

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The Program Year (PY) 2021-2022 Consolidated Annual Performance and Evaluation Report (CAPER) illustrates the County of Charleston's efforts to coordinate funding in order to deliver comprehensive community development projects and services to its citizens. This report summarizes how federal funds were invested between July 1, 2021 and June 30, 2022 to meet the goals and objectives identified in the 2021-2025 Charleston County Consolidated Plan. The County's partnership with the U.S. Department of Housing and Urban Development (HUD) has enabled significant re-investment in the county to create more safe and livable neighborhoods. Progress relating to these efforts is due in large part to the Community Development Block Grant (CDBG) funding received from HUD. Over the past year, Charleston County and the City of North Charleston have invested federal CDBG funds into infrastructure improvements, housing repairs, and important public services for the low-to-moderate income community at large. Likewise, the strategic investment of Home Investment Partnerships Program (HOME) and the Emergency Solutions Grant (HESG) funds have improved the quality of life for lower income residents and homeless families.

The Consolidated Plan is a comprehensive document that describes the County's housing market conditions, identifies the need for affordable housing and community development, and provides the strategies to address the needs over a five-year period. The County plan coordinates a unified vision for community development and housing actions with the primary goals of providing clean and safe drinking water, connecting neighborhoods, promoting fair housing, providing community and supportive services, investing in public infrastructure, and building affordable housing opportunities.

This CAPER provides an assessment of progress towards the five-year goals and the one-year goals. As a large and growing community, Charleston County must successfully balance a diverse array of housing and community issues. Given the range of competing needs, the County must invest its scarce resources wisely. Overall, the County has had efficient and effective program performance in delivering community development activities.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

| Goal | Category | Source / Amount | Indicator | Unit of Measure | Expected – Strategic Plan | Actual – Strategic Plan | Percent Complete | Expected – Program Year | Actual – Program Year | Percent Complete |
|--|---|-----------------|--|------------------------|---------------------------|-------------------------|------------------|-------------------------|-----------------------|------------------|
| Access to Clean Water and Sanitary Sewer | Affordable Housing Non-Homeless Special Needs Non-Housing Community Development | CDBG: \$ | Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit | Households Assisted | 15 | 0 | 0.00% | | | |
| Access to Clean Water and Sanitary Sewer | Affordable Housing Non-Homeless Special Needs Non-Housing Community Development | CDBG: \$ | Homeowner Housing Rehabilitated | Household Housing Unit | 100 | 0 | 0.00% | 35 | 0 | 0.00% |
| Action on Homelessness | Homeless | ESG: \$ | Tenant-based rental assistance / Rapid Rehousing | Households Assisted | 25 | 6 | 24.00% | 6 | 6 | 100.00% |
| Action on Homelessness | Homeless | ESG: \$ | Homeless Person Overnight Shelter | Persons Assisted | 750 | 84 | 11.20% | 220 | 84 | 38.18% |

| | | | | | | | | | | |
|--------------------------------------|--|----------|--|---------------------|------|------|--------|------|------|---------|
| Action on Homelessness | Homeless | ESG: \$ | Homelessness Prevention | Persons Assisted | 25 | 0 | 0.00% | | | |
| Broadband Internet Access | Non-Housing Community Development | CDBG: \$ | Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit | Households Assisted | 50 | 0 | 0.00% | | | |
| Demolition | Non-Housing Community Development | CDBG: \$ | Buildings Demolished | Buildings | 50 | 3 | 6.00% | 8 | 3 | 37.50% |
| Direct Services to the LMI Community | Non-Homeless Special Needs Non-Housing Community Development | CDBG: \$ | Public service activities other than Low/Moderate Income Housing Benefit | Persons Assisted | 6250 | 1385 | 22.16% | 1250 | 1385 | 110.80% |
| Direct Services to the LMI Community | Non-Homeless Special Needs Non-Housing Community Development | CDBG: \$ | Public service activities for Low/Moderate Income Housing Benefit | Households Assisted | 250 | 54 | 21.60% | 50 | 54 | 108.00% |
| Direct Services to the LMI Community | Non-Homeless Special Needs Non-Housing Community Development | CDBG: \$ | Homeless Person Overnight Shelter | Persons Assisted | 150 | 72 | 48.00% | 30 | 72 | 240.00% |

