverse applicant pool. During budget deliberations, Council added \$175,000 to the tuition incentive program for employees for a total of \$185,000.

Performance Measures:

Initiative II: Human Resources & Resource Management

Department Goal 1: Improve customer service.

- Objective 1(a): Forward applications to departments with a turnaround of 95% of the applications forwarded within 3 business days of closing the position and 75% of the applications forwarded within 2 business days of closing the position.
- Objective 1(b): Achieve “good” to “excellent” ratings in overall customer satisfaction from 95% of respondents based upon completion of Countywide Training Program evaluations.

HUMAN RESOURCES (continued)

GENERAL FUND

GENERAL GOVERNMENT

Department Goal 2: Develop and maintain a diverse workforce.

Objective 2(a): Continue Diversity Training for all managers, supervisors, and employees who participate in the interview process.

Objective 2(b): Continue to train all managers, supervisors, and employees who participate in the interview process in "Behavioral Interviewing/Team Interviewing."

Objective 2(c): Expand exit interview process to identify problem areas.

MEASURES:

	<u>Objective</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Actual</u>	<u>FY 2007 Projected</u>
Output:				
Number of applications processed	1(a)	4,592	6,101	6,500
Employees attending training sessions	1(b)	3,736	4,076	4,076
Number of employees trained in Diversity	2(a)	n/a	565	565
Number of managers/supervisors trained in "Behavioral/Team Interviewing" ¹	2(b)	n/a	166	166
Number of positions filled using "Behavioral/Team Interviewing" process ¹	2(b)	n/a	54	100
Number of exit interviews conducted ¹	2(c)	n/a	18	50
Outcome:				
Turnaround of applications within 3 business days	1(a)	94.0%	95.0%	95.0%
Turnaround of applications within 2 business days	1(a)	63.0%	75.0%	75.0%
Overall Countywide Training Program evaluations	1(b)	96.0%	95.0%	95.0%
Percentage of positions filled using the "Behavioral/Team Interviewing" process ¹	2(b)	n/a	25.0%	50.0%
Percentage of exit interviews conducted to total terminations ¹	2(c)	n/a	7.2%	15.0%

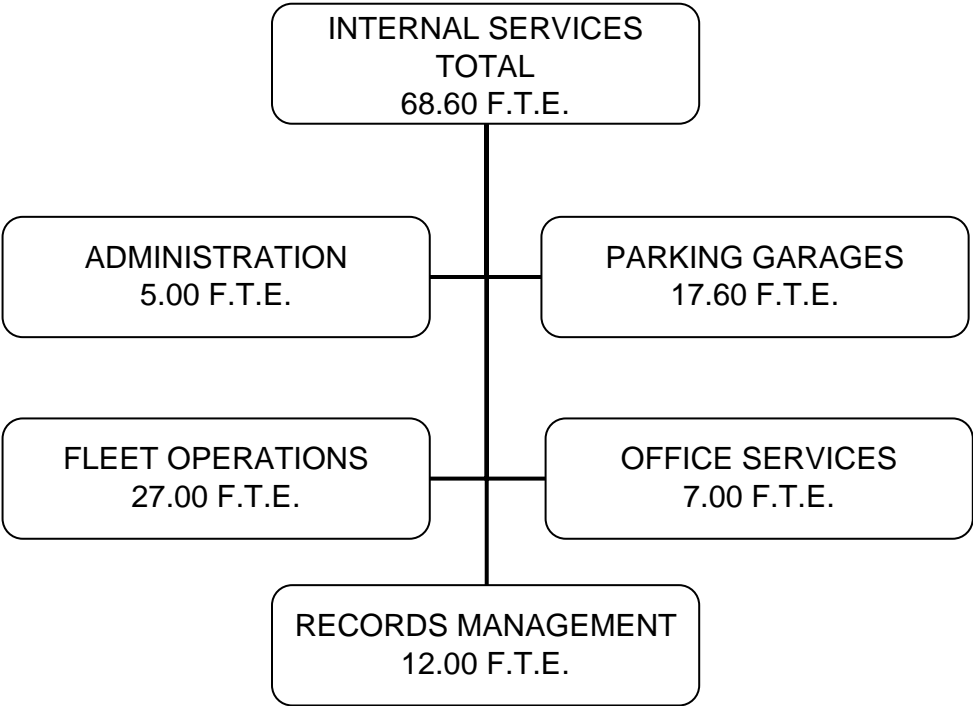
¹ FY 2005 data unavailable.

2007 ACTION STEPS

Department Goal 1

- Establish a Diversity Committee.
- Establish an intern program with area colleges and universities with a focus on minorities.
- Continue Leadership Training as scheduled.
- Implement career development training programs to help prepare the workforce for promotional opportunities.
- Complete compensation study and implement the results by January 1, 2007.
- Provide annual report to County Council regarding results of the Diversity Program.
- Continue team interviewing for new hires and competitive promotions.

INTERNAL SERVICES



INTERNAL SERVICES

Mission: The Internal Services Department provides administration to the Fleet Operations, Office Services, Parking Garages, and Records Management Divisions in support to other departments and agencies within County Government.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	Percent <u>Change</u>
Positions/FTE	81.60	76.60	68.60	68.60	0.00	0.0
Enterprise Fund	\$ 9,063,255	\$ 2,601,520	\$ 2,069,407	\$ 1,961,050	\$ (108,357)	(5.2)
Internal Service Fund	<u>11,556,903</u>	<u>11,844,043</u>	<u>8,022,889</u>	<u>9,579,770</u>	<u>1,556,881</u>	19.4
TOTAL SOURCES	<u>\$ 20,620,158</u>	<u>\$ 14,445,563</u>	<u>\$ 10,092,296</u>	<u>\$ 11,540,820</u>	<u>\$ 1,448,524</u>	14.4
General Fund	\$ 389,656	\$ 371,821	\$ 363,148	\$ 370,780	\$ 7,632	2.1
Enterprise Fund	13,407,997	2,055,967	2,188,084	2,502,441	314,357	14.4
Internal Service Fund	<u>11,962,889</u>	<u>12,397,266</u>	<u>8,119,084</u>	<u>9,624,770</u>	<u>1,505,686</u>	18.5
TOTAL DISBURSEMENTS	<u>\$ 25,760,542</u>	<u>\$ 14,825,054</u>	<u>\$ 10,670,316</u>	<u>\$ 12,497,991</u>	<u>\$ 1,827,675</u>	17.1

Sources: The sources reflect increases in the Fleet and the Records Management Divisions' charges to user departments and external agencies based on projections of usage. Also represented is anticipated growth in parking fee revenue at the County's parking garages due to transient usage and independent customer leasing agreements. In addition, the Parking Garage Transfer In is eliminated to reflect the garages' ability to directly pay their debt service.

Disbursements: Total disbursements represent increased personnel costs including a Cost of Living Adjustment (COLA) and higher fringe benefits. In addition, disbursements reflect higher fuel costs and increased funding for capital purchases for Fleet Operations, Parking Garages, and Records Management.

INTERNAL SERVICES (continued)

GENERAL FUND

GENERAL GOVERNMENT

DIVISION - Administration

Mission: The Internal Services Department provides administration to Fleet Operations, Office Services, Parking Garages, and Records Management.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	3.00	5.00	5.00	5.00	0.00	0.0
Personnel	\$ 209,065	\$ 288,459	\$ 344,391	\$ 350,720	\$ 6,329	1.8
Operating	7,284	15,271	18,757	20,060	1,303	6.9
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ 216,349</u>	<u>\$ 303,730</u>	<u>\$ 363,148</u>	<u>\$ 370,780</u>	<u>\$ 7,632</u>	2.1

Funding Adjustments for FY 2007 Include:

- Personnel expenditures represent the actual grades and steps of the incumbents and increased fringe benefit costs.
- Operating expenditures reflect an increase in budgeted costs for cellular phones. The increase is offset by a reduction in training due to budget constraints.

INTERNAL SERVICES (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

DIVISION – Fleet Operations

Mission: Fleet Operations establishes efficient and effective delivery of the Charleston County fleet service by providing customer agencies with safe, reliable, economical and environmentally-sound transportation, and by performing related support services that are responsive to the needs of customer departments and that conserve vehicle value and equipment investment.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	29.00	27.00	27.00	27.00	0.00	0.0
Charges and Fees	\$ 5,249,028	\$ 5,529,725	\$ 6,024,012	\$ 7,454,759	\$ 1,430,747	23.8
Miscellaneous	<u>218,077</u>	<u>529,564</u>	<u>150,000</u>	<u>150,000</u>	<u>-</u>	0.0
TOTAL REVENUES	5,467,105	6,059,289	6,174,012	7,604,759	1,430,747	23.2
Interfund Transfer In	<u>3,078,766</u>	<u>2,674,366</u>	<u>102,651</u>	<u>80,001</u>	<u>(22,650)</u>	(22.1)
TOTAL SOURCES	<u>\$ 8,545,871</u>	<u>\$ 8,733,655</u>	<u>\$ 6,276,663</u>	<u>\$ 7,684,760</u>	<u>\$ 1,408,097</u>	22.4
Personnel	\$ 1,458,056	\$ 1,500,872	\$ 1,591,456	\$ 1,681,599	\$ 90,143	5.7
Operating	7,293,951	7,416,715	4,545,356	5,923,160	1,377,804	30.3
Capital	-	-	156,045	45,000	(111,045)	(71.2)
Debt Service	<u>36,706</u>	<u>34,033</u>	<u>80,001</u>	<u>80,001</u>	<u>-</u>	0.0
TOTAL EXPENSES	8,788,713	8,951,620	6,372,858	7,729,760	1,356,902	21.3
Interfund Transfer Out	<u>-</u>	<u>261,763</u>	<u>-</u>	<u>-</u>	<u>-</u>	0.0
TOTAL DISBURSEMENTS	<u>\$ 8,788,713</u>	<u>\$ 9,213,383</u>	<u>\$ 6,372,858</u>	<u>\$ 7,729,760</u>	<u>\$ 1,356,902</u>	21.3

Funding Adjustments for FY 2007 Include:

- Revenues represent growth in charges to County departments and external agencies for repairs, maintenance, and fuel consumption.
- Interfund Transfer In represents debt service payment funds for the Heavy Equipment Garage.
- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a Cost of Living Adjustment (COLA) provision.
- Operating expenses reflect an increase in the cost of parts, subcontract maintenance, and fuel due to the economy. In 2007 the ultra-low sulfur diesel fuel requirement for all diesel powered equipment will cause higher costs for diesel fuel.
- Capital expenses represent the replacement of one full-size sedan, a one-half ton pick-up truck, and a vehicle brake lathe.

INTERNAL SERVICES (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

- Debt Service remains unchanged and reflects repayments to the Solid Waste Fund for the Heavy Equipment Garage.

Performance Measures:

Initiative II: Human Resources and Resource Management

Department Goal 1: Achieve a diverse workforce.

Objective 1(a): Increase diversity awareness.

Objective 1(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

Initiative III: Long-Term Financial Planning

Department Goal 2: Ensure fiscal accountability in managing Fleet assets.

Objective 2: Establish optimal size of fleet.

Initiative IV: Workflow Analysis-Process Management

Department Goal 3: Provide cost effective maintenance promoting the useful life and availability of equipment.

Objective 3(a): Minimize breakdown repairs through an effective Preventative Maintenance (PM) Program.

Objective 3(b): Achieve optimal fleet availability through an effective PM Program and by performing efficient and timely repairs.

Objective 3(c): Monitor cost per mile to operate support vehicles.

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Number of managers/supervisors	1(a)	7	7	7
Number of support vehicles	2	624	618	625
Total number of work orders	3(a)	8,698	8,213	8,700
Output:				
Number of managers/supervisors	1(a)	7	7	7
Number of dept employees participating in interview process	1(b)	3	0	0
Availability of fleet units	3(b)	92.0%	86.56%	92.0%
Average total expenses versus budgeted total expenses	3(c)	118%	100.2%	100%
Efficiency:				
Average cost per mile to operate a support vehicle	2,3(c)	\$0.25	\$0.26	\$0.27
Average cost per work order	3(a)	\$362	\$435	\$475
Average number of units out of service per day ¹	3(b)	35	33	30
Outcome:				
Percent of managers/supervisors completing diversity training	1(a)	78.43%	100%	n/a
Percent of employees trained in "Team Interviewing"	1(b)	n/a	100%	n/a
Percent of interviews conducted with "Team Interviewing"	1(b)	0.0%	100%	n/a
Number of vehicles added to departments from surplus	2	1	0	0
Number of vehicles turned in	2	19	6	0
Savings per reduction of support vehicles ²	2	\$9,500	\$58,000	0
Percent of "repair" work order to total work orders of ≤45% ¹	3(a)	30.0%	31.0%	30.0%
Percent of scheduled maintenance to unscheduled repairs of ≥60% ¹	3(b)	70.0%	69.0%	70.0%
Fleet availability of ≥90% ¹	3(b)	89.26%	86.56%	90.0%
Percent of actual total expenses to budgeted total expenses of ≤100% ¹	3(a)(b)(c)	118%	100.2%	100%

¹ Based on automated FASTER Fleet Management System information retrieval.

² Data includes capital savings and excludes operating costs

INTERNAL SERVICES (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

2007 ACTION STEPS

Department Goal 2

- Review and upgrade the Shop Labor rate and Motor Pool charge-back rate.
- Continue efforts to right-size the County's fleet and explore cost effective fleet unit replacements, i.e., fuel economy, emission control advances, etc.

Department Goal 3

- Provide active input, guidance, and continued review to the architects designing the new Automotive Shop.
- Continue to explore and enhance Fleet's use of alternative fuel vehicles.

INTERNAL SERVICES (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

DIVISION – Office Services

Mission: Office Services provides photocopy, postal services, and specialized printing applications for County government agencies delivering services to County citizens.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	7.00	7.00	7.00	7.00	0.00	0.0
Charges and Fees	\$ 962,875	\$ 971,363	\$ 1,104,613	\$ 1,174,755	\$ 70,142	6.3
TOTAL REVENUES	<u>\$ 962,875</u>	<u>\$ 971,363</u>	<u>\$ 1,104,613</u>	<u>\$ 1,174,755</u>	<u>\$ 70,142</u>	6.3
Personnel	\$ 270,211	\$ 271,410	\$ 292,771	\$ 317,761	\$ 24,990	8.5
Operating	907,986	724,699	811,842	856,994	45,152	5.6
Capital	-	-	-	-	-	0.0
TOTAL EXPENSES	<u>\$ 1,178,197</u>	<u>\$ 996,109</u>	<u>\$ 1,104,613</u>	<u>\$ 1,174,755</u>	<u>\$ 70,142</u>	6.3

Funding Adjustments for FY 2007 Include:

- Revenues are increased to reflect higher charges to County departments based upon anticipated services.
- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA).
- Operating expenses are increased due to higher postage costs related to a rate increase. Also included are surge protectors for copiers and increased equipment lease costs.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Promote mail management efficiencies to achieve improved customer service and value.

Objective 1(a): Increase mail that meets automation criteria for all outgoing U.S. mail.

Objective 1(b): Reduce man-hours to prepare mail by promoting the use of mail preparation equipment.

Initiative II: Human Resources and Resource Management

Department Goal 2: Achieve a diverse workforce.

Objective 2(a): Increase diversity awareness.

Objective 2(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

INTERNAL SERVICES (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

Initiative III: Long-Term Financial Planning

Department Goal 3: Pursue responsive and cost effective privatization initiatives (service providers) that improve our business services.

Objective 3(a): Reduce mailing expenditures by sending all applicable mailers to outside print contractor and in-house metered mail to presort vendor.

Objective 3(b): Reduce printing expenditures by promoting the use of County standardized stationery.

Objective 3(c): Maintain monthly postage, copier, color printing, and stationery charge-backs and compare with budgeted amount.

Initiative V: Quality Control

Department Goal 4: Report customer usage indicators to improve service delivery and quality.

Objective 4(a): Track copy machine usage and promote the use of networked copiers.

Objective 4(b): Track and promote color copier usage.

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY2007 Projected
Input:				
Number of managers/supervisors	2(a)	2	2	2
Budgeted for postage ¹	3(c)	\$424,771	\$453,344	\$461,228
Budgeted for copying	3(c)	\$534,547	\$528,821	\$551,432
Budgeted for color copies ²	3(c)	\$11,989	\$36,830	\$36,526
Budgeted for standardized stationery	3(c)	\$5,783	\$2,280	\$2,776
Output:				
Mail pieces processed in-house	1(a),4(a)	530,083	498,105	482,116
Number of dept employees participating in interview process	2(b)	0	0	0
Mail pieces sent to outside contractor	3(a)	1,257,043	741,620	776,327
Number of copiers maintained	4(a)	178	178	179
Copies produced	4(a)	10,609,498	10,792,480	10,875,462
Color copies produced	4(b)	8,292	14,928	16,000
Efficiency:				
Percent of mail that meets automation criteria ³	1(a)	75.0%	83.0%	90.0%
Man hours saved using mail preparation equipment	1(b)	520	576	600
Number of copiers networked	4(a)	11	12	15
Outcome:				
Amount saved due to postal discounts ⁴	1(a),3(a)	\$129,347	\$98,608	\$106,968
Percent of managers/supervisors completing diversity training	2(a)	0.0%	86.0%	100%
Percent of employees trained in "Team Interviewing"	2(b)	0.0%	26.0%	100%
Percent of interviews conducted with "Team Interviewing"	2(b)	0.0%	0.0%	100%
Amount saved by using County standardized stationery	3(b)	\$4,828	\$5,444	\$7,500
Ratio of actual postal expenses to budgeted postal expenses	3(c)	84.0%	81.0%	85.0%
Ratio of actual copier expenses to budgeted copier expenses	3(c)	86.0%	60.0%	85.0%
Ratio of actual color copier expenses to budgeted color copier expenses	3(c)	29.0%	81.0%	85.0%
Ratio of actual stationery expenses to budgeted stationery expenses	3(c)	10.0%	29.0%	85.0%

¹ FY 2005 reflects postal savings and the reallocation of postal expense for mailers to individual department budgets.

² FY 2006 includes the Planning Department color copier.

³ Due to various types of mail (special services, packages, flats), not all mail pieces meet the automation criteria and qualify for postal discounts. If compared against first class mail only, the percent of mail meeting the automation criteria would be higher.

⁴ FY 2005 includes three one-time major mailouts, which include Recap, Reassessment, and BEVR postcards.

INTERNAL SERVICES (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

2007 ACTION STEPS

Department Goal 1

- Update mailing list(s) for County departments, which includes validating delivery addresses and using Move Update information.
- Identify the most cost effective means to provide delivery services.

Department Goal 3

- Print business cards for departments that use minimum supply.

INTERNAL SERVICES (continued)

ENTERPRISE FUND

GENERAL GOVERNMENT

DIVISION – Parking Garages

Mission: The Cumberland Street Parking Garage provides parking spaces for County employees, the general public, and contracted parking for agencies in the downtown Charleston peninsula. The Parking Garage at King and Queen Streets provides parking spaces for various governmental agencies, hotel guests, County employees, and the general public.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	19.60	17.60	17.60	17.60	0.00	0.0
Charges and Fees	\$ 2,939,129	\$ 1,938,378	\$ 1,650,000	\$ 1,875,000	\$ 225,000	13.6
Interest	4,311	-	-	-	-	0.0
Miscellaneous	5,266,831	-	-	-	-	0.0
Leases and Rentals	84,694	92,239	86,050	86,050	-	0.0
TOTAL REVENUES	8,294,965	2,030,617	1,736,050	1,961,050	225,000	13.0
Interfund Transfer In	768,290	570,903	333,357	-	(333,357)	(100.0)
TOTAL SOURCES	<u>\$ 9,063,255</u>	<u>\$ 2,601,520</u>	<u>\$ 2,069,407</u>	<u>\$ 1,961,050</u>	<u>\$ (108,357)</u>	(5.2)
Personnel	\$ 597,483	\$ 599,093	\$ 676,140	\$ 761,310	\$ 85,170	12.6
Operating	1,153,267	998,827	460,084	443,587	(16,497)	(3.6)
Capital	-	-	79,442	327,000	247,558	311.6
Debt Service	569,147	342,262	833,357	826,724	(6,633)	(0.8)
TOTAL EXPENSES	2,319,897	1,940,182	2,049,023	2,358,621	309,598	15.1
Interfund Transfer Out	11,088,100	115,785	138,936	143,820	4,884	3.5
TOTAL DISBURSEMENTS	<u>\$ 13,407,997</u>	<u>\$ 2,055,967</u>	<u>\$ 2,187,959</u>	<u>\$ 2,502,441</u>	<u>\$ 314,482</u>	14.4
Increase (Use) of Fund Balance	\$ (4,344,742)	\$ 545,553	\$ (118,552)	\$ (541,391)	\$ (422,839)	356.7
Beginning Fund Balance	12,621,684	8,276,942	8,822,495	8,541,462	(281,033)	(3.2)
Ending Fund Balance	<u>\$ 8,276,942</u>	<u>\$ 8,822,495</u>	<u>\$ 8,703,943</u>	<u>\$ 8,000,071</u>	<u>\$ (703,872)</u>	(8.1)

Funding Adjustments for FY 2007 Include:

- Revenues represent anticipated growth in transient and independent customer leasing agreements.
- Interfund Transfer In reflects the amount provided by the Debt Service Fund for scheduled debt repayment. The Interfund Transfer In is eliminated to reflect the garages' ability to pay the debt service.
- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA). Also, temporary staffing has increased to assist in the garages' workload.

INTERNAL SERVICES (continued)

ENTERPRISE FUND

GENERAL GOVERNMENT

- Operating expenses reflect service costs for the garages' parking control system due to the expiration of its one-year warranty
- Capital expenses represent security system and parking control system upgrades. Also, included are traffic signs to alleviate traffic congestion.
- Debt Service reflects the debt repayment for the Cumberland Parking Garage.
- Interfund Transfer Out represents payment for free access parking for DAODAS.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Maintain a customer service oriented parking facility by pursuing customer-focused initiatives while employing innovative methods to track and improve revenues.

Objective 1(a): Maintain annual itemized parking revenues for accurate budgeting.

Objective 1(b): Maintain statistics on annual vehicle utilization.

Objective 1(c): Record number of formal customer service surveys.

Initiative II: Human Resources & Resource Management

Department Goal 2: Maintain a safe environment for our visitors, customers, and employees by enhancing our training and improving employee awareness of our systems within the parking facilities.

Objective 2(a): Record number of audits for conducting training initiatives.

Objective 2(b): Record number of reportable safety related incidents to Risk Management.

Department Goal 3: Achieve a diverse workforce.

Objective 3(a): Increase diversity awareness.

Objective 3(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

Initiative III: Long-Term Financial Planning

Department Goal 4: Maintain a financial management plan that provides our financial position while tracking our operating expenditures and receivable revenues.

Objective 4(a): Determine annual revenue per space.

Objective 4(b): Determine annual operating expense per space.

MEASURES:

	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Number of managers/supervisors ²	3(a)	6	4	4
Output:				
Cumberland Parking Garage:				
<u>Parking Revenue</u>	1(a)			
Cash		\$468,978	\$542,280	\$589,110
Vouchers ¹		\$45,700	\$29,073	\$30,300
City reimbursement		\$161,784	\$179,044	\$191,367
Contracts		\$277,023	\$396,644	\$420,310
Commercial space leases (shops)		\$84,171	\$86,481	\$86,481
<u>Vehicle Utilization</u>	1(b)			
Cash		188,450	201,060	220,876
Vouchers ¹		13,119	11,119	12,891
City/County employee cardholders		140,902	149,605	160,179
Annual number of formal customer service surveys	1(c)	4	4	4
Annual number of safety training initiatives conducted	2(a)	12	12	12
Recordable incidents	2(b)	6	25	22

INTERNAL SERVICES (continued)

ENTERPRISE FUND

GENERAL GOVERNMENT

	<u>Objective</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Actual</u>	<u>FY 2007 Projected</u>
King and Queen Parking Garage:				
<u>Parking Revenue</u>	1(a)			
Cash		\$610,656	\$747,615	\$765,510
Vouchers ¹		\$15,700	\$2,625	\$0
Contracts		\$93,410	\$85,815	\$92,400
<u>Vehicle Utilization</u>	1(b)			
Cash/Vouchers		181,785	194,945	201,071
Cardholders		14,186	15,678	16,824
Contracts		37,418	38,742	40,235
Annual number of formal customer service surveys	1(c)	4	4	4
Annual number of audits for conducting training initiatives	2(a)	12	12	12
Recordable incidents	2(b)	8	8	10
Number of dept employees participating in interview process	3(b)	3	3	3
Efficiency:				
Annual operating expense per space:	4(b)			
Cumberland Parking Garage		\$458	\$620	\$1,544 ³
King and Queen Parking Garage		\$911	\$1,269	\$1,293
Outcome:				
Percent of managers/supervisors completing diversity training	3(a)	0.0%	25.0%	100%
Percent of employees trained in "Team Interviewing"	3(b)	0.0%	25.0%	100%
Percent of interviews conducted with "Team Interviewing"	3(b)	0.0%	100%	100%
Annual revenue per space:	4(a)			
Cumberland Parking Garage		\$1,083	\$1,288	\$1,375
King and Queen Parking Garage		\$1,685	\$1,958	\$2,009

¹ FY 2006 increase anticipated due to new capabilities allowing acceptance of credit cards and Internet sales.

² FY 2005 includes vacant position and supervisor out on extended leave.

³ Includes capital and debt service.

2007 ACTION STEPS

Department Goal 1

- Continue to increase revenue by enforcing policies and procedures.

Department Goal 2

- Promote a safe environment for our patrons.

Department Goal 4

- Seek additional revenue generating opportunities focusing on local businesses and tourism.

INTERNAL SERVICES (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

DIVISION – Records Management

Mission: Records Management provides County departments, elected officials, and several external organizations with storage, retrieval, imaging, and disposition of government records while maintaining the historical and archival significance of vital records for the citizens of the County.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	Percent <u>Change</u>
Positions/FTE	12.00	11.00	12.00	12.00	0.00	0.0
Charges and Fees	\$ 511,122	\$ 553,756	\$ 641,613	\$ 720,255	\$ 78,642	12.3
TOTAL REVENUES	<u>\$ 511,122</u>	<u>\$ 553,756</u>	<u>\$ 641,613</u>	<u>\$ 720,255</u>	<u>\$ 78,642</u>	12.3
Personnel	\$ 392,255	\$ 366,785	\$ 428,692	\$ 506,758	\$ 78,066	18.2
Operating	125,736	214,802	175,421	145,497	(29,924)	(17.1)
Capital	-	-	37,500	68,000	30,500	81.3
TOTAL EXPENSES	517,991	581,587	641,613	720,255	78,642	12.3
Interfund Transfer Out	5,500		-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 523,491</u>	<u>\$ 581,587</u>	<u>\$ 641,613</u>	<u>\$ 720,255</u>	<u>\$ 78,642</u>	12.3

Funding Adjustments for FY 2007 Include:

- Revenues represent growth in charges to County departments and external agencies for records services.
- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a Cost of Living Adjustment (COLA). In addition, personnel costs reflect the funding of an unfunded position in FY 2006.
- Operating expenses reflect a reduction in maintenance contracts on machinery as well as a decrease in photo and microfilm supply costs due to staff-created efficiencies.
- Capital represents costs associated with the purchase of an additional module for the Records Management Database to track performance measures of the over three million tasks performed by staff annually. In addition, capital includes the purchase of steel roll-down doors for increased building security against natural and intentional destruction and the replacement of a humidity control system in accordance with the preservation needs of historical records.

Performance Measures:

Initiative II: Human Resources and Resource Management

Department Goal 1: Achieve a diverse workforce.

Objective 1(a): Increase diversity awareness.

Objective 1(b): Implement “Behavioral Interviewing/Team Interviewing” for all new hires and promotions.

INTERNAL SERVICES (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

Initiative IV: Workflow Analysis-Process Management

Department Goal 2: Maintain a financial management process that tracks customer operating expenditures and accurately records revenues while providing valuable competitive services to our customers.

Objective 2: Increase the quantity of service units while lowering or maintaining costs to County departments.

MEASURES:

	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Number of managers/supervisors	1(a)	2	3	3
Output:				
Number of dept employees participating in interview process	1(b)	1	1	1
Warehouse service units provided ¹	2	259,124	251,822	255,473
Microfilm service units provided ²	2	1,402,132	864,533	1,133,333
Laboratory service units provided ³	2	4,452	3,304	3,878
Digital imaging service units provided ⁴	2	258,242	1,736,008	1,957,256
Preservation services units provided ⁵	2	n/a	65,076	140,000
Efficiency:				
Services Provided per Dollar Expended by County Depts:	2			
Warehouse service units per dollar ¹		1.02	1.01	1.01
Microfilm service units per dollar ²		0.10	0.11	0.10
Laboratory service units per dollar ³		3.7	3.8	3.8
Digital imaging service units per dollar ⁴		0.027	0.047	0.037
Preservation service units per dollar ⁵		n/a	0.382	0.382
Outcome:				
Percent of managers/supervisors completing diversity training	1(a)	50.0%	100%	100%
Percent of employees trained in "Team Interviewing"	1(b)	0.0%	66.6%	100%
Percent of interviews conducted with "Team Interviewing"	1(b)	0.0%	100%	100%
Cost of Services Provided to County Depts:	2			
<u>Warehouse Services</u>				
Monthly box storage		\$0.95	\$0.95	\$0.95
Document in-transfers		\$4.25	\$4.25	\$4.25
File destructions		\$4.25	\$4.25	\$4.25
Fire retrievals		\$4.25	\$4.25	\$4.25
<u>Microfilm Services</u>				
Planetary photography per frame		\$0.10	\$0.10	\$0.10
Rotary photography per frame		\$0.08	\$0.08	\$0.08
Jacketing per fiche jacket		\$1.25	\$1.25	\$1.25
Fiche titling		\$1.00	\$1.00	\$1.00
<u>Laboratory Services</u>				
Standard processing per 100 ft roll		\$5.00	\$5.00	\$5.00
Silver processing per 1000 ft roll		\$20.00	\$20.00	\$20.00
Diazo duplication per 100 ft roll		\$2.00	\$2.00	\$2.00
Silver duplication per 100 ft roll		\$2.00	\$2.00	\$2.00
Quality inspection per roll		\$5.00	\$5.00	\$5.00
<u>Digital Imaging Services</u>				
Document scan		\$0.035	\$0.08	\$0.08
Convert microfilm to image per frame		\$0.011	\$0.03	\$0.03
Convert image to microfilm per frame		\$0.005	\$0.02	\$0.02
Indexing per image		\$0.016	\$0.05	\$0.05
Media production (CD/DVD)		\$9.78/\$28	\$9.78/\$28	\$9.78/\$28
<u>Preservation Services</u>				
Repairs		n/a	\$2.95	\$2.95
Dry Cleaning (RMC)		n/a	\$0.28	\$0.28
Records Processing (per hour)		n/a	\$21.50	\$21.50

¹ Warehouse services include monthly box storage units, document in-transfers, file destructions, and file retrievals.

² Microfilm services include planetary frames shot, rotary frames shot, fiche jacketed, and fiche titled.

³ Laboratory services include rolls processed, silver duplicated and processed, diazo duplicated, and quality inspected.

⁴ Digital imaging services include scanning, digital image to film conversion, film to digital image conversion, indexing, and media production.

⁵ Preservation services include repairing, cleaning, and hourly processing of files.

INTERNAL SERVICES (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

2007 ACTION STEPS

Department Goal 2

- Implement a uniform, comprehensive pay for performance system.
- Meet budgetary expectations for all customer departments.
- Implement Phase II of the Records Management Imaging project.
- Explore alternate and supplemental funding for the preservation of permanently valuable records.

MEDICALLY INDIGENT ASSISTANCE PROGRAM

GENERAL FUND

HEALTH AND WELFARE

Mission: The Medically Indigent Assistance Program (MIAP) administers the eligibility determinations for inpatient hospital services for residents that meet the financial requirement of federal poverty to ensure that medical care is available to these citizens.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	-
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	0.0
Operating	1,152,345	1,140,541	1,201,484	1,218,496	17,012	1.4
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	\$ 1,152,345	\$ 1,140,541	\$ 1,201,484	\$ 1,218,496	\$ 17,012	1.4

Funding Adjustments for FY 2007 Include:

- The actual contribution funding amounts were received during the budget process; as a result, operating expenditures were decreased. Operating expenditures reflect contribution funding requirements to the South Carolina Department of Health and Human Services based on the formula set by the State.

Performance Measures:

Initiative IV: Workflow Analysis Process Management

Department Goal 1: Ensure a positive return on investment of the County's contribution for inpatient hospital services to indigent citizens.

Objective 1(a): Return on investment of County Assessment to MIAP Discharge Value of not less than \$1 for \$1 ratio.

Objective 1(b): Maintain administrative expenses shared with Charleston Memorial Hospital at 50% not to exceed \$20,000 per year.

Objective 1(c): Reconsideration decisions not to exceed 30 days from receiving request for reconsideration.

MEASURES:	Objective	FY 2005 <u>Actual</u>	FY 2006 <u>Actual</u>	FY 2007 <u>Projected</u>
Input:				
MIAP discharge value ¹	1(a)	\$5,500,000	n/a	n/a
Denial notices requesting reconsideration for eligibility	1(c)	79	62	70
Output:				
MIAP assessment	1(a)	\$1,127,586	\$1,185,887	\$1,202,105
Administrative charges reimbursed	1(b)	\$12,532	\$14,200	\$15,000
Average days required for reconsideration decision	1(c)	17	21	19
Efficiency:				
Cost per approved reconsideration requests	1(c)	\$298	\$288	\$300
Outcome:				
Dollar ratio of return on investment ¹	1(a)	1:5	n/a	n/a
Percent of annual administrative charges	1(b)	105%	95.0%	100%
Percent of reconsideration requests approved for MIAP inpatient services	1(c)	53.0%	36.0%	50.0%

¹ FY 2006 data unavailable at time of publication.

MEDICALLY INDIGENT ASSISTANCE PROGRAM (continued)

GENERAL FUND

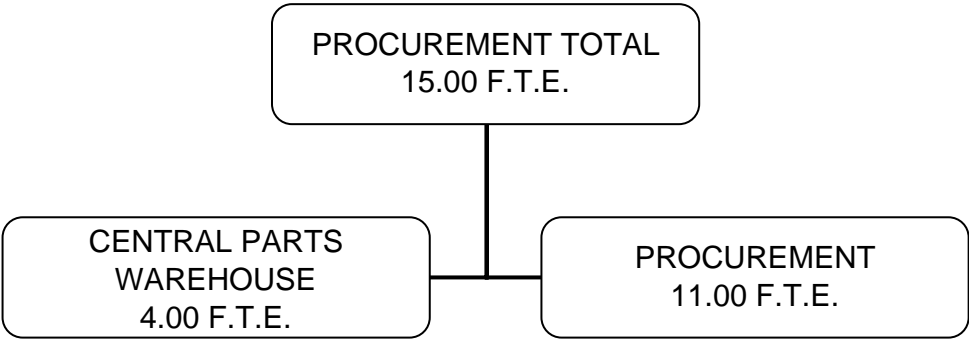
HEALTH AND WELFARE

2007 ACTION STEPS

Department Goal 1

- Develop an agreement and approval of Tri-County Project Care to accept referral from the MIAP Chronic Patients Referral Program.
- Establish an MIAP patient referral status tracking system.
- Determine outcome of referral in cost reduction, placement rate, and percentage approved.

PROCUREMENT



PROCUREMENT SERVICES

Mission: Procurement Services is responsible for the coordination and management of the Procurement Division and the Central Parts Warehouse Division.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	15.00	15.00	15.00	15.00	0.00	0.0
General Fund	\$ 299	\$ -	\$ -	\$ 5,000	\$ 5,000	0.0
Internal Service Fund	<u>1,415,300</u>	<u>1,411,971</u>	<u>1,375,000</u>	<u>1,700,000</u>	<u>325,000</u>	23.6
TOTAL SOURCES	<u>\$ 1,415,599</u>	<u>\$ 1,411,971</u>	<u>\$ 1,375,000</u>	<u>\$ 1,705,000</u>	<u>\$ 330,000</u>	24.0
General Fund	\$ 646,700	\$ 702,372	\$ 1,044,687	\$ 808,074	\$ (236,613)	(22.6)
Internal Service Fund	<u>1,379,211</u>	<u>1,410,143</u>	<u>1,375,000</u>	<u>1,700,000</u>	<u>325,000</u>	23.6
TOTAL DISBURSEMENTS	<u>\$ 2,025,911</u>	<u>\$ 2,112,515</u>	<u>\$ 2,419,687</u>	<u>\$ 2,508,074</u>	<u>\$ 88,387</u>	3.7

Sources: Sources for the Procurement Service Department represent increased charges to Fleet Operations for parts requested from the Central Parts Warehouse and for anticipated copying fees.

Disbursements: Total Disbursements represent the elimination of one-time funding for a disparity study conducted by an external contractor. The decrease is offset by an increase in the Parts Warehouse inventory to meet the anticipated needs of the Fleet Operations Division of the Internal Services Department.

PROCUREMENT SERVICES (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

DIVISION – Central Parts Warehouse

Mission: The Central Parts Warehouse is responsible for purchasing vehicle parts, tires, and accessories for the entire County fleet, ensuring that the procured products are of high quality and the best value for the tax dollar.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	4.00	4.00	4.00	4.00	0.00	0.0
Charges and Fees	\$ 1,415,300	\$ 1,411,971	\$ 1,375,000	\$ 1,700,000	\$ 325,000	23.6
TOTAL REVENUES	<u>\$ 1,415,300</u>	<u>\$ 1,411,971</u>	<u>\$ 1,375,000</u>	<u>\$ 1,700,000</u>	<u>\$ 325,000</u>	23.6
Personnel	\$ 172,367	\$ 181,216	\$ 197,461	\$ 210,320	\$ 12,859	6.5
Operating	1,206,844	1,228,927	1,177,539	1,489,680	312,141	26.5
Capital	-	-	-	-	-	0.0
TOTAL EXPENSES	<u>\$ 1,379,211</u>	<u>\$ 1,410,143</u>	<u>\$ 1,375,000</u>	<u>\$ 1,700,000</u>	<u>\$ 325,000</u>	23.6

Funding Adjustments for FY 2007 Include:

- Revenues reflect increased inventory required for Fleet Operations and an increase in the cost of parts for heavy equipment.
- Personnel expenses reflect the actual grades and steps of the incumbents, increased fringe benefit costs, and a Cost of Living Adjustment (COLA).
- Operating expenses represent an increase in parts warehouse inventory due to anticipated Fleet Operations requests.

Performance Measures:

Initiative II: Human Resources and Resource Management

Department Goal 1: Achieve a diverse workforce.

Objective 1(a): Increase diversity awareness.

Objective 1(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

Initiative IV: Workflow Analysis-Process Management

Department Goal 2: Provide quality parts in an effective and cost efficient manner.

Objective 2(a): Establish base-line data for the on-line stocking and inventory control program for Fleet Operations.

Objective 2(b): Process 90% of items received and stored within 2 hours of receipt.

Objective 2(c): Maintain stock turnover with a quarterly ratio of 4 to 1 to comply with national standard.

PROCUREMENT SERVICES (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

MEASURES:		FY 2005	FY 2006	FY 2007
	Objective	Actual	Actual	Projected
Output:				
Number of employees completing diversity awareness training	1(a)	1	4	4
Number of dept managers completing interview training	1(b)	1	1	1
Inventory line items	2(a)	2,073	2,084	2,100
Supplies issued monthly	2(b)	5,445	5,214	5,300
Received and stored items processed monthly	2(b)	5,701	4,634	4,900
Efficiency:				
Average error rate on issuing supplies	1(c)	<1.0%	1.0%	1.0%
Outcome:				
Percent of employees completing diversity awareness training	1(a)	25%	50%	100%
Percent of managers trained in "Team Interviewing"	1(b)	100%	100%	100%
Percent of stored items processed within 2 hours of receipt	2(b)	93.0%	95.0%	95.0%
Annual ratio of stock turnover	2(c)	7.6:1	7.6:1	6:1

2007 ACTION STEPS

Department Goal 2

- Not Applicable

PROCUREMENT SERVICES (continued)

GENERAL FUND

GENERAL GOVERNMENT

DIVISION - Procurement

Mission: The Procurement Division purchases goods and equipment or contracts for services for all departments within Charleston County Government, ensuring that the methods of procurement are fair and equitable and that the procured products are of high quality and the best value for the dollar.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	11.00	11.00	11.00	11.00	0.00	0.0
Charges and Fees	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	100.0
TOTAL REVENUES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	100.0
Personnel	\$ 570,482	\$ 607,967	\$ 671,411	\$ 698,524	\$ 27,113	4.0
Operating	68,718	84,405	373,276	109,550	(263,726)	(70.7)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	639,200	692,372	1,044,687	808,074	(236,613)	(22.6)
Interfund Transfer Out	7,500	10,000	-	-	-	0.0
TOTAL DISBURSEMENTS	<u>\$ 646,700</u>	<u>\$ 702,372</u>	<u>\$ 1,044,687</u>	<u>\$ 808,074</u>	<u>\$ (236,613)</u>	(22.6)

Funding Adjustments for FY 2007 Include:

- Revenues reflect anticipated fees for copy charges.
- Personnel expenditures reflect the actual grades and steps of the incumbents and increased fringe benefit costs.
- Operating expenditures represent a decrease due to the one-time funding of a disparity study by an external contractor.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Provide procurement in an effective and cost efficient manner.

Objective 1(a): Process 85% of informal purchase orders within 3 business days.

Objective 1(b): Issue 65% of formal solicitations within 14 business days.

Objective 1(c): Award 99% of purchases without written protest.

Objective 1(d): Maintain a satisfactory rating of 90% of customer service surveys from user departments.

Department Goal 2: Improve Minority Vendor participation.

Objective 2(a): Improve minority vendor participation to exceed the 10% mandated by County Council.

Objective 2(b): Participate in 95 annual minority outreach events.

PROCUREMENT SERVICES (continued)

GENERAL FUND

GENERAL GOVERNMENT

Initiative II: Human Resources and Resource Management

Department Goal 3: Achieve a diverse workforce.

Objective 3: Increase diversity awareness training for managers/supervisors by 50%.

Initiative IV: Workflow Analysis Process Management

Department Goal 4: Expand Purchase Card Program.

Objective 4: Process 95% of 235 County utility bills via Procurement Card processes.

Initiative V: Quality Control

Department Goal 5: Educate departmental customers about procurement process.

Objective 5: Schedule end-user update to all departments.

MEASURES:

	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Number of managers/supervisors	3	1	1	2
Purchase Card purchases	4	n/a	12,151	13,000
Output:				
Informal purchase orders processed ¹	1(a)	3,868	3,552	3,500
Solicitations processed ¹	1(b)	132	148	170
Formal purchases awarded ²	1(c)	153	294	320
Percent of user departments responding to responsive survey ³	1(d)	69.0%	0.0%	75.0%
Number of managers/supervisors participating in the interview process	3	0	4	n/a
Minority outreach events attended ¹	2(b)	2	95	200
Departments with Procurement Card Program implemented	4	44	39	44
Utility bills processed via procurement card processes ¹	4	0	6	73
Departments/divisions receiving procurement process update	5	0	4	5
Efficiency:				
Cost per purchase order processed ¹	1(a)	\$85	\$90	\$95
Outcome:				
Percent of informal purchase orders processed within 3 business days	1(a)	90.0%	90.0%	90.0%
Percent of formal solicitations processed within 14 business days	1(b)	90.0%	90.0%	90.0%
Percent of purchases awarded without protest	1(c)	99.9%	99.9%	100%
Percent of responding departments rating satisfactory or higher on customer service survey ³	1(d)	100%	0.0%	100%
Percent of managers/supervisors completing diversity training	3	50.0%	25.0%	50.0%
Percent of employees trained in "Team Interviewing"	3	25.0%	100%	n/a
Percent of minority outreach events attended	2(b)	16.0%	100%	100%
Percent of Purchase Card Program implemented	4	78.0%	85.0%	95.0%
Percent of blanket purchase orders eliminated	4	63.0%	90.0%	n/a
Percent of departments updated on procurement process	5	0.0%	10.0%	10.0%

¹ Determined by user departments and/or Controller's Office.

² FY 2006 includes purchase orders over \$25,000.

³ Survey not initiated in FY 2006

2007 ACTION STEPS

Department Goal 2

➤ Implement 100% of Pilot Travel Card Program in Sheriff's Department.

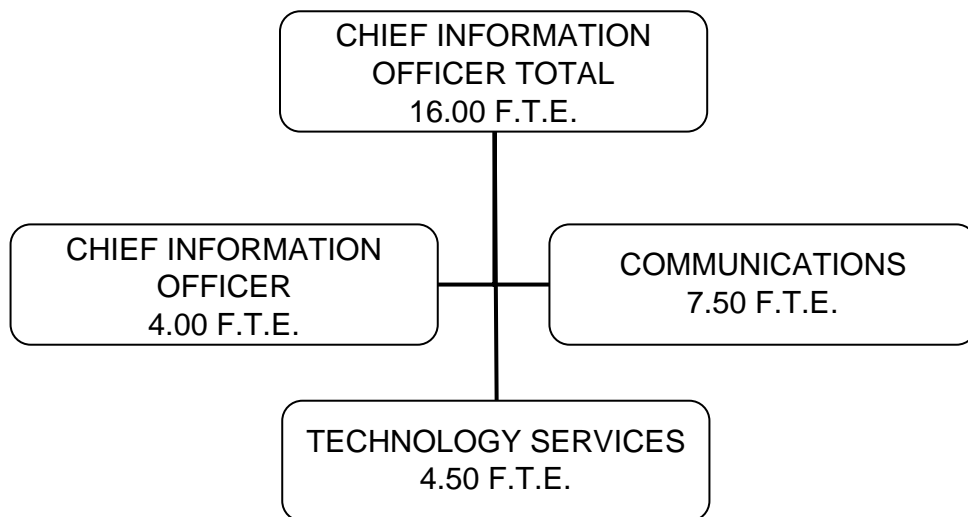
Department Goal 3

➤ Complete Diversity Training for all supervisors.



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CHIEF INFORMATION OFFICER



CHIEF INFORMATION OFFICER

GENERAL FUND

GENERAL GOVERNMENT

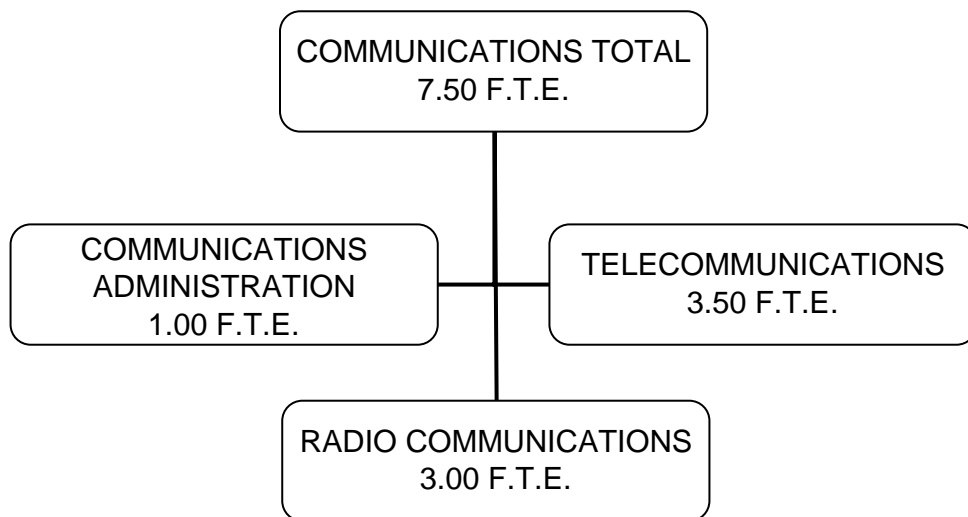
Mission: The Chief Information Officer provides administrative oversight and project direction to two information service departments: Technology Services and Communications.

DEPARTMENTAL SUMMARY:	<u>FY 2004</u> <u>Actual</u>	<u>FY 2005</u> <u>Actual</u>	<u>FY 2006</u> <u>Adjusted</u>	<u>FY 2007</u> <u>Approved</u>	<u>Change</u>	<u>Percent</u> <u>Change</u>
Positions/FTE	0.00	0.00	4.00	4.00	0.00	0.0
Personnel	\$ -	\$ -	\$ 318,896	\$ 335,743	\$ 16,847	5.3
Operating	-	-	3,941,847	3,952,381	10,534	0.3
Capital	-	-	1,500,000	1,730,000	230,000	15.3
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,760,743</u>	<u>\$ 6,018,124</u>	<u>\$ 257,381</u>	4.5

Funding Adjustments for FY 2007 Include:

- Personnel expenditures reflect the actual grades and steps of the incumbents and higher fringe benefit costs.
- Operating expenditures reflect an increase to the management contract for new projects in excess of the contract's baseline amount. Partially offsetting these increases is a decrease to the management contract's baseline cost.
- Capital expenditures will provide funding for information technology hardware and software requirements for General Fund departments.