| | | | | | | | | | | |
|--------------------------------------|--|---------------------|---|------------------------|-----|----|---------|----|----|---------|
| Direct Services to the LMI Community | Non-Homeless Special Needs Non-Housing Community Development | CDBG: \$ | Overnight/Emergency Shelter/Transitional Housing Beds added | Beds | 0 | 0 | | 0 | 0 | |
| Economic Development | Non-Housing Community Development | CDBG: \$ | Jobs created/retained | Jobs | 35 | 0 | 0.00% | | | |
| Emergency Housing Repairs | Affordable Housing Non-Homeless Special Needs | CDBG: \$ | Homeowner Housing Rehabilitated | Household Housing Unit | 100 | 48 | 48.00% | 31 | 48 | 154.84% |
| Homeownership Expansion | Affordable Housing | CDBG: \$ / HOME: \$ | Direct Financial Assistance to Homebuyers | Households Assisted | 40 | 0 | 0.00% | | | |
| Housing Rehabilitation | Affordable Housing | HOME: \$ | Rental units rehabilitated | Household Housing Unit | 14 | 2 | 14.29% | 6 | 2 | 33.33% |
| Housing Rehabilitation | Affordable Housing | HOME: \$ | Homeowner Housing Added | Household Housing Unit | 1 | 1 | 100.00% | 1 | 1 | 100.00% |
| New Housing Construction | Affordable Housing | HOME: \$ | Homeowner Housing Added | Household Housing Unit | 5 | 0 | 0.00% | 3 | 3 | 100.00% |

| | | | | | | | | | | |
|------------------------|---|------------------------------|---|------------------|-------|------|--------|------|------|---------|
| Program Administration | Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development | CDBG: \$ / HOME: \$ | Other | Other | 0 | 0 | | | | |
| Sidewalk Improvements | Non-Housing Community Development | CDBG: \$ | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit | Persons Assisted | 12500 | 9035 | 72.28% | 2500 | 9035 | 361.40% |

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

| | CDBG | HOME | ESG |
|---|--------------|-------------|------------|
| White | 366 | 2 | 0 |
| Black or African American | 868 | 24 | 0 |
| Asian | 11 | 0 | 0 |
| American Indian or American Native | 1 | 0 | 0 |
| Native Hawaiian or Other Pacific Islander | 0 | 0 | 0 |
| Total | 1,246 | 26 | 0 |
| Hispanic | 64 | 0 | 0 |
| Not Hispanic | 1,182 | 26 | 0 |

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

| Source of Funds | Source | Resources Made Available | Amount Expended During Program Year |
|-----------------|------------------|--------------------------|-------------------------------------|
| CDBG | public - federal | 1,914,203 | 1,110,910 |
| HOME | public - federal | 893,166 | 856,268 |
| ESG | public - federal | 158,023 | 132,031 |

Table 3 - Resources Made Available

Narrative

Community Development Block Grant (CDBG)

The 2021 CDBG allocation from HUD was \$1,914,203, an \$61,558 increase from the 2020 CDBG allocation of \$1,852,645. CDBG funds supported infrastructure projects, public service activities, and emergency housing repairs. Recaptured CDBG funds go to the County's Well and Septic Upgrade/utility connection/maintenance program.

Home Investment Partnerships Program (HOME)

The 2021 HOME allocation from HUD was \$893,166, a \$83,905 increase from the 2020 HOME allocation of \$809,261. The HOME program supports development and preservation of affordable housing stock for both County and City of North Charleston residents. An additional \$81,860 in HOME funds that were not allocated in PY 20 were allocated to PY 21 projects. The total HOME Funds expended is a total of applicable line items from PR07 report that comprise the County's Revenue Records for Fiscal Year 2021.

Emergency Solutions Grant (HESG)

The 2021 allocation for the Emergency Solutions Grant Program was \$158,023, a \$2,612 increase from the 2020 allocation of \$155,411. These funds support core programs addressing homelessness in Charleston County, such as emergency shelter operations and rapid re-housing services. The total ESG Funds expended is a total of applicable line items from PR05 report that comprise the County's Budget to Actual for Fiscal Year 2021.

Identify the geographic distribution and location of investments

| Target Area | Planned Percentage of Allocation | Actual Percentage of Allocation | Narrative Description |
|--------------------------|----------------------------------|---------------------------------|-----------------------|
| City of North Charleston | 51 | 47 | City |
| Countywide | 49 | 53 | County |

Table 4 – Identify the geographic distribution and location of investments

Narrative

The table above represents the location data for the distribution of funding plus the cost of administration and contracting of the CDBG, HOME and Emergency Solutions Programs. The funds were distributed to organizations serving areas throughout Charleston County, with 15% of the funds focused on well/septic upgrades, water/sewer connections, and well/septic maintenance. The well/septic/connection/maintenance program is open to the entire County (outside the City of Charleston) but typically serves those living in rural areas.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

ESG Total Match: \$146,192

ESG Match Required: \$146,192

| Fiscal Year Summary – HOME Match | |
|--|-----------|
| 1. Excess match from prior Federal fiscal year | 1,933,332 |
| 2. Match contributed during current Federal fiscal year | 277,023 |
| 3. Total match available for current Federal fiscal year (Line 1 plus Line 2) | 2,210,355 |
| 4. Match liability for current Federal fiscal year | 103,428 |
| 5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4) | 2,106,927 |