COMMUNICATIONS



COMMUNICATIONS

Mission: Communications Administration is responsible for providing comprehensive telecommunications support to Charleston County and radio communications to neighboring external public safety agencies.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	0.00	0.00	7.50	7.50	0.00	0.0
Enterprise Fund	\$ -	\$ -	\$ -	\$ 1,805,475	\$ 1,805,475	100.0
Internal Service Fund	-	-	1,675,643	1,660,460	(15,183)	(0.9)
TOTAL SOURCES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,675,643</u>	<u>\$ 3,465,935</u>	<u>\$ 1,790,292</u>	106.8
General Fund	\$ -	\$ -	\$ 1,688,302	\$ 115,862	\$ (1,572,440)	(93.1)
Enterprise Fund	-	-	-	1,805,475	1,805,475	100.0
Internal Service Fund	-	-	1,675,643	1,660,460	(15,183)	(0.9)
TOTAL DISBURSEMENTS	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,363,945</u>	<u>\$ 3,581,797</u>	<u>\$ 217,852</u>	6.5

Sources: Total sources of funds for Communications Administration represent the reclassification of Radio Communications from the General Fund to an Enterprise Fund. This results in a transfer in from the General Fund to support the non-fee supported portion of Radio Communications. Sources also reflect a radio user fee in the Enterprise Fund to upgrade the current radio system.

Disbursements: Disbursements also reflect the reclassification of Radio Communications from a General Fund division to an Enterprise Fund. In addition, the increase represents the additional maintenance cost for the upgraded 800 MHz radios.

COMMUNICATIONS (continued)

GENERAL FUND

GENERAL GOVERNMENT

DIVISION – Administration

Mission: The Communications Administration Division provides administration and management to the Telecommunications and Radio Communications Divisions.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	0.00	0.00	1.00	1.00	0.00	0.0
Personnel	\$ -	\$ -	\$ 98,714	\$ 109,312	\$ 10,598	10.7
Operating	-	-	-	6,550	6,550	100.0
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 98,714</u>	<u>\$ 115,862</u>	<u>\$ 17,148</u>	17.4

Funding Adjustments for FY 2007 Include:

- Personnel expenses represent the actual grade and step of the incumbent and increased fringe benefit costs.
- Operating expenditures reflect an increase due to the re-organization of the Communications Department.

COMMUNICATIONS (continued)

ENTERPRISE FUND

GENERAL GOVERNMENT

DIVISION - Radio Communications

Mission: The Radio Communications Division provides comprehensive communications support to Charleston County agencies and neighboring external public safety agencies, including management of the 800 MHz Public Safety Radio System, operation of the Communications Electronics Maintenance Facility, and management of the command post's emergency equipment and vehicles for response to emergencies and natural disasters.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	0.00	0.00	0.00	3.00	3.00	100.0
Charges and Fees	\$ -	\$ -	\$ -	\$ 222,250	\$ 222,250	100.0
TOTAL REVENUES	-	-	-	222,250	222,250	100.0
Interfund Transfer In	-	-	-	1,583,225	1,583,225	100.0
TOTAL SOURCES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,805,475</u>	<u>\$ 1,805,475</u>	100.0
Personnel	\$ -	\$ -	\$ -	\$ 237,904	\$ 237,904	100.0
Operating	-	-	-	1,567,571	1,567,571	100.0
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,805,475</u>	<u>\$ 1,805,475</u>	100.0

Funding Adjustments for FY 2007 Include:

- Revenues reflect a radio user fee initiated by the County to cover the operational costs of connecting digital radios to the new 800 MHz system. The new revenue represents the division's re-classification from a General Fund division to an Enterprise Fund division.
- Interfund Transfer In from the General Fund supports the General Fund costs associated with the operations of the Radio Communications Division.
- Personnel expenditures reflect the actual grades and steps of the incumbents, higher fringe benefit costs, and a provision for a Cost of Living Adjustment (COLA). The personnel costs were previously budgeted as General Fund costs.
- Operating expenditures support the cost to operate the Radio Communications Division. The most significant expenditure is the contract with Motorola, Inc for the maintenance of the County radio system.

COMMUNICATIONS (continued)

GENERAL FUND

GENERAL GOVERNMENT

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: To provide efficient and cost effective equipment to decrease response time for local public emergency operations.

- Objective 1(a): Repair of defective radio equipment tracked through service reports with 95% of the communications/electronic equipment turned around in 2 days or less.
- Objective 1(b): Optimize radio resource usage by reducing system downtime to less than 10 minutes each year, an average busy signal not to exceed 3 seconds, and less than 10 busy signals for talk groups each day.
- Objective 1(c): Decrease Mobile Communications vehicle downtime to not more than 5 days per year and 800 MHz departmental response time to less than 60 minutes per mission for emergencies and disasters through plan review and update, simulations, tests, and drills.

Initiative II: Human Resources and Resource Management

Department Goal 2: To achieve a diverse workforce.

- Objective 2(a): Increase diversity awareness.
- Objective 2(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

MEASURES:		FY 2005	FY 2006	FY 2007
	Objective	Actual	Actual	Projected
Input:				
Total number of work tickets	1(a)	1,252	1,300	1,500
Number of managers/supervisors	2(a)	1	1	1
Output:				
Number of managers/employees participating in the interview process	2(b)	n/a	4	4
Efficiency:				
Average hours of work tickets per month	1(a)	852	900	1,100
Outcome:				
<u>Repair of Defective Radio Equipment</u>				
Acceptable <2 days	1(a)	36.0%	n/a ¹	n/a ¹
Marginal 2-5 days		29.0%	n/a ¹	n/a ¹
Unacceptable >5 days		35.0%	n/a ¹	n/a ¹
<u>Radio Resource Usage</u>				
System downtime (unplanned)	1(b)(c)	2 min	3 min	15 min
Average busy signal		0.1 sec	0.1 sec	0.5 sec
Average talk group busy signals		3.0 day	3.5 day	3.5 cays
COMM-1 downtime		14 days	7 days	7 days
Average departmental response		35 min	35 min	30 min
Percent of managers trained in "Team Interviewing"	2(a)	100%	50.0%	100%
Percent of interviews conducted with "Team Interviewing"	2(b)	n/a	100%	100%
Percent of managers/supervisors completing diversity training	2(b)	100%	100%	100%

¹ Data unavailable at time of publication.

2007 ACTION STEPS

Department Goal 1

- Cutover initial 8 channels of new digital radio system.
- Test and reconfigure 900 new digital radios.
- Ensure the new Summerville radio tower site is operational.
- Ensure new satellite system is capable of backup for the Emergency Operations Center (EOC) for communications emergency.

COMMUNICATIONS (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

DIVISION - Telecommunications

Mission: Telecommunications provides maintenance and service for telephone systems of departments and agencies within Charleston County facilities, as well as administration of all pagers and cellular phone accounts for departments of Charleston County Government.

DIVISION SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	0.00	0.00	3.50	3.50	0.00	0.0
Charges and Fees	\$ -	\$ -	\$ 1,675,643	\$ 1,660,460	\$ (15,183)	(0.9)
TOTAL REVENUES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,675,643</u>	<u>\$ 1,660,460</u>	<u>\$ (15,183)</u>	<u>(0.9)</u>
Personnel	\$ -	\$ -	\$ 395,501	\$ 319,709	\$ (75,792)	(19.2)
Operating	-	-	1,257,706	1,318,751	61,045	4.9
Capital	-	-	22,436	22,000	(436)	(1.9)
TOTAL EXPENSES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,675,643</u>	<u>\$ 1,660,460</u>	<u>\$ (15,183)</u>	<u>(0.9)</u>

Funding Adjustments for FY 2007 Include:

- Revenues reflect a decrease in the amount charged to user departments for telecommunications services based on projections of usage.
- Personnel expenses reflect the full-year effect of the transfer of 50 percent of a position to the Technology Services Division during FY 2006. Personnel expenses also include increased fringe benefit costs and a provision for a Cost of Living Adjustment (COLA).
- Operating expenses represent additional cellular and telephone services, including additional service charges for Emergency Medical Services' Automatic Vehicle Locators and decreasing the response time in the Sheriff's office by upgrading their data circuits.
- Capital expenses will fund the upgrade of the voicemail system at Pinehaven.

Performance Measures:

Initiative II: Human Resources and Resource Management

Department Goal 1: Achieve a diverse workforce.

Objective 1(a): Increase diversity awareness.

Objective 1(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

COMMUNICATIONS (continued)

INTERNAL SERVICE FUND

GENERAL GOVERNMENT

Initiative IV: Workflow Analysis-Process Management

Department Goal 2: Maintain a financial management process that tracks customer operating expenditures and accurately records revenues while providing valuable competitive services to our customers.

Objective 2(a): Maintain monthly and cumulative charge-back dollar amounts on telephones.

Objective 2(b): Maintain monthly and cumulative charge-back amounts on pagers.

Objective 2(c): Secure the best rate for long distance, cellular air-time, and pager usage.

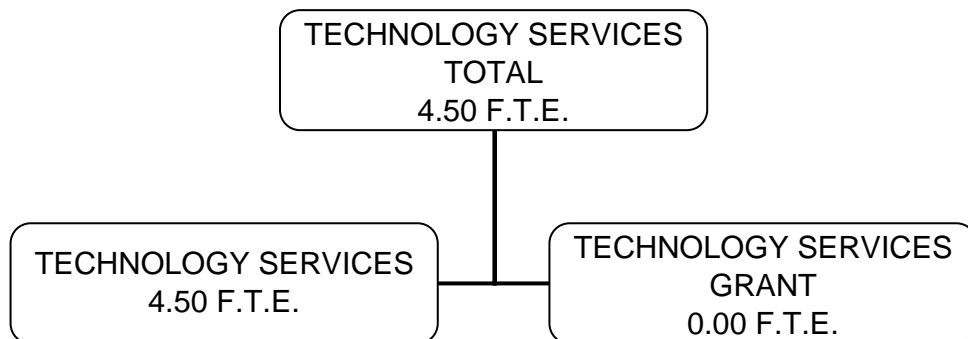
MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Input:				
Number of managers/supervisors	1(a)	1	1	1
Number of telephones	2(a)	2,800	2,800	2,850
Number of cellular phones	2(a)	490	500	510
Number of pagers	2(b)	756	700	685
Output:				
Number of dept employees participating in the interview process	1(b)	0	0	3.5
Average monthly cellular charges	2(a)	\$18,000	\$15,900	\$20,400
Average monthly pager charges	2(b)	\$7,695	\$7,700	\$8,000
Average monthly telephone charges	2(a)	\$58,000	\$65,000	\$74,500
Average monthly long distance charges	2(a)	\$3,000	\$3,000	\$3,000
Average monthly maintenance/work orders	2(c)	85	85	90
Efficiency:				
Cost per minute of long distance	2(c)	0.05	0.05	0.05
Cost per minute of cellular air-time	2(c)	0.11	0.10	0.10
Outcome:				
Percent of managers/supervisors completing diversity training	1(a)	0.0%	100%	0.0%
Percent of employees trained in "Team Interviewing"	1(b)	0.0%	0.0%	0.0%
Percent of interviews conducted with "Team Interviewing"	1(b)	0.0%	0.0%	100%
Savings percent of long distance rate	2(c)	38.0%	0.0%	0.0%
Savings percent of cellular air-time rate	2(c)	8.0%	9.0%	0.0%

2007 ACTION STEPS

Department Goal 2

- Develop a voice over IP technology design to replace telephone PBX and switches.
- Finalize the implementation of the Inforad paging system.
- Implement a new web based ticketing system for all telecommunications work orders and service requests.

TECHNOLOGY SERVICES



TECHNOLOGY SERVICES

Mission: The Technology Services Department provides strategic vision and guidance to Charleston County departments and its citizens for information technology and Geographic Information System (GIS) solutions.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	0.00	0.00	4.50	4.50	0.00	0.0
General Fund	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	100.0
Special Revenue Fund	-	-	22,500	15,000	(7,500)	(33.3)
TOTAL SOURCES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 22,500</u>	<u>\$ 35,000</u>	<u>\$ 12,500</u>	55.6
General Fund	\$ -	\$ -	\$ 2,689,377	\$ 2,935,934	\$ 246,557	9.2
Special Revenue Fund	-	-	22,700	15,000	(7,700)	(33.9)
TOTAL DISBURSEMENTS	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,712,077</u>	<u>\$ 2,950,934</u>	<u>\$ 238,857</u>	8.8

Sources: The sources of funds for Technology Services reflect an increase in the volume of fees for geographic information services provided by the Department.

Disbursements: Total Disbursements reflect an increase in service costs due to additional hardware and software maintenance contracts and expanded usage of data processing technology.

TECHNOLOGY SERVICES (continued)

GENERAL FUND

GENERAL GOVERNMENT

DEPARTMENT – Technology Services

Mission: The Technology Services Department provides value-added technical services and solutions to Charleston County that enhance or enable better service to our citizens. In addition, the Department is responsible for managing, developing, maintaining and disseminating spatial data for the County including, but not limited to, aerial photography, real estate parcels, buildings, roads, bodies of water, points of interest, transportation, and utilities.

DEPARTMENTAL SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	0.00	0.00	4.50	4.50	0.00	0.0
Charges and Fees	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	100.0
TOTAL REVENUES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>	100.0
Personnel	\$ -	\$ -	\$ 373,956	\$ 430,695	\$ 56,739	15.2
Operating	-	-	2,315,421	2,505,239	189,818	8.2
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,689,377</u>	<u>\$ 2,935,934</u>	<u>\$ 246,557</u>	9.2

Funding Adjustments for FY 2007 Include:

- Revenues reflect the shifting of orthophoto sales from the Technology Services Special Revenue Fund.
- Personnel expenditures reflect the actual grades and steps of the incumbents and higher fringe benefit costs.
- Operating expenditures reflect an increase for hardware and software maintenance contracts due to additional contracts for new hardware, software, and service provided in excess of the contract's baseline amount. Also reflected is an increase to the data processing land line expenses due to increased usage and service costs. Partially offsetting these increases is the elimination of the lease payment for the mainframe during FY 2006.

Performance Measures:

Initiative I: Service Delivery

Department Goal 1: Ensure the availability and security of the County's network.

Objective 1(a): Resolve 90% of hardware and software problems within 2 days and 80% within 1 day.

Objective 1(b): Complete all work orders within 10% of schedule and budget.

Objective 1(c): Maintain all hardware and software at currently supported and commercially available release levels.

Objective 1(d): Maintain 98% or better availability of implemented computer systems.

TECHNOLOGY SERVICES (continued)

GENERAL FUND

GENERAL GOVERNMENT

Department Goal 2: Enable ease of obtaining and sharing of data.

Objective 2: Maintain an acceptable rating on an annual Customer Service Satisfaction Survey.

Initiative II: Human Resources and Resource Management

Department Goal 3: Achieve a diverse workforce.

Objective 3(a): Increase diversity awareness.

Objective 3(b): Implement "Behavioral Interviewing/Team Interviewing" for all new hires and promotions.

MEASURES:	Objective	FY 2005 Actual	FY 2006 Actual	FY 2007 Projected
Output:				
Number of computer system hardware/software problems	1(a)(c)	6,103	4,997	5,000
Number of service requests	1(a)(c)	1,737	1,917	2,000
Number of approved work orders	1(b)	170	171	175
Number of managers/supervisors	3(a)	1	2	2
Number of dept employees participating in the interview process	3(b)	1	2	2
Efficiency:				
Ratio of Help Desk calls to number of desktops	1(a)	4.5:1	3.7:1	5:1
Service requests handled in satisfactory manner	1(a),2	98.0%	98.0%	98.0%
Work orders completed within 90% of schedule and budget ¹	1(b)	100%	100%	100%
Outcome:				
Percent of Help Desk Calls resolved within 1 day	1(a)	86.0%	88.0%	80.0%
Percent of Help Desk Calls resolved within 2 days	1(a)	93.0%	94.0%	90.0%
Percent of system platform availability >95%	1(d)	98.9%	99.9%	98.0%
Customer Service Satisfaction survey acceptable or better	2	3	3	3
Percent of managers/supervisors completing diversity training	3(a)	0.0%	100%	100%
Percent of employees trained in "Team Interviewing"	3(b)	33.3%	100%	100%
Percent of interviews conducted with "Team Interviewing"	3(b)	0.0%	100%	100%

¹ Scope changes and customer wait time considered.

2007 ACTION STEPS

Department Goal 1

- Analyze, plan, and implement cost efficient backup of older systems to ensure recovery in a timely manner.

Department Goal 2

- Plan the Printer Refresh Program.
- Continue to create and enhance web applications.
- Enable remote access where cost effective and secure.
- Enable audio visual, video conferencing, which enhances work processes and communication.

Department Goal 3

- Enable staff to attend all diversity training and related courses.

TECHNOLOGY SERVICES (continued)

SPECIAL REVENUE FUND

GENERAL GOVERNMENT

PROGRAM – Technology Services Grant

Mission: The Technology Services Grant provides training related to the County's Geographic Information System.

PROGRAM SUMMARY:	FY 2004 <u>Actual</u>	FY 2005 <u>Actual</u>	FY 2006 <u>Adjusted</u>	FY 2007 <u>Approved</u>	<u>Change</u>	<u>Percent Change</u>
Positions/FTE	-	-	-	-	-	0.0
Intergovernmental	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	0.0
Charges and Fees	-	-	7,500	-	(7,500)	(100.0)
TOTAL REVENUES	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 22,500</u></u>	<u><u>\$ 15,000</u></u>	<u><u>\$ (7,500)</u></u>	<u><u>(33.3)</u></u>
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	0.0
Operating	-	-	22,700	15,000	(7,700)	(33.9)
Capital	-	-	-	-	-	0.0
TOTAL EXPENDITURES	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 22,700</u></u>	<u><u>\$ 15,000</u></u>	<u><u>\$ (7,700)</u></u>	<u><u>(33.9)</u></u>
Increase (Use) of Fund Balance	\$ -	\$ -	\$ (200)	\$ -	\$ 200	(100.0)
Beginning Fund Balance	-	-	142,791	-	(142,791)	(100.0)
Ending Fund Balance	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 142,591</u></u>	<u><u>\$ -</u></u>	<u><u>\$ (142,591)</u></u>	<u><u>(100.0)</u></u>

Funding Adjustments for FY 2007 Include:

- Revenues reflect the shifting of orthophoto sales to the Technology Services General Fund.
- Operating expenditures represent a reduction to correspond with estimated grant revenues.

Capital Projects - General

Charleston County

The FY 2007 – FY 2011 Adopted Capital Improvement Plan (CIP) includes an overview, a General Fund CIP section, and a Solid Waste Enterprise Revenue Fund CIP section. The overview outlines the County's policies guiding capital investment and provides highlights of the CIP. The General Fund and the Solid Waste-Enterprise Revenue Fund CIP sections contain an overview of the funds' capital programs and detailed information about individual projects.

The total CIP consists of projects from the General Fund and the Solid Waste - Enterprise Fund. The FY 2007-2011 Adopted CIP totals \$269.4 million for five years and includes 29 projects. \$180.1 million or 67 percent of this amount is allocated to the General Fund and \$89.3 or 33 percent of this amount is allocated to the Solid Waste-Enterprise Fund.

Overview

The County defines a capital expenditure as a single item that costs \$5,000 or more and lasts longer than one year. Some capital expenditures are included within the operating budget since they are recurring or affordable on a pay-as-you-go basis. Examples of capital expenditures included in the operating budget are vehicles and equipment purchases. Following is a table summarizing capital expenditures in the operating budget.

Capital Expenditure	
General Fund	\$5,416,062
Special Revenue Fund	1,881,750
Enterprise Funds	3,253,750
Internal Service Funds	192,150
Grand Total	\$10,743,712

Capital expenditures that are not included in the operating budget are considered in the Capital Improvement Plan (CIP). Charleston County's CIP allocates existing funds and anticipated revenues to rehabilitate, restore, improve, and add to the County's capital facilities.

Charleston County's CIP is a financial management tool that assists in facility maintenance and capital development. Implementing a multi-year CIP promotes better use of the County's limited financial resources and assists in the coordination of public and private development. As a financial tool, a multi-year CIP provides early indications of major outlays and assures timely facility maintenance or replacement. In addition, five-year capital improvement plans are an integral part of long-range planning and are viewed positively by bond rating agencies.

The multi-year CIP covers a five-year planning period and is updated each year to reflect ongoing changes and additions. The CIP is submitted to County Council by the Administrator for adoption along with the County's annual budget. The five-year CIP does not appropriate funds, but it supports the actual appropriations that are made through adoption of the budget.

Capital Projects - General

Charleston County

Facility Planning Committee

Early in 2003, the County Administrator established the Facility Planning Committee. The committee is composed of representatives from the Building Services, Capital Projects, and Facilities Management Departments. The purpose of the committee was to develop a five-year plan to address existing and future facility and capital needs.

The initial phase of development was to evaluate existing County-owned and rented facilities and land. The Committee found that the County's facilities were generally in good condition with 76 percent of the square footage having an effective age of ten years or less. The effective age was determined from original construction date or the date of major renovations. The committee did determine that the County owned some unused buildings and land and leased some facilities.

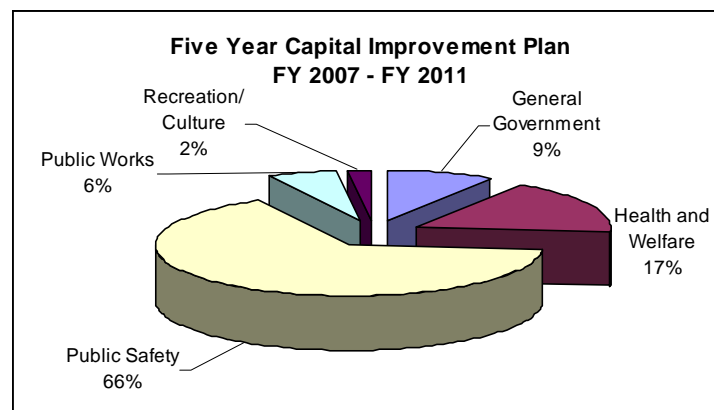
The committee sent a survey to all department heads and elected officials requesting information about current and future service delivery and space needs. In addition, the Committee looked at demographic trends. From its research, the Committee noticed that the population is becoming older, more affluent, and better educated.

Based on the facilities evaluations, the departments' anticipated needs, and the demographic information, the committee prioritized projects. The main goals of the CIP was to more effectively utilize County facilities and invest in technology to better serve the County's citizens.

With assistance from the Controller and Budget Offices, the committee balanced the identified projects with current and future financing capabilities. After identifying the projects, the committee developed the five-year plan by identifying the total cost of each selected project and the associated operating and maintenance costs. The projects were then scheduled and budgeted for the FY 2005 – FY 2009 Capital Improvement Plan.

Five Year Capital Improvement Plan

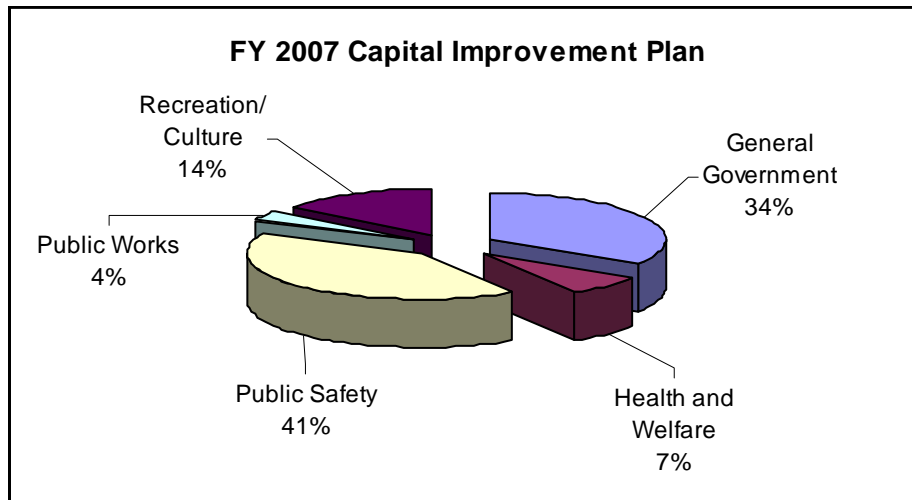
The County updates the CIP annually. The most recent update was in the Spring of 2006 to reflect project delays due to complications at the Judicial Center. The FY 2007 – FY 2011 Capital Improvement Plan reflects the current estimated schedule for approved projects.



Capital Projects - General

Charleston County

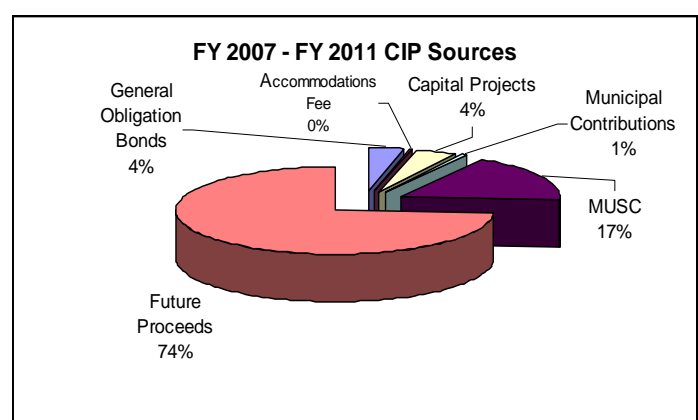
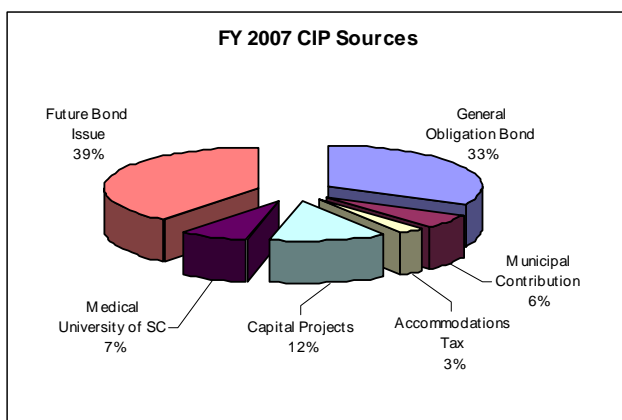
The County added four new projects to the CIP: relocation of Charleston Center/Banov Center, construction the West Ashley Health Department, relocation of the West Ashley Medic Station, and consolidation of two Public Works Maintenance Camps. The following graph shows the proposed projects that will be worked on during FY 2007. See the Project Summary on page 359 for details.



Council and staff will review the program, its direction, progress, and financing requirements annually.

Financing the CIP

The funding for this plan will come from the sale of existing County-owned facilities and land, the reprogramming of existing funds, contributions from other agencies, funds from the County's portion of Accommodations Fees, and future proceeds. Per the County Budget Ordinance, all revenues from the sale of real estate must be used for capital projects.



Capital Projects - General

Charleston County

Impact on the Operating Budget

The capital program directly impacts current and future operating budgets. Charleston County has identified costs required to operate and maintain completed capital projects. In some cases, the operating costs of the project are either insignificant or are offset by cost savings.

The operating cost is calculated on each individual project. The Facilities Department estimates the increased cost for administrative costs, building maintenance, utilities and security. The Safety and Risk Management Department calculates the increased insurance costs. In addition, personnel costs are calculated based on current salary plus fringe benefits. The operating and maintenance costs are displayed in current dollars.

Total operating and maintenance costs of approximately \$386,000 are included in the County's 2007 operating budget to support projects anticipated to be completed during FY 2007.

Medic Station #6 completed in FY 2006



During construction



After construction

Capital Projects - General

Charleston County

General Project Cost Summary *

Project Title	Prior	2007	2008	2009	2010	2011	Beyond	Total
GENERAL GOVERNMENT								
Automotive Shop	\$ 400	\$ 3,700	\$ 1,100	\$ -	\$ -	\$ -	\$ -	\$ 5,200
Azalea Complex Site Preparation	-	1,000	500	1,800	-	-	-	3,300
Election Warehouse Addition	50	600	-	-	-	-	-	650
Information Technology-Equip.	3,250	950	700	600	-	-	-	5,500
Judicial Center Courtyard	-	600	-	-	-	-	-	600
Radio Communication-Equip.	13,400	-	4,500	-	-	-	-	17,900
General Government Total	17,100	6,850	6,800	2,400	-	-	-	33,150
HEALTH AND WELFARE								
Charleston Center	-	750	1,400	10,000	7,350	-	-	19,500
Health Department-West Ashley	-	750	800	5,500	4,950	-	-	12,000
General Government Total	-	1,500	2,200	15,500	12,300	-	-	31,500
PUBLIC SAFETY								
Adult Detention Facility	2,000	5,300	28,000	28,000	15,000	-	-	78,300
Juvenile Detention Facility	-	700	7,500	6,400	-	-	-	14,600
Medic Station 2-N. Charleston	600	1,350	-	-	-	-	-	1,950
Medic Station 3-West Ashley	-	-	1,000	800	350	-	-	2,150
Medic Station 15-Ladson	600	550	-	-	-	-	-	1,150
Sheriff Law Enforcement Center	-	-	800	6,900	10,800	-	-	18,500
Sheriff Warehouse	-	300	1,800	2,900	-	-	-	5,000
Public Safety Total	3,200	8,200	39,100	45,000	26,150	-	-	121,650
PUBLIC WORKS								
Mosquito Control/Public Works Headquarters	-	750	5,350	2,000	-	-	-	8,100
Public Works Camp	-	-	600	500	1,500	-	-	2,600
Public Works Total	-	750	5,950	2,500	1,500	-	-	10,700
RECREATION/CULTURE								
Folly Beach Branch Library	200	2,900	500	-	-	-	-	3,600
Mt. Pleasant Regional Library	-	-	-	-	-	-	8,400	8,400
Recreation/Culture Total	200	2,900	500	-	-	-	8,400	12,000
GRAND TOTAL	\$20,500	\$20,200	\$54,550	\$65,400	\$39,950	\$ -	\$ 8,400	\$209,000

General Project Source Summary *

Funding Source	Prior	2007	2008	2009	2010	2011	Beyond	Total
General Obligation Bonds	\$16,100	\$ 6,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,680
Accommodations Fee	-	600	-	-	-	-	-	600
Sale of Properties/Other	3,350	-	-	-	-	-	-	3,350
Capital Projects	950	2,430	3,430	1,250	-	-	-	8,060
Municipal Contributions	100	1,140	200	-	-	-	-	1,440
Medical University of SC	-	1,500	2,200	15,500	12,300	-	-	31,500
Developer Contributions	-	-	-	-	-	-	2,250	2,250
Future Proceeds	-	7,950	48,720	48,650	27,650	-	6,150	139,120
GRAND TOTAL	\$20,500	\$20,200	\$54,550	\$65,400	\$39,950	\$ -	\$ 8,400	\$209,000

* Amounts in thousands of dollars

Capital Projects

Charleston County

General Fund Project Detail

ADULT DETENTION FACILITY

This project reduces overcrowding in the Adult Detention Facility by constructing a new building. The rated capacity of the current facility has been regularly exceeded by 50 to 90 percent over the last 10 years. A recently completed study determined specific space needs and building design. The capital cost includes funds to move the SPCA Animal Shelter from its current location to make way for the detention facility.

Function:		Public Safety	Start Date:			2006	End Date:		2010
		Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:		2,000	5,300	28,000	28,000	15,000	-	-	78,300
		Prior	2007	2008	2009	2010	2011	Beyond	Total
II. Fund Source:									
General Obligation Bond		2,000	-	-	-	-	-	-	2,000
Future Bond Issue(s)		-	5,300	28,000	28,000	15,000	-	-	76,300
III. O&M Costs (Savings):			2007	2008	2009	2010	2011		
Personnel			-	-	-	-	-		
Operating			-	-	-	-	-		
IV. O&M Impacts:		Estimated additional operating costs are minimal as this is a replacement facility.							

AUTOMOTIVE SHOP

This multi-phase project optimizes the Azalea Avenue site by constructing an expanded 22,200 square foot facility and relocating the automotive shop, the parts warehouse, and the Radio Communication Shop to adjoin the heavy equipment building.

Function:		General Government	Start Date:	2006	End Date:	2008			
		Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:		400	3,700	1,100	-	-	-	-	5,200
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total
General Bond Obligation		400	2,680	-	-	-	-	-	3,080
Future Bond Issue(s)		-	1,020	1,100	-	-	-	-	2,120
III. O&M Costs (Savings):			2007	2008	2009	2010	2011		
Personnel			-	-	-	-	-		
Operating			-	-	-	-	-		
IV. O&M Impacts:		Estimated additional operating costs are minimal as this is a replacement facility.							

Capital Projects

Charleston County

General Fund Project Detail

AZALEA COMPLEX SITE PREPARATION

This project provides space for the Law Enforcement Center by demolishing the Fleet central parts warehouse, automotive shop, light truck workshop, Mosquito Control headquarters, chemical building, parking shed, old helicopter shed, Public Works lumber shed, sign shop, EMS repair shop, and Radio Communications shop. The project includes environmental remediation, where necessary, and relocation of the fuel station and utilities (telephone switch, storm drainage system, and power, water and sewer lines).

Function: General Government **Start Date:** 2007 **End Date:** 2009

	Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:	-	1,000	500	1,800	-	-	-	3,300
II. Fund Source:	Prior	2007	2008	2009	2010	2011	Beyond	Total
General Obligation Bond	-	270	-	-	-	-	-	270
Capital Projects	-	730	500	650	-	-	-	1,880
Future Bond Issue	-	-	-	1,150	-	-	-	1,150
III. O&M Costs (Savings):		2007	2008	2009	2010	2011		
Personnel	-	-	-	-	-	-		
Operating	-	-	-	-	-	-		

IV. O&M Impacts: The site preparation is not anticipated to impact operations and maintenance costs.

CHARLESTON CENTER/BANOV CENTER

This project provides space for the Charleston Center. The Charleston Center reduces the negative impact of alcohol and other drugs on citizens in Charleston County. Charleston County is currently in negotiations with the Medical University of South Carolina (MUSC) for the sale of this property. The new facility will be strategically located in North Charleston and include 35,000 square feet, parking for 200 cars, and a pharmacy.

Function: Health and Welfare **Start Date:** 2007 **End Date:** 2010

	Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:	-	750	1,400	10,000	7,350	-	-	19,500
II. Fund Source:	Prior	2007	2008	2009	2010	2011	Beyond	Total
Medical University of SC	-	750	1,400	10,000	7,350	-	-	19,500
III. O&M Costs (Savings):		2007	2008	2009	2010	2011		
Personnel	-	-	-	-	-	-		
Operating	-	-	-	-	-	-		

IV. O&M Impacts: Estimated additional operating cost are minimal as this is a replacement facility.

Capital Projects

Charleston County

General Fund Project Detail

ELECTION WAREHOUSE ADDITION

This project provides storage space for the EMS supply system and Quick Response Vehicles by adding additional space to the rear of the Election Warehouse. The 3,000 square foot centrally-located facility will replace the current supply room on the first floor of the Health Complex Parking Garage which was sold to the Medical University of South Carolina in FY 2005. In addition, the location will replace the inadequate EMS equipment repair shop at the Azalea Complex.

Function: General Government **Start Date:** 2007 **End Date:** 2007

	Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:	50	600	-	-	-	-	-	650
II. Fund Source:	Prior	2007	2008	2009	2010	2011	Beyond	Total
General Obligation Bond	50	330	-	-	-	-	-	380
Future Bond Issue(s)	-	270	-	-	-	-	-	270
III. O&M Costs (Savings):		2007	2008	2009	2010	2011		
Personnel		-	-	-	-	-		
Operating		-	-	-	-	-		

IV. O&M Impacts: Estimated additional operating costs are minimal as this is a replacement facility.

FOLLY BEACH BRANCH LIBRARY EXPANSION

This project provides for an expanded library by constructing a 10,000 square foot shared library (including library materials) and fine arts center. In this proposed \$3.6 million partnership with the City of Folly Beach, the City has already approved an advisory referendum to borrow \$700,000 of \$1.4 million in matching funds.

Function: Recreation/Culture **Start Date:** 2006 **End Date:** 2008

	Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:	200	2,900	500	-	-	-	-	3,600
II. Fund Source:	Prior	2007	2008	2009	2010	2011	Beyond	Total
Sale of Properties/Other	100	-	-	-	-	-	-	100
Municipal Contribution	100	1,140	200	-	-	-	-	1,440
Future Bond Issue(s)	-	1,760	300	-	-	-	-	2,060
III. O&M Costs (Savings):		2007	2008	2009	2010	2011		
Personnel		-	-	75	75	75		
Operating		-	-	-	-	-		

IV. O&M Impacts: All utility expenses are borne by the City of Folly Beach. Additional cost estimates include \$75,000 for one new FTE.

Capital Projects

Charleston County

General Fund Project Detail

HEALTH DEPARTMENT- WEST ASHLEY

This project improves health care in Charleston County by constructing an 8,000 square foot health department to serve West Ashley and Sea Island citizens.

Function: Health and Welfare **Start Date:** 2007 **End Date:** 2010

	Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:	-	750	800	5,500	4,950	-	-	12,000

	Prior	2007	2008	2009	2010	2011	Beyond	Total
II. Fund Source:	-	750	800	5,500	4,950	-	-	12,000
Medical University of SC	-	750	800	5,500	4,950	-	-	12,000

	2007	2008	2009	2010	2011
III. O&M Costs (Savings):	-	-	-	-	-
Personnel	-	-	-	-	-
Operating	-	-	-	-	-

IV. O&M Impacts: Operating and maintenance costs have not been calculated and depend upon the final scope of the project.

INFORMATION TECHNOLOGY-EQUIPMENT

This project improves system reliability and security by upgrading and/or replacing equipment every 3-5 years. The computer infrastructure will address security and virus threats, develop the ability to integrate and share information between departments, and enhance citizen service (e.g., permitting, online payments, etc). The County has identified needs beyond 2010 and will incorporate the additions in the future.

Function: General Government **Start Date:** On-going **End Date:** On-going

	Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:	3,250	950	700	600	-	-	-	5,500

	Prior	2007	2008	2009	2010	2011	Beyond	Total
II. Fund Source:	1,500	-	-	-	-	-	-	1,500
General Obligation Bond	800	-	-	-	-	-	-	800
Sale of Properties/Other	950	950	700	600	-	-	-	3,200
Capital Projects								

	2007	2008	2009	2010	2011
III. O&M Costs (Savings):	-	-	-	-	-
Personnel	225	368	473	563	563
Operating					

IV. O&M Impacts: Additional operating expenses vary from year-to-year based on the pace of implementation, but generally increase operating and maintenance costs by 15 percent of the capital investment. The increase is cumulative each year.

Capital Projects

Charleston County

General Fund Project Detail

JUDICIAL CENTER COURTYARD

This project develops a courtyard outside of the recently constructed Judicial Center.

Function:		Recreation/Culture		Start Date:		2007		End Date:		2007	
I. Expenditures:		Prior	2007	2008	2009	2010	2011	Beyond	Total		
		-	600	-	-	-	-	-	600		
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total		
Accommodation Fee		-	600	-	-	-	-	-	600		
III. O&M Costs (Savings):			2007	2008	2009	2010	2011				
Personnel			-	-	-	-	-				
Operating			-	-	-	-	-				
IV. O&M Impacts:		Operating and maintenance costs are minimal.									

JUVENILE DETENTION FACILITY

This project reduces overcrowding in the Juvenile Detention Facility by constructing a new 72 bed dormitory facility on Melbourne Avenue to replace a 37 year-old deteriorating facility. Currently there are routinely at least 30 juveniles housed in this facility and 16-18 juveniles in the Adult Detention Center.

Function:		Public Safety		Start Date:		2004		End Date:		2009	
		Prior	2007	2008	2009	2010	2011	Beyond	Total		
I. Expenditures:		-	700	7,500	6,400	-	-	-	14,600		
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total		
Future Bond Issue(s)		-	700	7,500	6,400	-	-	-	14,600		
III. O&M Costs (Savings):			2007	2008	2009	2010	2011				
Personnel			-	-	-	800	800				
Operating			-	-	-	700	700				
IV. O&M Impacts:		Additional costs include \$700,000 for operating and \$800,000 for 12 new FTEs.									

Capital Projects

Charleston County

General Fund Project Detail

MEDIC STATION 15-LADSON

This project improves EMS response time in the Ladson-Lincolnvile areas by building a new 4,000 square foot two-bay station and living quarters. The station is being built on County property on Ladson Road (Highway 78). The cost of construction, the ambulance and its equipment, and furniture/fixture/equipment are included in the project.

Function:	Public Safety	Start Date:	2004	End Date:	2007				
I. Expenditures:		Prior	2007	2008	2009	2010	2011	Beyond	Total
		600	550	-	-	-	-	-	1,150
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total
Sale of Properties/Other		600	550	-	-	-	-	-	1,150
III. O&M Costs (Savings):			2007	2008	2009	2010	2011		
Personnel			230	230	230	230	230		
Operating			13	30	30	30	30		
IV. O&M Impacts:	Additional costs in FY 2007 include \$13,000 for operating and \$230,000 for 4.0 FTEs.								

MEDIC STATION 2-NORTH CHARLESTON

This project ensures a quality workspace for Charleston County employees by constructing a 7,000 square foot facility with adequate parking for EMS and Magistrates Court-North Charleston. The new facility will replace rented space on Rivers Avenue and an aging facility on Helm Avenue. The facility is being built on County property on Melbourne Ave.

Function:	Public Safety	Start Date:	2004	End Date:	2007				
I. Expenditures:		Prior	2007	2008	2009	2010	2011	Beyond	Total
		600	1,350	-	-	-	-	-	1,950
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total
General Obligation Bond		600	1,350	-	-	-	-	-	1,950
III. O&M Costs (Savings):			2007	2008	2009	2010	2011		
Personnel			-	-	-	-	-		
Operating			-	57	57	57	57		
IV. O&M Impacts:	Operating and maintenance costs will increase by \$57,000.								

Capital Projects

Charleston County

General Fund Project Detail

MEDIC STATION 3-WEST ASHLEY

This project improves EMS response time in the West Ashley area by relocating the station to a more centrally located area. The cost of construction, the ambulance and its equipment, and furniture/fixture/equipment are included in the project.

Function:		Public Safety	Start Date:		2008	End Date:		2010	
		Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:		-	-	1,000	800	350	-	-	2,150
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total
Future Bond Issue(s)		-	-	1,000	800	350	-	-	2,150
III. O&M Costs (Savings):			2007	2008	2009	2010	2011		
Personnel			-	-	-	-	-		
Operating			-	-	-	-	-		
IV. O&M Impacts:		Operating and maintenance costs have not been calculated and depend upon the final scope of the project.							

MOSQUITO ABATEMENT/PUBLIC WORKS HEADQUARTERS

This project provides 15,300 square feet of consolidated warehouse and chemical storage space and 13,500 square feet of administrative space for Public Works Field Operations and Mosquito Control divisions by expanding the 40-year old former Public Works headquarters building.

Function:		Public Works	Start Date:		2007	End Date:		2009	
		Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:		-	750	5,350	2,000	-	-	-	8,100
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total
Capital Projects		-	750	2,230	-	-	-	-	2,980
Future Bond Issue(s)		-	-	3,120	2,000	-	-	-	5,120
III. O&M Costs (Savings):			2007	2008	2009	2010	2011		
Personnel			-	-	-	-	-		
Operating			-	-	-	37	37		
IV. O&M Impacts:		Operating and maintenance costs will increase by \$37,000.							

Capital Projects

Charleston County

General Fund Project Detail

MT. PLEASANT REGIONAL LIBRARY

This project provides access to a public library by establishing a second regional branch library in the East Cooper area. The Carolina Park developer has contributed six acres of land and \$2.25 million towards completion of the project as part of the Planned Development Agreement process. The cost of construction and furniture/fixture/equipment are included in the projection.

Function:		Recreation/Culture	Start Date:		?	End Date:		?	
		Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:		-	-	-	-	-	-	8,400	8,400
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total
Future Bond Issue(s)		-	-	-	-	-	-	2,250	2,250
Developer Contribution		-	-	-	-	-	-	6,150	6,150
III. O&M Costs (Savings):			2007	2008	2009	2010	2011		
Personnel			-	-	-	-	-		
Operating			-	-	-	-	-		
IV. O&M Impacts:		Operating and maintenance costs have not been calculated and depend upon the final scope of the project.							

PUBLIC WORKS CAMP

This project improves services to citizens and reduces operating costs by consolidating the James Island and Johns Island maintenance camps. The cost of the project includes purchasing property and construction costs.

Function:		Public Works	Start Date:		2008	End Date:		2010	
		Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:		-	-	600	500	1,500	-	-	2,600
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total
Future Bond Issue(s)		-	-	600	500	1,500	-	-	2,600
III. O&M Costs (Savings):			2007	2008	2009	2010	2011		
Personnel			-	-	-	-	-		
Operating			-	-	-	-	-		
IV. O&M Impacts:		Estimated additional operating costs are minimal as this is a replacement facility. The County anticipates a reduction in operating and maintenance costs because of the consolidation of two camps.							

Capital Projects

Charleston County

General Fund Project Detail

RADIO COMMUNICATION-EQUIPMENT

This project rehabilitates a 13 year-old 800 MHz radio communication system by investing in radio infrastructure (system software, tower equipment, etc.).

Function: General Government **Start Date:** 2006 **End Date:** 2008

	Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:	13,400	-	4,500	-	-	-	-	17,900
II. Fund Source:	Prior	2007	2008	2009	2010	2011	Beyond	Total
General Obligation Bond	10,850	-	-	-	-	-	-	10,850
Sale of Properties/Other	2,550	-	-	-	-	-	-	2,550
Future Bond Issue(s)	-	-	4,500	-	-	-	-	4,500
III. O&M Costs (Savings):		2007	2008	2009	2010	2011		
Personnel		-	-	-	-	-		
Operating		-	801	825	939	1,071		

IV. O&M Impacts:

Additional operating expenses vary from year-to-year based on the pace of implementation. In 2007, there is not additional expense because the digital radios purchased in FY 2006 will be under warranty. In 2008, the County will experience the increase in operation. The next major radio replacement occurs in FY 2008.

SHERIFF LAW ENFORCEMENT CENTER

This project replaces the 41-year-old 7,720 square foot building on Pinehaven Avenue in North Charleston by constructing a 60,000 square foot administrative headquarters. The County will consolidate other activities currently in various inadequate facilities, e.g., evidence storage, criminal records, logistics, computer systems, warrants, internal affairs, etc.

Function: Public Safety **Start Date:** 2008 **End Date:** 2010

	Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:	-	-	800	6,900	10,800	-	-	18,500
II. Fund Source:	Prior	2007	2008	2009	2010	2011	Beyond	Total
Future Bond Issue(s)	-	-	800	6,900	10,800	-	-	18,500
III. O&M Costs (Savings):		2007	2008	2009	2010	2011		
Personnel		-	-	-	-	-		
Operating		-	-	-	-	48		

IV. O&M Impacts:

Operating and maintenance costs will increase by \$48,000.

Capital Projects

Charleston County

General Fund Project Detail

SHERIFF WAREHOUSE

This project begins the development of a Law Enforcement Center by constructing a 21,000 square foot consolidated warehouse on the site of the Mosquito Control helicopter landing area.

Function: Public Safety **Start Date:** 2007 **End Date:** 2009

I. Expenditures:	Prior	2007	2008	2009	2010	2011	Beyond	Total
	-	300	1,800	2,900	-	-	-	5,000

II. Fund Source:	Prior	2007	2008	2009	2010	2011	Beyond	Total
Future Bond Issue(s)	-	300	1,800	2,900	-	-	-	5,000

III. O&M Costs (Savings):	2007	2008	2009	2010	2011
Personnel	-	-	-	-	-
Operating	-	-	-	315	315

IV. O&M Impacts: Operating and maintenance costs will increase by \$315,000.

Capital Projects – Solid Waste

Charleston County

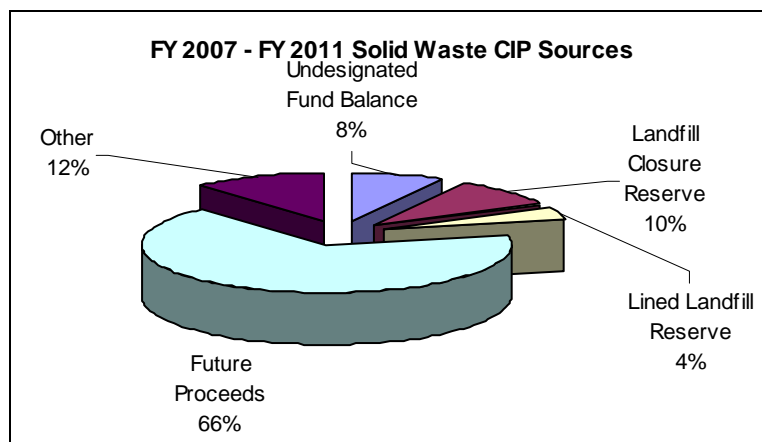
Five Year Capital Improvement Plan

Early in 2003, Alternative Resource, Inc (ARI) and Griffith Engineering Group presented a comprehensive facility plan which provided options for operating Charleston County Solid Waste for the next twenty-five years. The major findings were identified in consideration of the existing solid waste disposal facilities available to the County as well as new disposal capacity that could be developed.

With assistance from the Controller and Budget Offices, the Solid Waste staff reviewed the alternatives from the consultant report with current and future financing capabilities. The Solid Waste staff used this information to develop a five year CIP and the associated operating and maintenance costs. The Director of Solid Waste presented the FY 2006 – FY 2010 Capital Improvement Plan to County Council. Council approved the plan but did not fund appropriations. Council and staff will continue to review the plan, its direction, progress, and financing requirements on an annual basis.