Table 5 – Fiscal Year Summary - HOME Match Report

| Match Contribution for the Federal Fiscal Year | | | | | | | | |
|--|----------------------|----------------------------|-------------------------------|------------------------------|-------------------------|---|----------------|-------------|
| Project No. or Other ID | Date of Contribution | Cash (non-Federal sources) | Foregone Taxes, Fees, Charges | Appraised Land/Real Property | Required Infrastructure | Site Preparation, Construction Materials, Donated labor | Bond Financing | Total Match |
| 01CHDO2194 219521 | 06/30/2022 | 35,000 | 0 | 0 | 0 | 0 | 0 | 35,000 |
| 01HOME218 621 | 06/30/2022 | 56,250 | 0 | 0 | 0 | 0 | 0 | 56,250 |
| 01HOME219 321 | 06/30/2022 | 185,783 | 0 | 0 | 0 | 0 | 0 | 185,783 |

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

| Program Income – Enter the program amounts for the reporting period | | | | |
|---|---|---|--------------------------|--|
| Balance on hand at beginning of reporting period | Amount received during reporting period | Total amount expended during reporting period | Amount expended for TBRA | Balance on hand at end of reporting period |
| \$ | \$ | \$ | \$ | \$ |
| 0 | 32,749 | 18,352 | 0 | 14,397 |

Table 7 – Program Income

| Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period | | | | | | |
|---|-------|-----------------------------------|---------------------------|--------------------|----------|--------------------|
| | Total | Minority Business Enterprises | | | | White Non-Hispanic |
| | | Alaskan Native or American Indian | Asian or Pacific Islander | Black Non-Hispanic | Hispanic | |
| Contracts | | | | | | |
| Dollar Amount | 0 | 0 | 0 | 0 | 0 | 0 |
| Number | 0 | 0 | 0 | 0 | 0 | 0 |
| Sub-Contracts | | | | | | |
| Number | 0 | 0 | 0 | 0 | 0 | 0 |
| Dollar Amount | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total | Women Business Enterprises | Male | | | |
| Contracts | | | | | | |
| Dollar Amount | 0 | 0 | 0 | | | |
| Number | 0 | 0 | 0 | | | |
| Sub-Contracts | | | | | | |
| Number | 0 | 0 | 0 | | | |
| Dollar Amount | 0 | 0 | 0 | | | |

Table 8 - Minority Business and Women Business Enterprises

| Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted | | | | | | |
|--|-------|-----------------------------------|---------------------------|--------------------|----------|--------------------|
| | Total | Minority Property Owners | | | | White Non-Hispanic |
| | | Alaskan Native or American Indian | Asian or Pacific Islander | Black Non-Hispanic | Hispanic | |
| Number | 0 | 0 | 0 | 0 | 0 | 0 |
| Dollar Amount | 0 | 0 | 0 | 0 | 0 | 0 |

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition

| Parcels Acquired | | 0 | 0 | | | |
|---|-------|-----------------------------------|---------------------------|--------------------|----------|--------------------|
| Businesses Displaced | | 0 | 0 | | | |
| Nonprofit Organizations Displaced | | 0 | 0 | | | |
| Households Temporarily Relocated, not Displaced | | 0 | 0 | | | |
| Households Displaced | Total | Minority Property Enterprises | | | | White Non-Hispanic |
| | | Alaskan Native or American Indian | Asian or Pacific Islander | Black Non-Hispanic | Hispanic | |
| Number | 0 | 0 | 0 | 0 | 0 | 0 |
| Cost | 0 | 0 | 0 | 0 | 0 | 0 |

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

| | One-Year Goal | Actual |
|--|---------------|-----------|
| Number of Homeless households to be provided affordable housing units | 6 | 6 |
| Number of Non-Homeless households to be provided affordable housing units | 41 | 54 |
| Number of Special-Needs households to be provided affordable housing units | 0 | 0 |
| Total | 47 | 60 |

Table 11 – Number of Households

| | One-Year Goal | Actual |
|--|---------------|-----------|
| Number of households supported through Rental Assistance | 6 | 6 |
| Number of households supported through The Production of New Units | 3 | 5 |
| Number of households supported through Rehab of Existing Units | 38 | 48 |
| Number of households supported through Acquisition of Existing Units | 0 | 0 |
| Total | 47 | 59 |

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The number of homeless households supported includes outcomes achieved through ESG funds dedicated to rapid re-housing, with non-homeless households were supported through CDBG-funded project.