Financing the CIP

The funding for this plan will come from the use of existing funds. In addition, the County has set aside funds to construct a landfill in accordance with a consent order from the SC Department of Health and Environmental Control. The remainder of the funding will come from future proceeds which may involve multiple borrowings based on cash flow requirements. The County anticipates increasing the User Fee to \$99 in FY 2008 in anticipation of future borrowings.



Impact on the Operating Budget

The capital program directly impacts current and future operating budgets. The Solid Waste staff has identified costs required to operate and maintain completed capital projects. In some cases, the operating costs of the projects are either insignificant or are offset by cost savings.

Total operating and maintenance costs of approximately \$1.8 million are included in the County's FY 2007 operating budget to support current and future capital projects. The additional costs reflect \$0.8 million for a reserve to level out the payments for the next cell of the landfill and \$1.0 million to treat leachate collected from the closure of phase one of the Bees Ferry Landfill.

Capital Projects - Solid Waste

Charleston County

Solid Waste Fund Project Cost Summary *

Project Title	Prior	2007	2008	2009	2010	2011	Beyond	Project Total
Public Works								
Bees Ferry Borrow and Buffer	\$ -	\$ -	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500
Bees Ferry MSW Future Cells	-	-	-	-	-	3,500	3,500	7,000
Bees Ferry MSW Landfill	16,240	4,700	-	-	-	-	-	20,940
Bees Ferry Phase II Closure	-	10,000	-	-	-	-	-	10,000
New C&D Landfill	-	-	-	3,500	-	-	-	3,500
Purchase Landfill Space	-	1,050	-	-	-	-	1,350	2,400
Purchase/Upgrade WTE	-	-	-	-	50,000	-	-	50,000
Relocate MRF (Land)	-	-	2,500	8,000	-	-	-	10,500
Storm Debris Site	-	-	2,000	-	-	-	-	2,000
Transfer Facility (Land)	-	-	2,500	-	-	-	8,000	10,500
GRAND TOTAL	\$ 16,240	\$ 15,750	\$ 8,500	\$ 11,500	\$ 50,000	\$ 3,500	\$ 12,850	\$ 118,340

Solid Waste Fund Source Summary *

Funding Source	Prior	2007	2008	2009	2010	2011	Beyond	Total
Undesignated Fund Balance	\$ 10,390	\$ 7,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,640
Landfill Closure Reserve	-	8,500	-	-	-	-	-	8,500
Lined Landfill Reserve	5,850	-	-	-	-	3,500	3,500	12,850
Future Proceeds	-	-	6,000	3,500	50,000	-	9,350	68,850
Other	-	-	2,500	8,000	-	-	-	10,500
GRAND TOTAL	\$ 16,240	\$ 15,750	\$ 8,500	\$ 11,500	\$ 50,000	\$ 3,500	\$ 12,850	\$ 118,340

* Amounts in thousands of dollars

Capital Projects

Charleston County

Solid Waste Fund Project Detail

SOLID WASTE - BEES FERRY BORROW AND BUFFER

This project provides additional land for the excavation of dirt for daily cover and additional buffer areas by purchasing land adjacent to Bees Ferry Landfill.

Function:		Public Works	Start Date:		2008	End Date:		2008	
		Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:		-	-	1,500	-	-	-	-	1,500
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total
Future Proceeds		-	-	1,500	-	-	-	-	1,500
III. O&M Costs (Savings):			2007	2008	2009	2010	2011		
Personnel			-	-	-	-	-		
Operating			-	-	-	-	-		
IV. O&M Impacts:		Purchasing additional land for burrow and buffer is not anticipated to impact operations and maintenance costs.							

SOLID WASTE - BEES FERRY MSW FUTURE CELLS

This project provides an additional lined cell for the Bees Ferry MSW. The second cell is estimated to cost \$3,500,000 and will be needed in about five years (depending on waste flows and landfill configuration). \$800,000 will be set aside each year beginning in 2006 to provide for this cell. Funds will be set aside for subsequent cells in a similar manner.

Function:		Public Works		Start Date:		2011		End Date:		2012	
		Prior	2007	2008	2009	2010	2011	Beyond	Total		
I. Expenditures:		-	-	-	-	-	3,500	3,500	7,000		
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total		
Lined Landfill Reserve		-	-	-	-	-	3,500	3,500	7,000		
III. O&M Costs (Savings):			2007	2008	2009	2010	2011				
Personnel			-	-	-	-	-				
Operating			800	800	800	800	800				
IV. O&M Impacts:		No real impact on normal operations. However \$800,000 will come from operating funds to set up a sinking fund for future cell construction and is shown here.									

Capital Projects

Charleston County

Solid Waste Fund Project Detail

SOLID WASTE - BEES FERRY MSW LANDFILL

This project provides Charleston County with a DHEC approved Sub-title D lined landfill capable of disposing of Municipal Solid Waste (MSW), thus meeting the requirements of the State SW Policy and Management Act of 1991. In addition to the creation of the first seven acre lined cell and leachate collection system, the project includes certain infrastructure improvements such as road realignment, scale house relocation, employee facilities and the reconfiguring of the convenience center and household hazardous waste area.

Function:		Public Works	Start Date:		2002	End Date:		2007	
		Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:		16,240	4,700	-	-	-	-	-	20,940
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total
Undesignated Fund Balance		10,390	4,700	-	-	-	-	-	15,090
Lined Landfill Reserve		5,850	-	-	-	-	-	-	5,850
III. O&M Costs (Savings):			2007	2008	2009	2010	2011		
Personnel			-	-	-	-	-		
Operating			1,000	1,000	1,000	1,000	1,000		
IV. O&M Impacts:		The leachate collection and disposal system is expected to add \$1.0 million to current operating costs							

SOLID WASTE - BEES FERRY PHASE II CLOSURE

This project inhibits infiltration and resulting leachate by closing the existing unlined portion of the Bees Ferry Landfill in conformance with DHEC regulations.

Function:		Public Works		Start Date:		2007		End Date:		2007	
		Prior	2007	2008	2009	2010	2011	Beyond	Total		
I. Expenditures:		-	10,000	-	-	-	-	-	10,000		
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total		
Undesignated Fund Balance		-	1,500	-	-	-	-	-	1,500		
Landfill Closure Reserve		-	8,500	-	-	-	-	-	8,500		
III. O&M Costs (Savings):			2007	2008	2009	2010	2011				
Personnel			-	-	-	-	-				
Operating			-	-	-	-	-				
IV. O&M Impacts:		Post closure and monitoring costs have not been calculated and depend upon the final scope of the project.									

Capital Projects

Charleston County

Solid Waste Fund Project Detail

SOLID WASTE - NEW C&D LANDFILL

This project will provide additional land for future construction and demolition debris disposal for Charleston County by purchasing 150-250 acres of land.

Function:		Public Works		Start Date:		2009		End Date:		2009	
		Prior	2007	2008	2009	2010	2011	Beyond	Total		
I. Expenditures:		-	-	-	3,500	-	-	-	3,500		
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total		
Future Proceeds		-	-	-	3,500	-	-	-	3,500		
III. O&M Costs (Savings):			2007	2008	2009	2010	2011				
Personnel			-	-	-	-	-				
Operating			-	-	-	-	-				
IV. O&M Impacts:		Purchasing additional land for the future disposal of construction and demolition debris is not anticipated to impact operations and maintenance costs.									

SOLID WASTE - PURCHASE ADDED LANDFILL SPACE

This project will insure that sufficient landfill space is available for the long term use of County residents and businesses by purchasing additional space at the Highway 17 South future landfill site.

Function:		Public Works		Start Date:		2007		End Date:		2015	
		Prior	2007	2008	2009	2010	2011	Beyond	Total		
I. Expenditures:		-	1,050	-	-	-	-	1,350	2,400		
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total		
Undesignated Fund Balance		-	1,050	-	-	-	-	-	1,050		
Future Proceeds		-	-	-	-	-	-	1,350	1,350		
III. O&M Costs (Savings):			2007	2008	2009	2010	2011				
Personnel			-	-	-	-	-				
Operating			-	-	-	-	-				
IV. O&M Impacts:		Purchasing additional land for landfill space is not anticipated to impact operations and maintenance costs.									

Capital Projects

Charleston County

Solid Waste Fund Project Detail

SOLID WASTE - PURCHASE/UPGRADE WTE

The current agreement for the Waste to Energy Facility ends in 2010. The County is pursuing the option of purchasing the building or committing to a second lease. Also, repairs and improvements to the Facility are needed to continue efficient operations.

Function:		Public Works	Start Date:		2010	End Date:		2010	
		Prior	2007	2008	2009	2010	2011	Beyond	Total
I. Expenditures:		-	-	-	-	50,000	-	-	50,000
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total
Future Proceeds		-	-	-	-	50,000	-	-	50,000
III. O&M Costs (Savings):			2007	2008	2009	2010	2011		
Personnel			-	-	-	-	-		
Operating			-	-	-	-	-		
IV. O&M Impacts:		Estimated additional operating costs are minimal as this is a replacement facility.							

SOLID WASTE - RELOCATE MRF (LAND)

This project accommodates the City of Charleston's plans to revitalize the north end of the peninsula by relocating the Material Recycling Facility in the next five to ten years. Outside funding is anticipated to purchase property in 2008 and construct the facility in 2009.

Function:		Public Works		Start Date:		2008		End Date:		2009	
		Prior	2007	2008	2009	2010	2011	Beyond	Total		
I. Expenditures:		-	-	2,500	8,000	-	-	-	10,500		
II. Fund Source:		Prior	2007	2008	2009	2010	2011	Beyond	Total		
Other		-	-	2,500	8,000	-	-	-	10,500		
III. O&M Costs (Savings):			2007	2008	2009	2010	2011				
Personnel			-	-	-	-	-				
Operating			-	-	-	-	-				
IV. O&M Impacts:		Estimated additional operating costs are minimal as this is a replacement facility.									

Capital Projects

Charleston County

Solid Waste Fund Project Detail

SOLID WASTE - STORM DEBRIS SITE

This project provides additional land for storm debris storage, chipping, and processing by purchasing additional land along Highway 17 South. In the event of a serious tropical storm or other natural disaster, the 17 South site will serve as a repository and processing area for debris. Roads, clearing, site preparation, monitoring wells, and security are included in this project.

Function:	Public Works		Start Date:	2008		End Date:	2008	
I. Expenditures:	Prior	2007	2008	2009	2010	2011	Beyond	Total
	-	-	2,000	-	-	-	-	2,000
II. Fund Source:	Prior	2007	2008	2009	2010	2011	Beyond	Total
Future Proceeds	-	-	2,000	-	-	-	-	2,000
III. O&M Costs (Savings):		2007	2008	2009	2010	2011		
Personnel		-	-	-	-	-		
Operating		-	-	-	-	-		
IV. O&M Impacts:	Purchasing additional land for additional storm debris storage, chipping and processing is not anticipated to impact operations and maintenance costs.							

SOLID WASTE - TRANSFER FACILITY (LAND)

This project will provide a centrally located Transfer Facility for Charleston County by purchasing land located in the proximity of the new Material Recycling Facility. Funding is set aside to purchase property in 2008 and construct the facility in 2015.

Function:	Public Works		Start Date:	2008		End Date:	2015	
I. Expenditures:	Prior	2007	2008	2009	2010	2011	Beyond	Total
	-	-	2,500	-	-	-	8,000	10,500
II. Fund Source:	Prior	2007	2008	2009	2010	2011	Beyond	Total
Future Proceeds	-	-	2,500	-	-	-	8,000	10,500
III. O&M Costs (Savings):		2007	2008	2009	2010	2011		
Personnel		-	-	-	-	-		
Operating		-	-	-	-	-		
IV. O&M Impacts:	Purchasing additional land for a new transfer station will not impact operations and maintenance costs. Operating and construction cost for the new transfer facility have not been calculated and depend upon the final scope of the project.							

Debt Service

Charleston County

General Overview

The County's Debt Service Fund collects resources to service and repay monies borrowed to fund large capital projects that cannot be financed from current revenues. The County utilizes a variety of debt instruments including:

General Obligation Bonds (GOBs) - GOBs are written promises to repay a stated sum of principal at a specified future date along with periodic interest at a specified rate. The County issues GOBs to obtain funding for the acquisition and construction of major capital facilities. These bonds are considered direct obligations and are backed by the full faith, credit, and taxing power of the County.

Certificates of Participation (COPs) - COPs are contractual arrangements that permit a governmental entity to acquire capital assets through yearly lease payments, which are appropriated in the entity's annual budget. The County issues COPs through the Charleston Public Facilities Corporation in order to finance the acquisition of essential government facilities. COPs are treated as capital lease obligations. As a result, any failure to appropriate funds for payment of the lease in any year results in termination of the contract.

Revenue Bonds - Revenue bonds are special types of municipal bonds that are supported by the revenue generated from a specific project or source. The County issues revenue bonds to construct or expand a variety of revenue generating entities. Principal and interest associated with these bonds are paid at specified future dates and interest rates from project revenues, not other general tax sources. Because of this, these bonds are not subject to the current legislated debt limits (see further discussion below).

Capital Leases - The County uses capital leases to fund the acquisition of various pieces of equipment. Capital leases provide the County with the ability to fund smaller capital needs without issuing GOBs.

All major types of debt are authorized by resolution of County Council and outline the associated dollar amounts, purpose, and repayment terms. Where advantageous, the County issues debt that can be repaid from sources other than taxes, such as special assessment, revenue, or other self-supporting bonds. The County confines its long-term borrowing to those projects or capital improvements that cannot be funded with current revenues. The County does not issue long-term debt to finance current operations or accumulate general obligation debt in excess of 8 percent of the assessed value of all taxable property in the County.

Debt Policy

The Debt Policy, endorsed by County Council, is designed to allow for the most efficient use of resources to accomplish capital improvements. The Debt Policy, in its entirety, is in the Appendix of this document.

Debt Service

Charleston County

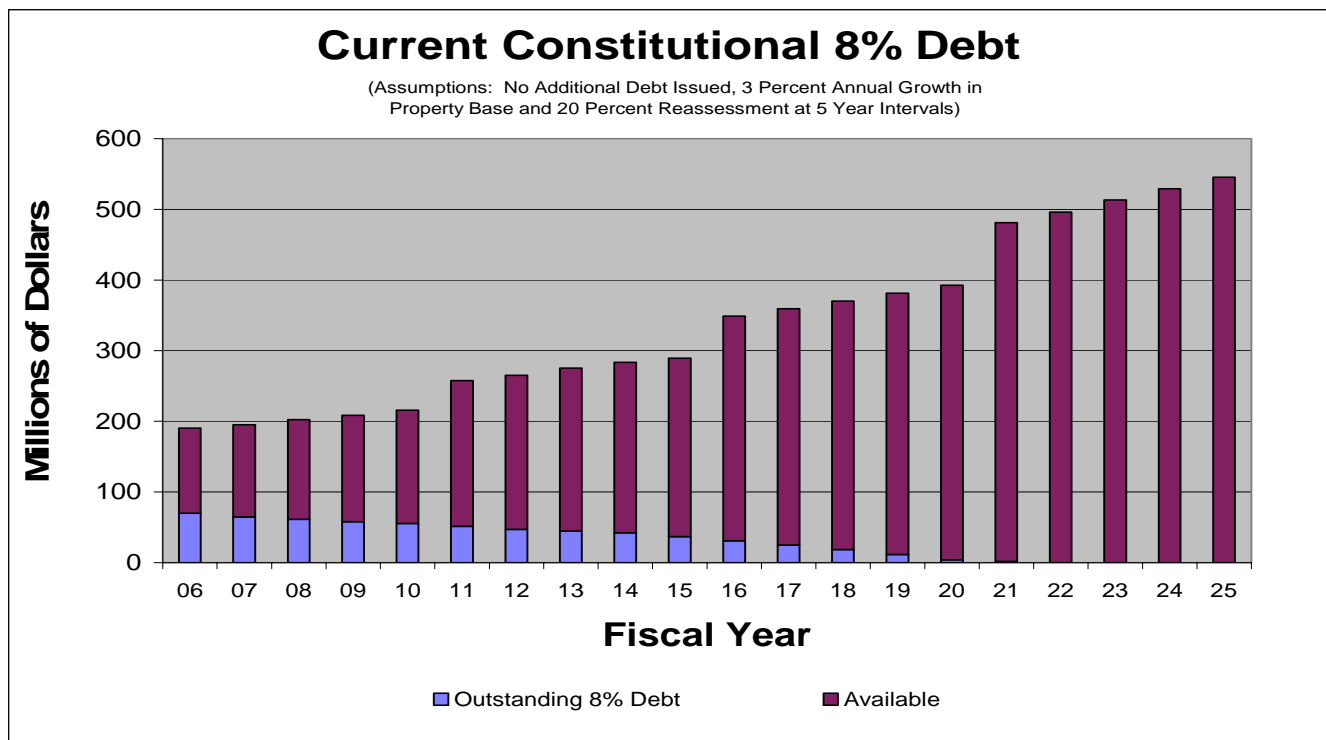
Legal Debt Service Limit

The South Carolina State Constitution limits the debt capacity of all governmental entities, seeking capital through securities exchanges, to eight percent of the assessed value of the property base. Revenue Bonds, GOBs approved by voter referendum, and COPs issued prior to January 1, 1996, are not currently subject to this limitation. However, during its 1995 session, the South Carolina legislature passed legislation making COPs issued after January 1, 1996, subject to the eight percent limit.

The County's outstanding debt subject to the eight percent limit is almost \$70.0 million as of June 30, 2006, and its capacity to issue new debt is approximately \$130.4 million. The County's last issue of new debt was during FY 2001 when GOBs were issued to fund the completion of several existing projects as well as the construction of three replacement Emergency Medical Service stations. The following table and graph outline components of the County's eight percent debt limit.

Current Constitutional 8% Debt

Total Assessment at June 30, 2006	\$2,504,259,433
Constitutional Debt Limit (8% of Assessment)	\$200,340,755
Outstanding 8% Debt	\$69,974,368
Available Capacity	\$130,366,387



Bond Ratings

During April 2006, Charleston County's municipal bond rating for General Obligation debt was upgraded from AA+ to AAA by Standard and Poor's Corporation. The upgrade was a direct result of the County's continued strong financial performance and emphasis on conservative fiscal management. Other factors contributing to the AAA rating include the County's stable and diverse tax base, a growing and diversified economic base, and a low debt burden combined with reasonable capital needs. The County also maintained its existing municipal bond ratings of Aa1 from Moody's Investors Service and AA from both Fitch IBCA and Duff & Phelps. In order to maintain strong bond ratings, the County employs several general strategies including maintaining two months of undesignated fund balance reserves, implementing five-year budget projections, and consistently matching recurring revenues with recurring expenses. The County also strives to maintain open lines of communication with its rating agencies, while providing full disclosure on all financial reports and bond prospectuses.

Achieving Savings through Refinancing

During FY 2004 and FY 2005, Charleston County took advantage of favorable changes in interest rates to reduce its future debt obligations. The County's Debt Service Fund saved approximately \$600,000 by refinancing portions of its GOBs and COPs. Enterprise Fund related obligations were also reduced through refinancing the County's Solid Waste Revenue Bond and other proprietary-related COPs.

Debt Service

Charleston County

Debt Schedule

The County's annual debt service obligation includes principal and interest payments on tax and fee supported debt. As of July 1, 2006, outstanding debt for the next 20 fiscal years is \$408.6 million (principal payments of \$282.8 million and interest payments of \$125.8 million).

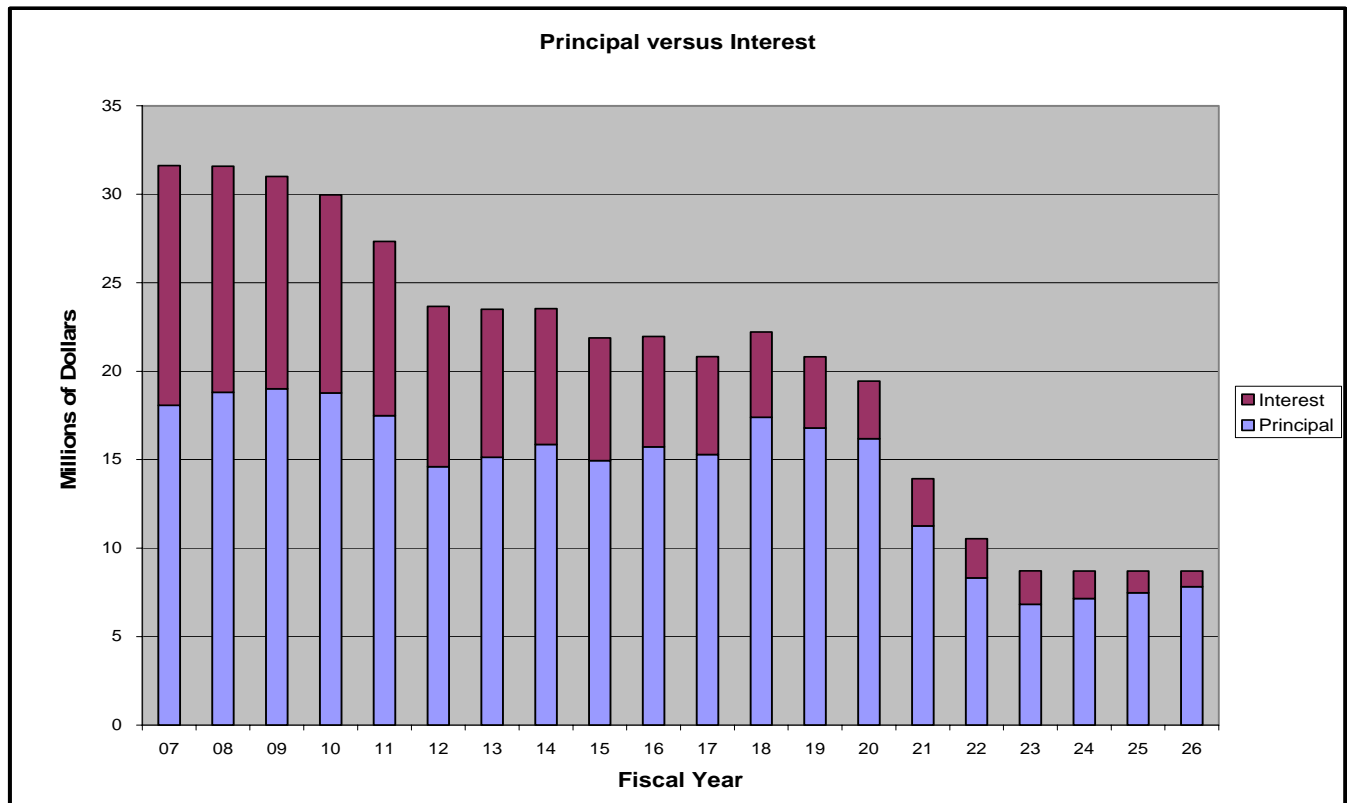
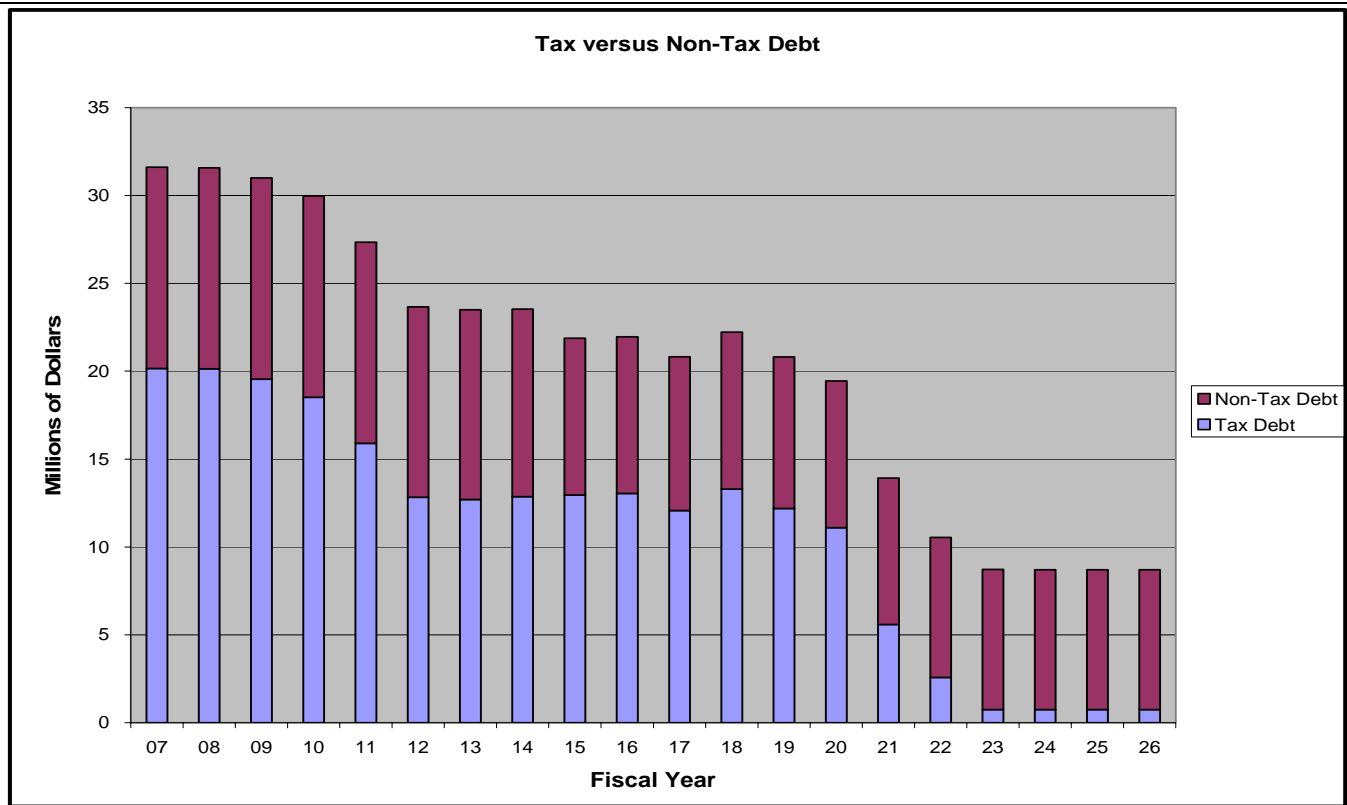
The table below and the graphs on the following page show the level of debt funded by taxes or revenues/fees over the course of the next 20 fiscal years.