This second table includes outcomes for HOME-funded projects and CDBG-funded emergency repairs. Housing projects often require several years to complete, which accounts for differences

between goals and actuals. Rehab of existing units includes completed outcomes funded by PY2019, PY2020, and PY2021 allocations.

Discuss how these outcomes will impact future annual action plans.

The completion of HOME and CDBG projects will continue in the coming year. Housing projects often require several years to complete, which often delays the completion of HOME-funded projects. The Community Development Department will continue working with subrecipients to move projects forward.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

| Number of Households Served | CDBG Actual | HOME Actual |
|------------------------------------|--------------------|--------------------|
| Extremely Low-income | 0 | 0 |
| Low-income | 0 | 0 |
| Moderate-income | 0 | 0 |
| Total | 0 | 0 |

Table 13 – Number of Households Served

Narrative Information

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

People experiencing homelessness are engaged and assessed through the Coordinated Entry System. The core elements of the Coordinated Entry System include system entry points, housing needs assessments, and prioritization of individuals and families for referral to appropriate and available housing resources. The entry points to our system include all emergency shelters, street outreach teams, and the housing crisis phone line, website, and texting. These entry points are announced throughout the community using local media and community partners. When households present at any entry point, the first step of our assessment process is the diversion and prevention protocol. If their current housing needs are not resolved, the household is added to the prioritization list for referrals to available housing projects.

Addressing the emergency shelter and transitional housing needs of homeless persons

One80 Place provides emergency shelter for individual men, women, families with children and transitional housing for veterans.

One80 Place

- 60 beds for individual adult men experiencing homelessness
- 50 beds for individual women or families with children
- 40 transitional housing beds for male Veterans
- 6 transitional housing beds for female Veterans and/or families with children

Lowcountry Continuum of Care (CoC) manages the Housing Crisis Phone Line for all requests for shelter services in the jurisdiction. Available shelter beds are prioritized for households with children, persons living in unsheltered situations, persons with long histories of homelessness, and for persons with disabling conditions.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Supportive services offered to households who have recently been housed are key to ensuring that homelessness remains a one-time occurrence. The CES aims at shortening the length of time persons experience homelessness by targeted engagement through outreach and inclusion on our community's Prioritization List for Permanent Supportive Housing for Chronically Homeless Persons, and Rapid Re-Housing for households experiencing episodic homelessness. More resources are needed for both Permanent Supportive Housing and Rapid Re-Housing in order for our community to reach a "functional zero" of homelessness; where all persons experiencing homelessness can transition to housing within 30 days. Case managers at institutions such as hospitals or corrections programs work to ensure that no one is discharged into homelessness. However, more meaningful collaborations and more frequent communication between homeless service providers and these institutions are needed in order to prevent discharges to a homeless setting.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The Coordinated Entry System that is managed by the CoC relies upon a common assessment that assesses the vulnerability of homeless persons to help with the decision making process about who to prioritize for services and how best to serve those persons and families experiencing homelessness. This process recommends certain persons and families for Permanent Supportive Housing (almost always these are chronically homeless persons), Rapid Re-Housing, or general support in finding suitable housing (but no financial support). Using this consistent method across Charleston County helps the CoC focus the limited resources available on those who are in greatest need. All entry points to our Coordinated Entry System use a Prevention and Diversion assessment to help households identify alternative ways to avoid becoming homeless and entering the service system.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

There are two Public Housing Authorities located in Charleston County that benefit the citizens of North Charleston and residents located outside the city limits of Charleston, South Carolina. North Charleston Housing (NCH) and Charleston County Housing and Redevelopment Authority (CCHRA) are funded directly by HUD and do not receive Urban Entitlement funds from either the County or the City.

There are 1,079 vouchers allocated for use in Charleston County. CCHRA also oversees the management and operations of 399 one, three, and four bedroom housing units (143 single-family homes and 256 elderly residences). The single family homes are located in 50 different subdivisions throughout Charleston County. Public Housing serves an average of 508 families annually. In addition, NCH has over 2,086 voucher holders, a portfolio of 352 RAD units, and is involved in four tax credit apartment communities.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

CCHRA administers a program to help residents become economically self-sufficient: The Family Self-Sufficiency (FSS) program, a Section 8 program of the United States Department of Housing and Urban Development (HUD) encourages communities to develop local strategies to help assisted families obtain employment that will lead to economic independence and self-sufficiency. Residents in the Section 8 Program may sign up to participate in FSS. The program works with residents, who establish goals such as, continuing their education, job training, purchasing a first-time home, or starting a small business. Residents who participate in the program must agree to work toward achieving their goals and participate in specific training. Participants build escrow accounts from their rent payments to help them reach their final goal at the completion of the program. The Resident Services Department works with various agencies in the community to develop resources for participating FSS family members.