Charleston County 20 Year Schedule of Debt Service (in Millions of Dollars)

	Fiscal Year								TOTAL
	07	08	09	10	11	12-16	17-21	22-26	
Tax Supported									
Principal	\$ 13.1	\$ 13.6	\$ 13.5	\$ 13.0	\$ 11.3	\$ 48.2	\$ 49.1	\$ 5.5	\$ 167.3
Interest	7.1	6.6	6.0	5.5	4.6	16.2	5.1	-	51.1
Subtotal	20.2	20.2	19.5	18.5	15.9	64.4	54.2	5.5	218.4
Revenue/Fee Supported									
Principal	5.0	5.2	5.5	5.8	6.1	28.0	27.8	32.1	115.5
Interest	6.5	6.2	6.0	5.7	5.3	22.1	15.2	7.7	74.7
Subtotal	11.5	11.4	11.5	11.5	11.4	50.1	43.0	39.8	190.2
Total									
Principal	18.1	18.8	19.0	18.8	17.4	76.2	76.9	37.6	282.8
Interest	13.6	12.8	12.0	11.2	9.9	38.3	20.3	7.7	125.8
TOTAL ANNUAL DEBT	\$ 31.7	\$ 31.6	\$ 31.0	\$ 30.0	\$ 27.3	\$ 114.5	\$ 97.2	\$ 45.3	\$ 408.6

Debt Service

Charleston County



Future Debt Service

Debt Service

Charleston County

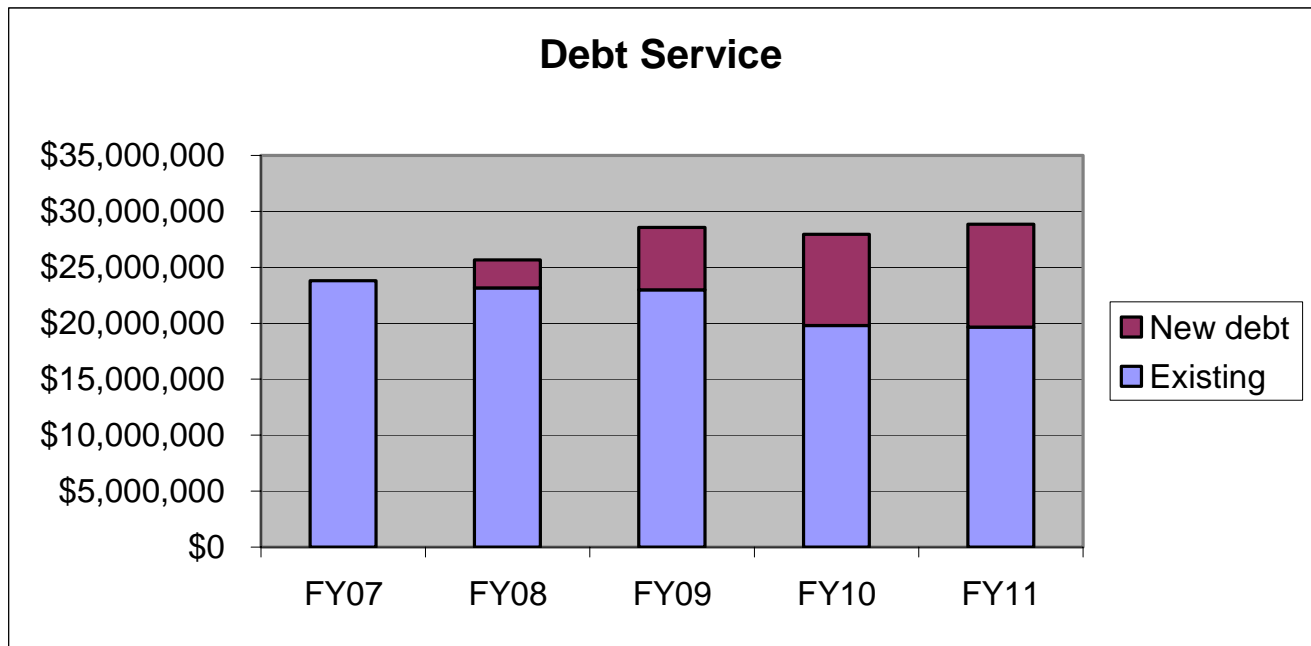
Looking forward, the County anticipates borrowing additional funds in FY 2008 to implement a five-year Capital Improvement Plan. The County plans to issue \$130 million in GOBs, in series of \$50 million in FY 2008; \$50 million in FY 2009; and \$30 million in FY 2010, to help finance property acquisitions, building construction, and other large projects. Additional funding for the Capital Improvement Plan will come from a variety of sources including the planned sale of properties, accommodations fees, and municipal partner and developer contributions. The County also anticipates receiving additional tax revenues from an increase of 0.8 mills in FY 2008 and an additional increase of 0.8 mills in FY 2009. These increases will help the County's Debt Service Fund repay monies borrowed for the Capital Improvement Plan. A major advantage of having a detailed Capital Improvement Plan is that it is viewed positively by bond rating agencies and will help the County maintain its AAA bond rating. For a complete summary of the details and projects included in the County's Capital Improvement Plan, see the Capital section of this document. The table below and the graphs on the following page show the effect that the planned issuance of new debt will have on the levels of existing County debt and revenues as well as on the Debt Service Fund balance.

Charleston County
Schedule of Debt Associated with Implementation of Capital Improvement Plan
(in Millions of Dollars)

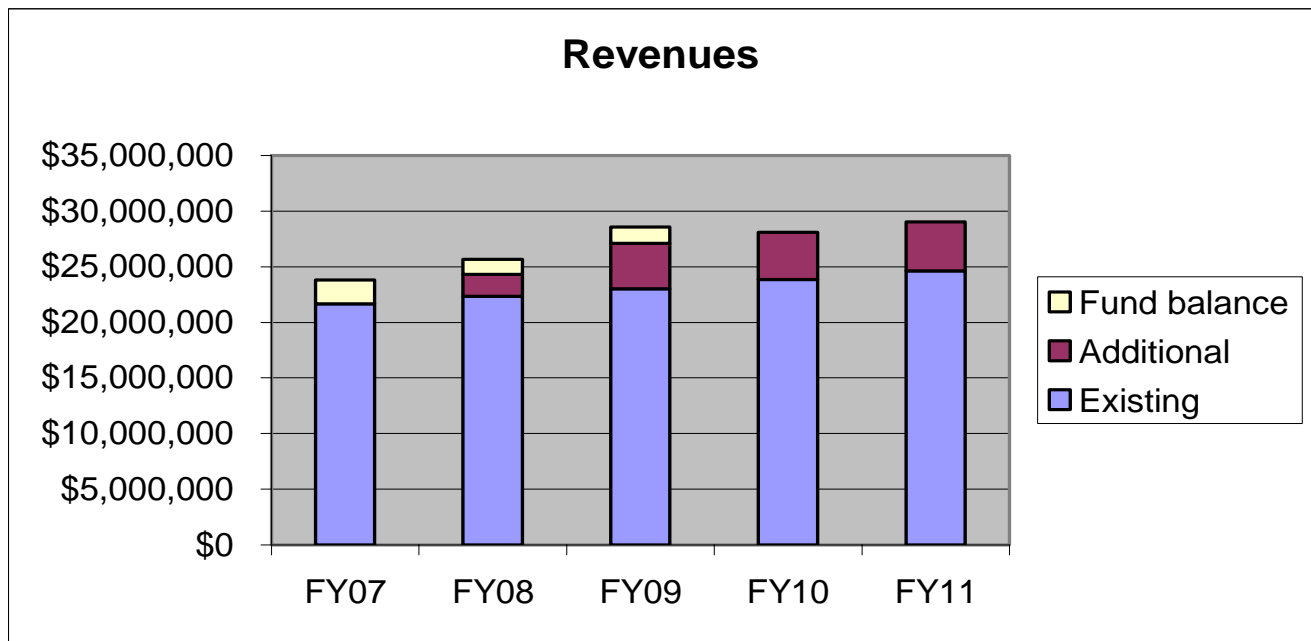
	Fiscal Year					TOTAL
	07	08	09	10	11	
Revenues						
Existing Sources	\$ 21.66	\$ 22.34	\$ 23.02	\$ 23.84	\$ 24.61	\$115.47
Additional Revenues from Taxes	-	1.96	4.08	4.24	4.42	14.70
Subtotal	<u>21.66</u>	<u>24.30</u>	<u>27.10</u>	<u>28.08</u>	<u>29.03</u>	<u>130.17</u>
Disbursements						
Existing Disbursements	23.82	23.15	23.00	19.80	19.66	109.43
Additional Disbursements Resulting from New Debt	-	2.50	5.56	8.17	9.18	25.41
Subtotal	<u>23.82</u>	<u>25.65</u>	<u>28.56</u>	<u>27.97</u>	<u>28.84</u>	<u>134.84</u>
Use of Fund Balance	<u>\$ 2.16</u>	<u>\$ 1.35</u>	<u>\$ 1.46</u>	<u>\$ (0.11)</u>	<u>\$ (0.19)</u>	<u>\$ 4.67</u>

Debt Service

Charleston County



Assumes issues of \$50 million in FY 2008, \$50 million in FY 2009, and \$30 million in FY 2010



Assumes 0.8 mill increase in FY 2008 and another 0.8 mill increase in FY 2009



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Community Profile

Charleston County

Charleston County is located along the southeastern coast of South Carolina. It has a land area of 919 square miles and a 97-mile coastline along the Atlantic Ocean. The U.S. Census Bureau estimates the 2005 population at approximately 330,368. Charleston is the center of the Trident metropolitan region with a combined population of more than 500,000. The County has 15 municipalities within its borders, including its three largest cities: Charleston (101,024), North Charleston (81,577), and Mt. Pleasant (54,788). During the period of 2000 to 2004, the County experienced a growth rate of 4.6 percent according to census figures. It is estimated that the Trident area will reach 625,000 individuals by 2015.

Key among the region's advantages is its geographic location, natural beauty, moderate climate, and a coveted quality of life which has been deliberately and carefully protected. Charleston's coastal location along the Atlantic Seaboard, at the junction of two rivers, assures it's near tropical climate and creates natural advantages for a seaport. The flat landscape is accented by numerous rivers, tidal creeks, vast expanses of pristine salt marshes, and hallmark live oaks. The scenic backdrop is the perfect setting for the priceless eighteenth and nineteenth-century architecture of Old Charleston. Urban and suburban communities lie beyond the old city hosting businesses, industries, and residences alike. The region's livability is evident in the "slow pace and friendly environment" despite the population growth over the past two decades. You can find this friendly environment by visiting area hotels, restaurants, shops, parks, resorts, golf courses, beaches, or one of the numerous cultural festivals the region hosts throughout the year.

The Lowcountry has a diverse economic base due to its infrastructure and educational network. The region's economic base includes the Port of Charleston which is fourth in container volume in the United States and second only to the Port of New York and New Jersey in container volume along the East Coast and Gulf. Tourism has long been an economic mainstay in this historic eighteenth century setting and continues to grow in importance. The region's visitor industry has expanded rapidly over the past few years experiencing 4.7 million visitors in 2004. The tourism industry contributes more than \$5.7 billion annually to the area's economy and provides approximately 105,000 jobs. The region's growing international operations, stable businesses, and industrial bases have contributed to its diverse economy. The area has a busy port, modern airport, good rail access and is committed to the constant upgrading of its already excellent highways. Road improvements include the planned completion of the I-526 Beltway as well as the recent completion of the Cooper River Bridge with higher spans linking Charleston and areas east of the Cooper River. Water and waste water system expansions, utility, and telecommunications network upgrades are currently under way to meet the demands of growth and maintain the region's competitive edge. The area's educational institutions provide well trained workers for industry. There are 17 colleges and universities offering a range of certification programs and associate, bachelor, and master degrees. In addition, the Medical University of South Carolina offers advanced medical degrees at the State's largest teaching hospital, and Trident Technical College provides a diverse range of industrial training programs. In 2004, the area's post-secondary educational offerings were again bolstered by the creation of the Charleston School of Law. In 1999, the tri-county also opened The Trident One-Stop Career Center to provide employment assistance to local residents. This multi-jurisdictional center combines a variety of resources,

Community Profile

Charleston County

including career counseling, job search assistance, training programs, and labor market information.

The military has proven to be a significant presence in the area, with the U.S. Navy being the single largest employer in the region. The U.S. Navy employs 16,586 uniformed, civilian, and reservist personnel located within the Navy Nuclear Power Training School, the Naval Hospital, the Space and Air Warfare Systems Center (SPAWAR), and Naval Facilities Engineering Command. The Charleston Air Force Base is another prominent employer with 8,428 uniformed, civilian, and reserve employees. The Charleston Air Force Base is undergoing constant expansion and has been designated as home to the 437th Airlift Wing and its squadrons of C-17 transport planes. These planes play a vital role by carrying supplies to active duty troops stationed all over the world. In 2004, the Federal Law Enforcement Training Facility was opened on the former Naval Base. This facility will train approximately 2,000 students a year for the U.S. Coast Guard. A Chamber of Commerce study in 2003 highlighted the significant concentration of 19,000 military retirees residing in the Charleston area.

Economic development has increased dramatically in the past few years. In 2004, Verizon Wireless opened its \$25 million customer call center; employment was projected to reach 1,100 workers. In 2005, Vought Aircraft and Alenia Aeronautica began construction on their \$500 million plant and expected to hire 900 high wage workers to build aircraft fuselages. Daimler Chrysler announced in 2005 that it would build a \$400 million plant and create over 1,200 jobs to build Sprinter vans. Numerous other expansions of local businesses have also added hundreds of new jobs in the area.

Charleston's tourism continues to be strong, and the region still capitalizes on its assets. In 2005, tourism revenues were estimated at around \$5.7 billion, with tourism generating approximately 105,000 jobs in the area both directly and indirectly. Annual events such as the Southeastern Wildlife Expo, Flowertown Festival, Cooper River Bridge Run, Family Circle Cup Tennis Tournament, Spoleto Festival USA, Piccolo Spoleto, and the MOJA Arts Festival have continued to attract tourism to the area. Since 1995 many new hotels have been established to expand the room capacity in the area for the annual events that bring large numbers of tourists to Charleston. In 2004, the emergence of the cruise ship industry hit the Charleston area. The region hosted 13 cruise ships and according to the Federal Maritime Administration hosted about 20,000 passengers. The growth in visitors is projected to continue and with its historic sites, beautiful gardens, beaches, shopping, and fine dining, it is clear why the economic mainstay of the region is tourism. Charleston County, South Carolina is literally the preeminent Southeastern "Gateway to the World."

Budget Process

Charleston County

Charleston County's Budget Process is divided into five phases: Planning, Development, Approval, Compliance Monitoring, and External Audit. See page 390 for a chart of the budget process.

PLANNING

The budget process begins in October of each year when the Budget Office develops a Budget Preparation Manual that provides specific guidelines as well as computation and projection methodologies. The Manual also includes the Administrator's letter of guidance for the preparation of the budget. A workshop is held in October to discuss the Manual and give detailed instructions and guidance to budget preparers. Budget calls for departments that provide services to other departments are scheduled to be returned in November.

DEVELOPMENT

The departments prepare their overall requests and submit them to the Budget Office starting in late January. Acting on preliminary recommendations resulting from the Budget Office's review and analysis, the County Administrator finalizes his proposed budget in April.

APPROVAL

The Finance Committee, which includes all members of County Council, reviews the proposed budget through a series of meetings in April and May; County Council makes adjustments as deemed necessary. The Approved Budget for the coming fiscal year is adopted in early June. South Carolina law requires three separate readings (votes) of the budget ordinance. South Carolina law also requires a public hearing and a special meeting to approve any increases in the millage rate that exceed the Consumer Price Index (CPI) as determined by the State.

Citizen involvement is provided through two public hearings to solicit constituent input. Public notices of these hearings are printed in local newspapers.

COMPLIANCE MONITORING

During the fiscal year, in addition to ongoing departmental reviews, the Budget and Controller's Offices also perform periodic reviews of revenues, expenditures, and transfers.

FIRST QUARTER REVIEW

After the first quarter of the year, the Budget and Controller's Offices conduct a review of revenues, expenditures, and transfers.

MID-YEAR REVIEW

During February of each year, a mid-year review is conducted by the Budget and Controller's Offices and presented to the Finance Committee. Adjustments to the budget may be made at this time, as Council deems necessary.

Budget Process

Charleston County

THIRD QUARTER REVIEW

In April, the Budget Office and the Controller perform a third quarter review. This review is the basis for the projection of ending fund balances for the current year. This projection is incorporated into the available funding for the following budget year.

EXTERNAL AUDIT

During July through December, the County's financial records for the year ended in June are audited by an external auditor. This audit allows for independent confirmation of the activity recorded by the County in its records.

BUDGET TRANSFERS AND AMENDMENTS

If budget transfers are necessary, the department director may transfer funds within the "Personnel," "Operating," or "Capital" categories that are less than \$10,000. In addition, the County Administrator (or his designated representative) may approve budget transfers that exceed \$10,000, that are between the categories in an organizational unit or that are between organizational units. If revisions require a change to the total disbursements in the General Fund, Council may consider supplemental appropriations, which require three separate readings of an ordinance and a public hearing. By resolution, Council may also generate transfers from Council's contingency to organizational units. These budget transfer guidelines are specified in Section 16 of the County Budget Ordinance.

In some instances, grant funds are applied for or received after the beginning of the budget year and are not included in the Council Approved budget. To provide for this situation, Section 18 of the County Budget Ordinance authorizes the necessary Special Revenue Funds, Capital Projects Funds, and Proprietary Funds to be created to provide a mechanism for the expenditures of these monies. Grant funds must be approved by Council, generally at the time of application, before any monies can be expended.

BUDGET BASIS

Except as noted below, the basis of budgeting is the same as the basis of accounting. The County budgets for Governmental Funds using the flow of current financial resource measurement focus and the modified accrual basis of accounting. The flow of current financial resource measurement focus includes only current assets and liabilities; long-term assets and liabilities are reported separately. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable" and "available"). "Measurable" means that the amount of the transaction can be determined, and "available" means that the amount is collectible within the current period or soon enough thereafter to pay liabilities of the current period. The County considers property tax revenues to be available if collected within 60 days after year end; the County considers other revenues to be available if collected within one year after year end. Expenditures are recorded when the liability is

Budget Process

Charleston County

incurred except for certain compensated absences, claims, and judgments that are recorded when the obligations are expected to be liquidated with current financial resources.

The County budgets for Proprietary Funds using the flow of economic resources measurement focus and the accrual basis of accounting. The economic resources measurement focus includes current and long-term assets and liabilities. Under the accrual basis of accounting, revenues are recorded when earned, and expenses are recorded when liabilities are incurred. The County departs from the above basis of accounting for budgeting capital expenses and depreciation. To better manage spending, capital items are budgeted as expenses. Depreciation expense is not budgeted, since it affects the Invested in Capital Asset portion of fund balance rather than spendable fund balance.

BALANCED BUDGET

The County's budgets are balanced budgets. A balanced budget means that disbursements (expenditures and transfers out) are not planned unless there are available resources from revenues, transfers in, and/or fund balance. The operating budgets are not balanced by borrowing funds and obligating future resources. (See the Glossary on pages 409-414 for definitions of disbursements, expenditures, transfers in/out, revenues, and beginning fund balance.)

LONG RANGE CAPITAL PLANNING (5 YEAR CIP)

The Facilities Planning Committee consists of members from the Building Services, Capital Projects, Facilities Management, Controller, and Budget Departments, along with the Chief Deputy County Administrator and the Chief Financial Officer. This Committee annually prepares and updates the five-year Capital Improvements Program (CIP). The CIP specifies those capital improvements and construction projects which are scheduled for development over the next five years in order to maintain or enhance the County's capital assets and delivery of services. The CIP was expanded to include Solid Waste in Fiscal Year 2006.

The Capital Improvements Program also identifies the facility operating and maintenance costs and the staffing costs. Funding for the staffing, operating, and maintenance requirements is included in the operating budgets where applicable. In addition, the CIP describes financing mechanisms for those projects.

The primary type of operating expenditure included in the budget relating to the CIP is funding to cover debt service payments for general obligation bonds or other types of debt required to fund specific CIP projects. The Debt section provides detailed information on debt management.

The County Administrator reviews the Facilities Planning Committee's prioritized list of proposed capital improvement projects, operational impacts of those projects, and funding sources during the review of the operating budget. The final five-year CIP is presented to Council during budget deliberations. County Council adopts the five-year CIP along with the County's annual operating budgets in June.

Budget Process

Charleston County

Budget Calendar

October - December
Planning

Budget Department conducts Budget Workshop/Departments submit information for the Capital Improvement Program (5 year projection)

Departments submit requests to Program Managers for employee, vehicle, data processing, facility and other internal service needs

January - April
Development

Administrator develops Proposed Budget

Departments submit budgets to Budget Office

Budget Office compiles and reviews requests for recommendations to the Administrator

Administrator finalizes budget

May - June
Approval

Council reviews and adopts Budget

- Council reviews budget
- Two readings of the budget ordinance

Council holds two hearings for citizen participation

Council adopts budget with 3rd reading of ordinance

July

Fiscal Year begins July 1st

July - June
Compliance Monitoring

Budget monitoring

Quarterly reviews

Mid-year and 3rd quarter projections of ending fund balances

Budget Transfers

Budget Amendments

the following **July - Dec**
External Audit

Independent Audit for compliance with Council's Approved Budget

Financial Systems

Charleston County

The Chief Financial Officer is responsible for providing many County financial services, including budgeting, financial accounting and reporting, payroll, accounts payable disbursement, procurement, and special financial policy analyses for County management. These functions are performed by the Budget, Controller, and Procurement departments. The Treasurer, an elected position, is responsible for cash receipts, debt management, and cash and investment management.

The County utilizes a computerized financial accounting system (IFAS – Integrated Fund Accounting System) which incorporates a system of internal accounting controls. The system has been designed to safeguard assets against loss from unauthorized use and to provide reliable financial records for preparing financial statements. The system was implemented during FY 1998 and FY 1999. During FY 2006, the County completed the upgrade of IFAS to the latest version (7.5). In addition, online applicant tracking for the Human Resources Department was implemented in FY 2005. The maintenance and continual upgrade of the County's financial systems remain a priority of the Information Technology Department.

Financial records are maintained according to generally accepted accounting principles (GAAP). Accounting records for governmental fund types and similar trust funds are maintained on a modified accrual basis, with revenues being recorded when available and measurable, and expenditures being recorded when services or goods are received and liabilities are incurred. Accounting records for proprietary fund types and similar trust funds are maintained on the accrual basis. The accrual basis recognizes revenues when they are earned and expenses when they are incurred.

The County prepares its audited financial statements in accordance with the financial reporting model required by the Government Accounting Standards Board (GASB) Statement Number 34. This model provides a government-wide perspective which presents the County in its entirety. The main features of this model are the inclusion of infrastructure assets, the depreciation of all assets, and the elimination of interfund transactions to avoid doubling of revenues and expenditures. This model more closely follows corporate accounting to allow the reader to more easily understand the financial status and activity of the County.