In accordance with Section 3 mandates and the Disadvantaged Business Enterprises (DBE) initiative the availability of the Section 3 Business Registry and DOT funded employment/ On the Job Training (OJT) opportunities are made available to residents who reside in public housing. Community Development staff, serving on the Charleston County Housing Authority, Family Self-Sufficiency Advisory Group, continues to assist public housing residents with the Section 3 registration and provides information pertaining to DOT and County supported OJT opportunities.

NCH also has the FSS Grant.

Actions taken to provide assistance to troubled PHAs

N/A

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The County seeks to meet underserved needs through its housing and community development programs. A particular need in the Charleston County is financial assistance to persons who are homeless or who are at-risk of becoming homeless. The County addresses this need by providing funds to nonprofit organizations serving homeless individuals and households. In addition, infrastructure improvements, mostly in underserved communities, will help to foster safe and decent living environments for the residents of Charleston County.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

The County and its partners continue to incorporate Lead-Based Paint (LBP) hazards and testing and LBP project management as part of all of its housing rehabilitation efforts. All homeowners, potential homeowners, and renters occupying housing subject to the Lead Safe Housing Rule (LSHR) are notified regarding the hazards of lead-based paint. An initial LBP test and, when applicable, LBP Hazards Clearance test are conducted on each home subjected to the LSHR. Results of these tests are provided to the homeowners and tenants along with educational materials regarding the prevention of lead poisoning.

LBP Hazards project management and documentation are reviewed and monitored during the implementation of rehabilitation projects. Charleston County LBP Hazards policies and procedures are reviewed with all rehabilitation awardees. Further, requirements and expectations pertaining to LBP Hazards project management are a part of each legally binding that is executed between the County and rehabilitation awardee.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The strategies outlined in the Charleston County 2021-2025 Consolidated Plan's Strategic Plan are intended to serve the County's anti-poverty strategy by planning for expanded housing, economic development, and community development opportunities for low- to moderate-income persons. It is only by improving citizens' living conditions, employment opportunities, and access to services that they may emerge from poverty.

For the Program Year 2021, Charleston County has taken the following actions to reduce the number of

poverty-level families:

- 1) Through the use of collaborative partnerships, provide additional and improved housing by engaging in the rehabilitation and creation of housing;
- 2) Provide essential legal services supporting home and family stability through a non-profit partner funded for that purpose;
- 3) Through the County's partnering institutions, provide persons who are at risk of becoming homeless with rapid re-housing, rental, mortgage, and/or utility assistance; and
- 4) Fund partners that assist homeless individuals and households with overnight shelter.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

Charleston County's Community Development Department continues to improve its processes and program by participating in HUD-sponsored training and other training activities that will increase our capacity to deliver superior service to low- and moderate-income citizens in Charleston County. The Department is also building its capacity by continuing to partner with non-profit housing and public service providers as well as engaging professional services (e.g. well drilling) when necessary to ensure that the needs of the community are being addressed. The Department is fortunate to have a Community Development Advisory Board to assist in making funding decisions and meeting the needs of the community.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Charleston County has targeted significant CDBG and HOME resources for its housing partners to build affordable housing and rehabilitate existing units and owner-occupied homes. The County will continue to work with its partners to encourage affordable housing.

In addition, County staff communicate with the Charleston County Housing and Redevelopment Authority to better partner. Recently, CD staff have been in communication with the CCHRA Executive Director and Board members as well as attended CCHRA Board meetings.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Charleston County Community Development monitors 100% of the grant-funded Sub-Recipients; the monitoring system incorporates the following standards:

Accurately Assessing Risk

The Primary Tenants of Monitoring utilizes a risk assessment model with project scoring to determine the Sub-Recipients' monitoring level for the program year. Risk variables analyzed include, organizational capacity/experience, demonstrated performance, documented program compliance (i.e., prior year monitoring status or findings) and current funding amount(s). The Risk Analysis Model is inclusive of an assessment scale, which provides the basis for evaluating risks and subsequently ranking projects in categories ranging from "high to low risk".

Identifying Technical Assistance Needs

Sub-Recipients receive trainings and support in areas of policy and procedures review and development, review of program design and recommendations for managing grant-funded services and most importantly, incorporating regulatory elements into program operations. Offering Sub-Recipients technical assistance sessions has been an effective strategy promoting Sub-Recipients' enhanced performance and grant management competency, resulting in increased regulatory compliance.

Evaluating Performance Capacity

Timeliness of Expenditure Reporting

All reimbursement requests undergo a rigorous review; cost allowability, beneficiary eligibility, procurement/pricing practices, and cost reasonableness are all examined as are timeliness of expenses. These elements continue to be a critical indicator as we are constantly examining organizational performance capacity of newer Sub-Recipients and the sustained capacity of more veteran Sub-Recipients who have expanded their service focus and services areas.