Financial Policies

Charleston County

County Council has endorsed the concept of developing a series of Financial Policies for Charleston County. Having a formal set of financial policy statements enhances the credibility of and confidence in the government, contributes to continuity in the handling of the County's financial affairs, and helps Council and staff develop similar expectations regarding financial decision-making.

Thus far, the County has adopted three policies: debt, budget, and building utilization. The Treasurer, an elected official, has developed a comprehensive investments policy. Council is committed to establishing additional financial policies for the County.

DEBT POLICY

- A. Total general obligation debt will not exceed ten percent of the assessed value of all taxable property in the County, and total general obligation debt without a referendum will not exceed eight percent of the assessed value of all taxable property in the County.
- B. The County will confine long-term borrowing to capital improvements or projects that cannot be financed from current revenues.
- C. The County will not use long-term debt for current obligations.
- D. Where advantageous, the County will use special assessment, revenue or other self-supporting bonds instead of general obligation bonds.
- E. Good communications with bond rating agencies will be maintained, and a policy of full disclosure on every financial report and bond prospectus will be followed.

BUDGET POLICY

- A. The County will pay for all current expenditures with current revenues. The County will avoid budgetary practices that balance current expenditures at the expense of meeting future years' expenditures.
- B. The County will provide for the adequate maintenance of capital plant and equipment. An orderly replacement schedule for vehicle fleet equipment will be maintained and funded.
- C. The County will prepare regular reports during the course of the year comparing actual revenues and expenditures to budget amounts.
- D. The County will maintain a budgetary control system to ensure compliance with the budget.
- E. Each year the County will develop and review operating expenditures and revenue projections for the next five years.

Financial Policies

Charleston County

F. The County will maintain funds for a Rainy Day reserve to provide emergency funds for use in the event of a major calamity. This funding will be maintained at no less than four percent of General Fund disbursements. Expenditures out of this funding will be authorized by amending the Budget Ordinance.

BUILDING UTILIZATION POLICY

A. All requests for space by non-County agencies will be submitted to the Facilities Management Department.

B. Facilities Management will obtain legal opinions and a fiscal impact statement, prepare a space analysis study, and submit these to the County Administrator.

C. The County Administrator will submit a recommendation to Council for approval.

D. Council authorized leases for non-County agencies may be extended in one year increments by the County Administrator, provided the space allocation is not modified.

E. Short-term leases of less than one year may be executed by the County Administrator.

F. All leases in excess of one year will be submitted to Council for review and approval.

INVESTMENTS POLICY

A. The County's investment portfolio will be managed in a manner to attain a market rate of return throughout budgetary and economic cycles while preserving and protecting capital in the overall portfolio. Funds held for future capital projects will be invested to produce enough income to offset increases in construction costs due to inflation.

B. The "prudent investor" rule will be applied in managing the overall portfolio. The "prudent investor" rule states "Investments will be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived."

C. The Treasurer will not be held personally responsible for a specific security's credit risk or market price change, provided that these deviations are reported immediately and that appropriate action is taken to control adverse developments.

D. All funds will be considered short-term except those reserved for capital projects and special assessment prepayments being held for debt retirements.

Financial Policies

Charleston County

E. The County will diversify both long and short term investments by instrument, financial institution, and maturity. Specific diversification schedules for all three categories have been developed and are periodically reviewed.

F. The County will require the competitive selection of investment instruments. The County will accept the bid which provides the highest rate of return with the maturity required. The County will maintain a listing of "Qualified Institutions" and will conduct, at a minimum, an annual evaluation of each institution's credit worthiness.

G. All investment securities purchased by the County will be held in third-party safekeeping by an institution designated as a primary agent. Deposit type securities will be collateralized for any amount exceeding Federal Deposit Insurance Corporation (FDIC) coverage. Other investments will be collateralized by the actual security held in safekeeping by the primary agent.

H. The Treasurer will generate daily and monthly reports for management purposes.

Statistics

Charleston County

Appraised Property Values

<u>FISCAL YEAR</u>	<u>PERSONAL</u>	<u>REAL</u>	<u>TOTAL</u>
2005	\$4,104,875,121	\$42,432,112,781	\$46,536,987,902
2004	4,823,513,157	27,602,106,530	32,425,619,687
2003	4,188,199,212	26,663,006,339	30,851,205,551
2002	3,965,685,997	25,701,303,209	29,666,989,206
2001	3,968,880,547	24,626,437,036	28,595,317,583
2000	3,407,215,085	15,002,926,800	18,410,141,885
1999	3,031,291,464	14,287,572,307	17,318,863,771
1998	3,170,103,002	13,801,861,076	16,971,964,078
1997	2,722,975,278	13,346,796,674	16,069,771,952
1996	2,897,196,520	12,767,823,223	15,665,019,743

NOTE: This information was provided by the Charleston County Assessor's and Auditor's Offices.

Construction

<u>FISCAL YEAR</u>	<u>NUMBER OF PERMITS</u>	<u>COMMERCIAL VALUE</u>	<u>RESIDENTIAL VALUE</u>
2005	6,538	\$ 44,571,910	\$ 222,391,075
2004	5,500	31,880,979	192,838,892
2003	4,873	67,783,866	118,014,137
2002	5,645	18,564,007	179,773,595
2001	5,474	31,330,023	124,903,732
2000	5,682	56,104,750	154,253,928
1999	5,388	51,394,450	138,593,278
1998	5,300	15,165,078	210,500,983
1997	4,709	18,449,322	86,837,252
1996	4,106	23,650,171	67,062,178

NOTE: This information was provided by Charleston County's Building Services Department.

Statistics

Charleston County

Demographics

<u>CALENDAR YEAR</u>	<u>COUNTY POPULATION</u>	<u>PER CAPITA INCOME</u>	<u>MEDIAN AGE</u>	<u>UNEMPLOYMENT RATE</u>
2005	324,224	\$32,210	35.5	4.7%
2004	321,014	31,272	35.4	4.4%
2003	316,611	30,361	34.5	4.2%
2002	312,365	29,346	33.9	3.8%
2001	309,969	28,725	31.9	3.2%
2000	319,921	28,466	31.8	3.0%
1999	316,482	26,085	31.6	3.3%
1998	313,478	24,490	31.4	3.0%
1997	307,945	22,839	31.1	4.1%
1996	303,789	21,923	30.1	6.0%

NOTE: This information was obtained from the Charleston Metro Chamber of Commerce.

Principal Taxpayers

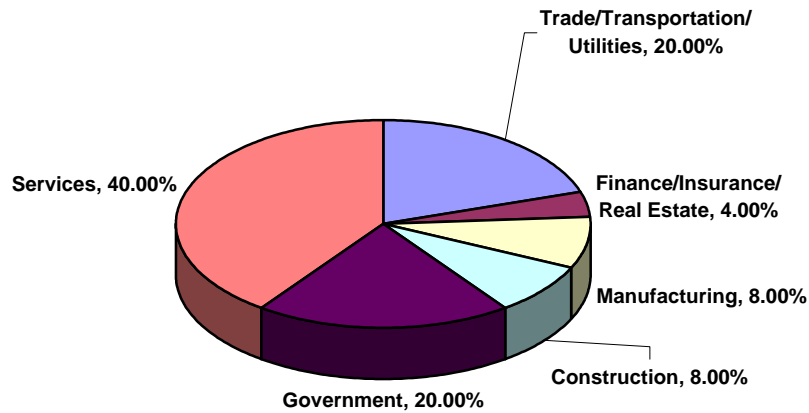
<u>NAME</u>	<u>ASSESSED VALUE</u>	<u>BUSINESS</u>
S.C. Electric & Gas	\$36,377,480	Electric and Gas Utility
BellSouth	17,574,180	Telephone Company
Westvaco/West Virginia Pulp & Paper	16,995,713	Paper Products and Chemicals
Kiawah Real Estate Company	7,965,460	Real Estate
Charleston Center	5,380,080	Hotel and Convention Center
G and I III	5,263,640	Developer/Property Manager
Kiawah Resort Associates LP	5,151,690	Real Estate
North Charleston Joint Venture	4,929,300	Real Estate
Berkeley Electric Co-op	4,660,160	Electric and Gas Utility
Cellco	4,416,040	Telecommunications

NOTE: This information was provided by the Charleston County Auditor's and Treasurer's Offices.

Statistics

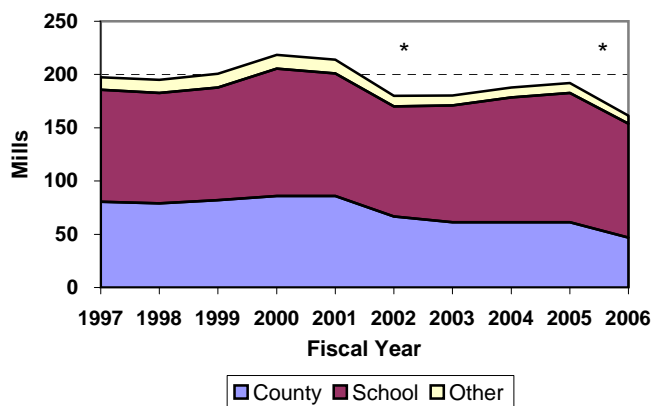
Charleston County

Employment by Sector
Charleston County, South Carolina



Countywide Millage Rates

(Excludes impact of Local Option Sales Tax Credit)



Fiscal Year	County	School	Other	Total
1997	80.6	105.2	11.5	197.3
1998	79.1	103.7	12.3	195.1
1999	82.1	105.6	13.0	200.7
2000	85.8	119.8	12.9	218.5
2001	85.8	115.2	12.9	213.9
2002	66.8	103.4	9.8	180.0 *
2003	61.2	109.7	9.3	180.2
2004	61.2	117.2	9.3	187.7
2005	61.2	121.4	9.3	191.9
2006	46.8	106.9	7.6	161.3 *

* Reassessment

Other includes the Charleston County Park and Recreation Commission and Trident Technical College.

CHARLESTON COUNTY ORDINANCE NO. 1451 ADOPTED

TO PROVIDE FOR THE LEVY OF TAXES FOR CORPORATE PURPOSES OF CHARLESTON COUNTY FOR THE FISCAL YEAR BEGINNING JULY 1, 2006 AND ENDING JUNE 30, 2007, HEREINAFTER REFERRED TO AS FISCAL YEAR 2007; TO MAKE APPROPRIATIONS FROM THE GENERAL FUND AND OTHER FUNDS OF SAID COUNTY FOR SUCH PURPOSES; AND TO FURTHER PROVIDE FOR THE LEVY OF TAXES FOR CORPORATE PURPOSES OF CHARLESTON COUNTY INCLUDING THE AWENDAW CONSOLIDATED FIRE DISTRICT, EAST COOPER FIRE DISTRICT, WEST ST. ANDREW'S FIRE DISTRICT, AND TRIDENT TECHNICAL COLLEGE FOR FISCAL YEAR 2007; TO PROVIDE FOR APPROPRIATIONS FROM SUCH SPECIAL FUNDS CREATED FOR THE PURPOSES OF THE AWENDAW CONSOLIDATED FIRE DISTRICT, EAST COOPER FIRE DISTRICT, WEST ST. ANDREW'S FIRE DISTRICT, AND TRIDENT TECHNICAL COLLEGE IN ORDER TO SUPPLY THE NECESSARY FUNCTIONS OF SAID UNITS; TO PROVIDE FOR BUDGET CONTROL OF SAID APPROPRIATIONS BY THE COUNTY COUNCIL AND THE COUNTY ADMINISTRATOR; TO MAKE PROVISIONS FOR THE FISCAL AFFAIRS OF SAID COUNTY; AND TO PROVIDE FOR THE ISSUANCE OF TAX ANTICIPATION NOTES IN AN AMOUNT UP TO \$25,000,000 FOR CHARLESTON COUNTY AND UP TO \$200,000 FOR AWENDAW CONSOLIDATED FIRE DISTRICT.

BE IT ORDAINED by the County Council of Charleston County:

SECTION 1: As set by County Council, the Charleston County Auditor shall levy in the year 2006 and the Charleston County Treasurer shall collect 40.2 mills (before adjustment for reassessment refund) for General Fund Purposes and 6.6 mills (before adjustment for reassessment refund) for the Debt Service Fund.

Proceeds of the levy upon all taxable property in Charleston County shall be collected by the Charleston County Treasurer as provided by law for the collection of county ad valorem taxes, the proceeds thereof to be placed in the appropriate funds of the said County together with all revenues and income accruing to the County of Charleston during the fiscal year 2007, and regardless of sources, shall be paid out from time to time by the said County Treasurer in accordance with the provisions of this ordinance and other appropriation ordinances hereafter passed by the County Council of Charleston, except as follows: 1. welfare funds received by the Charleston County Department of Social Services from the State of South Carolina or the United States; and, 2. Proprietary and Special Revenue Funds shall accrue to the benefit of those funds and shall not be deposited in the General Fund of the County of Charleston, except as provided for in SECTION 14 of this ordinance.

SECTION 2: There is hereby appropriated from the General, Proprietary, Special Revenue, and Capital Projects Funds referred to in SECTION 1 hereof the following amounts of money for the following respective corporate purposes of Charleston County for and during the period beginning July 1, 2006, and ending June 30, 2007, to wit:

Organization Units:	General Fund	Proprietary Funds	Special Revenue Funds	Capital Projects Fund
COUNCIL AGENCIES				
County Council	\$ 1,556,824	\$ -	\$ 2,375	\$ -
Contributions	315,000	-	-	-
Internal Auditor	180,724	-	-	-
Legal	837,000	-	-	-
Non-Departmental Contingencies	(290,000)	-	-	-
Salary Adjustment	4,550,000	-	-	-
State Agencies	2,691,696	-	-	-
ELECTED OFFICIALS				
Auditor	1,769,138	-	-	-
Clerk of Court	2,753,729	-	648,764	-
Coroner	509,839	-	8,760	-
Legislative Delegation	167,103	-	-	-
Probate Courts	1,753,354	-	-	-
Register Mesne Conveyance	2,021,832	-	-	-
Sheriff	50,311,865	-	1,336,895	-
Solicitor	3,986,133	-	1,373,680	-
Treasurer	1,537,393	-	-	-
APPOINTED OFFICIALS				
Elections and Voter Registration	974,138	-	-	-
Library	-	-	14,544,773	-
Master-In-Equity	435,411	-	-	-
Medical Examiner's Commission	311,500	-	-	-
Veterans Affairs	225,843	-	-	-
ADMINISTRATOR				
Administrator	778,808	-	-	-
Cultural and Minority Affairs	101,863	-	-	-
Economic Development	557,363	-	479,076	-
CHIEF DEPUTY ADMINISTRATOR				
Chief Deputy Administrator	450,571	-	-	-
Building Services	1,387,686	-	-	-
Capital Projects Administration	1,249,661	-	-	-
Emergency Management	598,148	-	3,942,087	-
Emergency Medical Services	12,479,206	-	72,552	-
Facilities Management	10,303,901	-	-	-
Magistrates' Courts	4,730,323	-	216,338	-
Planning	1,634,382	902,578	-	-
Public Works	13,160,408	-	2,133,298	-
Solid Waste	-	37,110,060	-	-
Safety & Risk Management	2,398,166	4,787,479	-	-

Organization Units:	General Fund	Proprietary Funds	Special Revenue Funds	Capital Projects Fund
CHIEF FINANCIAL OFFICER				
Chief Financial Officer	\$ 398,276	\$ -	\$ -	\$ -
Assessor	2,872,120	-	-	-
Budget	596,222	-	-	-
Business License/User Fee	357,315	971,445	4,776,143	-
Controller	997,569	-	-	-
Delinquent Tax	1,174,772	-	-	-
Department of Alcohol and Other Drug Abuse Services	-	11,571,044	-	-
Grants Administration	680,523	-	2,886,848	-
Human Resources	1,355,124	18,874,000	-	-
Internal Services	370,780	11,983,391	-	-
Medically Indigent Assistance Program	1,218,496	-	-	-
Procurement Services	808,074	1,700,000	-	-
CHIEF INFORMATION OFFICER				
Chief Information Officer	6,018,124	-	-	-
Communications	115,862	3,465,935	-	-
Technology Services	2,935,934	-	15,000	-
INTERFUND TRANSFERS OUT	<u>18,174,658</u>	<u>943,820</u>	<u>3,493,412</u>	<u>-</u>
TOTAL	<u>\$ 164,502,857</u>	<u>\$ 92,309,752</u>	<u>\$ 35,930,001</u>	<u>\$ -</u>

SECTION 3: Unless covered by SECTION 14 of this ordinance, all of the foregoing appropriations are maximum and conditional, and are subject to reduction by action of County Council in the event that the County's revenues accruing to its General, Proprietary, Special Revenue, and Capital Projects Funds, as provided in SECTION 1 hereof, shall fail to be sufficient to pay the same, to the end that the cost of operation of the county government shall remain at all times within its income.

SECTION 4: The Charleston County Auditor is hereby authorized and directed to levy 28.2 mills (before adjustment for reassessment refund) in the year 2006 on all of the taxable property in the area located within Charleston County known as the Awendaw Consolidated Fire District to be deposited in the Awendaw Consolidated Fire District Special Revenue Fund. Proceeds of the levy upon all taxable property located within the Awendaw Consolidated Fire District shall be collected by the Charleston County Treasurer as provided by the law for the collection of County ad valorem taxes, the proceeds thereof to be placed in separate fund to be held and administered by the County Treasurer, including all monies collected, earned, donated, proceeds of the tax anticipation borrowing or otherwise accruing from the operation of the Awendaw Consolidated Fire District. Such funds shall be paid out from time to time by the County Treasurer in accordance with the provisions of this ordinance and other ordinances hereafter passed by the County Council of Charleston County.

SECTION 5: There is hereby appropriated \$3,503,478 from the funds referred to in SECTION 4 hereof and from such other funds as may be generated by the Awendaw Consolidated Fire District for the following respective corporate purposes of Charleston County for and during the period beginning July 1, 2006, and ending June 30, 2007. The foregoing appropriations are for the operation of a Special Revenue Fund and are subject to the expenditure limitations embodied in SECTION 14 of this ordinance.

SECTION 6: The Charleston County Auditor is hereby authorized and directed to levy 16.7 mills (before adjustment for reassessment refund) in the year 2006 on all of the taxable property in the area located within Charleston County known as the East Cooper Fire District to be deposited in the East Cooper Fire District Special Revenue Fund. Proceeds of the levy upon all taxable property in the area located within Charleston County known as the East Cooper Fire District shall be collected by the Charleston County Treasurer as provided by law for the collection of County ad valorem taxes, the proceeds thereof to be placed in a separate fund to be held and administered by the County Treasurer, including all monies collected, earned, donated, or otherwise accruing from the operation of the East Cooper Fire District. Such funds shall be paid out from time to time by the County Treasurer in accordance with the provisions of this ordinance and other ordinances hereafter passed by the County Council of Charleston County.

SECTION 7: There is hereby appropriated \$145,000 from the funds referred to in SECTION 6 hereof and from such other funds as may be generated by the East Cooper Fire District for the following corporate purpose of Charleston County for and during the period beginning July 1, 2006, and ending June 30, 2007. The foregoing appropriation is for the operation of a Special Revenue Fund and is subject to the expenditure limitations embodied in SECTION 14 of this ordinance.

SECTION 8: The Charleston County Auditor is hereby authorized and directed to levy 3.0 mills (before adjustment for reassessment refund) in the year 2006 on all of the taxable property in the area located within Charleston County known as the West St. Andrew's Fire District to be deposited in the West St. Andrew's Fire District Special Revenue Fund. Proceeds of the levy upon all taxable property in the area located within Charleston County known as the West St. Andrew's Fire District shall be collected by the Charleston County Treasurer as provided by law for the collection of County ad valorem taxes, the proceeds thereof to be placed in a separate fund to be held and administered by the County Treasurer, including all monies collected, earned, donated, or otherwise accruing from the operation of the West St. Andrew's Fire District. Such funds shall be paid out from time to time by the County Treasurer in accordance with the provisions of this ordinance and other ordinances hereafter passed by the County Council of Charleston County.

SECTION 9: There is hereby appropriated \$8,000 from the funds referred to in SECTION 8 hereof and from such other funds as may be generated by the West St. Andrew's Fire District the following amount of money for the following corporate purpose of Charleston County for and during the period beginning July 1, 2006, and ending June 30, 2007. The foregoing appropriation is for the operation of a Special Revenue Fund and is subject to the expenditure limitations embodied in SECTION 14 of this ordinance.

SECTION 10: The Charleston County Auditor is hereby authorized and directed to levy 2.0 mills (before adjustment for reassessment refund) in the year 2006 on all taxable property in Charleston County to be deposited in the Trident Technical College Special Revenue Fund. Proceeds of the levy upon all taxable property shall be collected by the Charleston County Treasurer as provided by law for the collection of County ad valorem taxes, the proceeds thereof to be placed in a separate fund to be held and administered by the County Treasurer. Such funds shall be paid out from time to time by the County Treasurer in accordance with the provisions of this ordinance and other ordinances hereafter passed by the County Council of Charleston County.

SECTION 11: There is hereby appropriated from the funds referred to in SECTION 10 hereof and from such other funds as may be generated by the Trident Technical College the following amount of money for the following corporate purpose of Charleston County for and during the period beginning July 1, 2006, and ending June 30, 2007, to wit:

Trident Technical CollegeTotal funds collected in SECTION 10

The foregoing appropriation is for the operation of a Special Revenue Fund and is subject to the expenditure limitations embodied in SECTION 13 of this ordinance.

SECTION 12: The salaries or compensation shall be paid bi-weekly in accordance with the provisions of the Personnel Policies and Practices adopted by County Council. Under the above rules, the County Administrator has the sole authority to make pay adjustments. The County Administrator shall be notified and his permission obtained before any changes, reclassifications, or additions in personnel are made. Travel and expense allowances shall be paid only upon proper documentation as prescribed by the County Administrator. The per diem rates adopted by the State of South Carolina and the mileage reimbursement rates adopted by the Internal Revenue Service shall apply.

SECTION 13: Anticipated revenues accruing to all Proprietary and Special Revenue Funds are stated in this Budget Ordinance. Should actual funding sources for any such fund be less than projected, the Administrator shall reduce budgeted expenditures attributable to said fund. Should actual funding sources be greater than projected in this Ordinance, the Administrator may a) revise budgeted expenditures, b) direct the increase to be held for future years' expenditures, or c) direct receipts to be transferred to other funds.

SECTION 14: All monies properly encumbered as of June 30, 2006, shall be added to the applicable organizational unit's budget for fiscal year 2007. These encumbered monies may be expended only as set forth in their encumbrance except as authorized by the Administrator. Unencumbered appropriations shall remain in the respective funds as unrestricted reserves whose subsequent appropriation shall be determined by Ordinance.

SECTION 15: For the purpose of paying in cash for the foregoing and all other general ordinary county expenses for fiscal year 2007 as authorized by this ordinance or by any other appropriation ordinance hereafter passed in and for said fiscal year, the County Treasurer for the said County of Charleston is hereby authorized and directed to use such cash as may from time to time be on hand or in the process of collection, and to borrow from time to time as may be necessary on his official note or notes, or other evidence or evidences of indebtedness in anticipation of the collection of the taxes herein levied, provided that all loans made from private persons, firms, or corporations shall be made only after three days' notice by advertising once in some newspaper in the County of Charleston and on the best terms possible, a sum or sums not exceeding in the aggregate Twenty-Five Million Dollars (\$25,000,000), for the use of the County of Charleston and a sum not exceeding in the aggregate Two Hundred Thousand Dollars (\$200,000) for the use of the Awendaw Consolidated Fire District and the sum or sums so borrowed for the operation of the County of Charleston shall constitute a valid and prior claim against the said taxes herein levied and against the County of Charleston and the sum or sums so borrowed for the operation of the Awendaw Consolidated Fire District shall constitute a valid and prior claim only against the said taxes herein levied for the use of the Awendaw Consolidated Fire District; provided further that if the net interest cost is less than eight (8) percent, the Chairman is authorized to award the loan to the bidder or bidders offering to purchase the notes at the lowest net interest cost to the County (calculated by computing the total dollar interest cost from the date of issuance to the date of maturity and deducting therefrom the amount of the premium offered if any, over and above the premium amount); and provided further that the said County Treasurer shall be authorized in his discretion to make any such loans from special fund or funds, including sinking funds, in his hands as County Treasurer, repayment of which shall be secured in the same manner as if made from private persons, firms, or corporations as aforesaid.

SECTION 16: Organization units are bound to the appropriated expenditures as defined in SECTION 2 by major expenditure category as delineated in the "Departmental (or Division) Summary" i.e., (1) personnel; (2) operating; and (3) capital for each organizational unit as contained in the Charleston County Approved Operating Budget.

For "State Agencies" and "Contributions" the organizational budgets are bound by subaccount.