Timeliness and Accuracy of Progress Reporting

The review and analysis of monthly/quarterly progress reports enables County staff to conduct an “early intervention”, to address problems, and to develop strategies to ensure regulatory compliance as well as compliance with the Sub-Recipient agreement. The monitoring of expenditures and progress reporting is a valuable tool that aids in establishing the framework to develop and implement meaningful and appropriate levels of technical assistance.

Charleston County Community Development is responsible for the administrative oversight of the City of North Charleston Urban Entitlement grant funded projects. Like the Urban Entitlement funds for countywide projects, it continues to be necessary to ensure that the Risk Analysis Model annually evaluates performance variables associated with grants awarded in the \$5,000-\$10,000 range. These grants would typically score as “low risk” and not meet the established criteria or be subject to a site monitoring or desktop review. The risk model was amended to include pre-contract technical assistance (for Sub-Recipients who are new to the Urban Entitlement funding arena), and formal performance reviews with written reports. The performance reviews primarily affect the smaller grants awarded but can be applied to any level of funding.

Monitoring Schedule.

See Appendix B for the PY 2021 Monitoring Schedule.

Charleston County DBE Program

The Disadvantaged Business Enterprise (DBE) Program ensures nondiscrimination in the award of federally assisted contracts assists in the development of DBEs, in order to increase their competitiveness in the market place. This program aims to maximize participation of minorities and women in contracting and procurement. Those receiving DBE assistance are now being referred to Community Development to determine the firm/individuals' interest and Section 3 eligibility. Community Development provides information sessions to discuss the Section 3 self-certification and registration requirements. Charleston County Urban Entitlement Sub-Recipients' use of the Section 3 online database during their procurement of HUD-funded services and products is routinely reviewed by Community Development staff. Sub-Recipients also been offer Section 3 firms with feedback and mentoring to increase their marketing and responsiveness to bid/pricing/procurement opportunities. In accordance with Sections 3 mandates and the DBE initiative, the availability of the Section 3 Business Registry and DOT funded employment/ On the Job Training (OJT) opportunities are made available to residents who reside in public housing. The DBE Program hosts training opportunities that focus on the fundamentals of cost estimating. Previous workshops were geared towards enhancing contractor skill competencies and taught by registered Section 3 business partner who has expressed an interest in both hiring and mentoring novice Section 3 business firms.

Section 3

Section 3 Effective November 30, 2020, HUD's Section 3 Final Rule was issued and was designed to improve a focus on economic opportunity outcomes while simultaneously reducing the regulatory burden on those entities that receive those funds. HUD's Office of Field Policy and Management hosted three virtual trainings to review the purpose, scope, and intent of Section 3, and detail the new Section 3 Final Rule. It included presentations, exercises, and knowledge checks. This training was a part of a training series that took place throughout 2021. Each training delivery was offered to grantees within a specific HUD Region. Community Development staff participated in October 2021. At the conclusion of the virtual training sessions, Community Development staff provided Charleston County Urban Entitlement Sub-Recipients an overview of the training highlights and copies of relevant printed materials with information detailing how the changes would impact their existing and future agreements. Due to limitations imposed by the COVID-19 pandemic, in-person training sessions were not hosted for Sub-Recipients.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

Charleston County Community Development conducted the following actions prior to submission of the 2022 CAPER. The public review and comment period will be held August 30 2022 - September 15, 2022.

- A public hearing will be held in Council Chambers of the Public Services Building on Bridge View Drive at 6:30 PM on Tuesday, September 16, 2022. No comments.
- A public notice was published in the Post and Courier, the area's widest circulated newspaper to announce the availability of the CAPER for public review and comment.
- A draft copy of the CAPER was made available on the County's website <https://www.charlestoncounty.org/departments/community-development/index.php> for public review.
- A draft copy of the CAPER was made available in the Community Development Department located at 5010 Lawyer's Land North Charleston, 29418.
- Written comments will be accepted as outlined in the Citizen Participation Plan.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

N/A

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

Sufficient evidence of Affirmative Marketing and Minority Outreach efforts has been provided by owners of HOME-assisted rental projects; specifically rental projects consisting of five or more units. Affirmative Marketing and minority outreach practices and adherence to the Community Development Affirmative Marketing requirements are reviewed annually in coordination with the scheduled HOME rental project inspections. Owners of HOME-assisted homebuyer projects will receive technical assistance to ensure compliance with HOME regulatory requirements and implementation of Affirmative Marketing standards as outlined in the Charleston County HOME Program Operating and Procedures Manual.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

| Total Labor Hours | CDBG | HOME | ESG | HOPWA | HTF |
|---------------------------------------|-------------|-------------|------------|--------------|------------|
| Total Number of Activities | 0 | 0 | 0 | 0 | 0 |
| Total Labor Hours | | | | | |
| Total Section 3 Worker Hours | | | | | |
| Total Targeted Section 3 Worker Hours | | | | | |

Table 14 – Total Labor Hours

| Qualitative Efforts - Number of Activities by Program | CDBG | HOME | ESG | HOPWA | HTF |
|---|-------------|-------------|------------|--------------|------------|
| Outreach efforts to generate job applicants who are Public Housing Targeted Workers | | | | | |
| Outreach efforts to generate job applicants who are Other Funding Targeted Workers. | | | | | |
| Direct, on-the job training (including apprenticeships). | | | | | |
| Indirect training such as arranging for, contracting for, or paying tuition for, off-site training. | | | | | |
| Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching). | | | | | |
| Outreach efforts to identify and secure bids from Section 3 business concerns. | | | | | |
| Technical assistance to help Section 3 business concerns understand and bid on contracts. | | | | | |
| Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns. | | | | | |
| Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services. | | | | | |
| Held one or more job fairs. | | | | | |
| Provided or connected residents with supportive services that can provide direct services or referrals. | | | | | |
| Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation. | | | | | |
| Assisted residents with finding child care. | | | | | |
| Assisted residents to apply for, or attend community college or a four year educational institution. | | | | | |
| Assisted residents to apply for, or attend vocational/technical training. | | | | | |
| Assisted residents to obtain financial literacy training and/or coaching. | | | | | |
| Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns. | | | | | |
| Provided or connected residents with training on computer use or online technologies. | | | | | |
| Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses. | | | | | |
| Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act. | | | | | |

| | | | | | |
|--------|--|--|--|--|--|
| Other. | | | | | |
|--------|--|--|--|--|--|

Table 15 – Qualitative Efforts - Number of Activities by Program

Narrative

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name CHARLESTON COUNTY
Organizational DUNS Number 073728248
UEI
EIN/TIN Number 576001289
Identify the Field Office COLUMBIA
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance Charleston/Low Country CoC

ESG Contact Name

Prefix Mrs
First Name Eula Jean
Middle Name
Last Name Sullivan
Suffix
Title Community Development Director

ESG Contact Address

Street Address 1 4045 Bridge View Drive, Suite C216
Street Address 2
City North Charleston
State SC
ZIP Code 29405-
Phone Number 8432026971
Extension
Fax Number
Email Address jsullivan@charlestoncounty.org

ESG Secondary Contact

Prefix Mr
First Name David
Last Name Walker
Suffix Jr
Title Program Manager
Phone Number 8432026977
Extension
Email Address dlwalker@charlestoncounty.org

2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2021
Program Year End Date 06/30/2022

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: One80Place
City: Charleston
State: SC
Zip Code: 29413, 0038
DUNS Number: 960375996
UEI:
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 55597

Subrecipient or Contractor Name: Florence Crittenton
City: Charleston
State: SC
Zip Code: 29403, 3612
DUNS Number: 083413641
UEI:
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 55597

Subrecipient or Contractor Name: My Sister's House, Inc.
City: Charleston
State: SC
Zip Code: 29407, 6077
DUNS Number: 119169746
UEI:
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 19977

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

| Number of Persons in Households | Total |
|---------------------------------|----------|
| Adults | 0 |
| Children | 0 |
| Don't Know/Refused/Other | 0 |
| Missing Information | 0 |
| Total | 0 |

Table 16 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

| Number of Persons in Households | Total |
|---------------------------------|----------|
| Adults | 0 |
| Children | 0 |
| Don't Know/Refused/Other | 0 |
| Missing Information | 0 |
| Total | 0 |

Table 17 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

| Number of Persons in Households | Total |
|---------------------------------|----------|
| Adults | 0 |
| Children | 0 |
| Don't Know/Refused/Other | 0 |
| Missing Information | 0 |
| Total | 0 |

Table 18 – Shelter Information

4d. Street Outreach

| Number of Persons in Households | Total |
|---------------------------------|----------|
| Adults | 0 |
| Children | 0 |
| Don't Know/Refused/Other | 0 |
| Missing Information | 0 |
| Total | 0 |

Table 19 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

| Number of Persons in Households | Total |
|---------------------------------|----------|
| Adults | 0 |
| Children | 0 |
| Don't Know/Refused/Other | 0 |
| Missing Information | 0 |
| Total | 0 |

Table 20 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

| | Total |
|--------------------------|----------|
| Male | 0 |
| Female | 0 |
| Transgender | 0 |
| Don't Know/Refused/Other | 0 |
| Missing Information | 0 |
| Total | 0 |

Table 21 – Gender Information

6. Age—Complete for All Activities

| | Total |
|--------------------------|--------------|
| Under 18 | 0 |
| 18-24 | 0 |
| 25 and over | 0 |
| Don't Know/Refused/Other | 0 |
| Missing Information | 0 |
| Total | 0 |