The County Administrator, or his designated representative, is hereby authorized to effect transfers between major expenditure categories within an organizational unit. The County Administrator is authorized to transfer funds between organizational units for purposes of funding Internal Service Funds. Further, the County Administrator is authorized to transfer other funds between organizational units provided that these transfers are reported to County Council on a quarterly basis. The County Administrator is also authorized to further restrict budget transfers within major expenditure categories.

By resolution Council may affect transfers from Council's contingency to organizational units.

By amendment to this ordinance, Council may adjust appropriation transactions affecting fund totals, other than those authorized elsewhere within this ordinance.

SECTION 17: In order that Council may be assured that monies appropriated to the agencies funded in "Contributions," "County Council," and "Business License/User Fee" in SECTION 2 of this Ordinance are properly expended for a public purpose, the above agencies receiving monies shall supply to the County Administrator a statement of the particular purpose for which the money is intended to be spent together with a signed Agreement in a form to be approved by the County Attorney. The agency shall simultaneously supply to the County Administrator a detailed annual fiscal report.

SECTION 18:

(a) Monies received from governmental grants shall accrue only to Special Revenue, Capital Projects, and Proprietary Funds as set forth in this Budget Ordinance. Should grant funds be applied for or received after the beginning of the budget year and thereby not be stated in this Budget Ordinance, then, by passage of Council's resolution authorizing the grant application and expenditures, the necessary Special Revenue, Capital Projects, and Proprietary Funds shall be created to provide a mechanism for the expenditures of these monies.

(b) Funds derived from the sale of real property shall be placed in the Capital Proceeds Capital Projects Fund, and these funds shall be expended only for capital outlays or a one-time use of no more than \$753,358 for operating expenses after specific resolution of Council.

(c) Monies received from Accommodations Tax shall accrue only to the Special Revenue Fund as set forth in this Budget Ordinance. Payments to the General Fund and to Tourism Advertising and Promotion, shall be made quarterly as funds are received from the State in amounts equal to five (5) percent, and ninety-five (95) percent, respectively, of the amount received, after subtracting the first twenty-five thousand (\$25,000), which is exempt from any tourism-related expenditure requirements and is paid directly to the General Fund.

SECTION 19: A Rainy Day Fund is established to provide emergency funds for use in the event of a major calamity. This fund will be maintained at no less than four percent of General Fund disbursements. Expenditures from this fund shall be authorized by amending this Budget Ordinance.

At June 30, 2007, if the total revenue for General Fund purposes generated by current and delinquent ad valorem taxes and Local Option Sales Tax revenue is greater than One Hundred One Million Three Hundred Eighteen Thousand Five Hundred Dollars (\$101,318,500), then the first Five Hundred Thousand Dollars (\$500,000) of excess shall be placed in Charleston County's Rainy Day Fund.

SECTION 20: Contracts necessary to expend monies appropriated in this budget when not specifically permitted by the Charleston County Procurement Code are hereby authorized and said contracts shall be approved by a Resolution of County Council. Awards of bids on capital items, when less than the amount specified in the Charleston County Approved Operating Budget, are hereby authorized and shall be purchased in accordance with the provisions of the Charleston County Procurement Code.

SECTION 21: The Charleston County Approved Operating Budget, with the detail and the provisos as so stated in the Charleston County Budget Book, hereby incorporated by reference as part of this Ordinance as fully as if set forth verbatim herein, is hereby adopted as the detailed Budget for Charleston County.

SECTION 22: The classification and grades of all positions shown in the Charleston County Approved Operating Budget are only provisional and are subject to audit by the Human Resources Department to determine the appropriate grade and classification. All salary changes shall take effect on the first day of the first full payroll of fiscal year 2007, July 7, 2006.

SECTION 23: If any provision of this ordinance or its applications to any circumstance is held by a court of competent jurisdiction to be invalid for any reason, this holding shall not affect other provisions or applications of this ordinance which can be given effect without the invalid provision or application, and to this end, the provisions of this ordinance are declared by Council to be severable.

SECTION 24: This ordinance shall take effect following approval of third reading.

CHARLESTON COUNTY ORDINANCE NO. 1450 ADOPTED

**TO ESTABLISH AND MAKE APPROPRIATIONS FOR FISCAL YEAR 2006-07 FROM THE
TRANSPORTATION SALES TAX SPECIAL REVENUE FUND FOR PROJECTS AND
PURPOSES PERMITTED BY LAW; TO PROVIDE FOR BUDGET CONTROL OF SAID
APPROPRIATIONS BY THE COUNTY COUNCIL AND THE COUNTY ADMINISTRATOR;
AND OTHER MATTERS RELATED THERETO**

WHEREAS, County Council, by Ordinance No. 1324, duly enacted on August 10, 2004 (the "Sales Tax Ordinance"), provided for the imposition of a ½ of one percent sales and use tax (the "Sales Tax") in Charleston County pursuant to the provisions of S.C. Code Section 4-37-10 et seq. (the "Act"), subject to the results of a referendum to be held on the imposition of the sales tax on November 2, 2004 (the "Referendum"); and

WHEREAS, the Referendum was approved by a majority of the qualified electors of the County, and

WHEREAS, pursuant to applicable law, rules and regulations, the sales tax will be collected starting May 1, 2005, and

WHEREAS, there is a need to provide funds for greenbelts, mass transit, administration and other transportation-related projects before the beginning of the next County fiscal year, and

WHEREAS, pursuant to the Sales Tax Ordinance, a budget for expenditures of sales and use tax revenues from this source must be approved by County Council,

NOW, THEREFORE, BE IT ORDAINED by the County Council of Charleston County:

County Council hereby adopts the above recitals as findings of fact.

SECTION 1: Revenues and income accruing to the County of Charleston during fiscal year 2007 from the proceeds of the Sales Tax shall be deposited into the Transportation Sales Tax Special Revenue Fund, and paid out from time to time by the County Treasurer in accordance with the provisions of this ordinance.

SECTION 2: There is hereby appropriated from the Transportation Sales Tax Special Revenue Fund the following amounts for the following respective corporate purposes of Charleston County for and during the period beginning July 1, 2006, and ending June 30, 2007, to wit:

<u>Organizational Unit:</u>	<u>Greenbelts</u>	<u>Other Transportation- Related Projects</u>	<u>Mass Transit</u>
CARTA	\$ 0	\$ 0	\$ 6,773,857
RTMA	0	0	258,275
Planning Department	175,202	0	0
Public Works Department	0	521,767	0
Chief Deputy Administrator	0	81,711	0
Transportation Projects	0	14,405,826	0
Debt Service	1,650,000	5,500,000	0
Contingency	4,712,798	4,483,696	0
TOTAL	\$ <u>\$6,538,000</u>	\$ <u>24,993,000</u>	\$ <u>7,032,132</u>

SECTION 3: Unless covered by SECTION 5 or 6 of this ordinance, all of the foregoing appropriations are maximum and conditional, and are subject to reduction by action of County Council in the event that the County's revenues accruing to its Transportation Sales Tax Special Revenue Fund shall fail to be sufficient to pay the same, to the end that the cost of operation of the county government shall remain at all times within its income.

SECTION 4: For internal County organizational units, the salaries or compensation of positions funded in whole or in part through this budget shall be paid bi-weekly in accordance with the provisions of the Personnel Policies and Practices adopted by County Council. Under the above rules, the County Administrator has the sole authority to make pay adjustments. The County Administrator shall be notified and his permission obtained before any changes, reclassifications, or additions in personnel are made. Travel and expense allowances shall be paid only upon proper documentation as prescribed by the County Administrator. The per diem rates adopted by the State of South Carolina and the mileage reimbursement rates adopted by the Internal Revenue Service shall apply. Positions funded in whole or in part through this budget shall only be those in support of expenditures of funds authorized by the Act and the Sales Tax Ordinance. Positions not solely providing administrative support to projects and purposes under the Act and the Sales Tax Ordinance shall be funded in part from other sources.

SECTION 5: Anticipated revenues accruing to the Transportation Sales Tax Special Revenue Fund are stated in this Budget Ordinance. Should actual funding sources for said fund be less than projected, the Administrator shall reduce budgeted expenditures attributable to said fund. Should actual funding sources be greater than projected in this Ordinance, the Administrator may a) revise budgeted expenditures or b) direct the increase to be held for future years' expenditures. Any such actions shall be periodically reported to County Council.

SECTION 6: Internal County organizational units are bound to the appropriated expenditures as defined in SECTION 2 by major expenditure category of (1) personnel; (2) operating; and (3) capital for each organizational unit as contained in the detailed operating budget prepared in support of this ordinance by the County Administrator.

The County Administrator, or his designated representative, is hereby authorized to effect transfers between major expenditure categories within a County organizational unit. Further, the County Administrator is authorized to transfer other funds between County organizational units provided that these transfers are reported to County Council on a quarterly basis. The County Administrator is also authorized to further restrict budget transfers within major expenditure categories. By amendment to this ordinance, County Council may also adjust appropriations and make supplemental appropriations from the proceeds of the Sales Tax.

SECTION 7: Agencies outside the County which receive funds from the Transportation Sales Tax Special Revenue Fund shall enter into an intergovernmental agreement in a form approved by the County Administrator and County Attorney. Such agreements shall include, provisions set forth herein, as well as other provisions necessary or helpful in administering the distribution of funds hereunder pursuant to the Act, the Sales Tax Ordinance, and other applicable laws, rules, regulations and County policies. For such outside agencies, prior to the transfer of any amount in excess of Ten Thousand (\$10,000) Dollars up to Twenty-Five Thousand (\$25,000) between expenditure accounts, such agencies must receive approval from the Charleston County Administrator. Prior to the transfer of any amount in excess of Twenty-Five Thousand (\$25,000), agencies outside the County must receive approval from the Charleston County Council.

SECTION 8: In order that Council may be assured that monies appropriated to the outside agencies funded from the proceeds of the Sales Tax are properly expended for projects and purposes permissible under the Act and the Sales Tax Ordinance, such agencies receiving funds shall submit requests for funding in accordance with procedures and schedules established by the County Administrator. Such procedures and schedules shall require, *inter alia*, a statement of the particular purpose(s) for which the money is intended to be spent. Except as specifically authorized by County Council, any outside agency or organization receiving an appropriation of Sales Tax funds must provide to County Council an independent annual audit of such agency's or organization's financial records and transactions and such other and more frequent financial information as required by County Council, all in form satisfactory to County Council.

SECTION 9: Contracts necessary for County organizational units to expend monies appropriated in this budget when not specifically permitted by the Charleston County Procurement Code are hereby authorized and said contracts shall be approved by a resolution of County Council. Awards of bids are hereby authorized and shall be conducted in accordance with the provisions of the Charleston County Procurement Code.

SECTION 10: The Charleston County Administrator is hereby authorized to prepare and administer the detailed operating budget in support of and not inconsistent with the provisions of this ordinance as the detailed transportation sales tax budget for Charleston County.

SECTION 11: The classification and grades of all positions shown in the detailed budget are only provisional and are subject to audit by the Human Resources Department to recommend the appropriate grade and classification.

SECTION 12: If any provision of this ordinance or its applications to any circumstance is held by a court of competent jurisdiction to be invalid for any reason, this holding shall not affect other provisions or applications of this ordinance which can be given effect without the invalid provision or application, and to this end, the provisions of this ordinance are declared by Council to be severable.

SECTION 13: All provisions of the Charleston County fiscal year 2006-07 operating budget which are complementary hereto and not inconsistent herewith are hereby incorporated by reference and shall govern expenditures from the Transportation Sales Tax Special Revenue Fund.

SECTION 14: This ordinance shall be effective following approval of third reading.

Glossary

Charleston County

Accrual Basis of Accounting - Method of accounting where revenues are recorded when earned (regardless of when cash is received), and expenses are recorded when liabilities are incurred (regardless of when payment is made). This method is used for the County's Proprietary Funds.

Adopt - In the context of this budget book, the process by which Council approves the budget through public hearings and an ordinance.

Ad Valorem Tax - A property tax computed as a percentage of the property's assessed value.

Appraised Value - A property's appraised value is an approximation of fair market value as determined by the Assessor's Office (real property) or the Auditor's Office (motor vehicle and personal property).

Appropriation - An authorization by County Council to expend and obligate County funds for approved purposes.

Assessed Value - A property's assessed value is the taxable value of a property based on a percentage of appraised value. The percentage for an owner-occupied residence is four percent; commercial property is six percent; a commercial motor vehicle is 10.5 percent; and a personal motor vehicle is 6.75 percent in 2006 and 6 percent in 2007. (The personal motor vehicle tax has decreased from 10.5 percent in 2001 to 6 percent in 2007.)

Available - In the context of this budget book, the total of the beginning fund balance, annual revenues, and transfers in which can be used to support disbursements.

Beginning Fund Balance - Unexpended funds from the previous fiscal year. A use of beginning fund balance reflects the amount budgeted from unreserved fund balance to finance expenditures during the current fiscal year.

Bond - A written promise to pay a specified borrowed sum of money (principal) at a specified date or dates in the future, together with periodic interest at a specified rate. See also General Obligation Bond and Revenue Bond.

Bond Anticipation Note (BAN) - A financial instrument used to provide cash flow until bond proceeds are received. A BAN is usually payable within twelve months of issue.

Budget - A financial plan of operation which includes estimates of expenditures and revenues for a given period. It provides a basis for planning, controlling, and evaluating the County's activities.

Budget Transfer - This is a budgetary transaction which can increase or decrease the adopted line item appropriations within a budget.

"C" Funds - State-shared revenue driven by a formula based upon the sale of gasoline in the County. These revenues are earmarked for the improvement of state and local roads.

Glossary

Charleston County

Capital Expenditures (Expenses) - A major object of expenditure which covers purchases, such as vehicles and equipment, with a per unit cost of more than \$5,000 and a useful life of more than one year.

Capital Project - A major improvement or acquisition of equipment or property.

Capital Projects Funds - Funds established to account for the acquisition of fixed assets or the construction of major capital projects not financed by Enterprise or Internal Service funds.

Certificate of Participation (COP) - A contractual arrangement that permits a government to acquire a capital asset by yearly lease payments appropriated in the government's annual budget. Failure to appropriate money for payment of the lease in any year terminates the contract.

Community Development Block Grants (CDBG) - These grants originate with the U.S. Department of Housing and Urban Development and are passed through the State to the County. These grants focus on improving housing and neighborhoods of lower-income individuals and communities.

Contingency - An appropriation of funds held in reserve to cover unbudgeted events that occur during the fiscal year, such as state or federal mandates, shortfalls in revenues, and unanticipated expenditures.

Cost of Living Adjustment (COLA) - A pay increase which adjusts the salary schedule for most employee classes based upon increases in the Consumer Price Index.

Debt Service Fund - Fund established to account for the payment of general long-term debt not financed by Enterprise Funds.

Department (Dept.) - The primary organizational unit within the County. Each department performs a specific function.

Department of Alcohol and Drug Abuse Services (DAODAS) - One of the County's departments and an Enterprise Fund operating under the name "Charleston Center."

Depreciation - The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds, such as Enterprise and Internal Service Funds.

Designated - The portions of fund balance established by County ordinance for specific purposes (i.e., Rainy Day or equipment reserve).

Disbursements - In the context of this budget book, the total of expenses/expenditures and transfers out.

Division - A subdivision of a department, a division is a unit or organization in the County with a more specific set of work responsibilities.

E-Government - A means of conducting government transactions electronically.

Glossary

Charleston County

Efficiency Measures - Performance measures that quantify the relationship between input and output measures.

Emergency 911 (E911) - This division is funded with fees charged to countywide telephone subscribers for the availability of the Emergency 911 system. It is one of the County's Enterprise Funds.

Encumbrances - Commitments made to vendors which involve goods that have not been received or services that have not been completed at year end. Encumbrances are a reservation of fund balance since they are legally obligated.

Ending Fund Balance - Unexpended funds at the end of the fiscal year. The ending fund balance increases when sources exceed disbursements or decreases when disbursements exceed sources.

Enterprise Funds - Funds established to account for those operations that are financed and operated in a manner similar to private business or where the County has decided that the determination of revenues earned, costs incurred, and/or net income is necessary for management accountability.

Expenditures - Reductions in financial resources or an increase in claims (liabilities) at the end of the period that will be paid using current financial resources. The General Fund, Special Revenue Funds, Capital Projects Funds, and Debt Service Funds recognize expenditures rather than expenses because these funds utilize the modified accrual basis of accounting.

Expenses - Outflows or other using up of assets or incurring of liabilities during a period resulting from carrying out the County's ongoing operations. The Enterprise Funds and Internal Service Funds recognize expenses because these funds utilize the accrual basis of accounting.

Fiscal Year (FY) - The twelve-month period to which the annual budget applies. The County's fiscal year begins July 1 and ends June 30. The year is represented by the date on which it ends (e.g., July 1, 2006 to June 30, 2007 will be fiscal year 2007).

Fringe Benefits - Terminology for benefits paid or matched by the County on behalf of the employees. These benefits include mandatory payroll taxes (FICA, Unemployment, and Worker's Compensation), South Carolina Retirement System contributions, and contributions for health, dental, and life insurance.

Full-time Equivalent (FTE) - A value expressing a percentage of time and of funds related to a permanent position authorized by County Council through annual appropriations. For example: 1.00 FTE would represent a position that works the department's declared full-time work schedule; 0.50 FTE would represent a position that works half of the department's full-time work schedule.

Fund - An independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The County maintains the minimum number of funds consistent with legal and managerial requirements.

Glossary

Charleston County

Fund Balance - Reflects the cumulative total over time of revenues in excess of expenses in any established fund.

General Fund - The primary operating fund of the County government. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

General Obligation Bond (GOB) - A written promise to repay a stated sum of money (principal) at a specified date or dates in the future, together with periodic interest at a specified rate. This type of bond is backed by the full faith and credit of the County.

Generally Accepted Accounting Principles (GAAP) - The common set of authoritative standards and procedures adopted by the accounting profession. GAAP requires the use of accrual accounting, where revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

Goals - Goals are statements of outcomes for departments or divisions that directly link to the County's strategic goals.

Governmental Accounting Standards Board (GASB) - Established to set standards of financial accounting and reporting for state and local governmental entities.

Government Finance Officers' Association (GFOA) - The professional association for public finance professionals. The GFOA develops the criteria for professional management of governmental financial resources.

Governmental Funds - The governmental funds account for general governmental activities. The governmental funds include the General Fund, the Debt Service Fund, the Special Revenue Funds, and the Capital Projects Funds.

Grants - Projects subsidized either partially or wholly through the Federal government, State government or other outside funding source with specific guidelines and reporting requirements.

Homestead Exemption - The first \$50,000 of the value of an owner-occupied residence is tax exempt for all legal residents of South Carolina that have resided in the state for at least one year on or before December 31 of the year prior to exemption and who are 65 years old, disabled, blind, or have an eligible spouse.

Infrastructure - Basic public investments such as streets, storm drainage, water and sewer lines, streetlights, and sidewalks.

Interfund Transfer - A financial transaction in which money is moved from one fund (transfer out) to another (transfer in). This results in the recording of a source and a disbursement.

Intergovernmental - Existing or occurring between two or more governments or levels of government.

Internal Service Funds - Funds established to account for operations that provide services to other departments or agencies within the County or to other governments on a cost reimbursement basis.

Glossary

Charleston County

Invested in Capital Assets - The portion of fund balance in Proprietary Funds that accumulates capital expenses less the related depreciation.

Line Item - A specific expenditure category such as office supplies within a departmental budget. Line items are further grouped into major objects of expenditure (i.e., personnel, operating, or capital).

Local Option Sales Tax (LOST) - An additional one percent sales tax levied in Charleston County on top of the state's five percent sales tax. By state law, approximately three-fourths of the receipts must be used to reduce property taxes through property tax credits.

Mandate - A requirement by a higher level of government, i.e. the state or federal government, to provide a service or to perform a function.

Mill - One one-thousandth of a dollar of assessed property value.

Millage Rate - The number of mills necessary to generate a specific amount of ad valorem taxes based on the assessed property value.

Modified Accrual Basis of Accounting - Basis of accounting that recognizes revenues when they are available and measurable, and that records expenditures when the related fund liability is incurred.

Objectives - Objectives are measurable targets that describe the end results that a service or program is expected to accomplish in a given time period.

Operating Expenditures (Expenses) - A major object of expenditure other than personnel and capital costs. For example, expenditures necessary to maintain facilities, collect revenues, provide services and otherwise carry out the department's goals.

Ordinance (Budget) - Legal document adopted annually by County Council, which appropriates funding for the operating budgets and which establishes the millage rates for these operating budgets.

Outcome Measures - Performance measures that measure the extent to which a service has achieved its goals or objectives, and, as defined, met the needs of its clientele or met commonly accepted professional standards.

Output Measures - Performance measures that measure the number of units produced, services provided, or people served by an agency or its programs.

Performance Measures - Performance measures are quantitative or qualitative indicators of the extent to which objectives are being achieved. Four types of performance measures are input measures, output measures, efficiency measures, and outcome measures.

Personnel Expenditures (Expenses) - A major object of expenditure which includes salaries, overtime payments made to County employees, and fringe benefit costs.

Glossary

Charleston County

Proprietary Funds - The proprietary funds account for activities that operate as a business. The proprietary funds include the Enterprise Funds and the Internal Service Funds.

Rainy Day Fund - This fund is a designation of General Fund fund balance set aside per County Ordinance. This fund is intended to provide emergency funds in the event of a calamity and is to be maintained at no less than four percent of the current General Fund budget.

Reimbursement - Repayment of actual expenditures/expenses by another department or entity.

Reservations - The portions of fund balance set aside for specific purposes according to generally accepted accounting principles. These monies are used by agencies/organizations outside of County government.

Revenues - Amount received from taxes, fees, permits, licenses, fines, interest, and other governmental entities during the fiscal year.

Revenue Bond - A written promise to pay a specified sum of money (principal) at a specified date or dates in the future, together with periodic interest at a specified rate. This type of bond is backed by the revenue earned from a specific project or service.

Sources - In the context of this budget book, the total of revenues and transfers in.

Special Revenue Funds - Funds established to account for revenue sources that are legally restricted to expenditure for specific purposes (not including expendable trusts or major capital projects).

Tax Anticipation Note (TAN) - A financial instrument used to provide cash flow until current property taxes are received.

Transfer In/Transfer Out - See Interfund Transfer.

Uses - In the context of this budget book, the total of expenditures/expenses, transfers out, and the increase in ending fund balance.

Acronyms

Charleston County

BCDCOG - Berkeley, Charleston, Dorchester Council of Governments

BL/UF – Business License/User Fee

BRAC - Base Realignment and Closure Commission

CAMA - Computer Assisted Mass Appraisal System

CAFR - Comprehensive Annual Financial Report

CARTA - Charleston Area Regional Transportation Authority

CCTC - Charleston County Transportation Committee

CDBG - Community Development Block Grant

CIP - Capital Improvement Plan

COLA - Cost of Living Adjustment

COP - Certificate of Participation

CRS - Community Rating System

DAODAS - Department of Alcohol and Other Drug Abuse Services

DDC - Defensive Driving Class

DHEC - Department of Health and Environmental Control

DSS - Department of Social Services

DUI - Driving Under the Influence (of Alcohol or Drugs)

DUS - Driving Under Suspension

E911 - Emergency 911 Division

EMS - Emergency Medical Services Department

EOC - Emergency Operations Center

EPCRA - Emergency Planning and Community Right-to-Know Act

ESG - Emergency Shelter Grant (HUD Program)

ETA - Employment Training Administration

FEMA - Federal Emergency Management Administration

FTE - Full-Time Equivalent

FY - Fiscal Year

GAB - Greenbelt Advisory Board

GASB - Governmental Accounting Standards Board

GFOA - Government Finance Officers Association

GIS - Geographic Information System

GOB - General Obligation Bond

Haz Mat - Hazardous Materials Enforcement Division

HMEP - Hazardous Materials Emergency Preparedness

HUD - The U.S. Department of Housing and Urban Development

IFAS - Integrated Fund Accounting System

ISF - Internal Service Fund

ITS - Information Technology Services

JAG - Justice Assistance Grant

LMI - Low to Moderate Income

LOST - Local Option Sales Tax

Acronyms

Charleston County

MIAP - Medically Indigent Assistance Program

MRF - Materials Recovery Facility

MUSC - Medical University of South Carolina

NIDA - National Institute on Drug Abuse

NFPA - National Fire Protection Association

NPDES - National Pollutant Discharge Elimination System

PAIRS - Partners in Achieving Independence through Self-Sufficiency

PRC - Parks and Recreation Commission

PTI - Pretrial Intervention

RMC - Register of Mesne Conveyance

RTMA - Rural Transportation Management Association

SPCA - Society for the Prevention of Cruelty to Animals

SRO - School Resource Officer

TAB - Transportation Advisory Board

TOSCC - Trident One Stop Career Center

WIA - Welfare Investment Act

WIP - Work In Progress

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Charleston County

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