Table 22 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

| Subpopulation | Total | Total Persons Served – Prevention | Total Persons Served – RRH | Total Persons Served in Emergency Shelters |
|-----------------------------------|-------|-----------------------------------|----------------------------|--|
| Veterans | 0 | 0 | 0 | 0 |
| Victims of Domestic Violence | 0 | 0 | 0 | 0 |
| Elderly | 0 | 0 | 0 | 0 |
| HIV/AIDS | 0 | 0 | 0 | 0 |
| Chronically Homeless | 0 | 0 | 0 | 0 |
| Persons with Disabilities: | | | | |
| Severely Mentally Ill | 0 | 0 | 0 | 0 |
| Chronic Substance Abuse | 0 | 0 | 0 | 0 |
| Other Disability | 0 | 0 | 0 | 0 |
| Total (Unduplicated if possible) | 0 | 0 | 0 | 0 |

Table 23 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

| | |
|--------------------------------------|-------|
| Number of New Units - Rehabbed | 0 |
| Number of New Units - Conversion | 0 |
| Total Number of bed-nights available | 0 |
| Total Number of bed-nights provided | 0 |
| Capacity Utilization | 0.00% |

Table 24 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

| | Dollar Amount of Expenditures in Program Year | | |
|---|---|----------|----------|
| | 2019 | 2020 | 2021 |
| Expenditures for Rental Assistance | 0 | 0 | 0 |
| Expenditures for Housing Relocation and Stabilization Services - Financial Assistance | 0 | 0 | 0 |
| Expenditures for Housing Relocation & Stabilization Services - Services | 0 | 0 | 0 |
| Expenditures for Homeless Prevention under Emergency Shelter Grants Program | 0 | 0 | 0 |
| Subtotal Homelessness Prevention | 0 | 0 | 0 |

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

| | Dollar Amount of Expenditures in Program Year | | |
|---|---|---------------|---------------|
| | 2019 | 2020 | 2021 |
| Expenditures for Rental Assistance | 34,319 | 0 | 0 |
| Expenditures for Housing Relocation and Stabilization Services - Financial Assistance | 0 | 0 | 0 |
| Expenditures for Housing Relocation & Stabilization Services - Services | 10,977 | 55,460 | 55,597 |
| Expenditures for Homeless Assistance under Emergency Shelter Grants Program | 0 | 0 | 0 |
| Subtotal Rapid Re-Housing | 45,296 | 55,460 | 55,597 |

Table 26 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

| | Dollar Amount of Expenditures in Program Year | | |
|--------------------|---|--------|--------|
| | 2019 | 2020 | 2021 |
| Essential Services | 0 | 0 | 0 |
| Operations | 45,814 | 73,296 | 55,597 |
| Renovation | 0 | 0 | 0 |

| | | | |
|-----------------|---------------|---------------|---------------|
| Major Rehab | 0 | 0 | 0 |
| Conversion | 0 | 0 | 0 |
| Subtotal | 45,814 | 73,296 | 55,597 |

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

| | Dollar Amount of Expenditures in Program Year | | |
|-----------------|---|--------|--------|
| | 2019 | 2020 | 2021 |
| Street Outreach | 0 | 0 | 0 |
| HMIS | 15,000 | 15,000 | 15,001 |
| Administration | 0 | 11,655 | 11,851 |

Table 28 - Other Grant Expenditures

11e. Total ESG Grant Funds

| Total ESG Funds Expended | 2019 | 2020 | 2021 |
|--------------------------|---------|---------|---------|
| | 106,110 | 155,411 | 138,046 |

Table 29 - Total ESG Funds Expended

11f. Match Source

| | 2019 | 2020 | 2021 |
|-------------------------|--------|------|------|
| Other Non-ESG HUD Funds | 0 | 0 | 0 |
| Other Federal Funds | 0 | 0 | 0 |
| State Government | 0 | 0 | 0 |
| Local Government | 0 | 0 | 0 |
| Private Funds | 84,814 | 0 | 0 |

| | | | |
|---------------------------|----------------|----------------|----------------|
| Other | 54,018 | 138,832 | 146,192 |
| Fees | 0 | 0 | 0 |
| Program Income | 0 | 0 | 0 |
| Total Match Amount | 138,832 | 138,832 | 146,192 |

Table 30 - Other Funds Expended on Eligible ESG Activities

11g. Total

| Total Amount of Funds Expended on ESG Activities | 2019 | 2020 | 2021 |
|---|-------------|-------------|-------------|
| | 244,942 | 294,243 | 284,238 |

Table 31 - Total Amount of Funds Expended on ESG Activities